

LEE COUNTY

N O R T H C A R O L I N A

Committed Today for a Better Tomorrow



2008-2009 Annual Budget

**Adopted:
June 30, 2008**

Through vision and leadership, setting the standard for professional local government.

www.leecountync.gov

TABLE OF CONTENTS

Transmittal Letter 1-6

Budget Message 7-24
 Budget at a Glance 7
 Proposed Budget Recommendations..... 8

Exhibits 25-52
 Budget Summary..... 25
 Schedule of Mandated Programs 31
 Schedule of Non-Mandated Programs..... 32
 Fund Balance Appropriated 33
 Capital Outlay 35
 Mission Statement 36
 Financial Policies 37
 Budget Ordinance 39
 Fire District Budget Ordinance 48

General Fund..... 53-126
 Table of Contents..... 53

Other Funds 127-134
 Table of Contents..... 127

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

May 5, 2008

Lee County Board of Commissioners

Robert H. Brown, Chairman
Jerry M. Lemmond, Vice-Chairman
James C. Kelly
Nathan E. Paschal
Robert T. Reives
Linda A. Shook
John Quiggle

Re: Budget Message
Fiscal Year 2008-09 Recommended Budget

Dear Chairman Brown and Commission Members:

In accordance with the Local Budget and Fiscal Control Act and the duties as the County's Budget Officer, it is a pleasure to present Lee County's FY 2008-09 recommended budget. The FY 2008-09 recommended budget has been developed with the Commissioners primary goal to maintain the current tax rate of 75 cents per \$100 of valuation. In addition, the budget allows for continued service to our citizens at the same or higher level of service. The budget also allows the Commissioner's to advance Lee County's Mission: Through vision and leadership, setting the standard for professional local government.

Lee County is in a unique position to take advantage of growth opportunities in our region. The pending Base Realignment and Closure (BRAC) at Fort Bragg, continued growth along the US 1 corridor, and growth in surrounding counties will add new challenges to the County. The County must continue to illustrate its intent to control its future by making proactive decisions rather than reactive decisions that ultimately cost the taxpayers of Lee County more. This budget proposes increased commitments today in education, public safety and technology that will bring a better tomorrow.

Over the last three budgets, the Board raised property taxes to deal with the growing need for classroom space in the County and the need to expand County services to our growing population. Once again, this year's budget has a large focus on the increasing needs of our school systems. The total budget presented is \$64,417,098. This represents an increase of only .85 percent from the FY 07-08 amended budget and a 2.7 percent increase over the original FY 07-08 budget passed by the Commissioners last year. County Departments have been very conservative in their requests knowing

OFFICE OF THE COUNTY MANAGER

P. O. Box 1968 • 106 Hillcrest Drive • Sanford NC 27331-1968
Tel 919-718-4605 • Fax 919-777-9315 • manager@leecountync.com

the Board of Commissioners would need additional funds to allocate to the Board of Education and the Community College for current expense items without raising the property tax rate.

The conclusion of the 2007-08 fiscal year will see the continued reliance on fund balance reserves to achieve balanced budget status. The County began the current year with an appropriation of \$2,098,270 from reserves, which has now been amended to \$2,840,902; this amount was largely used for one-time purchases, matching grants, and minimal ongoing expenses. It is estimated that the County will use \$566,724 of this amount to end the current fiscal year. If so, total available General Fund balance will end the year at \$10,060,741, or 16.26 percent of the FY 07-08 projected expenditures. This is a slight reduction from the 16.62 percent of fund balance at the end of FY 2006-07 budget. The Board's policy states that it will strive for a fund balance of 18 percent and will not allow reserves to drop below 14 percent.

The proposed fund balance used to balance the FY 08-09 budget is \$2,398,966. The fund balance appropriation is for one-time expenses and includes consideration of the full-funding of salaries at \$1,200,000. This amount is routinely referred to as the County's "float". The County will need to monitor spending very closely next year to make sure that the actual fund balance used doesn't approach the 14 percent minimum. Eligible fund balance-use projects are routinely viewed as purchases that have a useful life of more than one year and are not "consumable". These purchases total \$1,198,966 in the budget.

The revaluation of real property last fiscal year produced a 12.4 percent increase in the County's tax base. Lee County financial policies adopted May 5, 2005, stated "In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation." This policy was considered in the preparation of this proposed budget and if the current rate of 75 cents per 100 dollars of valuation is approved by the Commissioners, the county will be half way to achieving this policy goal. Maintaining this tax rate over the next two years will be extremely difficult given the current climate in the General Assembly. The property tax base is being challenged by several groups and bills providing exemptions are expected to be introduced during the upcoming short session. These bills could have a significant impact on our operating budget and our capital improvements program. In addition, the General Assembly's decision to allow Counties to fund transportation projects and services will lead to greater pressure on the Commissioners to address these items with property tax revenue. The proposed tax rate does contemplate the continued funding of a capital reserve per the County's financial policies and continues the current year's property tax contribution to debt service as outlined in the County's Capital Improvements Program.

The total FY 2008-09 proposed budget reflects an increase of .85 percent in revenues bringing total revenues to \$64,417,098. The net revenue increase over the FY 2007-08 budget is \$542,788. Property tax revenue is projected to increase 3.42 percent over the 2007-08 budget year. Natural property tax base growth and fewer appeals and exemptions being granted than expected account for the increase. The County is

showing a decrease in Local Option Sales Tax of 4.51% due to the Medicaid relief swap which will be discussed in greater detail later. The decrease in sales tax revenue is also greater than originally anticipated due to the economic slow down. The County is also showing significant decreases in fee revenue, program revenue, and other revenues. These decreases reflect the trend since the fourth quarter of 2007 which began a decline in these revenues. Once again, this decline is largely due to the slow down in the economy, especially in the areas of home sales (excise taxes) and housing starts (building inspections and environmental services fees).

One expenditure category that is proposed to increase above that of any other government function is Education. Represented in this classification are the Lee County School System (LCSS) and Central Carolina Community College (CCCC). This category's 12.55 percent increase can be largely attributed to a \$2,100,000 increase in current expenses to the Board of Education for continuing operations and the new operational costs at San-Lee Middle School. The budget continues the \$2,242,887 contribution for School Capital Outlay which was a significant increase in last year's budget. The BOE requested a total of \$4,569,108 in capital or an increase of \$2,326,221, which is not funded. \$1,465,617 of the contribution will come from NC Lottery proceeds and Public School Building Capital (PSBC) Fund monies. Projects to be funded from these sources must be approved by the Department of Public Instruction. Approval should be demonstrated to the County by LCSS before any project begins. Current expense funding for LCSS has increased 15.55 percent to \$15,602,134. This amount is \$465,088 lower than the \$16,067,222 requested by the Board of Education. In addition to this request, the BOE asked for consideration of \$915,471 for supplemental programs and additional personnel, which is not funded in this proposal. In total, the FY 2008-09 budget does not fund a total of \$3,706,780 of the current expense, regular capital outlay and expanded program requests by the BOE. To fund these additional requests would require a property tax rate increase of 8.13 cents.

Spending per pupil, using the schools ADM, for current expense jumped from \$1,394.70 to \$1,561.18 or an increase of 12 percent. In the FY 04-05 budget (5 years ago) this amount was \$1,090.10. The increase in five years has been \$471.08 per pupil or a 43 percent increase over this time. Current expense funding for CCCC is increased \$184,193 or 9.17 percent. This amount is largely going towards utility expense increases at the Lee County campus. Increases in future years at these levels to both entities cannot continue at the existing tax rate. Maintaining the school facilities is the primary responsibility of the County Commissioners. New programs being developed by the BOE cannot be funded while at the same time maintaining the school facilities given the projections of our current revenue sources.

The County's compulsory contribution to the State of North Carolina's Medicaid program is decreasing in this year's budget due to the Legislature's Medicaid relief initiatives to Counties. The FY 2007-08 original budget of \$3,079,515 is being reduced to an expected amount of \$ 2,552,177. The FY 2008-09 budget shows a decrease of \$1,447,383. These savings are offset by the loss of \$1,230,478 in sales tax revenues. In addition, the County will start the hold harmless provisions of the Article 44 sales tax loss for the City of Sanford and the Town of Broadway. After "swapping" sales tax revenues for Medicaid expenses, we are projecting a \$600,000 pickup for the County in the FY 08-

09 budget. This is a one time savings, and in future budgets, this amount will not be available again for use by the Board. This entire savings amount was allocated to the LCSS as part of their current expense increases.

The Board has repeatedly stated its support and commitment to the employees of Lee County. This proposed budget continues to invest in the County's greatest asset. Per the County's financial policies, a Cost of Living Adjustment (COLA) determined by a US Department of Labor index will be given to all employees. By designating this unbiased economic indicator, County employees are assured that their salaries will keep pace with inflation and that such decision is made external to annual budget pressures. This budget does account for a COLA of 4.4 percent. Without this provision, employees effectively take home less money to cover the increasing costs of food, shelter and other factors of daily living.

The FY 2008-09 budget process faced additional increases in two employee benefits. First, the County's workers compensation insurance coverage was anticipated to increase 6 percent or \$44,611. The actual increase that we received from the NCACC was \$108,952 or 14.65 percent. Changes in the workers compensation underwriting guidelines were the sole reason for the unexpected increase. These changes caused the County's experience modifier to increase from 1.21 to 1.37, despite a significant decrease in our number of claims and expected claims for next year. Even though this increase is being offset by a similar decrease in our property and liability premium, staff is seriously exploring the potential of moving to a self-funded program for workers compensation insurance coverage. The County will be able to set up reserves for future claims through savings realized in the first two years from going to self insurance. Building a reserve has been a barrier to self insurance for the County in the past, but given the tremendous growth in our fully insured premiums, the Association is forcing us into a self insured program. Second, the proposed budget incorporates the 9 percent increase in employee medical insurance rates. The original renewal quote from Blue Cross & Blue Shield (BCBS) was 18 percent. Staff, realizing the increase was unacceptable, worked through our Consultant, Mark III, to reduce the increase to a single digit percentage increase. A couple of our coverage levels have to be "standardized" per BCBS policies, but the changes will have minimal affect on the employees, but save us significant administrative fees.

For years, the Board has provided a health insurance benefit for retirees that serve at least 15 continuous years with Lee County immediately preceding retirement. It is estimated that this benefit will represent a \$254,592 expenditure in FY 2007-08. The 2008-09 fiscal year realizes a total possible exposure of \$316,759. Presently, 59 former employees receive this benefit. It is anticipated that in the next five (5) years, an additional 22 employees will be eligible to retire with full retirement benefits and benefit from the program. There will also be 31 employees during the next five (5) years that can retire with reduced retirement benefits and qualify for the insurance benefit. In light of increased medical insurance costs and the increasing number of retirement-eligible employees, the Board of Commissioners should monitor this program closely and be prepared to modify such, if it becomes cost prohibitive.

While this budget does not propose the full funding requested by the Sheriff's Department, it does include a significant investment in Public Safety. The Sheriff's Department and Jail are proposed to receive a 5.4 percent increase or an increase of \$311,805. The proposed budget includes five (5) new employees for the Department. Two of the positions are funded through grants with the State of North Carolina. The recommendation leaves \$375,969 of the Sheriff's request unfunded. The Jail reflects a 15.03 percent increase. The substantial increase is due to the increase in inmate population and the addition of one jailer. The jail has been at capacity since January 1, 2008, and the trend is expected to continue. Based on population, expenses to Southern Health Partners, Inc. for the provision of medical care to the inmates and to Aramark for meals are expected to increase greatly. The County will also be making significant investments into Emergency Services and the Fire Marshall's office to enhance the services provided by these two critical departments.

The County's Human Services functions continue as the backbone of how the County affects the lives of its citizens. This proposed budget sustains the County's commitment to the quality of life of Lee County citizens by appropriating more than \$17 million for Health, Social Services, Senior Services and Youth Services departments. This amount has decreased by more than \$1.5 million due to Medicaid relief and the reduction of capital in Senior Services Transportation and the Health Department. These programs were reduced due to declines in revenues from various sources, mainly the State of North Carolina.

North Carolina General Statute (NCGS) 159-13(a) directs that the Budget Ordinance and tax rate adoption take place by July 1, 2008. On the same day the budget is presented to the governing body, the Budget Officer is required to file a copy of it in the Office of the Clerk to the Board for public inspection and schedule a public hearing. In addition to the Clerk's office, a copy of this proposed FY 2008-09 budget will be available at the Suzanne Reeves Library on Hawkins Avenue in Sanford and online at the County's website, www.leecountync.gov. The public hearing for this recommended budget is scheduled for May 19, 2008, in Courtroom #4 at the Old Lee County Courthouse. NCGS 159-13 specifies that not earlier than 10 days after the budget is presented to the governing body and not later than July 1, the governing body shall adopt a budget ordinance and levy a tax rate. A work session for the Board or Finance Committee to contemplate this proposed budget is tentatively scheduled for May 12, 2008 at a time to be determined. It is hoped that deliberations will be complete and that the budget ordinance may be adopted at the June 2, 2008, regular Board meeting.

In the following pages you will find a more detailed account of this FY 2008-09 proposed budget. I encourage you to review such and contact me if a specific explanation is required. A presentation of the document and the proposals contained within is scheduled for the May 5, 2008, 9:00 a.m. regular meeting of the Board.

The drafting of this recommended budget has taken many hours of work and dedication from many employees. I wish to thank Lisa Minter, Finance Director, and Sherry Poindexter, Budget Analyst, for their assistance in preparing this budget. I also want to thank all the department heads who understood the challenges we faced in

this budget and took steps to reduce their expenditure requests so we could maintain our existing tax rate.

Going forward, I am excited about working with each of you through the remainder of this year's budget process. The County's staff stands ready to help in the review of the budget, and we await the next step in the process.

Sincerely,



John Crumpton
Manager/Budget Officer

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

Fiscal Year 2008-09 Budget at a Glance

Total Property Valuation: \$4.697 billion
Proposed Tax Rate: \$.75
One Penny Generates: \$455,610

General Fund- Revenues

	Amended 07-08 Budget	Recommended 08-09 Budget	Adopted 08-09 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
Ad Valorem Taxes	\$34,095,010	\$35,261,850	\$35,261,850	\$1,166,840	3.42%
Local Option Sales Tax	\$8,746,900	\$8,352,222	\$8,352,222	(\$394,678)	-4.51%
Other Taxes & Licenses	\$448,500	\$428,500	\$428,500	(\$20,000)	-4.46%
Intergovernmental Revenues	\$9,035,781	\$9,092,569	\$9,092,569	\$56,788	0.63%
Permits & Fees	\$372,000	\$362,000	\$362,000	(\$10,000)	-2.69%
Sales & Services	\$2,742,960	\$2,342,717	\$2,342,717	(\$400,243)	-14.59%
Investment Earnings	\$450,000	\$450,000	\$450,000	\$0	0.00%
Miscellaneous	\$414,959	\$404,668	\$404,668	(\$10,291)	-2.48%
Transfers In	\$4,727,298	\$5,273,310	\$5,273,310	\$546,012	11.55%
Fund Balance Appropriated	\$2,840,902	\$2,398,966	\$2,398,966	(\$441,936)	-15.56%
Total Revenues	\$63,874,310	\$64,366,802	\$64,366,802	\$492,492	0.77%

General Fund- Expenditures

	Amended 07-08 Budget	Recommended 08-09 Budget	Adopted 08-09 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
General Government-Total	\$8,172,543	\$7,613,662	\$7,633,685	(\$538,858)	-6.59%
Public Safety-Total	\$7,071,338	\$7,493,234	\$7,555,033	\$483,695	6.84%
Economic/Physical Devel.-Total	\$1,646,216	\$1,904,892	\$1,784,892	\$138,676	8.42%
Health and Welfare-Total	\$18,669,866	\$17,036,856	\$17,041,908	(\$1,627,958)	-8.72%
<i>Public Health</i>	<i>\$3,546,678</i>	<i>\$3,342,010</i>	<i>\$3,342,062</i>	<i>(\$204,616)</i>	<i>-5.77%</i>
<i>Mental Health</i>	<i>\$250,000</i>	<i>\$250,000</i>	<i>\$250,000</i>	<i>\$0</i>	<i>0.00%</i>
<i>Social Services</i>	<i>\$12,402,356</i>	<i>\$11,117,236</i>	<i>\$11,117,236</i>	<i>(\$1,285,120)</i>	<i>-10.36%</i>
Education- Total	\$17,860,157	\$20,101,350	\$20,101,350	\$2,241,193	12.55%
<i>School Current Expense</i>	<i>\$13,502,134</i>	<i>\$15,602,134</i>	<i>\$15,602,134</i>	<i>\$2,100,000</i>	<i>15.55%</i>
<i>CCCC Current Expense</i>	<i>\$2,008,397</i>	<i>\$2,192,590</i>	<i>\$2,192,590</i>	<i>\$184,193</i>	<i>9.17%</i>
Cultural and Recreational -Total	\$2,247,678	\$2,071,561	\$2,071,561	(\$176,117)	-7.84%
Debt Service-Total	\$7,177,200	\$7,357,427	\$7,357,427	\$180,227	2.51%
Reserves- Total	\$1,029,312	\$787,820	\$820,946	(\$208,366)	-20.24%
Total Expenditures	\$63,874,310	\$64,366,802	\$64,366,802	\$492,492	0.77%

FISCAL YEAR 2008-2009 PROPOSED BUDGET RECOMMENDATIONS

GENERAL FUND REVENUE

In order to achieve a self-sufficient operation, this proposed budget includes the receipt of \$64,417,098 in revenue to support General Fund activities for the 2008-09 fiscal year. Estimates of revenues for budgetary purposes are gathered from a variety of sources. To estimate revenues for the coming year, the County Manager and Finance Director consult with the Tax department and other department heads. These individuals play an important role in providing estimates of revenue from program-related fees; state and federal grants; licenses and permits; sales and services; property tax and sales tax. Past trends, current and future economic conditions along with the input of County department heads were used to establish revenue projections for the coming year.

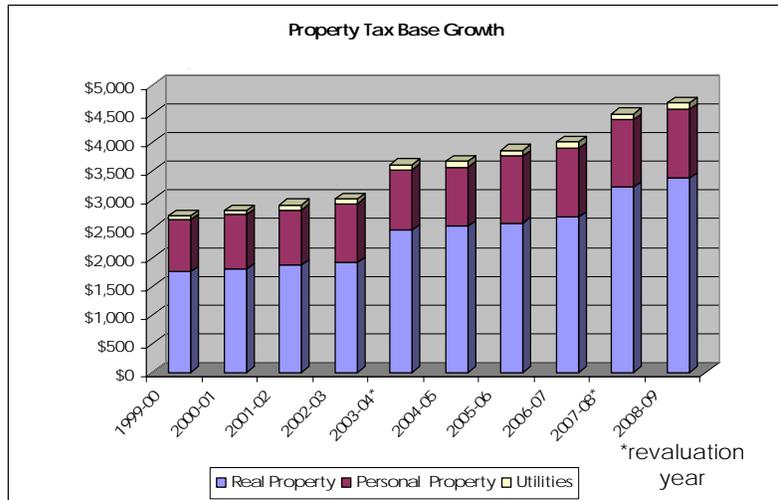
As that greater than 69 percent of the government's revenues are derived from two sources, the property tax and sales taxes, it is important to understand the significance of the projected revenue proceeds. The following table should help show the projected growth in the two revenue sources and the County's reliance on each as a percentage of total expenditures.

Table #1 – Major Revenue Sources

	FY 2007-2008	FY 2008-2009	Difference	% Change
Tax base	\$ 4,506,845,741	\$ 4,697,010,500	\$ 190,164,759	4.22%
Tax rate	0.75	0.75	0.00	0.0%
Ad valorem rev.	32,754,410	34,170,700	1,416,290	4.32%
<i>% of total exp.</i>	<i>52.29%</i>	<i>53.05%</i>	<i>.76%</i>	<i>1.45%</i>
Sales tax rev.	10,734,100	10,460,647	(273,453)	(2.55%)
<i>% of total exp.</i>	<i>17.13%</i>	<i>16.24%</i>	<i>(0.89%)</i>	<i>(5.19%)</i>

Of the 4.22 percent increase in the tax base, 2.13 percent has been realized in FY 2007-2008 from fewer appeals being filed and fewer exemptions being granted than was anticipated at this time last year. The remaining 2.09 percent adjustment is attributable to growth from new construction. As illustrated above, the tax rate for FY 2008-09 is recommended to remain at 75 cents per \$100 of valuation. Natural growth of the tax base should realize \$1,416,290 of additional ad valorem tax revenue to support the proposed \$64,417,098 budget.

Growth in this revenue source permits the local tax base to produce \$455,610 for each penny of tax rate levy. Therefore, based upon a collection rate of 97 percent, real, personal, and utility tax revenue for FY 2008-09 is projected at \$34,170,700.

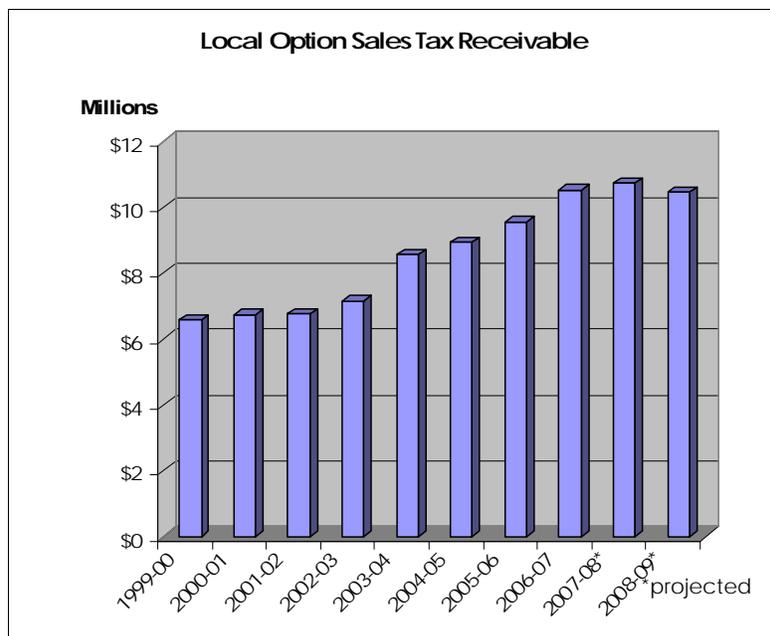


Sales tax revenues are the County's second largest single revenue source. However, Medicaid relief

approved by the Legislature last year will have an impact on this revenue source beginning in FY 2008-09. The current sales tax rate in North Carolina is 6.75 percent. Of this, two and one-half percent is returned to the County. In Lee County, the total county-wide sales tax collections are distributed between the cities in the County and Lee County government based on the population in each government unit. The County's share of 1.5 percent is unrestricted. The other 1 percent is legally split into two .5 percent taxes and has certain restrictions placed on the proceeds by General Statutes.

Currently, 30 percent of the first .5 percent sales tax and 60 percent of the second .5 percent sales tax must be used for school related projects or debt service related to school projects. School sales tax collections are now used to fund debt service incurred by the County for the Lee County School System.

On average, the various sales tax sources are projected to grow by 2.5 percent. However, due to Medicaid relief changes, total local option sales tax revenue is projected at \$10,460,647, a \$273,453 decrease from the FY 2007-08 budget amount. Effective October 1, 2008, one-quarter of the County's portion of sales tax will be transferred to the State making the State's portion of the current 6.75 percent tax



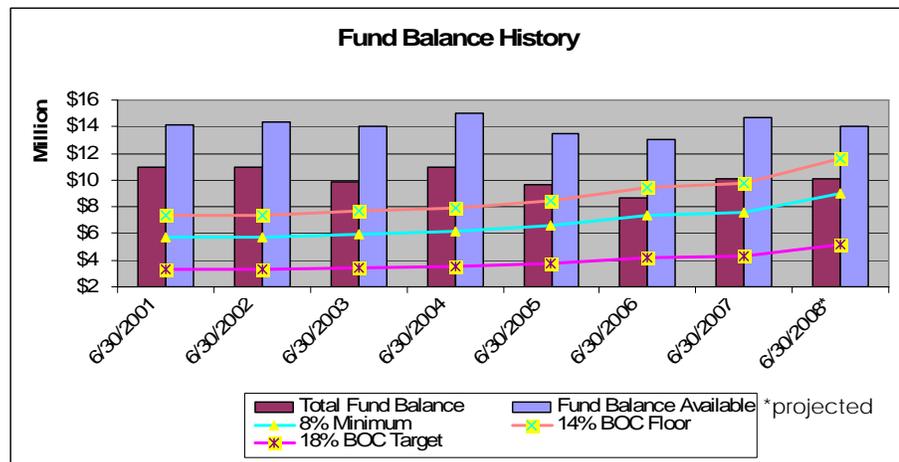
rate 4.50 percent and the County portion 2.25 percent. The County is projected to lose \$830,394 in FY 2008-09 from this change. As part of the sales tax rate adjustment, counties must also hold cities harmless for their revenues losses. The County's Article 39 sales tax distributions are expected to be decreased by \$400,084 for this change. In October 2009, another one-quarter percent of sales tax is shifted to the state from the counties and cities.

Considering the anticipated use of \$566,724 of fund balance in the current year budget, it is projected that the year end 2008 available fund balance will be 16.26 percent of general fund expenditures. This proposed budget's use of fund balance reserves is significant, yet justifiable. A fund balance appropriation of \$2,398,966 is included as supplemental revenue for FY 2008-09. A list summarizing the requested and recommended fund balance uses by category are illustrated in the table below. A detailed list can be found in Exhibit 4.

Table #2 – Fund Balance Uses

Category	Requested	Recommended
Capital	\$ 765,824	\$ 574,547
Building Improvements	121,800	117,300
ADA Improvements	9,500	9,500
Facility Development	40,200	40,200
School Capital Outlay	<u>457,419</u>	<u>457,419</u>
Total	\$1,394,743	\$ 1,198,966

While the use of fund balance for one-time expenditures is not in and of itself a negative action, the ongoing annual use of fund balance is cause for contemplation. If this trend continues, the County risks increased scrutiny from the Local Government Commission and ultimately forced oversight by this regulatory body. A much better method for funding capital acquisitions is the use of a capital reserve fund. The Board did adopt a capital reserve appropriation policy that requires an annual contribution amount equal to one (1) percent of General Fund expenditures; this budget does appropriate said amount. Without such a fund, the depletion of fund balance is prone to continue. The Board also adopted a minimum fund balance policy that requires an amount equal to



14 percent of expenditures and strives for a target fund balance to expenditures ratio of 18 percent. In light of the ongoing appropriation of fund balance reserves, it is projected that FY 2007-08 will be the final year in which the activity will not breach the Board's 14 percent fund balance floor.

GENERAL FUND EXPENDITURES

Expenditures proposed herewith total \$64,417,098, an increase of .85 percent or \$542,788 more than the FY 2008-09 amended budget. The increase is attributable to normal inflationary influences and increases in education. Among the increases to the County operating budget is a Cost of Living Adjustment (COLA) of 4.4 percent to keep employee salaries on par with economic conditions. The Board of Commissioners wisely included a competitive employment provision in its financial policies that specifies the County's use of a specified Consumer Price Index (CPI) to determine increases to employee salaries. Adherence to this policy will help prevent the need for dramatic pay adjustments as required in prior fiscal years to address several years of stagnant or below average compensation adjustments.

Requests for 17 new positions were submitted for consideration for FY 2008-09. This budget proposes the funding of 9 of the requested positions. The table below illustrates said requests and those recommended for approval.

Table #3 – Position Request Summary

<u>Department</u>	<u>Position Title</u>	<u>Salary *</u>	<u>Recommended</u>	<u>Notes</u>
Administration	Deputy County Attorney	88,193	66,145	1
Elections	Administrative Support Assistant I	34,895	34,895	
IT	Computing Support Tech II	43,975	43,975	
Sheriff	Patrol Deputies (2)	91,426		
Sheriff	Dispatchers (2)	81,346	40,673	2
Sheriff	Gang Officer	51,511	51,511	3
Sheriff	Narcotics Officer	51,511	51,511	3
Jail	Jailers (4)	169,148	21,144	4
Emergency Services	Emergency Management Specialist	55,868		
Fire Marshal	Fire Inspector/Educator	49,521		
Extension	Family Consumer Science Agent	30,868		
Social Services	Income Maintenance Caseworker II	43,975	43,975	5
Total requested	17	Total recommended	9	
Notes: * Includes fringes (social security, retirement, 401(K) & insurance)				
1. Recommend filling the position in October 2008				
2. Two dispatchers recommended to be hired in January 2009				
3. Grant funded				
4. One jailer recommended to be hired in January 2009				
5. 50% County cost				

As an agent of the General Assembly, the County provides many mandatory human services programs of which the eligibility and cost are not determined locally. County revenue totaling \$6,250,814 is dedicated to these type required services; \$30,647,334 is dedicated to mandatory programs and services outside human service functions. A detailed list of mandated and non-mandated programs is provided in Exhibits 2 and 3. The County's inability to control the vast majority of the annual budget is an ongoing frustration that many outside of daily government affairs do not necessarily comprehend. However, legislation approved last summer will provide some relief from the County's required contribution to the State's Medicaid program. The legislation calls for the State to assume 25 percent of the County's Medicaid expenses beginning October 1, 2007, 50 percent as of July 1, 2008 and at July 1, 2009, the State will assume 100 percent of the County's Medicaid burden. The State did not pick up these expenses free of charge. In FY 2007-08, 60 percent of the Medicaid savings will be withheld from the County's allotment to the Public School Building Fund; however, the County is still required to provide those lost revenues to the school system. In FY 2008-09, counties and city forgo a ¼ cent per capita of Article 44 sales tax effective October 1, 2008, and in FY 2009-10, they forgo all of the Article 44 sales tax effective October 1, 2009. The legislation does provide a hold harmless provision for the cities that requires the State to withhold from the counties Article 39 sales tax distributions the revenues that the cities lose by forgoing the Article 44 revenues.

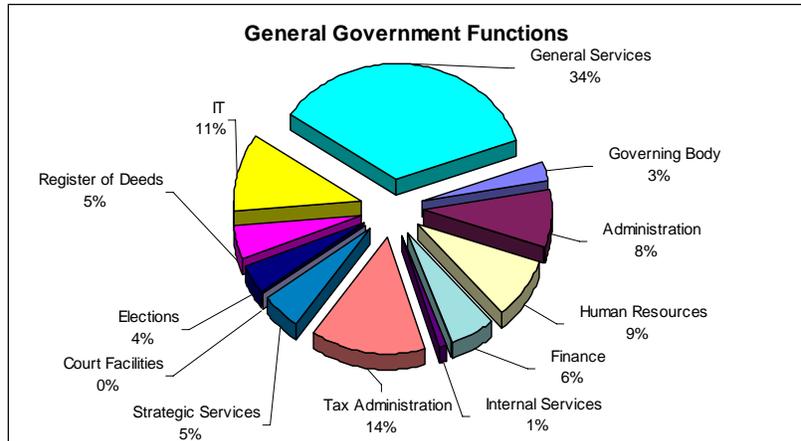
With so many variables playing into the Medicaid relief package, it is difficult to predict the actual savings. We do acknowledge that the package has helped the County maintain a very modest .85 percent increase in its expenditures when \$2,241,193 or 12.55 percent more has been allocated to education.

Following is a more detailed description of proposed General Fund expenditure activities by functional area. The Board should be aware that the requested operational budgets for the various County departments were very conservative and contained very few unreasonable requests. Appreciation is extended to the department heads for submitting practical proposals that considered the County's mission and its financial status. The Board should extend praise to each for their sincere dedication to the organization and their ability to provide high-quality services on somewhat less than adequate operational budgets.

General Government

General government activities can be viewed as the administrative support and governing activities of the organization. Included in this category are the governing body and administrative management, revenue and finance functions, courthouse responsibilities, as well as, facility and technology support. Total expenditures in this category are down 6.25 percent or \$510,909. Much of this decrease is attributed to the County's completion of several large projects, time and attendance implementation, Voice over IP (VOIP) and Unified Messaging system installation, and window replacement and reroofing at the Lee County Government Center.

The responsibility of general government activities can be summarized as support services for the functional areas of County government. These back-office functions provide the revenue, administration, professional and technical support necessary to operate



local government. While largely unseen by the general public, these services are essential and must receive continued investment of County resources to ensure high achievement standards in all government departments. This budget proposes such investments in several of these departments.

The increase of constituent services has a direct and proportional effect on the need for quality general government activities. When new offices and employees are added, there is a need for increased support in facility maintenance, human resources and information technology services. Over time, if left unaddressed, these changes in government activities can overburden the general government staff designated to provide support. This is the case currently in the County's Information Technology (IT) department. The increased utilization and deployment of personal computing devices has increased demand on the IT department from a support ratio of 50 devices per technician in 1999 to over 180 per technician in 2007. This budget does recommend the addition of the requested Computer Support Technician II position to keep crucial County data and voice infrastructures operating at reliable levels.

In addition to the position proposed, the IT budget includes funding of a Voice over IP (VOIP) system for the Sheriff's department. The current legacy PBX system in place at the Lee County Sheriff's Office will be at the end of maintenance in March 2009. The proposed VOIP system would serve employees at the courthouse campus and be connected to the system in place at the Government Center. Redundancy would be provided should either location have an outage. The budget for FY 2008-09 does not include new phones; they will be requested in the FY 2009-10 budget.

To improve efficiencies in data/voice communications at the Enrichment Center, the IT budget includes \$15,000 to install fiber connectivity to the Enrichment Center. The total cost of the project is estimated at \$20,000; however, Senior Services will use \$5,000 of available grant funds to pay for part of the project. Expenditures related to ongoing subscription fees to telco providers can be eliminated, and the increased bandwidth will alleviate the need for a replacement file server at this location.

Included in the Human Resources department is the funding of health insurance for retired County employees. This budget recommends the appropriation of \$351,540

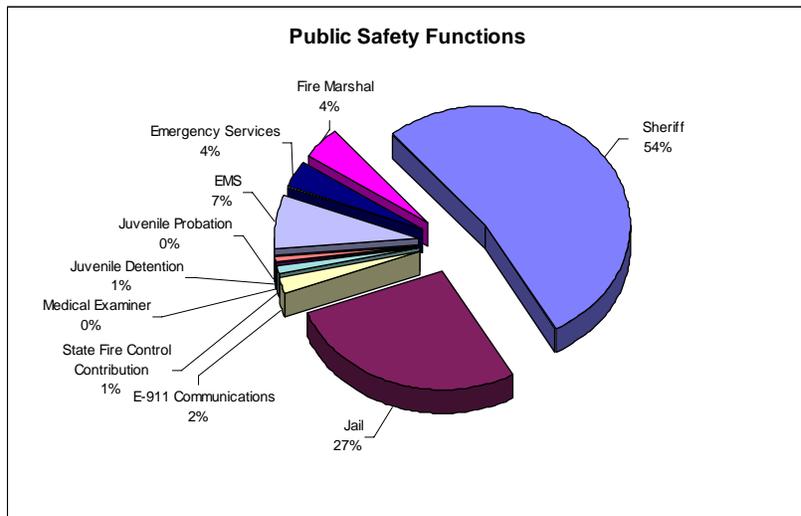
to cover the health insurance related retiree expenses. When this program began in 1996, the cost of individual employee health insurance was \$1,932 annually; for FY 2008-09 the expense is \$5,369. As of June 30, 2008, 59 employees will be participating in the retiree health insurance program. Another 22 individuals will become fully eligible at year end but have not announced retirement plans. Over the next five years, 13 additional employees will become eligible for the benefit; while 18 more would be able to participate but would leave the County under reduced local government retirement system benefits. With these numbers, the potential expense of this program will become increasingly burdensome.

This proposed budget includes funding of a Deputy County Attorney position. The position would assume the legal services for Social Services that are currently outsourced. Social Services would be billed for these services allowing them to file for federal and State reimbursements just as they do now. The position would also be able to assist current County Attorney Dick Hoyle at times. It is recommended that this position not be filled until October 1, 2008.

Elections' request for the addition of an Administrative Support Assistant I in FY 2008-09 is recommended. The proposed budget also includes \$53,720 for the operation of four (4) one-stop voting sites for the general election in November 2008. While grant funding has been received in FY 2007-08 to cover the majority of the costs for the four (4) one-stop voting sites for the primary election, the costs for the general election are being covered by County revenues.

Public Safety

Total public safety related expenditures are proposed to increase by 6.49 percent in the recommended FY 2008-09 budget. Included in this category are new deputies, new dispatchers, and equipment in the Sheriff's department, a new jailer in the Lee County Jail and a contract-specified cost increase in the Jail food services. Not



recommended in this budget is a request for an Emergency Management Specialist and a request for a Fire Inspector/Educator; however, significant capital investments are being made in these departments in FY 2008-09.

The Sheriff has submitted a FY 2008-09 budget request of \$4,213,301, an increase of \$42,476 or 1.07 percent. The request includes two (2) new deputies, two (2) new dispatchers, a Gang Officer and a Narcotics Officer. The last two positions are partially funded through grants for FY 2008-09 and FY 2009-10 and are

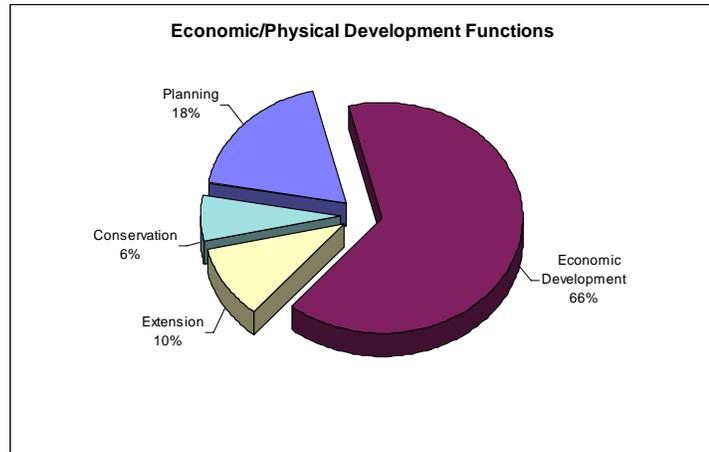
recommended in the FY 2008-09 budget. The recommended budget also includes funding for the two (2) dispatchers beginning January 1, 2009. At this time, funding of the two (2) additional patrol deputies is not recommended. The budget includes funding for replacement of five (5) vehicles and 21 mobile data terminals, as well as, vehicles and other equipment for new positions.

Costs of operating the Lee County Jail have increased \$269,329 or 15.03 percent. The Sheriff requested four (4) additional jailers for FY 2008-09. The recommended budget includes funding for only one (1) new jailer beginning in January 2009. The substantial reason for only funding one position is the increasing food costs in the Jail budget. While a 4 percent increase in the contract rate for meals is budgeted, the number of inmates being housed has increased causing a 36.27 percent increase in the food budget for FY 2008-09. The average number of inmates in the jail per day has increased 10.7 percent compared to the same nine month period last year. Through March 2008, the average daily population of the Jail was 127.33.

Economic and Physical Development

Per contractual relationship with the City of Sanford, it is proposed that the joint Planning and Community Development department's budget continue to be funded by the County. This amounts to \$340,347 for FY 2008-09; a 5.0 percent increase from the current fiscal year.

Cooperative Extension's request for a Family Consumer Science Agent is not recommended at this time.



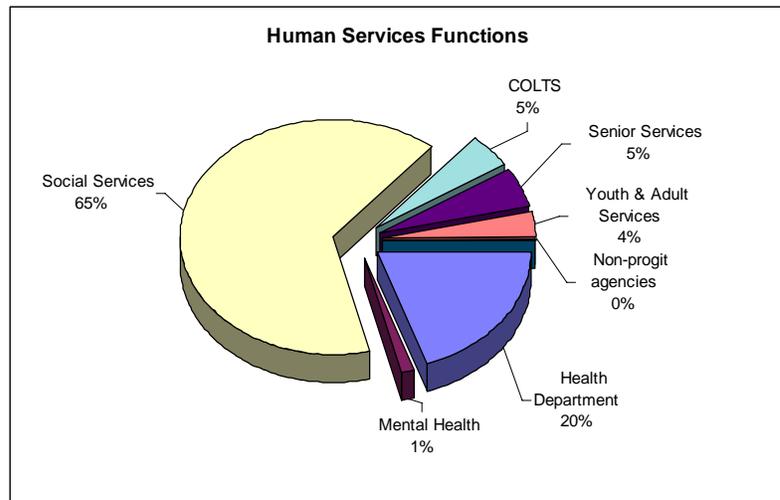
The most financially significant difference in this year's Economic and Physical Development budget is the increased appropriation for Economic Development. The budget is increasing 20.07 percent or \$201,949. Of the substantial increase, \$120,000 is appropriated to provide funds for improvements at the Industrial Park. Approved incentive contracts call for \$992,895 in payments in FY 2008-09, an increase of \$154,855 over current year amounts. However, due to construction delays and investment levels not hitting the appropriate amounts by January 1, 2008, the recommended budget includes only \$912,780 for incentives. The incentives are provided to new and expanding industries that have made a significant investment and employment commitment. The incentive program is managed by the Lee County Economic Development Corporation. A list of approved incentive contracts and the anticipated payment amount is provided on the next page.

Table #4 – Approved Incentive Contracts

Company	Annual Incentive	Incentive Expiration Date
Caterpillar	\$ 9,021	2011
Challenge Printing	\$ 16,855	2013
Frontier Spinning	\$ 65,142	2013
Lee Brick & Tile	\$ 73,369	2012
Moore's Machine Company	\$ 33,390	2014
Pentair	\$ 8,105	2011
Wyeth #2	\$270,683	2009
Wyeth #3	\$457,080	2011
Wyeth #4	\$ 59,250	2013

Human Services

Human Services budgeted by the County are proposed to decrease 8.12 percent from the FY 2007-08 budget; a \$1,515,990 decrease. Services budgeted in this category include Mental Health, Health, Senior Services, Social Services and Youth and Adult Services departments. The services that fall under this umbrella are vast and account for \$17,153,876, or 26.63 percent of the total FY 2008-09 recommended General Fund budget.



The 2006-07 fiscal year represented the second year of the County's membership with the Sandhills Center for the provision of Mental Health, Developmental Disability, and Substance Abuse (MH/DD/SA) Services. While the County's obligation to the new service provider is identical to that of the previous Lee-Harnett MH/DD/SA Authority, the per capita contribution is significantly higher than that of 75 percent of the member counties. For the 2008-09 fiscal year, the Sandhills Center has requested a contribution of \$252,000; a \$2,000 increase over the FY 07-08 appropriation. Regardless, and as the following table illustrates, it can be argued that Lee County citizens pay a disproportional amount for MH/DD/SA services. The Board of Commissioners may desire to initiate a conversation with the Sandhills member counties to devise a more appropriate cost-sharing relationship.

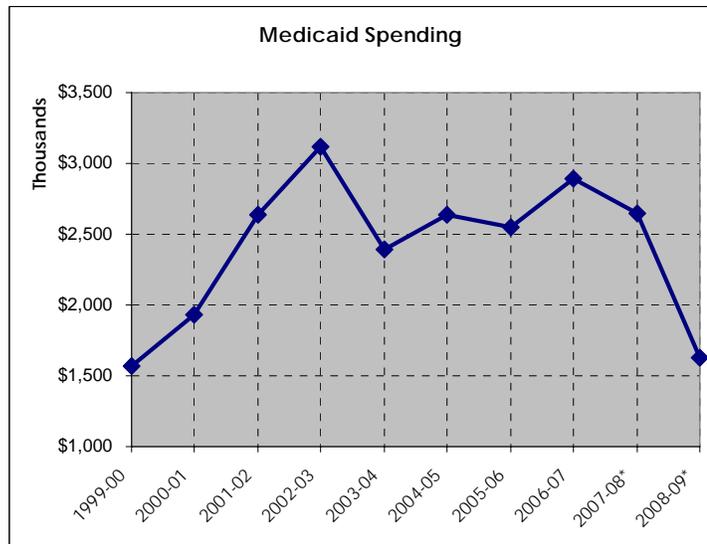
Table #5 – Sandhills Center County General Funding

County	FY 07-08 Allocation	FY 08-09 Request	Net Increase	FY 08-09 Per Capita
Anson	\$ 55,000	\$ 55,000	\$ -	\$ 2.11
Hoke	\$ 58,000	\$ 58,000	\$ -	\$ 1.32
Harnett	\$ 199,679	\$ 199,679	\$ -	\$ 1.88
Lee	\$ 252,000	\$ 252,000	\$ -	\$ 4.52
Montgomery	\$ 87,675	\$ 87,675	\$ -	\$ 3.15
Moore	\$ 298,107	\$ 298,107	\$ -	\$ 3.56
Randolph	\$ 1,001,565	\$ 1,001,565	\$ -	\$ 7.10
Richmond	\$ 150,000	\$ 150,000	\$ -	\$ 3.20
Total	\$ 2,102,026	\$ 2,102,026	\$ -	\$ 3.96

Health Department expenditures are decreasing \$170,943. Revenues for the Health Department are also decreasing 19.57 percent or \$359,351 resulting in an overall increase in cost to the County equal to \$188,408. As discussed previously, the revenues shortfall is due to a decline in environmental health revenues.

Social Services has requested an Income Maintenance Caseworker II to be responsible for intake and processing of Children’s Medicaid applications and for case maintenance for of a caseload of Medicaid cases. This position is being requested to ease some of the burden being carried by the existing staff caused by increased numbers of Family and Children’s Medicaid recipients being served. The last new Family and Children’s Medicaid position was added in October 2005. Total cases at that time were 4,139 with an average caseload of 539 for line staff and 400 for the lead worker. In December 2007, the total cases were 4,994 with the average caseload of 651 and the lead worker with 437. This is an increase of 815 cases, or a 19.5 percent increase.

Even with the State assuming 50 percent of the County’s Medicaid cost effective July 1, 2008, Medicaid is the second largest program expenditure in the Social Services budget. Medicaid costs in the FY 2008-09 budget total \$1,632,132, a \$1,447,383 decrease from the FY 2007-08 budget.



Youth and Adult Services division will again receive a much anticipated \$75,000 Runaway Homeless Grant in FY 2008-09. Additional changes in Youth and Adult Services include the merger of the Family Centered Casework function into the Hillcrest budget for FY 2008-09. In FY 2007-08 the Hillcrest Coordinator position was reduced to a half-time position; with the transfer of Family Centered Casework function to Hillcrest, the position is being increased back to full-time, and the Family Centered Casework position is being eliminated. The net result is a \$1,902 decrease in FY 2008-09 recommended budget.

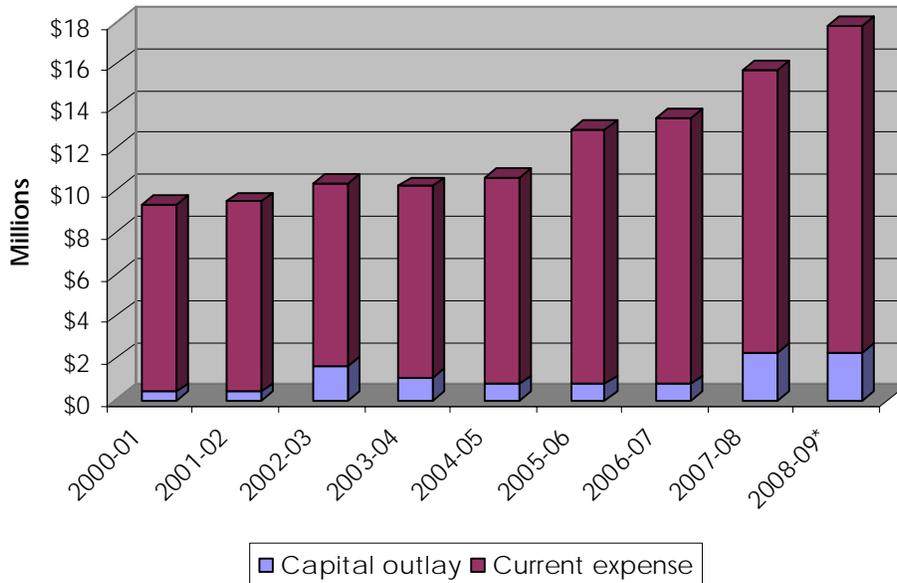
Education

The five (5) expenditure budgets for the Education category are Lee County School System (LCSS) Current Expense, LCSS Capital, Central Carolina Community College (CCCC) Current Expense, CCCC Civic Center and CCCC Capital. These five (5) budgets combined represent 31.21 percent of total General Fund expenditures for FY 2008-09, which equates to a total Education appropriation of \$20,101,350; 12.55 percent greater than the 2007-08 fiscal year budget of \$17,860,157. Even though not at the requested level, increases proposed for education spending are higher than any other functional area of County responsibility.

The Lee County Board of Education's submitted budget represents a \$20,636,330 funding request, \$16,067,222 for current expense and \$4,569,108 for capital outlay. The current expense budget request is \$2,565,088 higher than last fiscal year (a 19 percent increase). Included is \$1,078,604 for continuation items, \$1,191,625 for new recurring costs related to the new SanLee Middle School, and \$294,859 is for "expansion" items that represent the initiation of new service levels or increased employee benefits. This budget recommends an appropriation of \$15,602,134 for LCSS Current Expense, an increase of \$2,100,000 or 15.55 percent. LCSS' capital outlay request totaled \$4,569,108 for FY 2008-09. Included in the requests are several projects related to the renovations at Lee County High School and to update the school system's information technology. The budget recommends funding \$2,242,887 of the request using \$1,465,619 from NC Lottery proceeds pending approval of projects by the Department of Public Instruction and \$777,2681 from County funds.

While not funding the LCSS at the requested level, the net total education appropriations in this proposed budget are the equivalent of 39.17 cents of the tax rate levy. The following graph illustrates the County's current expense and capital outlay funding history.

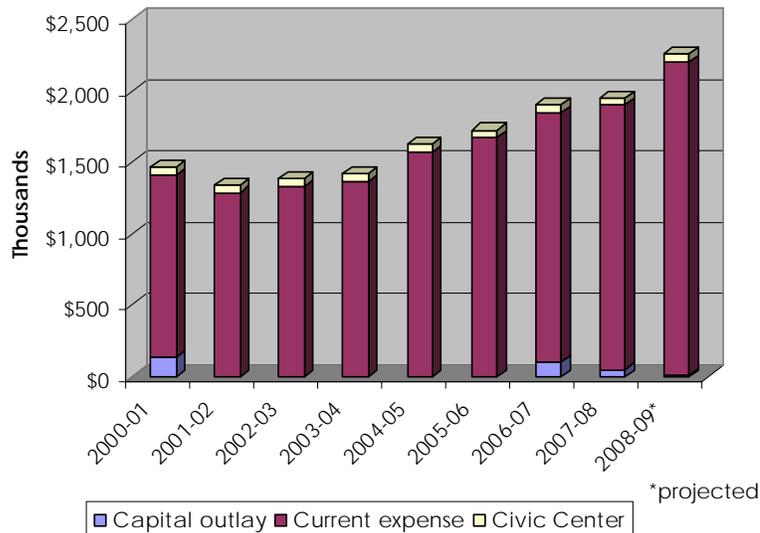
Lee County School System Funding for Current Expense and Capital Outlay



*projected

Central Carolina Community College requested an increase to their current expense funding for FY 2008-09, \$184,193 or 9.17 percent which is recommended in the FY 2008-09 budget. The Community College's request includes \$55,739 in funding for the Dennis A. Wicker Civic Center. This requested amount is equal to the FY 2007-08 appropriation. CCC's capital request of \$8,000 is to cover one-third of the cost of a new vehicle for the President of CCC and is recommended for funding.

Central Carolina Community College Funding



*projected

Cultural and Recreational

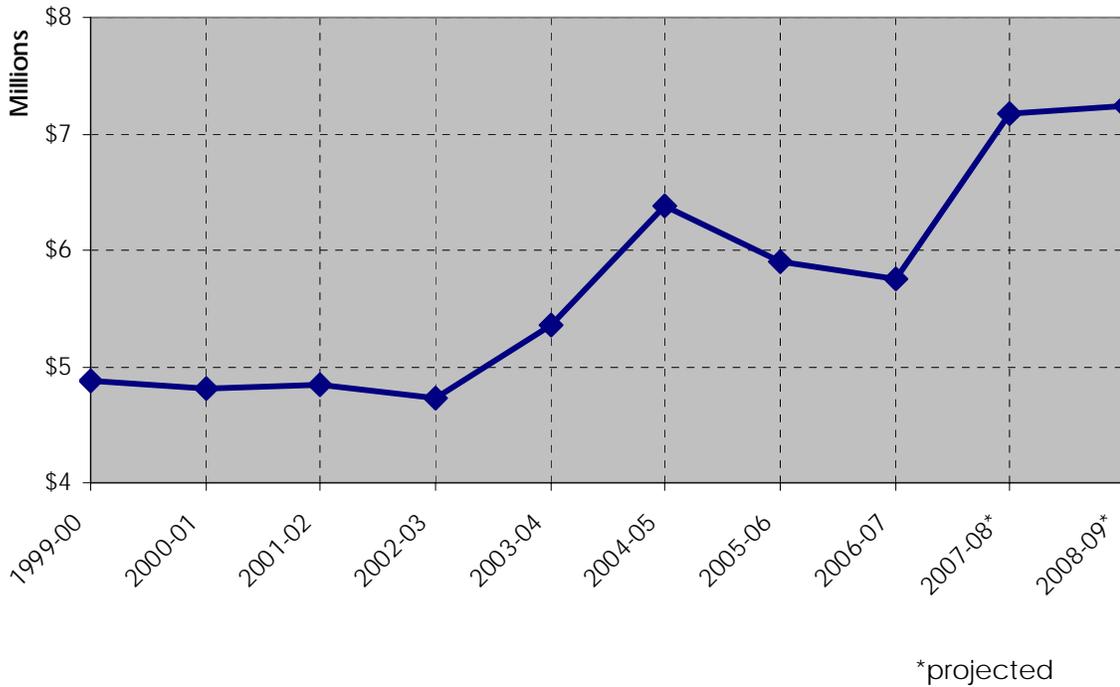
The Cultural and Recreational category of General Fund appropriations for FY 2008-09 reflects a decrease of \$156,751. The majority of this decrease is related to funding of one-time facility development items included in Parks and Recreation's FY 2007-08 budget.

Temple Theater and Arts Council recommended appropriations are equal to the appropriations for FY 2007-08.

Debt Service

This proposed budget includes debt service totaling \$7,241,568, an increase of \$64,368 or .90 percent. The FY 2008-09 budget includes the first principal payment on the debt issued in 2006 for SanLee Middle School, Floyd Knight addition, CCCC renovations and repairs, Civic Center roof replacement and Tramway Road Park. Following is a graph that illustrates the County's total debt service expenditures over the past ten (10) years. Please note that of the County's total debt payment for the coming fiscal year, \$5,450,691, or 75.27 percent, is for Lee County School System facility construction. Funding for FY 2008-09 debt service payments includes \$806,235 from the Capital Reserve Fund based on the County's capital funding plan.

Debt Service Expenditures



Emergency and Contingency

The County maintains an emergency and contingency account to budget for unexpected yet reasonable changes in the operation costs of governmental operations. This year's Miscellaneous Expense budget includes two (2) noteworthy items. The first is a \$100,000 appropriation for workers' compensation insurance contingency. These funds are budgeted to cover the projected increase in said insurance and potential costs related to the annual workers compensation audit.

The other noteworthy item in the Miscellaneous Expense budget is a \$640,000 contribution to the General Fund Capital Reserve account in accordance with the Board's adopted financial policies to annually fund said reserve by the equivalent of one (1) percent of General Fund expenditures. The adoption and adherence to this goal is a wise decision that will ultimately reduce the Board's reliance on fund balance to pay for capital acquisitions. It is hoped that as the County's financial condition improves, this goal will be increased to more adequately fund the capital projects of the government.

A complete accounting of all Emergency and Contingency appropriations is provided in the following table.

Table #6 – Miscellaneous Expense Account Expenditures

Amount	Purpose
\$ 40,000	Unemployment insurance contingency
\$100,000	Workers' compensation insurance contingency
\$640,000	Capital Reserve Fund transfer (per Financial Policy)

-----End of General Fund-----

ROOM OCCUPANCY TAX FUND

The revenues from this fund are derived from a 3% surcharge placed on hotel/motel rooms within Lee County and are dedicated to the operation and capital improvements of the Dennis A. Wicker Civic Center. An appropriation of \$168,751 funds the request for the Civic Center.

SPECIAL REVENUES SCHOOLS FUND

The restricted portions of Articles 40 and 42 sales tax proceeds are deposited in this fund as required by State law. Also, the proceeds from the Public School Building Capital Fund (ADM) and the NC Lottery are deposited in this fund for accounting purposes. A 2.5 percent increase in sales tax collections is projected, \$121,225.

A decrease of \$31,180 is projected in the Public School Building Capital fund. The use of \$1,465,619 in NC Lottery proceeds is included in this fund. These funds are

transferred to the general fund to service school related debt and capital outlay items.

CAPITAL RESERVE FUND

An appropriation of \$806,235 is recommended in this fund for the 2007-08 fiscal year to cover debt service costs in the General Fund. A contribution of \$640,000 is recommended to come from the General Fund in accordance with the Board's financial policies.

EMERGENCY TELEPHONE SYSTEM FUND

The Board established this fund during the 1996-97 fiscal year to account for the E-911 surcharge revenues collected by Windstream. During FY 2007-08, the State has taken over the collection of all E-911 surcharges and is distributing the funds to the cities and counties. An appropriation of \$343,424 is being transferred to the City of Sanford to compensate them for leasing equipment and paying other qualified costs for the E-911 Communications Center located in the basement of City Hall. The balance of the funds will be transferred to the County's General Fund to pay for qualified E-911 cost in the Strategic Services budget. The total appropriation from this fund is \$346,424.

AIRPORT TAX RESERVE FUND

On February 20, 2003, the Board of Commissioners approved a funding agreement for the Sanford-Lee County Regional Airport Authority. The agreement establishes a reserve fund based on the amount of property tax collected on personnel property located at the airport during each fiscal year. The first priority in the use of the collected funds will be for the operation and maintenance of the airport and airport capital projects. Excess funds may be used for public purposes that benefit both the city and county.

The Airport Authority has requested \$147,693 for FY 2008-09. This is an increase of \$92,696. The estimated tax base for FY 2008-09 will not produce enough revenue to fully support this request so a fund balance appropriation of \$28,616 is included in the FY 2008-09 budget.

WATER DEBT SERVICE FUND

This fund was established in FY 2005-06 to accept contributions from the City of Sanford to offset the remaining debt that Lee County Water & Sewer District #1 holds on the water system that was transferred to the City of Sanford in March 2005.

FIRE DISTRICTS FUNDS

With the establishment of the Lee County Fire Advisory Board (FAB), this proposed budget does not include recommendations for the volunteer fire department budget requests. The FAB is considering the FY 2008-09 funding levels for each of the fire districts and will present their recommendation to the Board of Commissioners by June 1, 2008.

SOLID WASTE FUND

The purpose of this fund is to account for revenues and expenditures in the Solid Waste enterprise budget. Total projected revenues for the fund are \$1,633,515 a 19.63 percent increase from the current fiscal year. The primary reasons for the increase is a large increase in white goods disposal fees and a large fund balance appropriation related to the closing of the C&D landfill. Solid Waste fees will remain the same in FY 2008-09.

Table #8 – Solid Waste Fees

FEE	CURRENT RATE	PROPOSED RATE	DIFFERENCE
(1) Disposal fee	\$40.00	\$40.00	\$0.00
(2) Collection fee	\$40.00	\$40.00	\$0.00
Total	\$80.00	\$80.00	\$0.00

This page left blank intentionally.

BUDGET SUMMARY - GENERAL FUND - REVENUES

	06-07 Actual	Amended 07-08 Budget	Requested 08-09 Budget	Recommended 08-09 Budget	Adopted 08-09 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Taxes							
Property Taxes							
Current Year	\$ 30,887,959	\$ 32,754,410	\$ 33,988,800	\$ 34,170,700	\$ 34,170,700	\$ 1,416,290	4.32%
Prior Years	1,125,728	1,340,600	1,091,150	1,091,150	1,091,150	(249,450)	-18.61%
Rental Vehicle Tax	49,262	44,000	44,000	44,000	44,000	\$ -	0.00%
Privilege License Taxes	5,075	4,500	4,500	4,500	4,500	\$ -	0.00%
Local Option Sales Tax	8,659,202	8,746,900	8,352,222	8,352,222	8,352,222	(394,678)	-4.51%
Special School Sales Tax	1,882,124	1,987,200	2,098,140	2,108,425	2,108,425	\$ 121,225	6.10%
Cable TV Franchise Tax	151,177	150,000	150,000	150,000	150,000	\$ -	0.00%
Beer & Wine Tax	58,482	54,000	58,000	58,000	58,000	\$ 4,000	7.41%
Total	42,819,009	45,081,610	45,786,812	45,978,997	45,978,997	897,387	1.99%
General Revenues							
Investment Earnings	751,455	450,000	400,000	450,000	450,000	0	0.00%
Departmental Revenues/Fees							
Tax	108,292	115,500	119,000	125,000	125,000	9,500	8.23%
Strategic Services	-	108,410	99,552	99,174	99,174	(9,236)	-8.52%
Elections	130	86,335	700	700	700	(85,635)	-99.19%
Register of Deeds	657,735	622,000	592,000	592,000	592,000	(30,000)	-4.82%
Sheriff/Jail	439,862	411,126	476,069	476,069	476,069	64,943	15.80%
Emergency Management	409,410	51,500	55,280	60,280	60,280	8,780	17.05%
Extension	-	30,926	4,150	4,150	4,150	(26,776)	-86.58%
Library	166,645	155,611	140,232	140,707	140,707	(14,904)	-9.58%
Recreation	230,246	355,026	267,251	267,251	267,251	(87,775)	-24.72%
ABC Revenues	89,062	92,000	93,000	93,000	93,000	1,000	1.09%
Other	1,339,424	3,084,310	3,042,026	3,662,389	3,662,389	578,079	18.74%
Total	4,192,261	5,562,744	5,289,260	5,970,720	5,970,720	407,976	7.33%
Human Services							
Veterans	2,000	2,000	2,000	2,000	2,000	0	0.00%
Health Department	1,607,277	1,836,120	1,469,822	1,476,769	1,476,769	(359,351)	-19.57%
Social Services	6,364,896	6,819,042	6,969,334	6,913,451	6,913,451	94,409	1.38%
Senior Services	1,024,564	1,413,947	1,244,731	1,244,731	1,244,731	(169,216)	-11.97%
Youth & Adult Services	320,629	317,945	381,168	381,168	381,168	63,223	19.88%
Total	9,319,366	10,389,054	10,067,055	10,018,119	10,018,119	(370,935)	-3.57%
Designated Fund Balance	-	2,840,902	-	2,398,966	2,398,966	(441,936)	-15.56%
Total General Fund Revenues	56,330,636	63,874,310	61,143,127	64,366,802	64,366,802	492,492	0.77%

*Represents change from 2007-2008 Budget to 2008-2009 Adopted.

BUDGET SUMMARY - GENERAL FUND - EXPENDITURES

	06-07 Actual	Amended 07-08 Budget	Requested 08-09 Budget	Recommended 08-09 Budget	Adopted 08-09 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
General Government							
Governing Body	203,921	209,814	208,205	207,959	207,959	(1,855)	-0.88%
Administration	488,125	608,710	638,131	613,282	633,305	24,595	4.04%
Human Resources/Veterans	492,536	676,743	655,365	653,846	653,846	(22,897)	-3.38%
Finance	388,282	578,056	435,646	434,801	434,801	(143,255)	-24.78%
Internal Services	64,315	65,500	64,000	64,000	64,000	(1,500)	-2.29%
Tax Administration	912,957	1,099,478	1,156,538	1,109,837	1,109,837	10,359	0.94%
Tax Revaluation	140,317	48,496	-	-	-	(48,496)	-100.00%
Strategic Services	344,825	370,061	389,404	387,127	387,127	17,066	4.61%
Court Facilities	1,830	5,931	14,508	12,115	12,115	6,184	104.27%
Elections	174,156	339,486	318,716	294,486	294,486	(45,000)	-13.26%
Register of Deeds	355,752	390,819	371,616	370,912	370,912	(19,907)	-5.09%
IT	616,267	915,982	814,357	813,540	813,540	(102,442)	-11.18%
General Services	2,445,093	2,863,467	2,693,365	2,651,757	2,651,757	(211,710)	-7.39%
Total	6,628,376	8,172,543	7,759,851	7,613,662	7,633,685	(538,858)	-6.59%
Public Safety							
Sheriff	3,139,521	3,951,317	4,213,301	3,930,985	3,971,713	20,396	0.52%
Jail	1,552,419	1,792,050	2,217,840	2,033,312	2,054,383	262,333	14.64%
E-911 Communications	133,996	141,745	148,843	157,156	157,156	15,411	10.87%
State Fire Control Contribution	69,415	83,594	90,040	90,040	90,040	6,446	7.71%
Inspections	530	-	-	50,635	50,635	50,635	100.00%
Medical Examiner	25,500	32,000	32,000	32,000	32,000	0	0.00%
Juvenile Detention	17,214	40,000	50,000	50,000	50,000	10,000	25.00%
Juvenile Probation	13,740	13,905	13,905	13,905	13,905	0	0.00%
EMS	525,000	525,000	525,000	525,000	525,000	0	0.00%
Emergency Services	332,835	253,647	518,984	288,198	288,198	34,551	13.62%
Fire Marshal	222,864	238,080	421,267	322,003	322,003	83,923	35.25%
Total	6,033,034	7,071,338	8,231,180	7,493,234	7,555,033	483,695	6.84%
Economic/Physical Development							
Planning	319,189	324,140	340,347	388,704	388,704	64,564	19.92%
Economic Development	1,182,995	1,006,069	1,468,133	1,208,018	1,088,018	81,949	8.15%
Extension	154,751	203,307	225,507	192,337	192,337	(10,970)	-5.40%
Conservation	102,305	112,700	117,000	115,833	115,833	3,133	2.78%
Total	1,759,240	1,646,216	2,150,987	1,904,892	1,784,892	138,676	8.42%

*Represents change from 2007-2008 Budget to 2008-2009 Adopted.

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	06-07 Actual	Amended 07-08 Budget	Requested 08-09 Budget	Recommended 08-09 Budget	Adopted 08-09 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Human services							
Health Department - Admin	614,898	605,136	617,318	594,845	594,845	(10,291)	-1.70%
Maternal Health	269,729	292,746	311,473	303,118	303,118	10,372	3.54%
Child Health	121,559	115,675	133,249	126,878	126,878	11,203	9.68%
Primary Care	14,345	51,693	46,688	42,386	42,386	(9,307)	-18.00%
Promotion	120,767	154,663	116,354	112,249	112,249	(42,414)	-27.42%
WIC - CS	131,749	172,999	188,784	200,487	200,487	27,488	15.89%
Jail Health	197,243	-	-	-	-	0	0.00%
Family Planning	139,214	204,008	197,446	195,383	195,383	(8,625)	-4.23%
Animal Control	291,822	345,982	347,040	299,528	299,528	(46,454)	-13.43%
Environmental Health	403,036	507,712	472,692	459,337	459,337	(48,375)	-9.53%
Aids Control	30,811	33,883	35,879	34,583	34,583	700	2.07%
Bioterrorism	67,905	77,737	78,265	34,125	34,125	(43,612)	-56.10%
WIC - BF	8,648	15,000	19,108	17,903	17,955	2,955	19.70%
Children Services Coordinator	119,129	145,692	114,673	107,580	107,580	(38,112)	-26.16%
Communicable Diseases	128,861	173,910	216,405	211,200	211,200	37,290	21.44%
Breast/Cervical Cancer Control	24,353	21,182	21,322	21,045	21,045	(137)	-0.65%
Immunizations	53,663	76,732	91,615	90,649	90,649	13,917	18.14%
HIV Case Management	1,731	10,194	9,063	9,063	9,063	(1,131)	-11.09%
Health-Dental	559,795	408,886	343,832	327,238	327,238	(81,648)	-19.97%
Healthy Carolinians	-	12,048	-	-	-	(12,048)	-100.00%
Health Check Coordination	49,608	57,958	84,605	84,441	84,441	26,483	45.69%
WIC - GA	4,874	10,000	11,522	11,522	11,522	1,522	15.22%
WIC - NE	62,556	52,842	58,450	58,450	58,450	5,608	10.61%
Mental Health	252,000	250,000	252,000	250,000	250,000	0	0.00%
Lee County Industries	5,000	5,000	8,000	5,000	5,000	0	0.00%
Social Services - Admin	4,930,458	5,537,849	5,659,124	5,612,140	5,612,140	74,291	1.34%
Social Services - Programs	6,115,927	6,864,507	5,505,096	5,505,096	5,505,096	(1,359,411)	-19.80%
Johnston-Lee Community Action	11,400	14,000	15,000	14,000	14,000	0	0.00%
HAVEN	10,000	5,000	10,000	5,000	10,000	5,000	100.00%
Senior Services - Transportation	712,333	943,918	809,332	783,040	783,040	(160,878)	-17.04%
Senior Services - General	746,967	893,712	919,981	913,807	913,807	20,095	2.25%
Youth Services	117,388	130,848	135,984	134,640	134,640	3,792	2.90%
Thanks	53,623	57,153	56,763	55,900	55,900	(1,253)	-2.19%
Hillcrest	283,924	300,656	350,633	345,474	345,474	44,818	14.91%
Pretrial Release	60,594	68,666	71,728	70,749	70,749	2,083	3.03%
Family Centered Casework	22,881	51,879	-	-	-	(51,879)	-100.00%
Total	16,738,791	18,669,866	17,309,424	17,036,856	17,041,908	(1,627,958)	-8.72%
*Represents change from 2007-2008 Budget to 2008-2009 Adopted.							

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	06-07 Actual	Amended 07-08 Budget	Requested 08-09 Budget	Recommended 08-09 Budget	Adopted 08-09 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Education							
School Current Expense	12,666,167	13,502,134	16,067,222	15,602,134	15,602,134	2,100,000	15.55%
School Capital Outlay	850,417	2,242,887	4,569,108	2,242,887	2,242,887	0	0.00%
CCCC Current Expense	1,777,305	2,008,397	2,192,590	2,192,590	2,192,590	184,193	9.17%
CCCC Civic Center	55,739	55,739	55,739	55,739	55,739	0	0.00%
CCCC Capital Outlay	102,200	51,000	8,000	8,000	8,000	(43,000)	-84.31%
Total	15,451,828	17,860,157	22,892,659	20,101,350	20,101,350	2,241,193	12.55%
Cultural and Recreational							
Libraries	752,885	791,437	789,722	772,144	772,144	(19,293)	-2.44%
Parks and Recreation	1,085,100	1,444,741	1,311,055	1,287,917	1,287,917	(156,824)	-10.85%
Temple Theater	9,000	9,000	12,000	9,000	9,000	0	0.00%
Arts Council	2,500	2,500	3,000	2,500	2,500	0	0.00%
Total	1,849,485	2,247,678	2,115,777	2,071,561	2,071,561	(176,117)	-7.84%
Debt Service							
Principal	3,299,204	3,275,000	3,850,000	3,850,000	3,850,000	575,000	17.56%
Interest and Fees	1,894,338	3,346,826	2,860,582	2,860,582	2,860,582	(486,244)	-14.53%
Capital Lease Payments	560,975	555,374	530,986	646,845	646,845	91,471	16.47%
Total	5,754,517	7,177,200	7,241,568	7,357,427	7,357,427	180,227	2.51%
Reserves	565,809	1,029,312	1,071,000	787,820	820,946	\$ (208,366)	-20.24%
Total Expenditures	54,781,080	63,874,310	68,772,446	64,366,802	64,366,802	492,492	0.77%

*Represents change from 2007-2008 Budget to 2008-2009 Adopted.

EXPENDITURES: WHERE DOES THE MONEY GO?



BUDGET SUMMARY - OTHER FUNDS

	06-07 Actual	Amended 07-08 Budget	Requested 08-09 Budget	Recommended 08-09 Budget	Adopted 08-09 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<u>Room Occupancy Tax Fund</u>							
Revenues	\$ 188,361	\$ 242,926	\$ 168,751	\$ 168,751	\$ 168,751	(74,175)	-30.53%
Expenses	161,353	242,926	168,751	168,751	168,751	(74,175)	-30.53%
Net Excess	\$ 27,008	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
<u>Special Revenue Schools Fund</u>							
Revenues	\$ 2,689,043	\$ 4,027,940	\$ 4,142,105	\$ 4,142,105	\$ 4,142,105	114,165	2.83%
Expenses	2,614,266	4,027,940	4,142,105	4,142,105	4,142,105	114,165	2.83%
Net Excess	\$ 74,777	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
<u>Capital Reserve Fund</u>							
Revenues	\$ 618,373	\$ 440,629	\$ 806,235	\$ 806,235	\$ 806,235	365,606	82.97%
Expenses	-	440,629	806,235	806,235	806,235	365,606	82.97%
Net Excess	\$ 618,373	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
<u>Emergency Telephone System Fund</u>							
Revenues	\$ 540,808	\$ 357,134	\$ 346,424	\$ 346,424	\$ 346,424	(10,710)	-3.00%
Expenses	350,814	357,134	346,424	346,424	346,424	(10,710)	-3.00%
Net Excess	\$ 189,993	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
<u>Airport Tax Reserve Fund</u>							
Revenues	\$ 217,504	\$ 54,997	\$ 147,693	\$ 147,693	\$ 147,693	92,696	168.55%
Expenses	116,698	54,997	147,693	147,693	147,693	92,696	168.55%
Net Excess	\$ 100,806	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
<u>Water Debt Service Fund</u>							
Revenues	\$ 128,880	\$ 123,950	\$ 121,380	\$ 121,380	\$ 121,380	(2,570)	-2.07%
Expenses	128,880	123,950	121,380	121,380	121,380	(2,570)	-2.07%
Net Excess	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A

BUDGET SUMMARY - OTHER FUNDS CONTINUED

Solid Waste Fund							Increase/ (Decrease)*	%Increase/ (Decrease)*
	06-07 Actual	Amended 07-08 Budget	Requested 08-09 Budget	Recommended 08-09 Budget	Adopted 08-09 Budget			
Revenues								
User Fees	\$ 1,073,803	\$ 1,161,630	\$ 1,038,480	\$ 1,038,480	\$ 1,038,480	(123,150)	-10.60%	
White Goods Disposal Fees	23,113	20,500	177,000	177,000	177,000	156,500	763.41%	
1% Surcharge on Tires	54,184	52,000	57,000	57,000	57,000	5,000	9.62%	
Other Revenues	44,109	36,854	58,636	58,636	58,636	21,782	59.10%	
Investment Earnings	51,337	20,000	20,000	20,000	20,000	0	0.00%	
Designated Reserves	-	74,460	282,399	259,481	259,481	185,021	248.48%	
Total Revenues	<u>\$ 1,246,545</u>	<u>\$ 1,365,444</u>	<u>\$ 1,633,515</u>	<u>\$ 1,610,597</u>	<u>\$ 1,610,597</u>	<u>\$ 245,153</u>	<u>17.95%</u>	
Expenses								
Waste Disposal Operations	\$ 398,650	\$ 377,805	\$ 415,373	\$ 409,729	\$ 409,729	31,924	8.45%	
Waste Collection Operations	939,927	987,639	1,218,142	1,200,868	1,200,868	213,229	21.59%	
Total Expenses	<u>\$ 1,338,577</u>	<u>\$ 1,365,444</u>	<u>\$ 1,633,515</u>	<u>\$ 1,610,597</u>	<u>\$ 1,610,597</u>	<u>\$ 245,153</u>	<u>17.95%</u>	
Net Excess	<u>\$ (92,031)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>	

Schedule of Mandated Programs

Department	Notes	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County
Governing Body	1	\$ 207,959		\$ 207,959	100.00%
Finance	1	434,801		434,801	100.00%
Tax Administration	1	1,109,837	125,000	984,837	88.74%
Strategic Services	1	387,127	99,174	287,953	74.38%
Court Facilities	1	12,115		12,115	100.00%
Elections	1	294,486	700	293,786	99.76%
Register of Deeds	1	370,912	592,000	(221,088)	-59.61%
Buildings and Grounds	1	2,651,757		2,651,757	100.00%
Sheriff	1	3,971,713	279,662	3,692,051	92.96%
Jail	1	2,054,383	196,407	1,857,976	90.44%
Inspections	1	50,635		50,635	100.00%
Emergency Services	1	288,198	56,500	231,698	80.40%
Fire Marshal	1	322,003	322,003	-	0.00%
Health Dept - General Admin.	1	594,845	26,293	568,552	95.58%
Health - Maternal Health	1	303,118	138,284	164,834	54.38%
Health - Child Health	1	126,878	45,779	81,099	63.92%
Health - Promotion	1	112,249	49,017	63,232	56.33%
Health - WIC - CS	2	200,487	200,487	-	0.00%
Health - Family Planning	1	195,383	123,230	72,153	36.93%
Health - Animal Control	1	299,528	121,192	178,336	59.54%
Health - Environmental Health	1	459,337	148,395	310,942	67.69%
Health - Aids Control	1	34,583	500	34,083	98.55%
Health - Bioterrorism	1	34,125	34,125	-	0.00%
Health - WIC - BF	2	17,955	17,955	-	0.00%
Health - Children's Svcs. Coordinator	1	107,580	57,035	50,545	46.98%
Health - Communicable Disease	1	211,200	29,295	181,905	86.13%
Health - Breast/Cervical Cancer	1	21,045	12,060	8,985	42.69%
Health - Immunization Outreach	1	90,649	20,428	70,221	77.46%
Health - HIV Case Management	1	9,063	9,063	-	0.00%
Health - WIC - GA	2	11,522	11,522	-	0.00%
Health - WIC - NE	2	58,450	58,450	-	0.00%
Mental Health	1	250,000	13,000	237,000	94.80%
Social Services	1&2	11,117,236	6,913,451	4,203,785	37.81%
School Current Expense	1	15,602,134		15,602,134	100.00%
School Capital Outlay	1	2,242,887	1,465,619	777,268	34.65%
Debt Service	1	7,357,427	3,482,721	3,874,706	52.66%
Total Mandated Programs		\$ 51,613,607	\$ 14,649,347	\$ 36,964,260	

Mandated Programs account for 80.2% of the total general fund budget.

NOTES

1 - DEPARTMENT OR PROGRAM MANDATED BUT THE FUNDING LEVEL IS DETERMINED BY THE COUNTY

2 - DEPARTMENT OR PROGRAM MANDATED AND FUNDING LEVEL SET BY FEDERAL OR STATE AUTHORITY

Schedule of Non-Mandated Programs

Department	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County
Administration	\$ 633,305	\$ 56,250	\$ 577,055	91.12%
Human Resources	653,846		653,846	100.00%
Internal Services	64,000		64,000	100.00%
IT	813,540	25,000	788,540	96.93%
911 Communications	157,156		157,156	100.00%
State Fire Control Contribution	90,040		90,040	100.00%
Medical Examiner	32,000		32,000	100.00%
Juvenile Detention	50,000		50,000	100.00%
Juvenile Probation Rent	13,905		13,905	100.00%
EMS	525,000		525,000	100.00%
Planning	388,704		388,704	100.00%
Economic Development	1,088,018	4,666	1,083,352	99.57%
Cooperative Extension	192,337	4,150	188,187	97.84%
Conservation	115,833		115,833	100.00%
Health - Primary Care	42,386	39,660	2,726	6.43%
Health - Dental	327,238	254,590	72,648	22.20%
Health Check Coordination	84,441	79,409	5,032	5.96%
Lee County Industries	5,000		5,000	100.00%
Johnston-Lee Community Action	14,000		14,000	100.00%
HAVEN	10,000		10,000	100.00%
COLTS	783,040	766,113	16,927	2.16%
Senior Services	913,807	480,618	433,189	47.40%
Youth Services	134,640	93,378	41,262	30.65%
Thanks	55,900	35,100	20,800	37.21%
Hillcrest	345,474	252,690	92,784	26.86%
Pretrial Release	70,749		70,749	100.00%
CCCC Current Expense	2,192,590		2,192,590	100.00%
CCCC Civic Center	55,739		55,739	100.00%
CCCC Capital Outlay	8,000		8,000	100.00%
Library	772,144	140,707	631,437	81.78%
Parks and Recreation	1,287,917	267,251	1,020,666	79.25%
Arts Council	2,500		2,500	100.00%
Temple Theater	9,000		9,000	100.00%
Reserves	820,946		820,946	100.00%
	\$ 12,753,195	\$ 2,499,582	\$ 10,253,613	

Non-Mandated programs account for 19.8% of the total general fund budget.

Fund Balance Appropriated

Department	Description	Requested	Recommended	Adopted
Capital Outlay				
Governing Body	Technology Equipment <\$5000 per item	3,155	3,155	3,155
Administration	Capital <\$5000 per item	500	500	500
Finance	Technology Equipment <\$5000 per item	2,000	2,000	2,000
Tax Administration	Capital <\$5000 per item	2,000	2,000	2,000
Tax Administration	Technology Equipment <\$5000 per item	1,000	1,000	1,000
Strategic Services	Format Scanner-36" Wide	14,000	14,000	14,000
Court Facilities	Capital <\$5000 per item	4,500	4,500	4,500
IT	Capital <\$5000 per item	59,450	59,450	59,450
IT	Call Accounting Software	7,927	7,927	7,927
IT	Sonicwall Router Upgrade/Redundant Unit	7,000	7,000	7,000
IT	Fiber Connectivity to Enrichment Center	15,000	15,000	15,000
IT	Secondary Phone System-Replacement for LCSO	19,000	19,000	19,000
General Services	Capital <\$5000 per item	3,000	3,000	3,000
General Services	Groundsmaster 7200 Mower with 72" cut	16,500	16,500	16,500
General Services	Hydraulic Power Tool	11,000	11,000	11,000
Sheriff	Capital <\$5000 per item	36,505	29,027	29,027
Sheriff	Patrol Cars (3 replacements & 2 new positions)	108,875	65,325	65,325
Sheriff	Detective Cars (2 replacements)	45,084	45,084	45,084
Sheriff	Proposed Narcotics Position Car (1)	23,336	23,336	23,336
Sheriff	Proposed Gang Position Car (1)	18,080	18,080	18,080
Sheriff	Technology Equipment <\$5000 per item	27,775	25,553	25,553
Jail	Capital <\$5000 per item	5,226	-	-
Emergency Services	Capital <\$5000 per item	14,500	4,000	4,000
Emergency Services	Generator Connections for Disaster Recovery Center	20,000	16,000	16,000
Emergency Services	SUV for EM Specialist Position	29,000	-	-
Emergency Services	Technology Equipment <\$5000 per item	16,385	10,085	10,085
Emergency Services	WebEOC	75,000	-	-
Emergency Services	Light Tower on Mobile Command Post	18,000	18,000	18,000
Emergency Services	Portable AM Radio Station	25,000	25,000	25,000
Emergency Services	Wide Format Printer for Mobile Command Post	6,000	6,000	6,000
Extension	Capital <\$5000 per item	2,624	2,624	2,624
Health Department	2 passenger vehicles	32,001	24,000	24,000
Social Services	Capital <\$5000 per item	7,781	7,781	7,781
Social Services	Laser Printer for Check Writing for Trust Accounts	6,000	6,000	6,000
Social Services	Replacement Vehicles (2)	32,000	32,000	32,000
Social Services	Technology Equipment <\$5000 per item	13,300	13,300	13,300
COLTS	Replacement Vehicles (4) - 10% match requirement	14,470	14,470	14,470
Lee County Schools	School capital outlay items	457,419	457,419	457,419
CCCC	Vehicle for CCCC President (1/3 of cost)	8,000	8,000	8,000
Recreation	Capital <\$5000 per item	5,500	5,500	5,500
Recreation	John Deer Diesel Gator	9,350	9,350	9,350
	Total capital outlay	1,223,243	1,031,966	1,031,966

Fund Balance Appropriated-Continued

Department	Description	Requested	Recommended	Adopted
<u>Building Improvements</u>				
General Services	Replace Enrichment Center roof	74,000	74,000	74,000
General Services	Replace (2) heat pumps at Enrichment Center	7,500	7,500	7,500
General Services	Replace AC unit at Government Center	7,500	7,500	7,500
General Services	Replace Gas Pack at Elections	7,300	7,300	7,300
General Services	Replace Heat Pump at Parks & Recreation building	4,500	-	-
General Services	Seal & stripe Government Center and Sandhills Center parking lot	15,000	15,000	15,000
General Services	Install grease trap in kitchen at Hillcrest Shelter	6,000	6,000	6,000
	Total building improvements	<u>121,800</u>	<u>117,300</u>	<u>117,300</u>
<u>ADA Improvements</u>				
General Services	Handicap Automatic Door Opener Library	9,500	9,500	9,500
	Total ADA improvements	<u>9,500</u>	<u>9,500</u>	<u>9,500</u>
<u>Facility Development</u>				
Recreation	Upgrade electrical at San Lee Park RV Campground	5,000	5,000	5,000
Recreation	Relocate Playground at San Lee Park	10,000	10,000	10,000
Recreation	Kiwanis Family Park Update Playground	10,000	10,000	10,000
Recreation	Kiwanis Children's Park Place Update Playground	10,000	10,000	10,000
Recreation	Sloan/Temple/Dalrymple Infield work	3,200	3,200	3,200
Recreation	Deep River Park Contribution	2,000	2,000	2,000
	Total facility development	<u>40,200</u>	<u>40,200</u>	<u>40,200</u>
	Grand Total	<u>\$ 1,394,743</u>	<u>\$ 1,198,966</u>	<u>\$ 1,198,966</u>
	Capital, building improvements and facility development		\$ 1,198,966	\$ 1,198,966
	Revenue and expenditure float		<u>1,200,000</u>	<u>1,200,000</u>
	Total fund balance appropriated		<u>\$ 2,398,966</u>	<u>\$ 2,398,966</u>

Capital Outlay

Department	Description	Requested	Recommended	Adopted
<u>General Fund</u>				
Strategic Services	Format Scanner-36" Wide	14,000	14,000	14,000
IT	Call Accounting Software	7,927	7,927	7,927
IT	Sonicwall Router Upgrade/Redundant Unit	7,000	7,000	7,000
IT	Fiber Connectivity to Enrichment Center	15,000	15,000	15,000
IT	Secondary Phone System-Replacement for LCSO	19,000	19,000	19,000
General Services	Groundsmaster 7200 Mower w/ 72" Cut	16,500	16,500	16,500
General Services	Hydraulic Power Tool	11,000	11,000	11,000
Sheriff	Patrol Cars (3 replacements and 2 new positions)	108,875	65,325	65,325
Sheriff	Detective Cars (2 replacements)	45,084	45,084	45,084
Sheriff	Proposed Narcotics Position Car (1)	23,336	23,336	23,336
Sheriff	Proposed Gang Position Car (1)	18,080	18,080	18,080
Emergency Services	Generator Connections for Disaster Recovery Center	20,000	16,000	16,000
Emergency Services	SUV for EM Specialist Position	29,000	-	-
Emergency Services	WebEOC	75,000	-	-
Emergency Services	Light Tower on Mobile Command Post	18,000	18,000	18,000
Emergency Services	Portable AM Radio Station	25,000	25,000	25,000
Emergency Services	Wide Format Printer for Mobile Command Post	6,000	6,000	6,000
Fire Marshal	Replacement Vehicle for Fire Inspector	27,000	-	-
Fire Marshal	Replacement Vehicle for Suburban	27,000	27,000	27,000
Health Department	2 passenger vehicles	32,001	24,000	24,000
Social Services	Replacement Vehicles (2)	32,000	32,000	32,000
Social Services	Laser Printer for Check Writing for Trust Accounts	6,000	6,000	6,000
COLTS	Replacement Vehicles (4) - 90% DOT Reimbursed	144,149	144,149	144,149
Senior Services	Portion of \$20k Fiber Project-Grant Funded	5,000	5,000	5,000
CCCC	Vehicle for CCCC President (1/3 of cost)	8,000	8,000	8,000
Recreation	John Deere Diesel Gator	9,350	9,350	9,350
General Fund Total		<u>\$ 749,302</u>	<u>\$ 562,751</u>	<u>\$ 562,751</u>
<u>Solid Waste Fund</u>				
Waste Collections	Concrete White Goods Pad	\$ 125,000	\$ 125,000	\$ 125,000
Waste Collections	Repave Wilson Rd Convenience Center	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
Solid Waste Fund Total		<u>\$ 165,000</u>	<u>\$ 165,000</u>	<u>\$ 165,000</u>

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

RESOLUTION

WHEREAS, the Lee County Board of Commissioners met February 7-8, 2005, at the UNC School of Government at Chapel Hill to contemplate future challenges and opportunities that the County will encounter; and,

WHEREAS, the Board of Commissioners is excited and optimistic that the future of Lee County will be one of great prosperity; and,

WHEREAS, Lee County government has a distinct role in guiding the development and improvement of the community and its citizens; and,

WHEREAS, it is imperative that the Board of Commissioners communicate a clear vision for the expectations of County Government and its employees in providing services to the community; and,

NOW, THEREFORE, BE IT RESOLVED, that the Lee County Board of Commissioners, after completing their February 12-13, 2007 Retreat, does hereby adopt and reaffirm the following vision statements for use in leading, directing, and prioritizing the work of Lee County Government:

MOTTO:

Committed Today for a Better Tomorrow

MISSION:

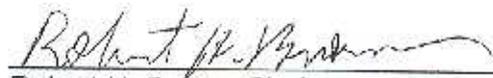
Through vision and leadership, setting the standard for professional local government.

CORE VALUES:

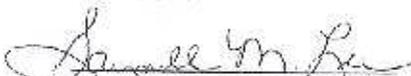
We value:

Our citizens, community, family, business and industry,
Competent, knowledgeable and courteous employees,
Cost effective, high quality service, and
Responsive and cooperative departments.

Adopted this 19th day of February 2007.


Robert H. Brown, Chairman

ATTEST:


Gaynell M. Lee, Clerk



FINANCIAL POLICIES RESOLUTION

WHEREAS, stability in fiscal affairs is a desirable objective but a difficult goal for counties to attain because of many factors some of which are the relationship of the various units of government, mandates, the changing economies and the limited authority of local government; and

WHEREAS, the Board of Commissioners is of the opinion that the statement of minimum standards of fiscal policy would help present and future boards and staff to adapt to the changes that occur and help them to attain a reasonable measure of fiscal stability;

NOW, THEREFORE BE IT RESOLVED, that the Lee County Board of Commissioners does hereby adopt the following financial policies:

Debt

- Debt service will not exceed 15% of general fund expenditures. In any year where the debt service is less than or equal to 14% of general fund expenditures at least 1% of the operating budget will be transferred to capital reserve. This contribution will only be made if available fund balance is at 15% or greater of general fund expenditures.
- Payout of aggregate principal outstanding shall be no less than 50% repaid within 10 years.
- The County will strive to maintain its net bonded debt at a level not to exceed two percent of the assessed valuation of taxable property within the County.

Fees and user charges

- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of Commissioners.
- The County should charge other fees when it is allowable, when a limited and specific group of beneficiaries can be identified, when it is feasible to charge beneficiaries for the services rendered, and when there is no reason to subsidize the service wholly or in part. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.
- Factors to consider in deciding whether a subsidy is appropriate include the burden on property tax payers, the degree to which the service benefits a particular segment of the population, whether beneficiaries can pay the fee, and whether the service provides a broader benefit to the community.

Fund Balance

- The County will maintain as a floor an available fund balance equal to 14% of the General Fund budget at the end of each fiscal year; however, the County will strive to reach a target of 18%.
- General Fund balances in excess of target levels will be transferred to capital reserve funds to provide equity resources to fund the County's capital improvement plan.

Competitive Employment

- In order to recruit and retain the most qualified employees while ensuring fairness and non-discrimination, Lee County will commit to conducting a comprehensive compensation and classification study every five years. The study shall be based on the complexity and relative worth of each job as well as an extensive market comparability analysis which identifies competitive pay rates for jobs similar in content to those of the County in the labor market in which we compete for our labor supply.
- In an effort to maintain competitive rates of pay the County will strive to make annual cost of living adjustments for all employees based on the Consumer Price Index for Urban Wage Earners, Southern Region, Average of All Groups.

Tax rate

- In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation.
- The Board of Commissioners prefers to limit the growth of the annual operating budget to an amount which can be accommodated by growth in the tax base as well as other local state and federal revenues, without a tax rate increase, whenever possible.
- In an effort to stabilize the County's tax rate, the County will strive to develop and annually review projections of revenues, expenditures and fund balance for the next five years. Longer range projections should be developed as necessary.
- In an effort to stabilize the County's tax rate, all grant funded positions will be reviewed annually to verify continuation of funding. If grant funds are no longer available for a position, the position will be terminated unless a non-tax related source of revenue is provided to cover the cost of the position.

Adopted this 7th day of May, 2007.

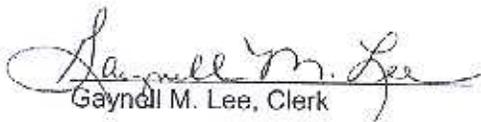


Robert T. Reives, Chairman, Finance Committee



Robert H. Brown, Chairman,
Board of Commissioners

ATTEST:



Gaynell M. Lee, Clerk

COUNTY OF LEE
BUDGET ORDINANCE
FISCAL YEAR 2008-2009

BE IT ORDAINED by the Board of Commissioners of Lee County, North Carolina:

SECTION 1. There is hereby appropriated in the General Fund the following amounts for the purpose of operating the County of Lee during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009 in accordance with the chart of accounts heretofore established for this county:

Commissioners	\$ 207,959	
Administration	633,305	
Human Resources	653,846	
Finance	434,801	
Internal Services	64,000	
Tax Administration	1,109,837	
Strategic Services	387,127	
Court Facilities	12,115	
Elections	294,486	
Register of Deeds	370,912	
Information Technology	813,540	
Buildings and Grounds	2,651,757	
SUBTOTAL - GENERAL GOVERNMENT		7,633,685
Sheriff	3,971,713	
Jail	2,054,383	
911 Communications	157,156	
State Forestry	90,040	
Inspections	50,635	
Medical Examiner	32,000	
Juvenile Justice	165	
Juvenile Detention	50,000	
Juvenile Probation Rent	13,740	
Emergency Medical Services	525,000	
Emergency Services	288,198	
Fire Marshal	322,003	
SUBTOTAL - PUBLIC SAFETY		7,555,033
Planning & Zoning	388,704	
Economic Development	1,088,018	
Agriculture Extension	192,337	
Soil Conservation	115,833	
SUBTOTAL - GEN. CO. DEV.		1,784,892

Health Dept.	594,845	
Health Dept. Programs		
Maternal Health	303,118	
Child Health	126,878	
Primary Care	42,386	
Promotion	112,249	
WIC – Client Services	200,487	
Family Planning	195,383	
Animal Control	299,528	
Environmental Health	459,337	
AIDS Control	34,583	
Bioterrorism	34,125	
WIC – Breast Feeding	17,955	
Child Service Coordinator	107,580	
Communicable Disease	211,200	
Cancer Control	21,045	
Immunizations	90,649	
HIV Case Management	9,063	
Dental	327,238	
Health Check Coordination	84,441	
WIC – General Administration	11,522	
WIC – Nutrition Education	58,450	
Mental Health Contribution	250,000	
Lee County Industries	5,000	
DSS Administration	5,612,140	
DSS Programs	5,505,096	
Johnston-Lee Community Action	14,000	
HAVEN	10,000	
Senior Services-Transportation	783,040	
Senior Services-General	913,807	
Youth Services	134,640	
Thanks Program	55,900	
Youth Home	345,474	
Pretrial Release	70,749	
SUBTOTAL - HEALTH & WELFARE		17,041,908
School Current Expense	15,602,134	
SUBTOTAL - SCHOOL CURRENT EXPENSE		15,602,134
School Capital Outlay		
Category I:		
Construction & Improvements	1,940,619	
Category II:		
Furniture & Equipment	212,268	
Category III:		
Vehicles	90,000	
SUBTOTAL - SCHOOL CAPITAL OUTLAY		2,242,887
CCCC Current Expense	2,192,590	
SUBTOTAL - CCCC CURRENT EXPENSE		2,192,590

CCCC Civic Center	55,739	
SUBTOTAL - CCCC CIVIC CENTER		55,739
CCCC Capital Outlay	8,000	
SUBTOTAL – CCCC CAPITAL OUTLAY		8,000
Library	772,144	
Parks & Recreation	1,287,917	
Temple Theater	9,000	
Arts Council	2,500	
SUBTOTAL - CULTURAL DEVELOPMENT		2,071,561
SUBTOTAL - DEBT SERVICE		7,357,427
Unemployment Tax	40,000	
Reserve for Worker's Compensation	100,000	
Emergency & Contingency	40,946	
Transfer to Capital Reserve	640,000	
SUBTOTAL - RESERVE FUNDS		820,946
TOTAL		\$ 64,366,802

SECTION 2. It is estimated that the following revenues will be available for use by the County of Lee to fund the operations appropriated - Section 1 during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Current Year Tax Levy	\$ 34,170,700	
Prior Years Taxes	1,091,150	
Local Option Sales Tax	8,352,222	
Special School Sales Tax	2,108,425	
Library Revenues	140,707	
DSS Revenues	6,913,451	
Recreation Revenues	267,251	
Senior Services Revenues	1,244,731	
Health Department Revenues	1,476,769	
Youth & Family Services Revenues	381,168	
Other Revenues	5,821,262	
Fund Balance	2,398,966	
TOTAL REVENUES		\$64,366,802

SECTION 3. All funds received, which are committed to be spent by law or contract, are ordered spent for those purposes. Additional funds appropriated for those purposes are ordered to come from General County Revenues to the extent necessary. The one-half cent sales taxes designated for School Capital Outlay are ordered to be used to retire existing School Debt Service.

SECTION 4. The following amounts are hereby appropriated in the General Fund for the payment of principal and interest on the outstanding debt of the county and expenses relating thereto for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Principal	\$ 4,422,565
Interest	2,929,862
Charges	5,000
TOTAL	\$ 7,357,427

SECTION 5. It is estimated that the following revenues for the Debt Service will be available to the General Fund for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

General Fund Contribution	\$ 4,442,767
Transfer from Special Revenue- Schools (Sales Tax)	2,108,425
Transfer from Capital Reserve	806,235
TOTAL	\$ 7,357,427

SECTION 6. The following amounts are hereby appropriated in the Room Occupancy Tax Fund for the Fiscal Year beginning July 1, 2008 and ending June 30, 2009:

Transfer to CCCC for Civic Center - Operations	\$ 168,751
---	------------

SECTION 7. It is estimated that the following revenues will be available to the Room Occupancy Tax Fund for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Room Occupancy Tax Revenue	\$ 168,751
----------------------------	------------

SECTION 8. The following amounts are hereby appropriated to the Solid Waste Management Fund for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Solid Waste Management	\$ 409,729
Waste Collections	1,200,868
TOTAL	\$ 1,610,597

SECTION 9. It is estimated that the following revenues will be available to the Solid Waste Management Fund for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Other Revenues	\$	58,636
1% Surcharge on Tires		57,000
White Goods Disposal Fee		177,000
Interest Income		20,000
Landfill Tipping Fee		166,000
Rural Household Disposal/Collection Fees		872,480
Fund Balance		259,481
TOTAL	\$	1,610,597

SECTION 10. SOLID WASTE RULES AND DISPOSAL FEES: The charges and rules for solid waste disposal in Lee County shall be as follows:

- a. Forty-one dollars and forty-three cents (\$41.43) per ton charge shall be collected on all solid waste generated within Lee County and brought to the transfer station.
- b. There will be a solid waste disposal fee of eighty dollars (\$80.00) annually for each club, church, residential based commercial enterprise, and each County residence located outside the corporate limits of the City of Sanford and of the Town of Broadway. Exemptions for vacancies at mobile home parks can be requested by the owner and will be provided upon proof the vacancies exist. Households subject to fees are those in existence on January 1, 2008. New households will be added upon completion as verified by the County building permit.
- c. Commercial businesses and industrial activities shall be required to contract with private haulers or transport their own solid waste to the transfer station and shall pay forty-one dollars and forty-three cents (\$41.43) per ton disposal fee.
- d. The rural household disposal and recycling center fee shall be billed with the ad valorem taxes and shall be payable at the same time and in the same manner as taxes. The first moneys paid shall be applied to the solid waste fee. Interest on delinquent fees shall be assessed in the same manner as though the fee were ad valorem taxes. The annual fee shall become a lien upon the real property as though it were ad valorem taxes.
- e. The entry into any Convenience Center, the Landfill site or Transfer Station of any vehicle signifies the consent of the owner and driver of the vehicle for it to be searched so that it can be ensured that no hazardous or prohibited substance is brought into the Convenience Center, landfill or transfer station.
- f. All haulers who must pay the per ton disposal fee shall pay at the time the solid waste or recyclables are delivered to the Landfill site or Transfer Station unless arrangements have been made for periodic billing.
- g. Solid waste collections from institutional facilities (county schools and government buildings) by the Solid Waste Division will be done at the rate of four dollars (\$4.00) per cubic yard. Fee charged is based on the container size, not the amount of contents.

- h. Private haulers collecting rural (outside municipality) household waste will be required to pay the forty-one dollars and forty-three cents (\$41.43) per ton disposal fees on those collections. The private hauler will be required to furnish the County Tax Assessor a list of all his rural clients in Lee County. This list must be delivered to the Tax Assessor prior to March 1, 2008. The Tax Assessor will use this list to exempt the clients from the forty dollars (\$40.00) annual disposal fee charged on the tax bill. The private haulers will also be required to furnish a monthly client cancellation list to the Tax Assessor who in turn will bill these clients for the remaining annual disposal fee.
- i. All solid waste or recyclables entering the Landfill site or Transfer Station, except tires, shall be weighed.
- j. Yard waste and land clearing debris may be deposited at the specially designated area at the Lee County Landfill site for a fee of forty dollars (\$40.00) per ton.
- k. Scrap tires may be disposed of without charge at the Lee County Landfill Road Convenience Center only provided such tires meet criteria established under the Scrap Tire Policy for Lee County, NC. A fee of seventy-five (\$75.00) per ton will be charged for:
 - 1. Five or more tires not accompanied by a completed scrap tire certification form.
 - 2. Manufacturer's reject tires for which advance disposal fees have not been paid.
 - 3. Tires mounted on rims.
 - 4. Tires generated outside the state of North Carolina.

SECTION 11. The following amounts are hereby appropriated in the Special Revenues - Schools Fund for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Debt Service Expense	\$ 2,676,486
School Capital Outlay	1,465,619
TOTAL	\$ 4,142,105

SECTION 12. It is estimated that the following revenue will be available to the Special Revenue - Schools Fund for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Local Option Sales Tax	\$ 2,108,425
State Public School Funds	568,061
Lottery Funds	1,465,619
TOTAL	\$ 4,142,105

SECTION 13. The following amounts are hereby appropriated in the Emergency Telephone System Fund for the Fiscal Year beginning July 1, 2008 and ending June 30, 2009:

E-911 Communications	\$ 346,424
TOTAL	\$ 346,424

SECTION 14. It is estimated that the following revenue will be available to the Emergency Telephone System Fund for the Fiscal Year beginning July 1, 2008 and ending June 30, 2009:

E-911 Surcharge	\$ 346,424
TOTAL	\$ 346,424

SECTION 15. The following amounts are hereby appropriated in the Airport Tax Revenue Fund for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Airport Operations	\$ 147,693
--------------------	------------

SECTION 16. It is estimated that the following revenue will be available to the Airport Tax Revenue Fund for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Ad Valorem Taxes	\$ 119,007
Fund Balance	28,616
TOTAL	\$ 147,693

SECTION 17. The following amounts are hereby appropriated in the Water Debt Service Fund for the Fiscal Year beginning July 1, 2008 and ending June 30, 2009:

Debt Service	\$ 121,380
--------------	------------

SECTION 18. It is estimated that the following revenue will be available to the Water Debt Service Fund for Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Contribution from the City of Sanford	\$ 121,380
---------------------------------------	------------

SECTION 19. The following amounts are hereby appropriated in the Capital Reserve General Fund for the Fiscal Year beginning July 1, 2008 and ending June 30, 2009:

Transfer to General Fund	\$ 806,235
--------------------------	------------

SECTION 20. It is estimated that the following revenues will be available to the Capital Reserve General Fund for the Fiscal Year beginning July 1, 2008 and ending June 30, 2009:

Fund Balance	\$ 166,235
Transfer from General Fund	640,000
TOTAL	806,235

SECTION 21.

- (A) The use of facsimile signatures is approved for county vouchers.
- (B) Usage of personal vehicles will be reimbursed at the maximum rate allowed by Federal Tax Laws.
- (C) County officials authorized to travel to State, National and/or Legislative Goals meetings will be paid \$150 per day for expenses. The County will pay for transportation, motel accommodations (single or double rate) and advance registration.
- (D) The Lee County Assignment of Classes to Salary and Grades and Ranges incorporated as part of this ordinance by reference and attached hereto are hereby adopted which reflects a 4.4% Cost of Living Adjustment that will be effective on the first day of the first payroll period on the Fiscal Year beginning July 1, 2008 and ending June 30, 2008.

SECTION 22. There is hereby levied a tax of 75 cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2008 for the purpose of raising the revenue listed as "Current Year Property Tax" in the General Fund in Section 2 of this ordinance.

This rate is based on an estimated total valuation of property, for purpose of taxation, of \$4,697,010,500 and an estimated collection rate of 97%.

SECTION 23. The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

- (A) He may transfer amounts between objects of expenditures within a department without limitation.
- (B) He may transfer amounts up to \$5,000.00 between departments of the same fund.
- (C) He may not transfer any amounts between funds nor from any Contingency appropriation within any fund.

SECTION 24. The County Manager and the Clerk to the Board are hereby authorized to execute the necessary agreements within funds included in the Budget Ordinance for the following purposes:

- (A) Form grant agreements to public and non-profit organizations;
- (B) Leases of normal and routine business equipment where the annual rental of each is not more than \$20,000; Consultant, professional or maintenance service agreements where the annual compensation is not more than \$20,000;
- (C) Purchase of apparatus, supplies, materials, or equipment where the purchase price does not exceed \$20,000;
- (D) Agreements for acceptance of State, Federal, public, and non-profit organization grant funds, and funds from other governmental units for services to be rendered;
- (E) Construction or repair work where the amount does not exceed \$20,000;
- (F) Liability, health, disability, casualty, property or other insurance or retention and faithful performance bonds (other than for the Sheriff and Register of Deeds).

SECTION 25. The following schedules of fees and charges are incorporated as part of this ordinance and are hereby adopted:

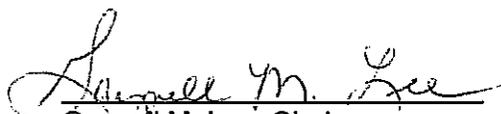
- (A) Building Construction/Planning and Development Fee Schedules
- (B) Environmental Health Fee Schedule for FY 08-09
- (C) 2008-2009 County of Lee Schedules of Fees & Charges

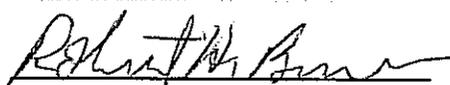
SECTION 26. Copies of the Budget Ordinance shall be furnished to the Budget Officer, the Finance Officer, and the Tax Administrator for direction in carrying out their duties.

Commissioner Reives moved to approve the Budget Ordinance, and upon a vote, the results were as follows:

Aye: Brown, Kelly, Lemmond, Paschal and Reives
Nay: Quiggle and Shook

The Chairman ruled the Budget Ordinance had been adopted.


Gaynell M. Lee, Clerk


Robert H. Brown, Chairman

**COUNTY OF LEE
FIRE DISTRICT BUDGET ORDINANCE
FISCAL YEAR 2008- 2009**

BE IT ORDAINED by the Board of Commissioners of Lee County, North Carolina:

SECTION 1. The following amounts are hereby appropriated to the Carolina Trace Fire Department for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Carolina Trace Fire Department	\$ 219,770
Fire Marshal	47,850
TOTAL	\$ 267,620

SECTION 2. It is estimated that the following revenues will be available to the Carolina Trace Fire Department during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Carolina Trace District Taxes	\$ 262,620
Fund Balance	5,000
TOTAL	\$ 267,620

SECTION 3. The following amounts are hereby appropriated to the Northview Fire Department for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Northview Fire Department	\$ 368,980
Fire Marshal	70,318
TOTAL	\$ 439,298

SECTION 4. It is estimated that the following revenues will be available to the Northview Fire Department during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Northview District Taxes	\$ 427,298
Fund Balance	12,000
TOTAL	\$ 439,298

SECTION 5. The following amounts are hereby appropriated to the Cape Fear Fire Department for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Cape Fear Fire Department	\$ 245,595
Fire Marshal	48,744
TOTAL	\$ 294,339

SECTION 6. It is estimated that the following revenues will be available to the Cape Fear Fire Department during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Cape Fear District Taxes	\$ 287,339
Fund Balance	7,000
TOTAL	\$ 294,339

SECTION 7. The following amounts are hereby appropriated to the Northwest Pocket Fire Department for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Northwest Pocket Fire Department	\$ 172,733
Fire Marshal	21,038
TOTAL	\$ 193,771

SECTION 8. It is estimated that the following revenues will be available to the Northwest Pocket Fire Department during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Northwest Pocket District Taxes	\$ 183,771
Fund Balance	10,000
TOTAL	\$ 193,771

SECTION 9. The following amounts are hereby appropriated to the West Sanford Fire Department for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

West Sanford Fire Department	\$ 84,274
Fire Marshal	11,435
TOTAL	\$ 95,709

SECTION 10. It is estimated that the following revenues will be available to the West Sanford Fire Department during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

West Sanford District Taxes	\$ 93,709
Fund Balance	2,000
TOTAL	\$ 95,709

SECTION 11. The following amounts are hereby appropriated to the Lemon Springs Fire Department for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Lemon Springs Fire Department	\$ 200,253
Fire Marshal	28,076
TOTAL	\$ 228,329

SECTION 12. It is estimated that the following revenues will be available to the Lemon Springs Fire Department during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Lemon Springs District Taxes	\$ 217,329
Fund Balance	11,000
TOTAL	\$ 228,329

SECTION 13. The following amounts are hereby appropriated to the Tramway Fire Department for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Tramway Fire Department	\$ 321,463
Fire Marshal	58,406
TOTAL	\$ 379,869

SECTION 14. It is estimated that the following revenues will be available to the Tramway Fire Department during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Tramway District Taxes	\$ 367,869
Fund Balance	12,000
TOTAL	\$ 379,869

SECTION 15. The following amounts are hereby appropriated to the Deep River Fire Department for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Deep River Fire Department	\$ 186,706
Fire Marshal	28,673
TOTAL	\$ 215,379

SECTION 16. It is estimated that the following revenues will be available to the Deep River Fire Department during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Deep River District Taxes	\$ 208,379
Fund Balance	7,000
TOTAL	\$ 215,379

SECTION 17. The following amounts are hereby appropriated to the Cameron Fire Department for the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Cameron Fire Department	\$ 53,322
Fire Marshal	7,463
TOTAL	\$ 60,785

SECTION 18. It is estimated that the following revenues will be available to the Cameron Fire Department during the Fiscal Year beginning July 1, 2008 and ending on June 30, 2009:

Cameron District Taxes	\$ 57,785
Fund Balance	3,000
TOTAL	\$60,785

SECTION 19. There is hereby levied a tax at the rate of SEVEN AND ZERO TENTHS (7.0) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2008, located within the Carolina Trace Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$384,252,000 for purposes of taxation and an estimated collection rate of 98%.

SECTION 20. There is hereby levied a tax at the rate of EIGHT AND ONE TENTH (8.1) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2008, located within the Northview Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$531,302,000 for purposes of taxation and an estimated collection rate of 99%.

SECTION 21. There is hereby levied a tax at the rate of SEVEN AND SIX TENTHS (7.6) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2008, located within the Cape Fear Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$392,947,000 for purposes of taxation and an estimated collection rate of 96%.

SECTION 22. There is hereby levied a tax at the rate of ELEVEN AND EIGHT TENTHS (11.8) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2008, located within the Northwest Pocket Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$163,406,600 for purposes of taxation and an estimated collection rate of 95%.

SECTION 23. There is hereby levied a tax at the rate of TEN AND NINE TENTHS (10.9) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2008, located within the West Sanford Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$87,371,900 for purposes of taxation and an estimated collection rate of 98%.

SECTION 24. There is hereby levied a tax at the rate of EIGHT AND THREE TENTHS (8.3) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2008, located within the Lemon Springs Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$279,499,000 for purposes of taxation and an estimated collection rate of 94%.

SECTION 25. There is hereby levied a tax at the rate of EIGHT AND ONE TENTHS (8.1) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2008, located within the Tramway Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$467,534,000 for purposes of taxation and an estimated collection rate of 97%.

SECTION 26. There is hereby levied a tax at the rate of TEN AND ZERO TENTHS (10.0) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2008, located within the Deep River Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of \$216,683,500 for purposes of taxation and an estimated collection rate of 96%.

SECTION 27. There is hereby levied a tax at the rate of EIGHT AND FIVE TENTHS (8.5) cents per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2008, located within the Cameron Fire District for the raising of revenue for said district.

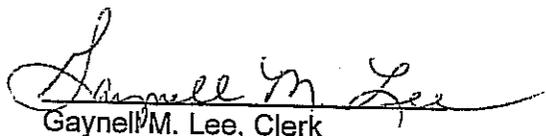
This rate is based on an estimated total valuation of \$73,971,000 for purposes of taxation and an estimated collection rate of 92%.

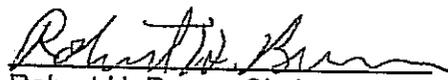
SECTION 28. Copies of the Budget Ordinance shall be furnished to the Budget Officer, the Finance Officer, and the Tax Administrator for direction in carrying out their duties.

Commissioner Lemmond moved to approve the Budget Ordinance, and upon a vote, the results were as follows:

Aye: Brown, Kelly, Lemmond, Paschal, Quiggle, Reives, and Shook
Nay: none

The Chairman ruled the Budget Ordinance had been adopted.


Gaynell M. Lee, Clerk


Robert H. Brown, Chairman

**COUNTY OF LEE
Adopted 2008-2009
General Fund**

TABLE OF CONTENTS

Summary of General Fund Programs

General Government	55-69
Administration	56
Court Facilities	64
E-911 Coordinator	68
Elections	65
Finance	58
General Services	69
Governing Body	55
Human Resources	57
Internal Services	59
IT	67
Legal	63
Register of Deeds	66
Strategic Services	62
Tax Administration	60
Tax Revaluation	61
Public Safety	70-79
E-911 Communications	72
Emergency Services	78
Emergency Medical Services	77
Fire Department Contributions	73
Fire Marshal	79
Inspections	75
Jail	71
Sheriff	70
State Fire Control	74
State Services	76
Economic/Physical Development	80-83
Conservation	83
Economic Development	81
Extension	82
Planning	80
Human Services	84-118
Aids Control	95
Animal Control	93
BCCCP	100
Bioterrorism	96

Child	87
Children Services Coordinator	98
COLTS	112
Communicable Diseases	99
Dental.....	103
Environmental	94
Family Centered Casework.....	118
Family Planning.....	92
General.....	84
Haven.....	111
Health Check Coordination.....	104
Hillcrest	116
HIV Case Management	102
Immunizations	101
Jail.....	91
Johnston - Lee Community Action.....	110
Lee County Industries	108
Maternal	86
Mental Health	107
Pretrial Release	117
Primary Care	88
Promotion	89
Senior Services	113
Social Services	109
THANKS	115
WIC - BF	97
WIC - CS	90
WIC - GA	105
WIC - NE	106
Youth Services.....	114
Education.....	119-120
Central Carolina Community College	120
Lee County Schools	119
Cultural and Recreational.....	121-124
Arts Council	124
Libraries	121
Parks and Recreation	122
Temple Theatre	123
Debt Service	125
Reserves.....	126

Governing Body

Mission

Through vision and leadership, setting the standard for professional local government.

Significant Changes

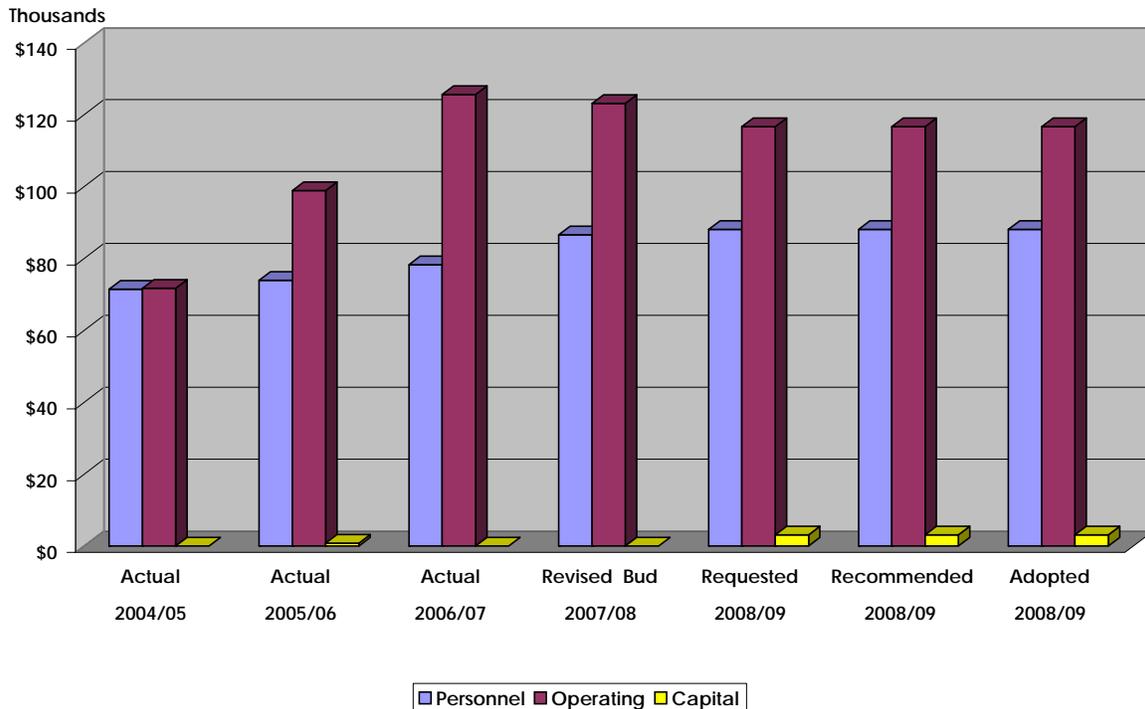
Funding of Laserfiche Document Imaging System to enable scanning, electronic organization, retrieval and email of County records.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	7	7	7	7	7	7	7

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Revised Bud	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 143,164	\$ 173,692	\$ 203,921	\$ 209,814	\$ 207,959	\$ 207,959	\$ 207,959
Total	\$ 143,164	\$ 173,692	\$ 203,921	\$ 209,814	\$ 207,959	\$ 207,959	\$ 207,959
Expenditures							
Personnel	\$ 71,448	\$ 73,932	\$ 78,271	\$ 86,637	\$ 88,084	\$ 88,084	\$ 88,084
Operating	71,716	98,931	125,651	123,177	116,720	116,720	116,720
Capital	-	829	-	-	3,155	3,155	3,155
Total	\$ 143,164	\$ 173,692	\$ 203,921	\$ 209,814	\$ 207,959	\$ 207,959	\$ 207,959



Administration

Mission

The mission of Lee County Administration is to implement the policies of the Board of Commissioners and to provide leadership to all employees in an effort to achieve the highest standards of efficiency, ethics, and community involvement for the maximum benefit of Lee County.

Significant Changes

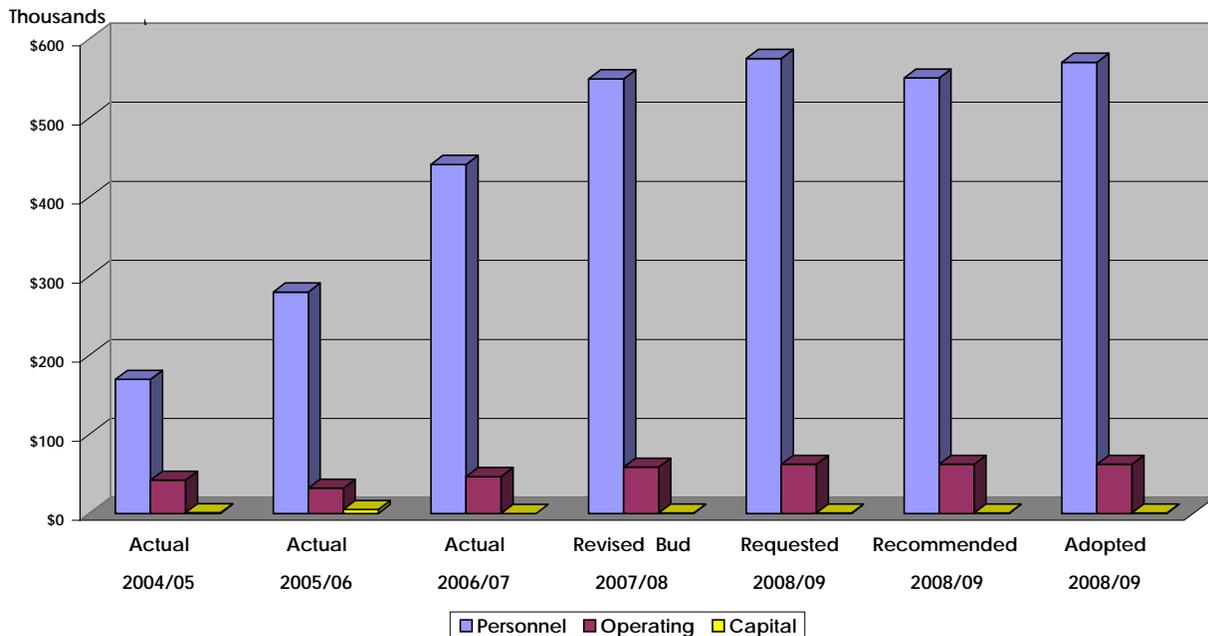
Deputy County Attorney position recommended to bring Social Services legal work in house. Position to be filled in October 2008.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	4.25	4.25	5.25	6	6	6	6

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Revised Bud	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Salea and Services	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 56,250	\$ 56,250
General Appropriation	212,642	317,100	488,125	608,710	563,131	557,032	577,055
Total	\$ 212,642	\$ 317,100	\$ 488,125	\$ 608,710	\$ 638,131	\$ 613,282	\$ 633,305
Expenditures							
Personnel	\$ 169,579	\$ 280,067	\$ 441,394	\$ 549,743	\$ 575,571	\$ 550,722	\$ 570,745
Operating	42,080	31,987	46,731	58,467	62,060	62,060	62,060
Capital	984	5,045	-	500	500	500	500
Total	\$ 212,642	\$ 317,100	\$ 488,125	\$ 608,710	\$ 638,131	\$ 613,282	\$ 633,305



Human Resources

Mission

The mission of Lee County Human Resources is to attract, develop and retain competent, knowledgeable and motivated employees.

Significant Changes

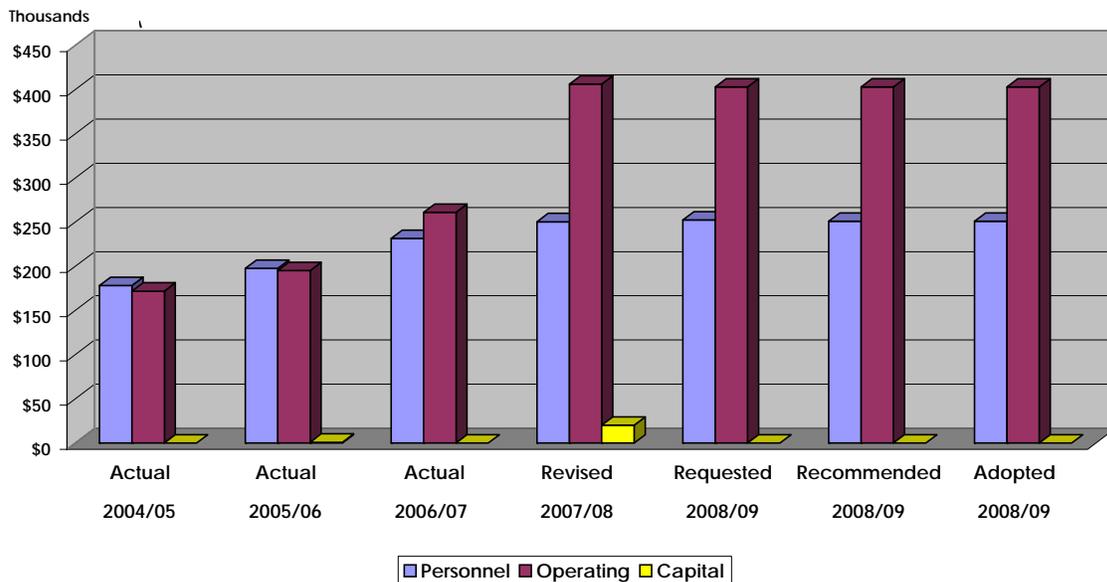
Increase in number of retirees covered by health insurance. Laserfiche Document Imaging System included in Capital in FY 2007/08.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	3.5	3.5	4	4	4	4	4

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Revised	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -
General Appropriation	347,997	391,848	492,536	676,743	655,365	653,846	653,846
Total	\$ 349,997	\$ 393,848	\$ 492,536	\$ 676,743	\$ 655,365	\$ 653,846	\$ 653,846
Expenditures							
Personnel	\$ 178,129	\$ 197,726	\$ 231,459	\$ 250,345	\$ 252,440	\$ 250,921	\$ 250,921
Operating	171,868	195,224	261,077	406,158	402,925	402,925	402,925
Capital	-	898	-	20,240	-	-	-
Total	\$ 349,997	\$ 393,848	\$ 492,536	\$ 676,743	\$ 655,365	\$ 653,846	\$ 653,846



Finance

Mission

The mission of the Lee County Finance Department is to provide sound fiscal policies and financial reporting information necessary to effectively manage the fiscal affairs of the County.

Significant Changes

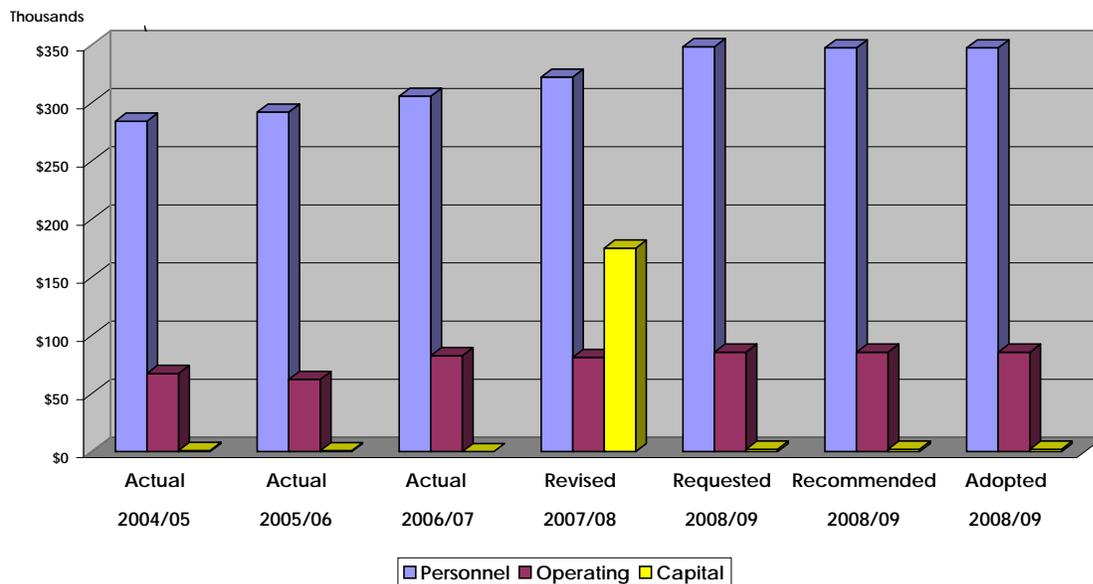
Budget reduction reflects the purchase and implementation of a time and attendance system during FY 2007/08.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	6	6	6	6	6	6	6

Budget

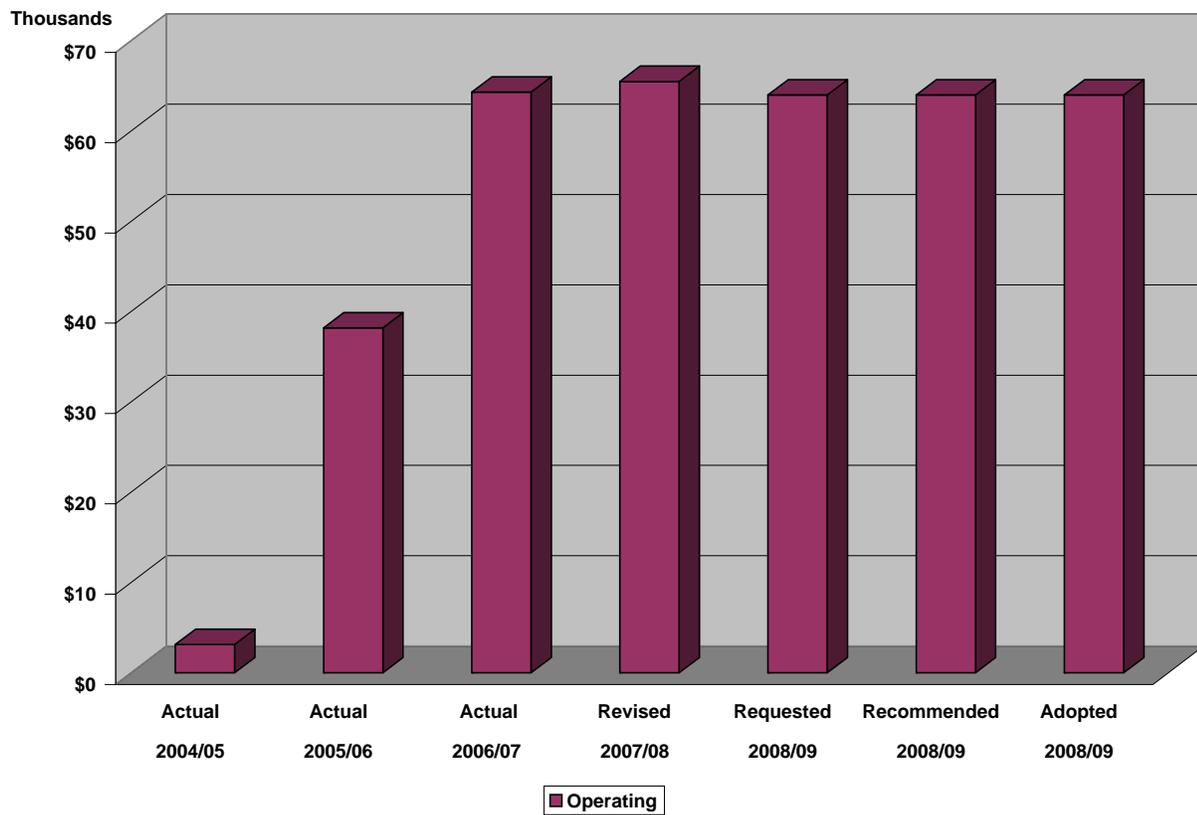
	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Revised	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 352,361	\$ 354,873	\$ 388,282	\$ 578,056	\$ 435,646	\$ 434,801	\$ 434,801
Total	\$ 352,361	\$ 354,873	\$ 388,282	\$ 578,056	\$ 435,646	\$ 434,801	\$ 434,801
Expenditures							
Personnel	\$ 284,230	\$ 291,956	\$ 305,695	\$ 322,064	\$ 348,176	\$ 347,331	\$ 347,331
Operating	67,136	62,122	82,587	80,992	85,470	85,470	85,470
Capital	995	795	-	175,000	2,000	2,000	2,000
Total	\$ 352,361	\$ 354,873	\$ 388,282	\$ 578,056	\$ 435,646	\$ 434,801	\$ 434,801



Internal Services

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Revised	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 3,143	\$ 38,198	\$ 64,315	\$ 65,500	\$ 64,000	\$ 64,000	\$ 64,000
Total	\$ 3,143	\$ 38,198	\$ 64,315	\$ 65,500	\$ 64,000	\$ 64,000	\$ 64,000
Expenditures							
Operating	\$ 3,143	\$ 38,198	\$ 64,315	\$ 65,500	\$ 64,000	\$ 64,000	\$ 64,000
Total	\$ 3,143	\$ 38,198	\$ 64,315	\$ 65,500	\$ 64,000	\$ 64,000	\$ 64,000



Tax Administration

Mission

The mission of the Lee County Tax Department is to provide the equitable and fair assessment, levy, and collection of all taxable property while maintaining quality data and providing excellent customer service.

Significant Changes

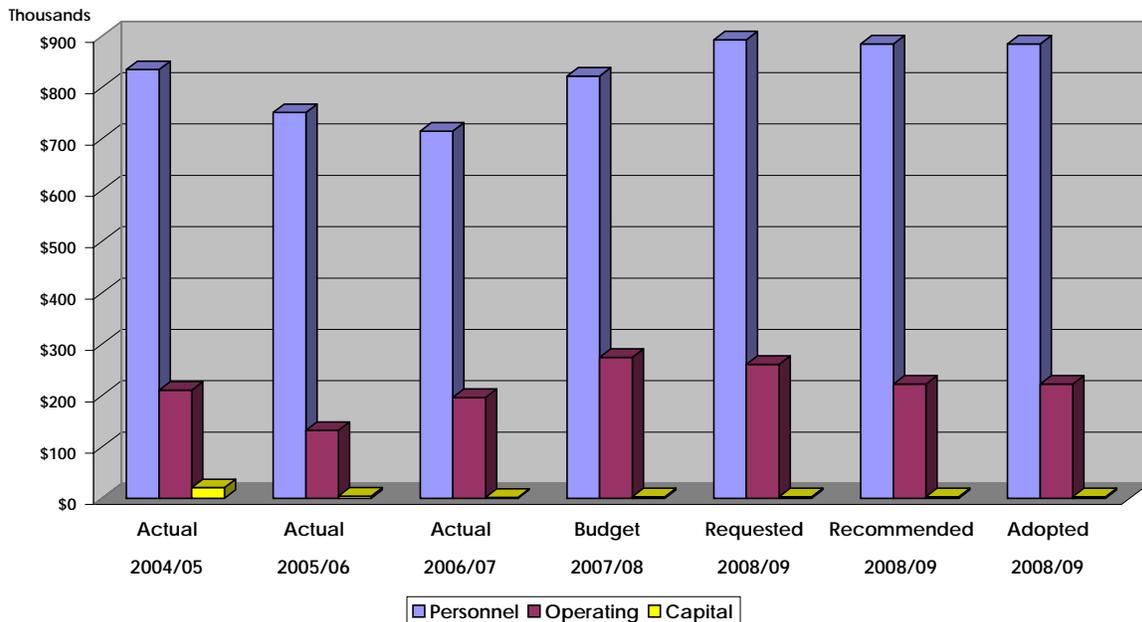
Revaluation coordinator position has been reclassified to an appraiser position so the revaluation budget has been merged back into Tax Administration in FY 2008/09. Increase in postage due to US Postal Service increases.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	16	16	16	16	17	17	17

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Sales and Services	\$ 118,368	\$ 129,668	\$ 108,292	\$ 115,500	\$ 119,000	\$ 125,000	\$ 125,000
General Appropriation	947,678	757,871	804,665	983,978	1,037,538	984,837	984,837
Total	\$ 1,066,046	\$ 887,539	\$ 912,957	\$ 1,099,478	\$ 1,156,538	\$ 1,109,837	\$ 1,109,837
Expenditures							
Personnel	\$ 834,674	\$ 751,033	\$ 714,922	\$ 822,184	\$ 892,769	\$ 884,472	\$ 884,472
Operating	210,612	132,212	196,363	274,294	260,769	222,365	222,365
Capital	20,760	4,294	1,673	3,000	3,000	3,000	3,000
Total	\$ 1,066,046	\$ 887,539	\$ 912,957	\$ 1,099,478	\$ 1,156,538	\$ 1,109,837	\$ 1,109,837



Tax Revaluation

Significant Changes

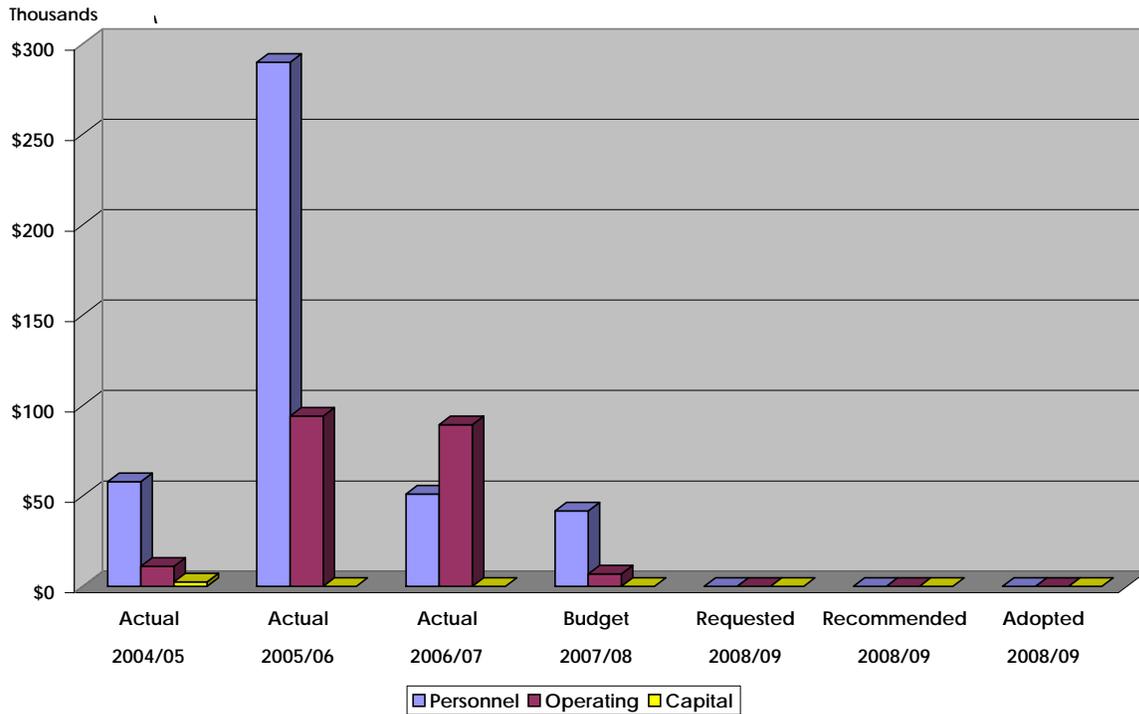
The revaluation coordinator position has been reclassified to an appraiser position so the Revaluation budget has been merged back into Tax Administration in FY 2008/09.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	1	1	1	1	0	0	0

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 71,325	\$ 383,933	\$ 140,317	\$ 48,496	\$ -	\$ -	\$ -
Total	\$ 71,325	\$ 383,933	\$ 140,317	\$ 48,496	\$ -	\$ -	\$ -
Expenditures							
Personnel	\$ 57,858	\$ 289,837	\$ 51,010	\$ 41,736	\$ -	\$ -	\$ -
Operating	11,007	94,096	89,307	6,760	-	-	-
Capital	2,460	-	-	-	-	-	-
Total	\$ 71,325	\$ 383,933	\$ 140,317	\$ 48,496	\$ -	\$ -	\$ -



Strategic Services

Mission

The mission of Lee County Strategic Services is to coordinate and support the development and maintenance of a county-wide geographic information system (GIS).

Significant Changes

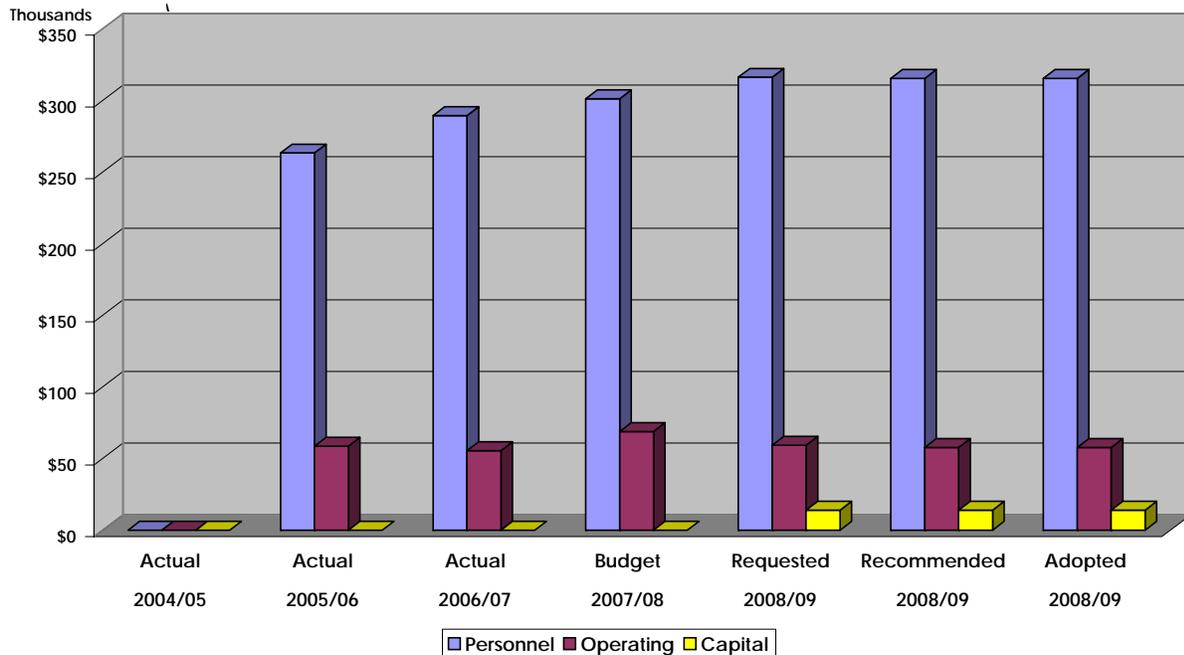
E-911 Coordinator function was moved to the Strategic Services Department in FY 2005/2006. Increase in contracted services for higher resolution aerial photos and GIS website update.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	0	5	5	5	5	5	5

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ -	\$ -	\$ -	\$ 12,910	\$ -	\$ -	\$ -
Sales and Services	-	82,000	91,717	95,500	99,552	99,174	99,174
Transfers	-	3,000	3,000	3,000	3,000	3,000	3,000
General Appropriation	-	236,919	250,108	258,651	286,852	284,953	284,953
Total	\$ -	\$ 321,919	\$ 344,825	\$ 370,061	\$ 389,404	\$ 387,127	\$ 387,127
Expenditures							
Personnel	\$ -	\$ 263,245	\$ 289,311	\$ 301,151	\$ 316,122	\$ 315,345	\$ 315,345
Operating	-	58,674	55,514	68,910	59,282	57,782	57,782
Capital	-	-	-	-	14,000	14,000	14,000
Total	\$ -	\$ 321,919	\$ 344,825	\$ 370,061	\$ 389,404	\$ 387,127	\$ 387,127



Legal

Significant Changes

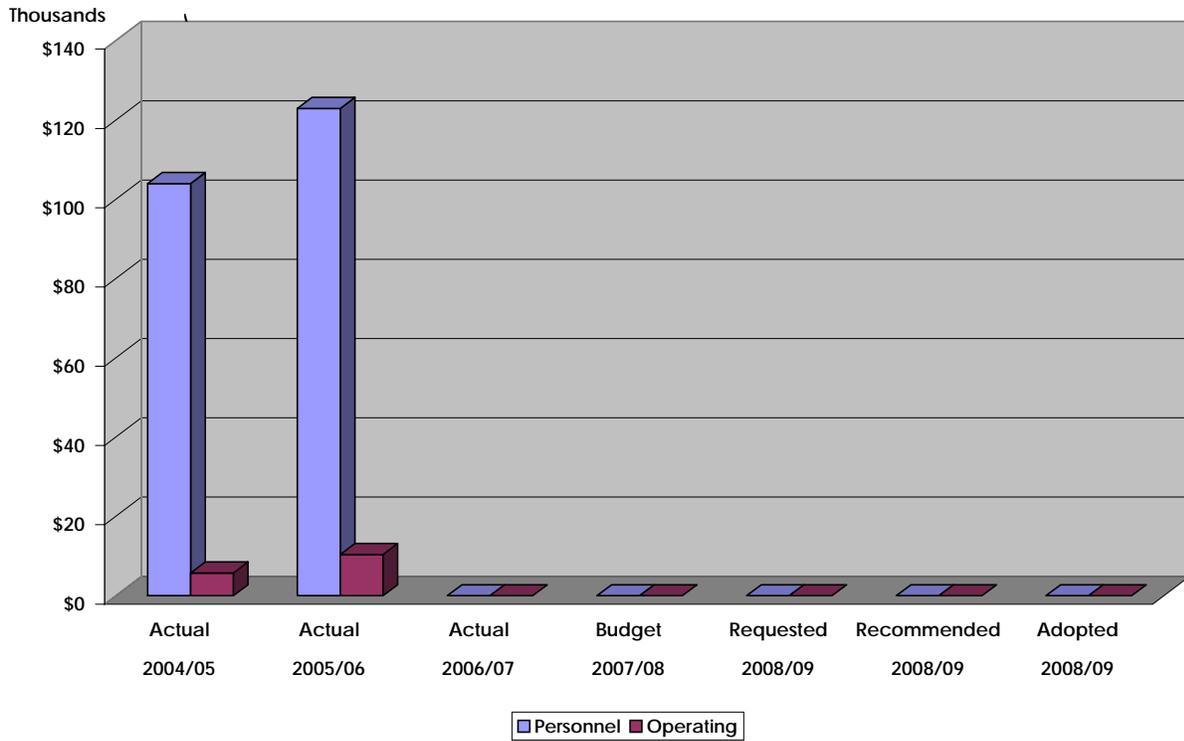
This department merged into the Administration Department in FY 2006/2007.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	1	1	0	0	0	0	0

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 109,714	\$ 133,340	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 109,714	\$ 133,340	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures							
Personnel	\$ 103,989	\$ 122,918	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	5,725	10,421	-	-	-	-	-
Total	\$ 109,714	\$ 133,340	\$ -	\$ -	\$ -	\$ -	\$ -

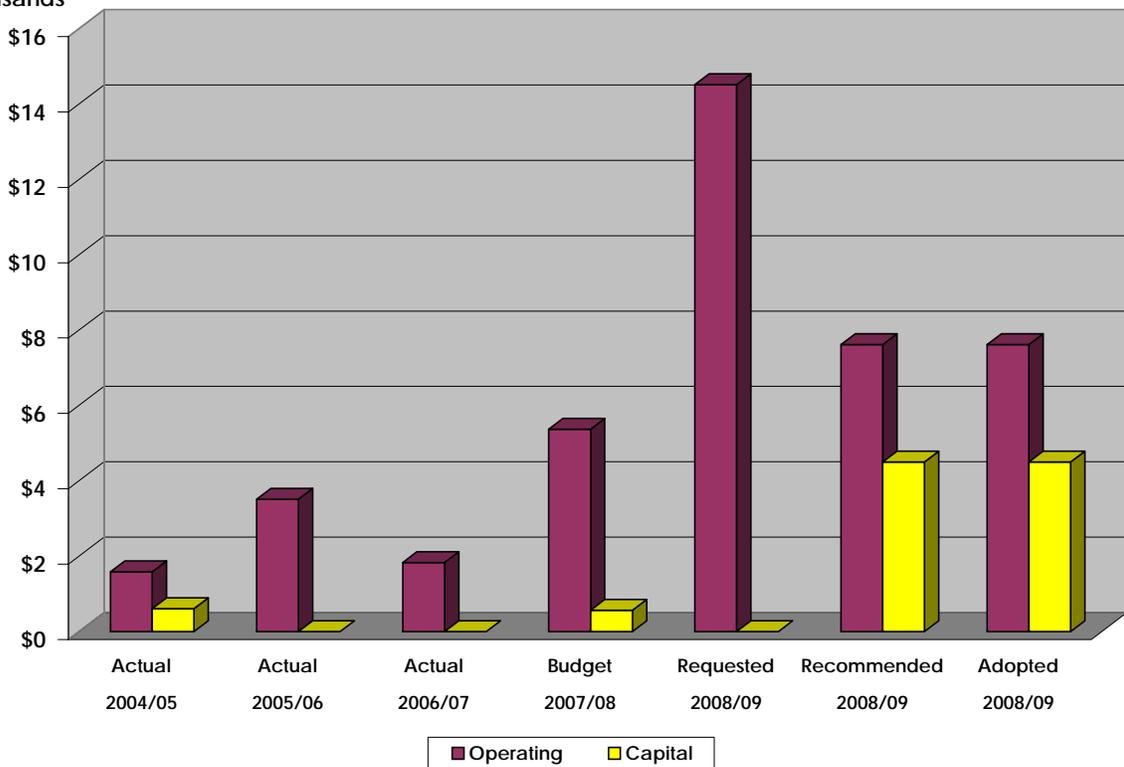


Court Facilities

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 2,193	\$ 3,508	\$ 1,830	\$ 5,931	\$ 14,508	\$ 12,115	\$ 12,115
Total	\$ 2,193	\$ 3,508	\$ 1,830	\$ 5,931	\$ 14,508	\$ 12,115	\$ 12,115
Expenditures							
Operating	\$ 1,588	\$ 3,508	\$ 1,830	\$ 5,365	\$ 14,508	\$ 7,615	\$ 7,615
Capital	605	-	-	566	-	4,500	4,500
Total	\$ 2,193	\$ 3,508	\$ 1,830	\$ 5,931	\$ 14,508	\$ 12,115	\$ 12,115

Thousands



Elections

Mission

The mission of the Lee County Board of Elections is to preserve and promote the election process for citizens of the County.

Significant Changes

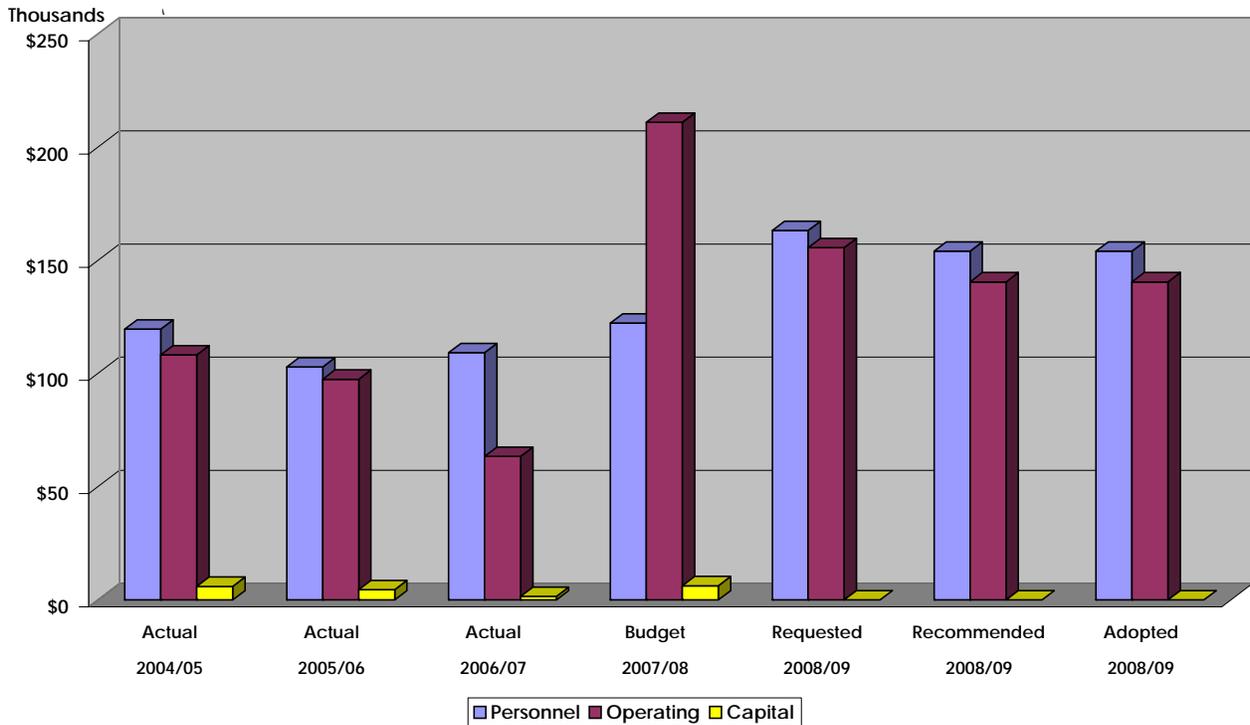
New Administrative Support Assistant I recommended. Decrease from FY 2007/08 reflective of only one election in FY 2008/09.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	2	2	2	2	3	3	3

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 7,584	\$ 32,262	\$ -	\$ 50,965	\$ -	\$ -	\$ -
Sales and Services	151	20,975	130	35,370	700	700	700
General Appropriation	226,073	151,599	174,026	253,151	318,016	293,786	293,786
Total	\$ 233,808	\$ 204,836	\$ 174,156	\$ 339,486	\$ 318,716	\$ 294,486	\$ 294,486
Expenditures							
Personnel	\$ 119,646	\$ 102,854	\$ 109,202	\$ 122,304	\$ 163,159	\$ 154,029	\$ 154,029
Operating	108,199	97,449	63,387	210,938	155,557	140,457	140,457
Capital	5,962	4,532	1,568	6,244	-	-	-
Total	\$ 233,808	\$ 204,836	\$ 174,156	\$ 339,486	\$ 318,716	\$ 294,486	\$ 294,486



Register of Deeds

Mission

The mission of the Lee County Register of Deeds is to maintain, protect, and make accessible all recorded transactions and vital records for the County.

Significant Changes

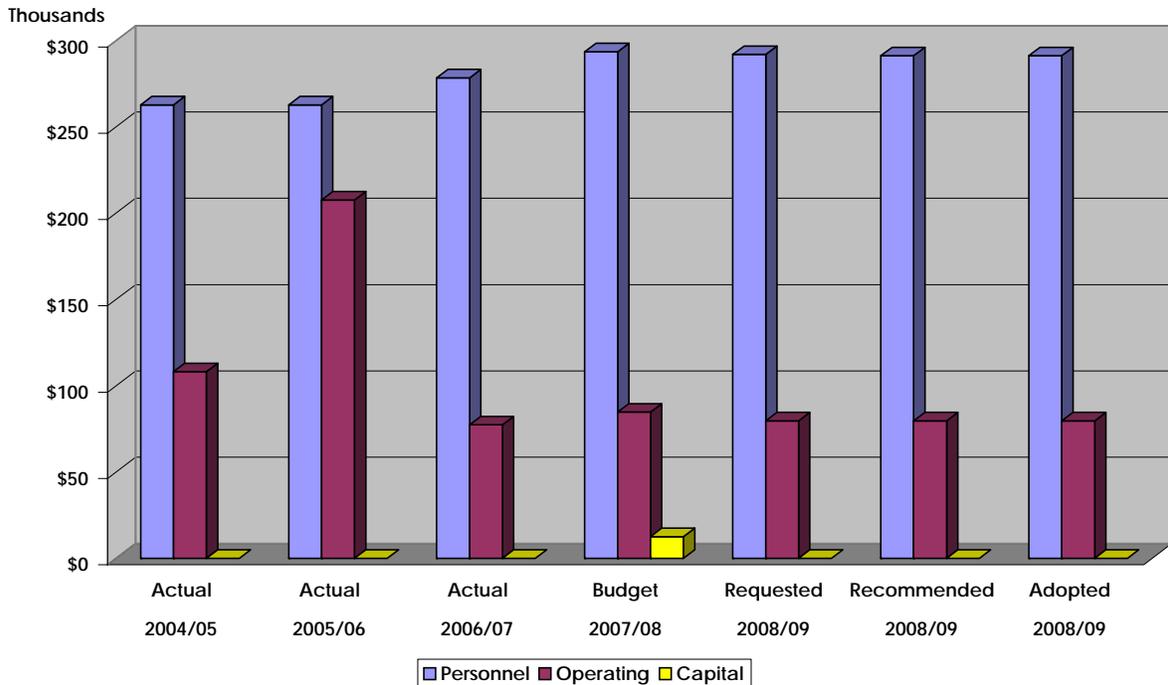
No significant changes.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	6	6	6	6	6	6	6

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Other Taxes and Licenses	\$ 199,135	\$ 244,375	\$ 289,851	\$ 250,000	\$ 230,000	\$ 230,000	\$ 230,000
Permits and Fees	354,375	363,334	367,884	372,000	362,000	362,000	362,000
General Appropriation	(182,528)	(137,261)	(301,983)	(231,181)	(220,384)	(221,088)	(221,088)
Total	\$ 370,982	\$ 470,448	\$ 355,752	\$ 390,819	\$ 371,616	\$ 370,912	\$ 370,912
Expenditures							
Personnel	\$ 262,810	\$ 262,804	\$ 278,394	\$ 293,564	\$ 291,950	\$ 291,246	\$ 291,246
Operating	108,171	207,645	77,357	84,721	79,666	79,666	79,666
Capital	-	-	-	12,534	-	-	-
Total	\$ 370,982	\$ 470,448	\$ 355,752	\$ 390,819	\$ 371,616	\$ 370,912	\$ 370,912



Information Technology

Mission

The mission of the Information Technology Department is to provide our customers with high quality, cost-effective, innovative, and responsive technical services.

Significant Changes

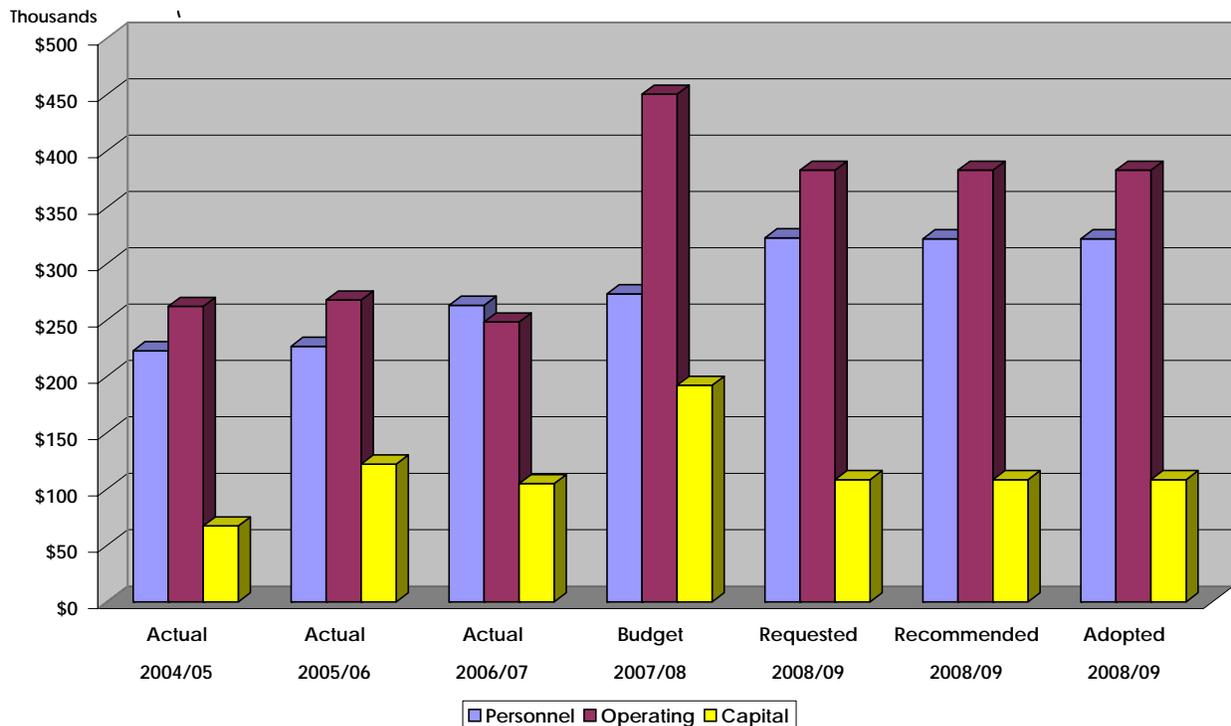
New Computing Support Technician II position recommended. Budget reduction reflects completion of several major projects and savings realized by switch over to Voice Over IP system.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	4	4	4	4	5	5	5

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Sales and Services	\$ -	\$ 11,616	\$ 12,096	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Transfers	14,767	14,767	11,767	10,710	13,710	13,710	13,710
General Appropriation	537,525	590,325	592,404	880,272	775,647	774,830	774,830
Total	\$ 552,292	\$ 616,708	\$ 616,267	\$ 915,982	\$ 814,357	\$ 813,540	\$ 813,540
Expenditures							
Personnel	\$ 222,819	\$ 226,774	\$ 263,125	\$ 273,329	\$ 323,017	\$ 322,200	\$ 322,200
Operating	262,125	267,731	248,276	450,550	382,963	382,963	382,963
Capital	67,348	122,204	104,865	192,103	108,377	108,377	108,377
Total	\$ 552,292	\$ 616,708	\$ 616,267	\$ 915,982	\$ 814,357	\$ 813,540	\$ 813,540



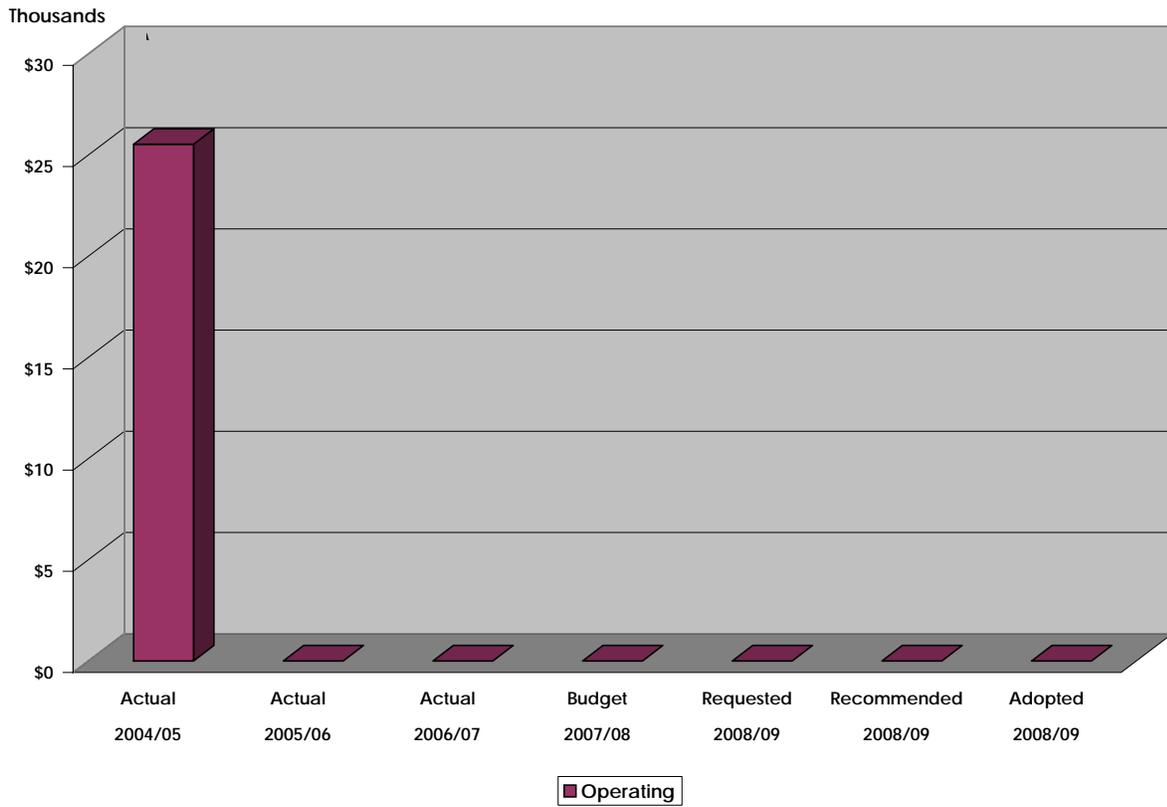
E-911 Coordinator

Significant Changes

The E-911 Coordinator function was moved to the Strategic Services Department in FY 2005/2006.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 25,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 25,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures							
Operating	\$ 25,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 25,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



General Services

Mission

The Lee County Department of General Services is dedicated to providing a better quality of life for County residents through environmentally responsible methods of solid waste management, and clean and safe public facilities.

Significant Changes

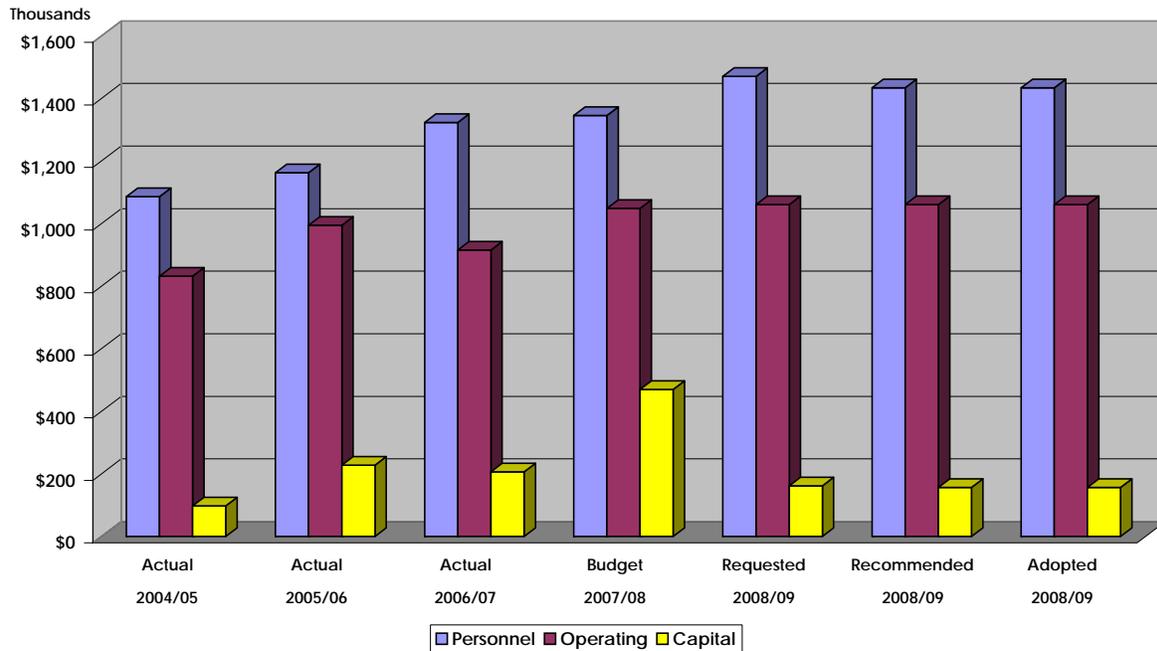
No significant changes.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	27	27	29	29	29	29	29

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 2,016,432	\$ 2,384,946	\$ 2,445,093	\$ 2,863,467	\$ 2,693,365	\$ 2,651,757	\$ 2,651,757
Total	\$ 2,016,432	\$ 2,384,946	\$ 2,445,093	\$ 2,863,467	\$ 2,693,365	\$ 2,651,757	\$ 2,651,757
Personnel	\$ 1,086,593	\$ 1,162,715	\$ 1,323,188	\$ 1,345,247	\$ 1,470,825	\$ 1,433,717	\$ 1,433,717
Operating	831,940	994,369	915,540	1,048,539	1,060,740	1,060,740	1,060,740
Capital	97,900	227,862	206,366	469,681	161,800	157,300	157,300
Total	\$ 2,016,432	\$ 2,384,946	\$ 2,445,093	\$ 2,863,467	\$ 2,693,365	\$ 2,651,757	\$ 2,651,757



Sheriff

Mission

The Lee County Sheriff's Department's mission is to To enforce the law, preserve the peace and protect the values of Lee County citizens by providing communities with a safe and secure environment.

Significant Changes

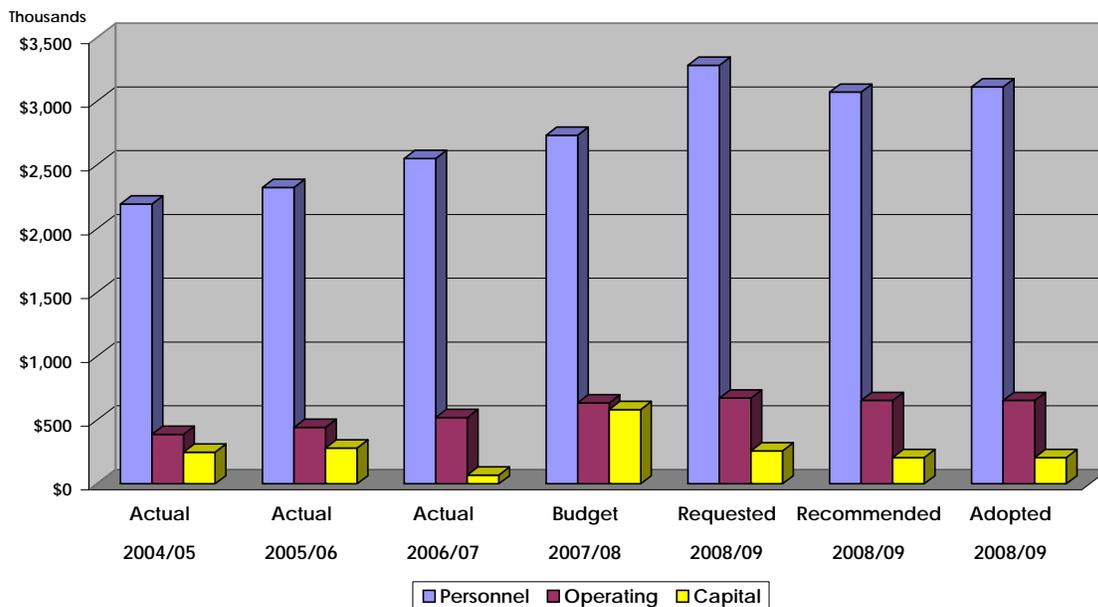
The addition of a Gang Officer and a Narcotics Officer and related equipment is recommended. Both positions are associated with grants paying 75% of the costs. Two (2) dispatchers are recommended for hire in January 2009. Two (2) patrol deputies were requested but not recommended at this time.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	43	46	47	50	56	54	54

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 6,096	\$ 12,060	\$ 10,367	\$ 26,521	\$ 83,897	\$ 83,897	\$ 83,897
Intergovernmental Revenues	109,310	106,612	95,866	100,100	103,729	103,729	103,729
Sales and Services	80,441	93,113	98,862	95,139	92,036	92,036	92,036
Transfers	29,320	42,165	47,000	5,000	-	-	-
General Appropriation	2,605,540	2,793,462	2,887,426	3,724,557	3,933,639	3,651,323	3,692,051
Total	\$ 2,830,707	\$ 3,047,412	\$ 3,139,521	\$ 3,951,317	\$ 4,213,301	\$ 3,930,985	\$ 3,971,713
Expenditures							
Personnel	\$ 2,194,045	\$ 2,324,402	\$ 2,550,569	\$ 2,733,373	\$ 3,282,500	\$ 3,071,418	\$ 3,112,146
Operating	387,724	442,861	520,553	635,452	672,046	653,162	653,162
Capital	248,937	280,149	68,398	582,492	258,755	206,405	206,405
Total	\$ 2,830,707	\$ 3,047,412	\$ 3,139,521	\$ 3,951,317	\$ 4,213,301	\$ 3,930,985	\$ 3,971,713



Jail

Significant Changes

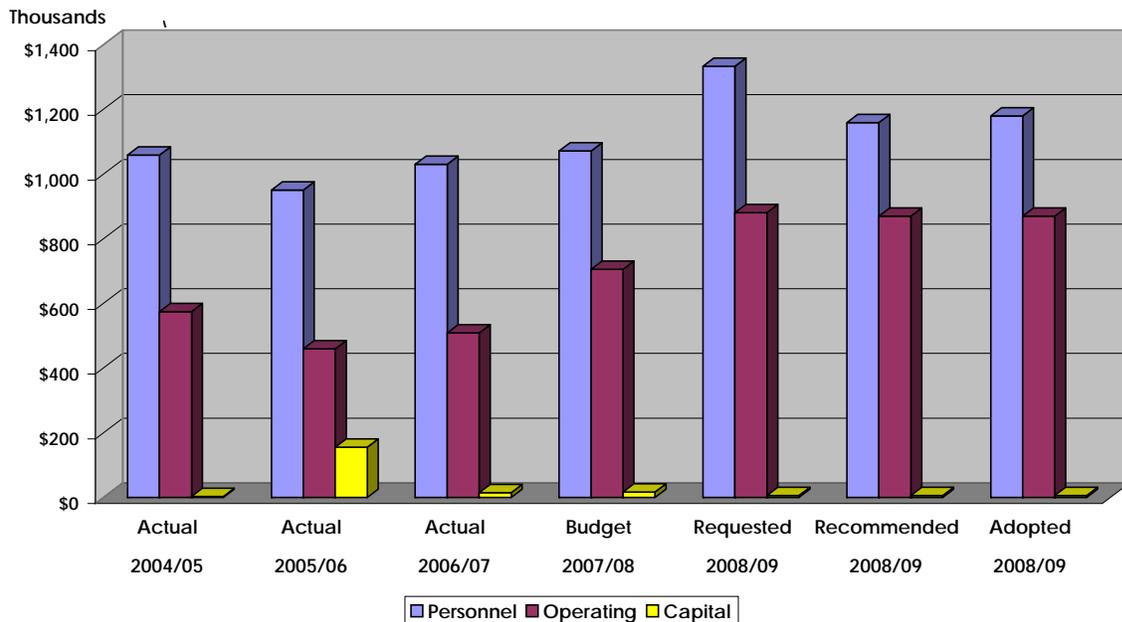
Four new Jailers requested. One is recommended for hire in January 2009. Increase in food costs due to overall increase in the number of inmates housed in the Lee County Jail.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	27	24	24	24	28	25	25

Budget

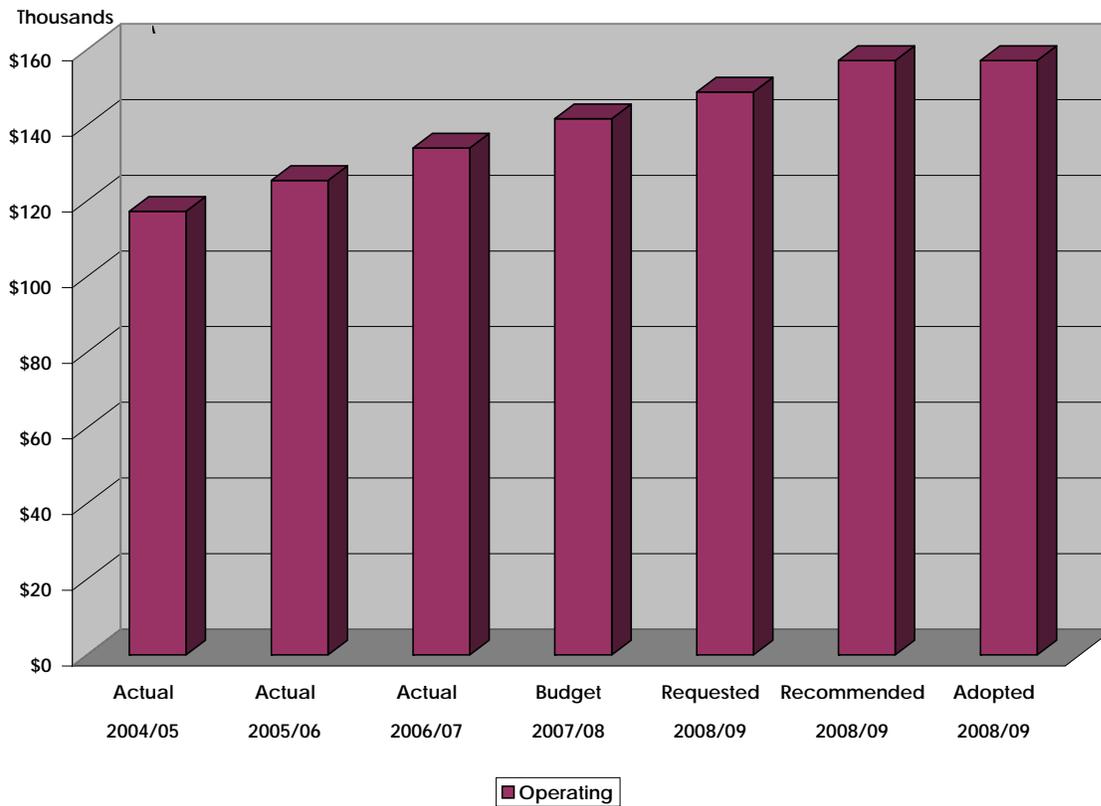
	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 10,000	\$ 4,497	\$ 19,764	\$ 12,248	\$ 17,531	\$ 17,531	\$ 17,531
Sales and Services	229,693	236,994	215,002	177,118	178,876	178,876	178,876
General Appropriation	1,394,802	1,323,167	1,317,653	1,602,684	2,021,433	1,836,905	1,857,976
Total	\$ 1,634,495	\$ 1,564,658	\$ 1,552,419	\$ 1,792,050	\$ 2,217,840	\$ 2,033,312	\$ 2,054,383
Expenditures							
Personnel	\$ 1,058,442	\$ 950,348	\$ 1,029,624	\$ 1,070,873	\$ 1,333,049	\$ 1,158,521	\$ 1,179,592
Operating	573,765	459,394	508,485	705,177	879,565	869,565	869,565
Capital	2,288	154,916	14,309	16,000	5,226	5,226	5,226
Total	\$ 1,634,495	\$ 1,564,658	\$ 1,552,419	\$ 1,792,050	\$ 2,217,840	\$ 2,033,312	\$ 2,054,383



E-911 Communications

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 117,266	\$ 125,422	\$ 133,996	\$ 141,745	\$ 148,843	\$ 157,156	\$ 157,156
Total	\$ 117,266	\$ 125,422	\$ 133,996	\$ 141,745	\$ 148,843	\$ 157,156	\$ 157,156
Expenditures							
Operating	\$ 117,266	\$ 125,422	\$ 133,996	\$ 141,745	\$ 148,843	\$ 157,156	\$ 157,156
Total	\$ 117,266	\$ 125,422	\$ 133,996	\$ 141,745	\$ 148,843	\$ 157,156	\$ 157,156



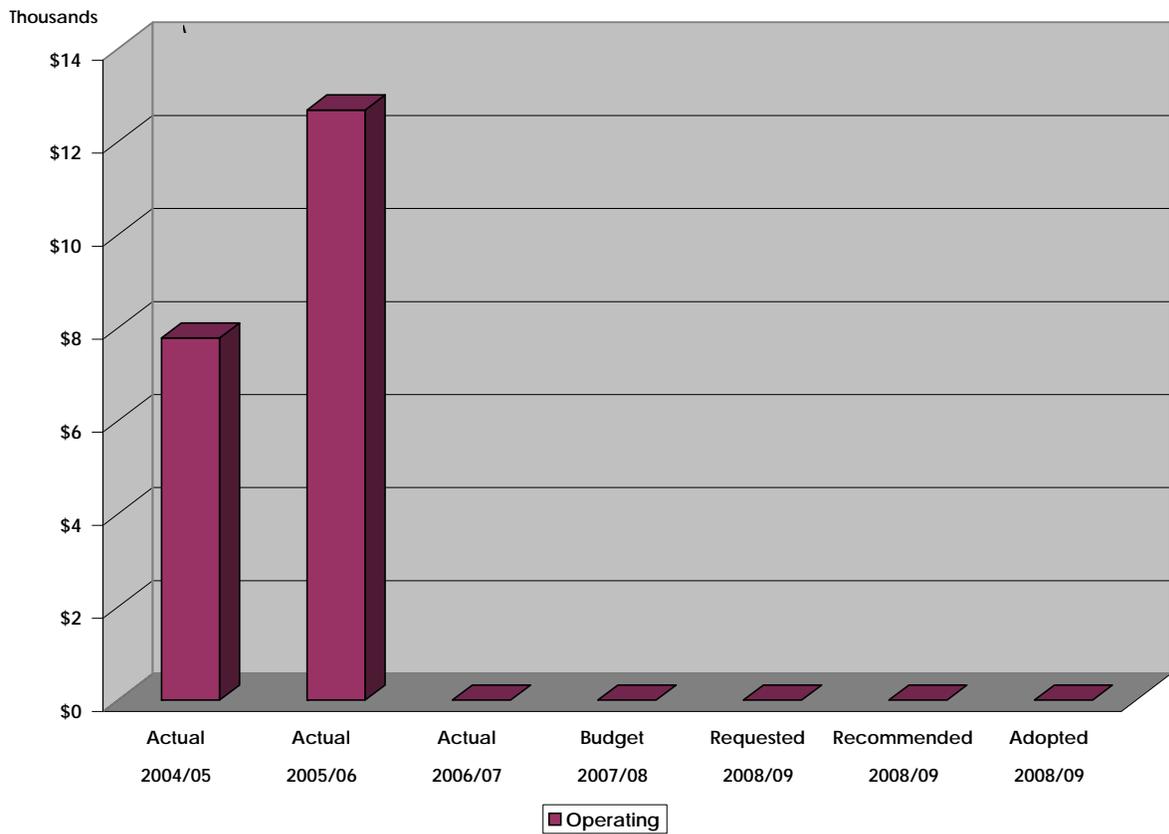
Fire Department Contributions

Significant Changes

Cost budgeted in Fire Marshal's Department in FY 2006/2007.

Budget

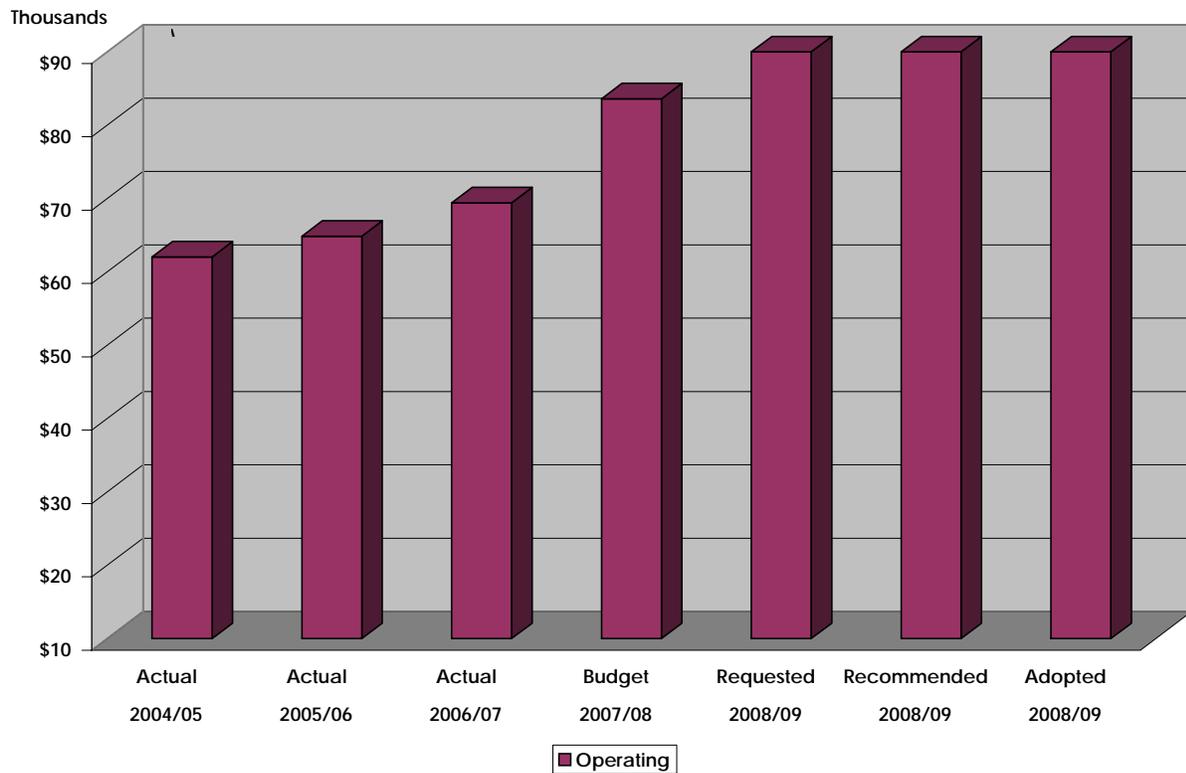
	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 7,783	\$ 12,685	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 7,783	\$ 12,685	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures							
Operating	\$ 7,783	\$ 12,685	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 7,783	\$ 12,685	\$ -	\$ -	\$ -	\$ -	\$ -



State Fire Control

Budget

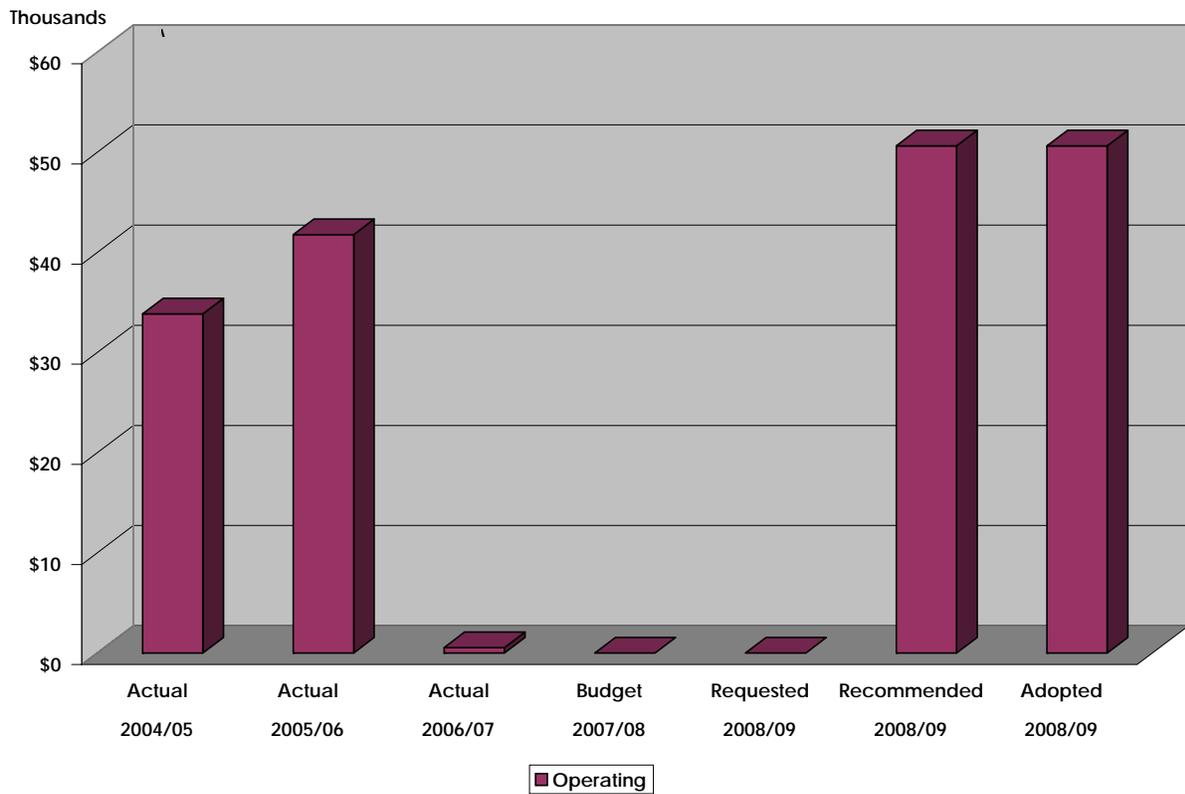
	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 62,033	\$ 64,844	\$ 69,415	\$ 83,594	\$ 90,040	\$ 90,040	\$ 90,040
Total	\$ 62,033	\$ 64,844	\$ 69,415	\$ 83,594	\$ 90,040	\$ 90,040	\$ 90,040
Expenditures							
Operating	\$ 62,033	\$ 64,844	\$ 69,415	\$ 83,594	\$ 90,040	\$ 90,040	\$ 90,040
Total	\$ 62,033	\$ 64,844	\$ 69,415	\$ 83,594	\$ 90,040	\$ 90,040	\$ 90,040



Inspections

Budget

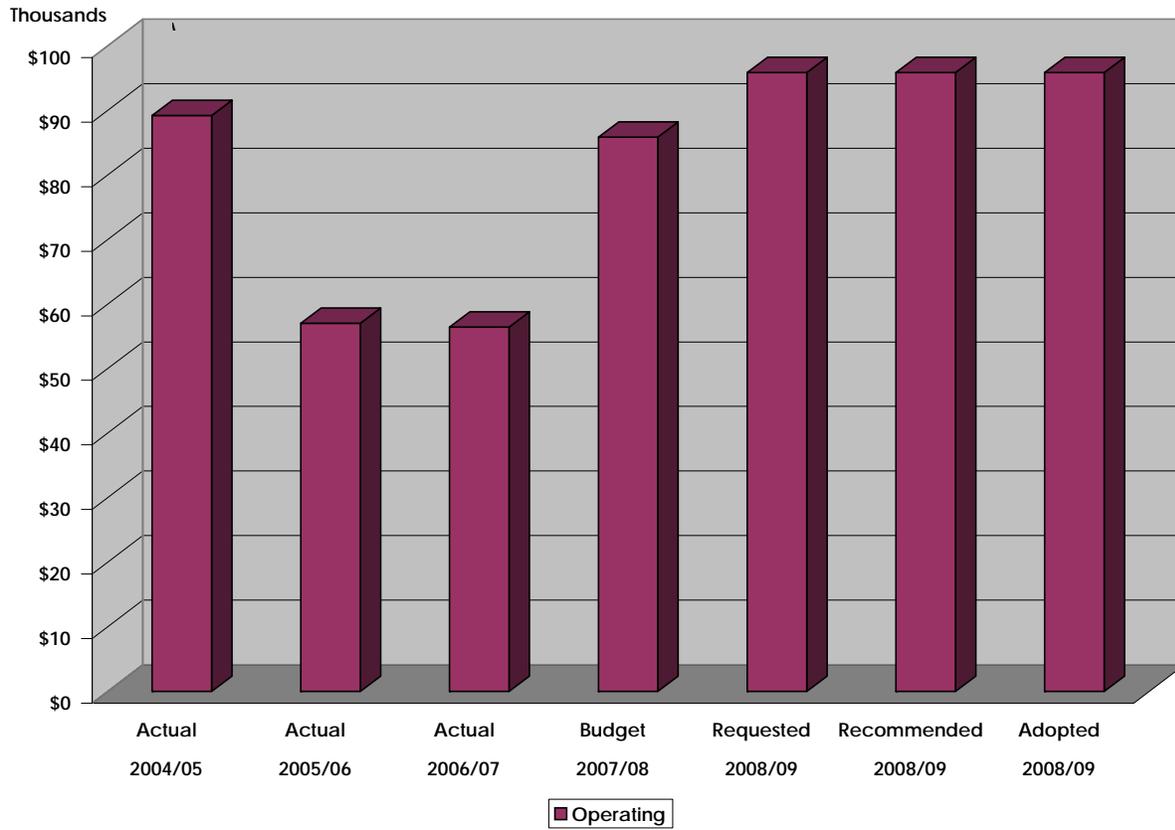
	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 33,850	\$ 41,772	\$ 530	\$ -	\$ -	\$ 50,635	\$ 50,635
Total	\$ 33,850	\$ 41,772	\$ 530	\$ -	\$ -	\$ 50,635	\$ 50,635
Expenditures							
Operating	\$ 33,850	\$ 41,772	\$ 530	\$ -	\$ -	\$ 50,635	\$ 50,635
Total	\$ 33,850	\$ 41,772	\$ 530	\$ -	\$ -	\$ 50,635	\$ 50,635



State Services

Budget

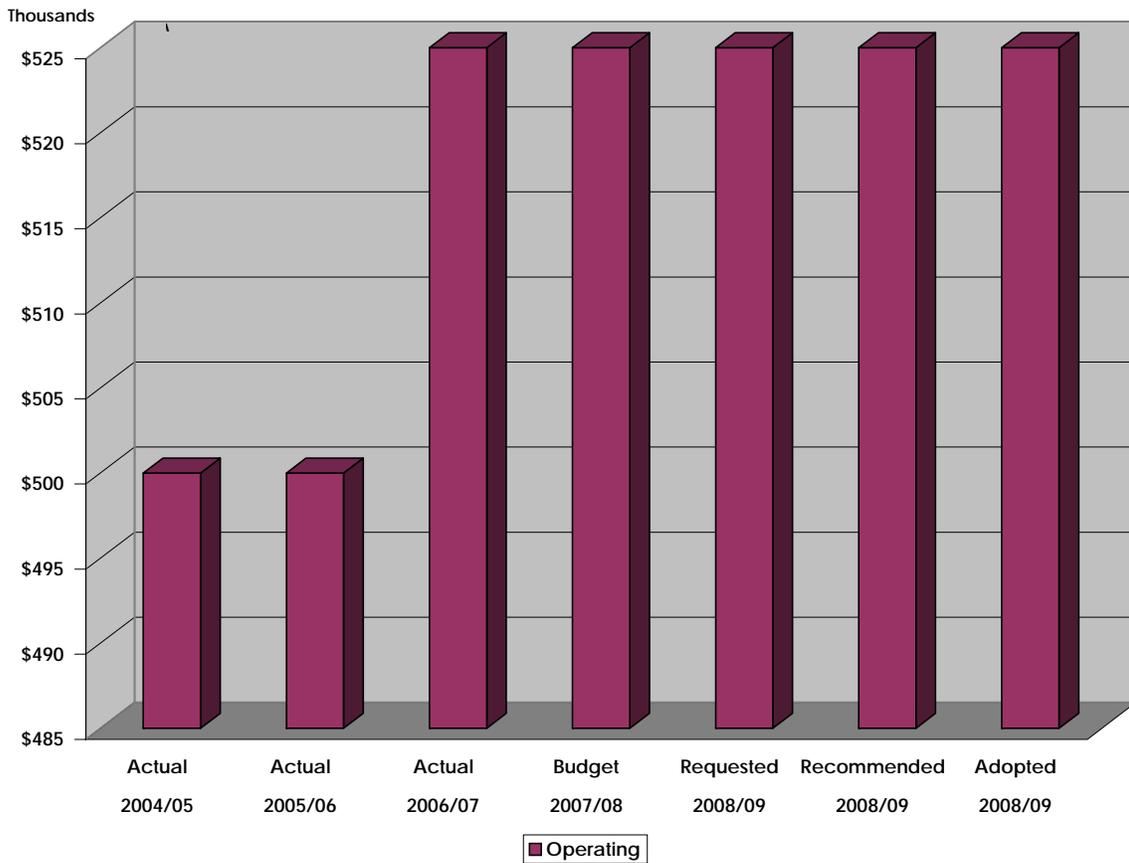
	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 89,241	\$ 57,066	\$ 56,454	\$ 85,905	\$ 95,905	\$ 95,905	\$ 95,905
Total	\$ 89,241	\$ 57,066	\$ 56,454	\$ 85,905	\$ 95,905	\$ 95,905	\$ 95,905
Expenditures							
Operating	\$ 89,241	\$ 57,066	\$ 56,454	\$ 85,905	\$ 95,905	\$ 95,905	\$ 95,905
Total	\$ 89,241	\$ 57,066	\$ 56,454	\$ 85,905	\$ 95,905	\$ 95,905	\$ 95,905



Emergency Medical Services

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 500,000	\$ 500,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Total	\$ 500,000	\$ 500,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Expenditures							
Operating	\$ 500,000	\$ 500,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Total	\$ 500,000	\$ 500,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000



Emergency Services

Mission

The mission of the Lee County Office of Emergency Services is to develop and maintain a comprehensive emergency management program in order to reduce or eliminate the vulnerability of our citizens to natural and/or man-made hazards and to respond quickly and appropriately to emergencies, if they occur.

Significant Changes

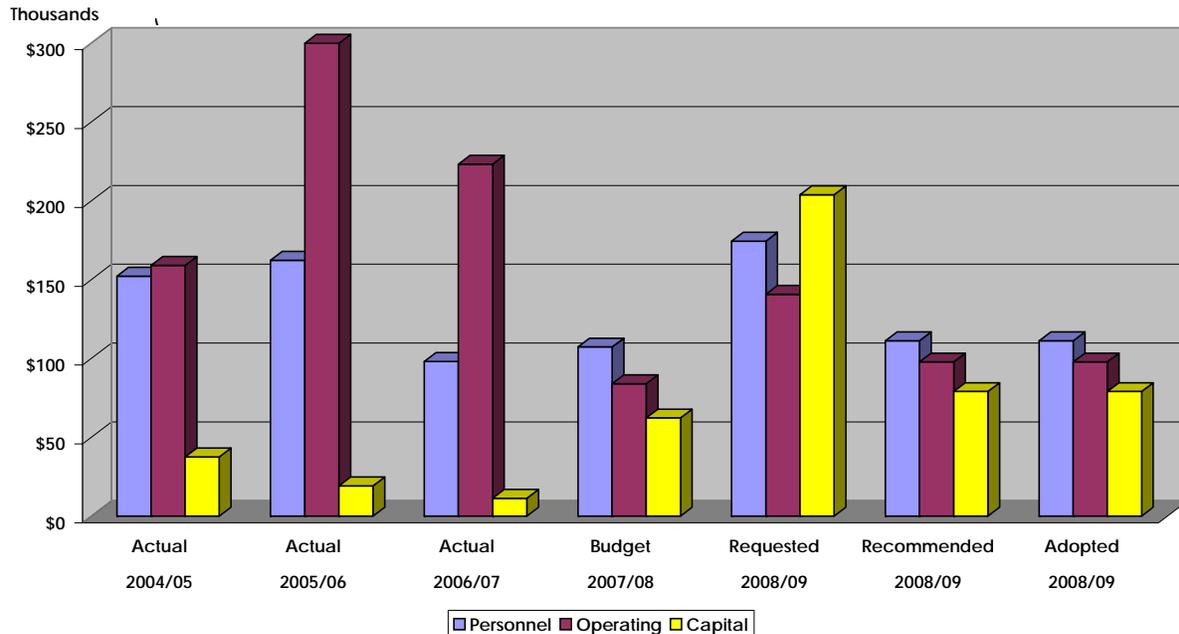
Requested Emergency Management Specialist is not funded. Funds included for generator connections for Disaster Recovery Center, light tower for mobile command post, portable AM radio station, and wide format print for mobile command post.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	3	3	2	2	3	2	2

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 149,702	\$ 87,657	\$ 358,820	\$ 19,000	\$ 19,000	\$ 24,000	\$ 24,000
Miscellaneous	32,500	17,100	50,550	32,500	32,500	32,500	32,500
General Appropriation	166,677	393,498	(76,535)	202,147	467,484	231,698	231,698
Total	\$ 348,879	\$ 498,255	\$ 332,835	\$ 253,647	\$ 518,984	\$ 288,198	\$ 288,198
Expenditures							
Personnel	\$ 152,171	\$ 162,376	\$ 98,195	\$ 107,346	\$ 174,376	\$ 111,267	\$ 111,267
Operating	159,145	316,708	223,326	83,966	140,723	97,846	97,846
Capital	37,563	19,172	11,314	62,335	203,885	79,085	79,085
Total	\$ 348,879	\$ 498,255	\$ 332,835	\$ 253,647	\$ 518,984	\$ 288,198	\$ 288,198



Fire Marshal

Mission

The mission of the Lee County Fire Marshal is to provide the citizen's of Lee County the ability to create safer communities through coordinated training, education, prevention, investigation, emergency response and leadership.

Significant Changes

Requested new position for Fire Inspector/Educator not recommended in FY 2008/09. Funds included for replacement vehicle and related equipment.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	1	1	2	2	3	2	2

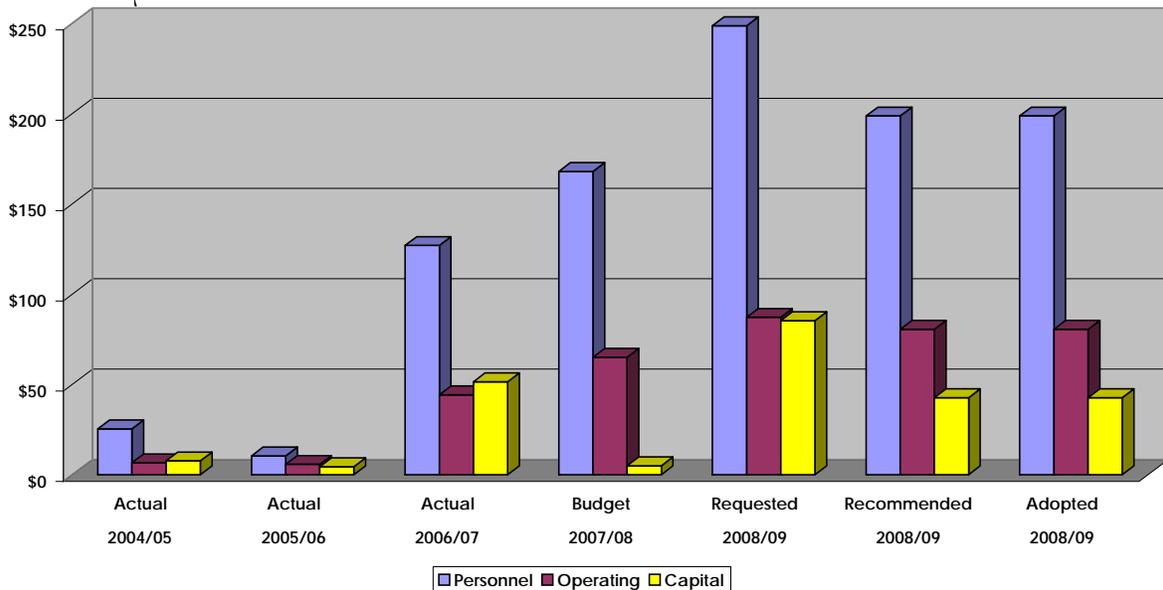
Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Sales and Services	\$ 89	\$ -	\$ 40	\$ -	\$ 3,780	\$ 3,780	\$ 3,780
Transfers	70,110	68,052	145,539	236,319	421,267	324,970	324,970
Fire Marshal Reserves	-	-	77,285	1,761	-	-	-
General Appropriation	(30,410)	(47,350)	(0)	-	(3,780)	(6,747)	(6,747)
Total	\$ 39,789	\$ 20,702	\$ 222,864	\$ 238,080	\$ 421,267	\$ 322,003	\$ 322,003

Expenditures

Personnel	\$ 25,402	\$ 10,487	\$ 127,024	\$ 167,966	\$ 248,683	\$ 198,758	\$ 198,758
Operating	6,666	5,796	44,260	65,114	87,184	80,545	80,545
Capital	7,721	4,419	51,579	5,000	85,400	42,700	42,700
Total	\$ 39,789	\$ 20,702	\$ 222,864	\$ 238,080	\$ 421,267	\$ 322,003	\$ 322,003

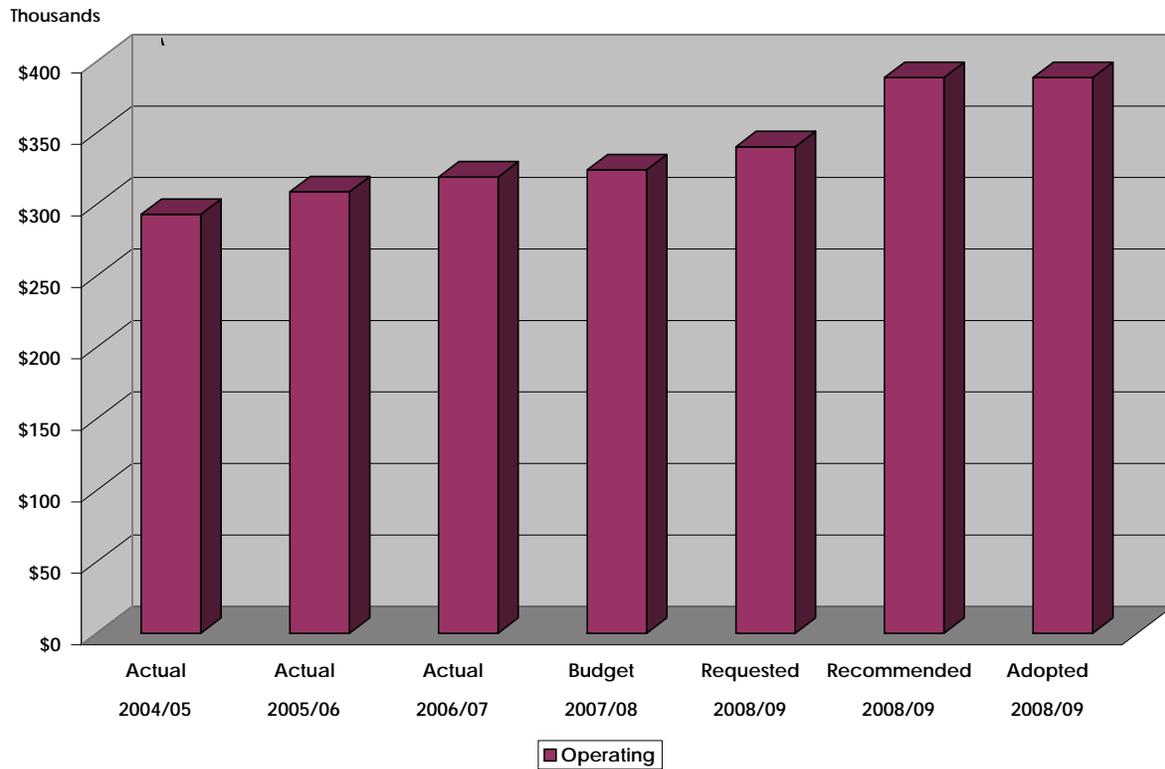
Thousands



Planning

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 293,018	\$ 308,820	\$ 319,189	\$ 324,140	\$ 340,347	\$ 388,704	\$ 388,704
Total	\$ 293,018	\$ 308,820	\$ 319,189	\$ 324,140	\$ 340,347	\$ 388,704	\$ 388,704
Expenditures							
Operating	\$ 293,018	\$ 308,820	\$ 319,189	\$ 324,140	\$ 340,347	\$ 388,704	\$ 388,704
Total	\$ 293,018	\$ 308,820	\$ 319,189	\$ 324,140	\$ 340,347	\$ 388,704	\$ 388,704



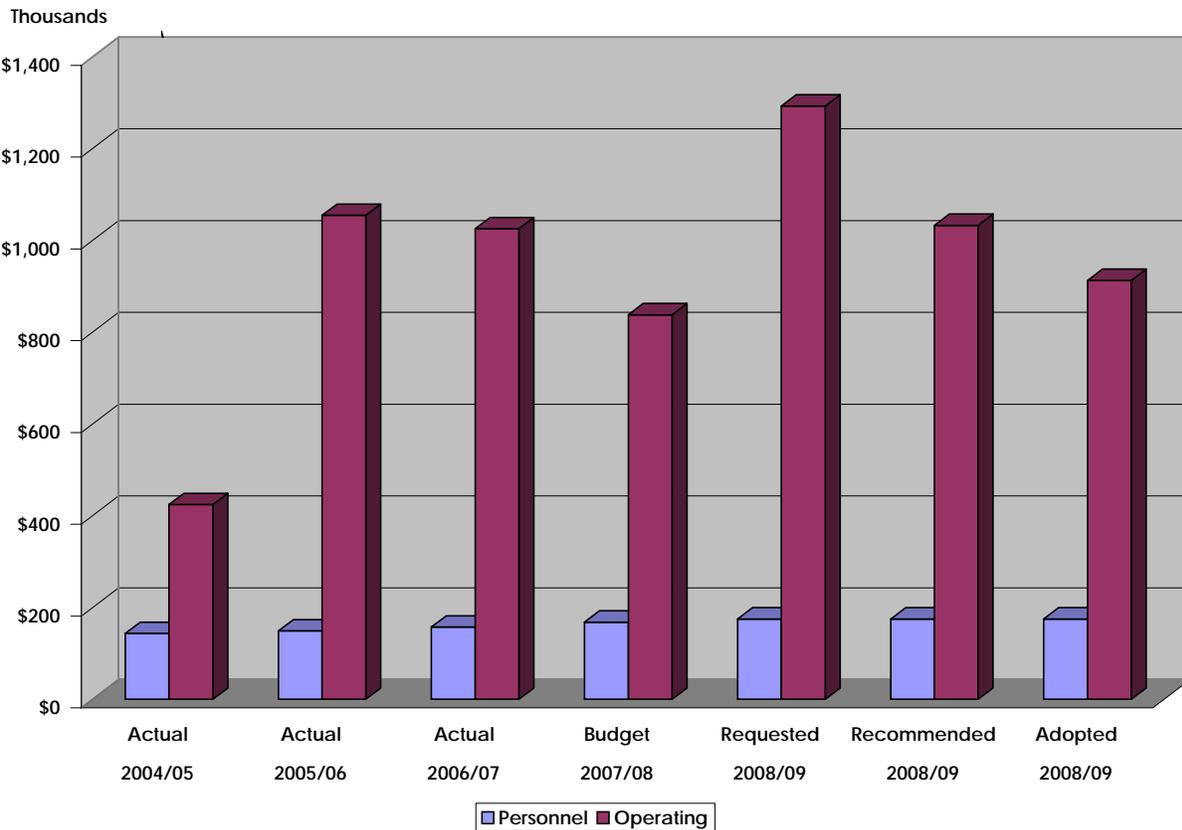
Economic Development

Significant Changes

Funds included for interest payments to exercise land options at the industrial park.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Miscellaneous	\$ -	\$ -	\$ 562	\$ 3,106	\$ 4,666	\$ 4,666	\$ 4,666
General Appropriation	568,130	1,203,824	1,182,433	1,002,963	1,463,467	1,203,352	1,083,352
Total	\$ 568,130	\$ 1,203,824	\$ 1,182,995	\$ 1,006,069	\$ 1,468,133	\$ 1,208,018	\$ 1,088,018
Expenditures							
Personnel	\$ 143,706	\$ 149,131	\$ 157,507	\$ 168,029	\$ 175,238	\$ 175,238	\$ 175,238
Operating	424,424	1,054,693	1,025,488	838,040	1,292,895	1,032,780	912,780
Total	\$ 568,130	\$ 1,203,824	\$ 1,182,995	\$ 1,006,069	\$ 1,468,133	\$ 1,208,018	\$ 1,088,018



Extension

Mission

North Carolina Cooperative Extension is an educational partnership helping people put research-based knowledge to work for economic prosperity, environmental stewardship and an improved quality of life.

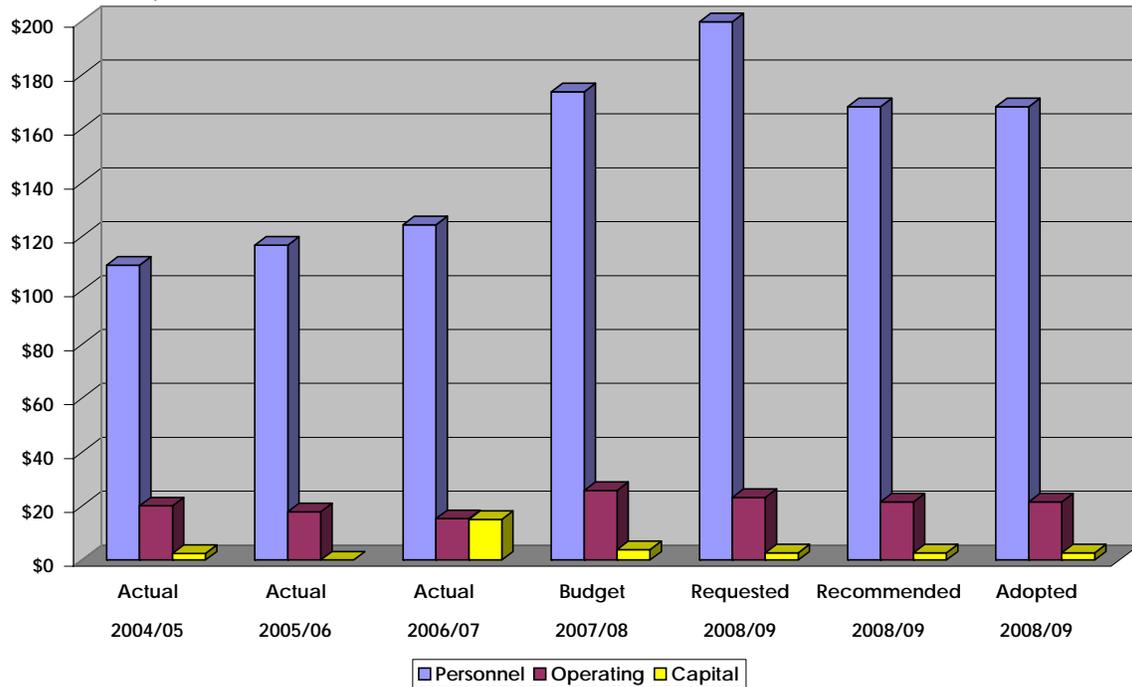
Significant Changes

Family Consumer Science Agent requested is not recommended at this time.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ -	\$ -	\$ -	\$ 26,556	\$ -	\$ -	\$ -
Miscellaneous	3,060	2,536	3,058	4,370	4,150	4,150	4,150
General Appropriation	128,862	132,135	151,693	172,381	221,357	188,187	188,187
Total	\$ 131,922	\$ 134,671	\$ 154,751	\$ 203,307	\$ 225,507	\$ 192,337	\$ 192,337
Expenditures							
Personnel	\$ 109,419	\$ 116,794	\$ 124,350	\$ 173,692	\$ 199,678	\$ 168,168	\$ 168,168
Operating	20,067	17,876	15,366	25,798	23,205	21,545	21,545
Capital	2,436	-	15,035	3,817	2,624	2,624	2,624
Total	\$ 131,922	\$ 134,671	\$ 154,751	\$ 203,307	\$ 225,507	\$ 192,337	\$ 192,337

Thousands



Conservation

Mission

The mission of the Lee Soil & Water Conservation District is to ensure a quality urban and rural environment through protection, restoration, and improvements of our soil, water, and related resources.

Significant Changes

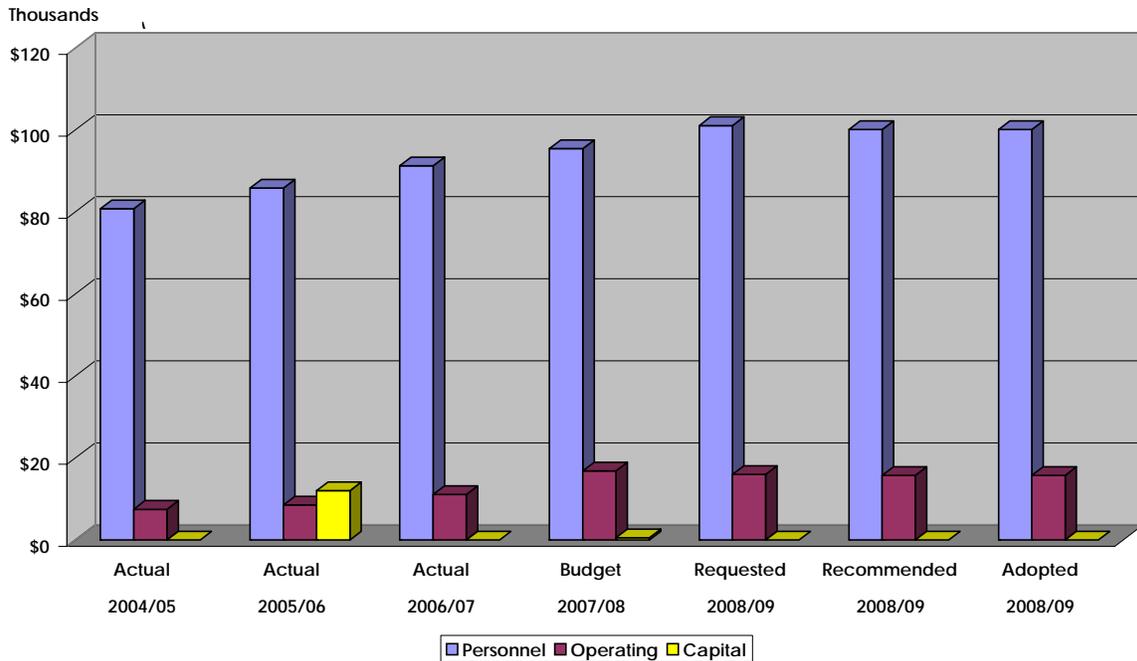
No significant changes.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	2	2	2	2	2	2	2

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 88,240	\$ 106,285	\$ 102,305	\$ 112,700	\$ 117,000	\$ 115,833	\$ 115,833
Total	\$ 88,240	\$ 106,285	\$ 102,305	\$ 112,700	\$ 117,000	\$ 115,833	\$ 115,833
Expenditures							
Personnel	\$ 80,773	\$ 85,771	\$ 91,211	\$ 95,402	\$ 101,050	\$ 100,083	\$ 100,083
Operating	7,467	8,519	11,094	16,798	15,950	15,750	15,750
Capital	-	11,994	-	500	-	-	-
Total	\$ 88,240	\$ 106,285	\$ 102,305	\$ 112,700	\$ 117,000	\$ 115,833	\$ 115,833



Health Department

Mission

The mission of the Health Department is to promote better health and a safe environment for all Lee County residents.

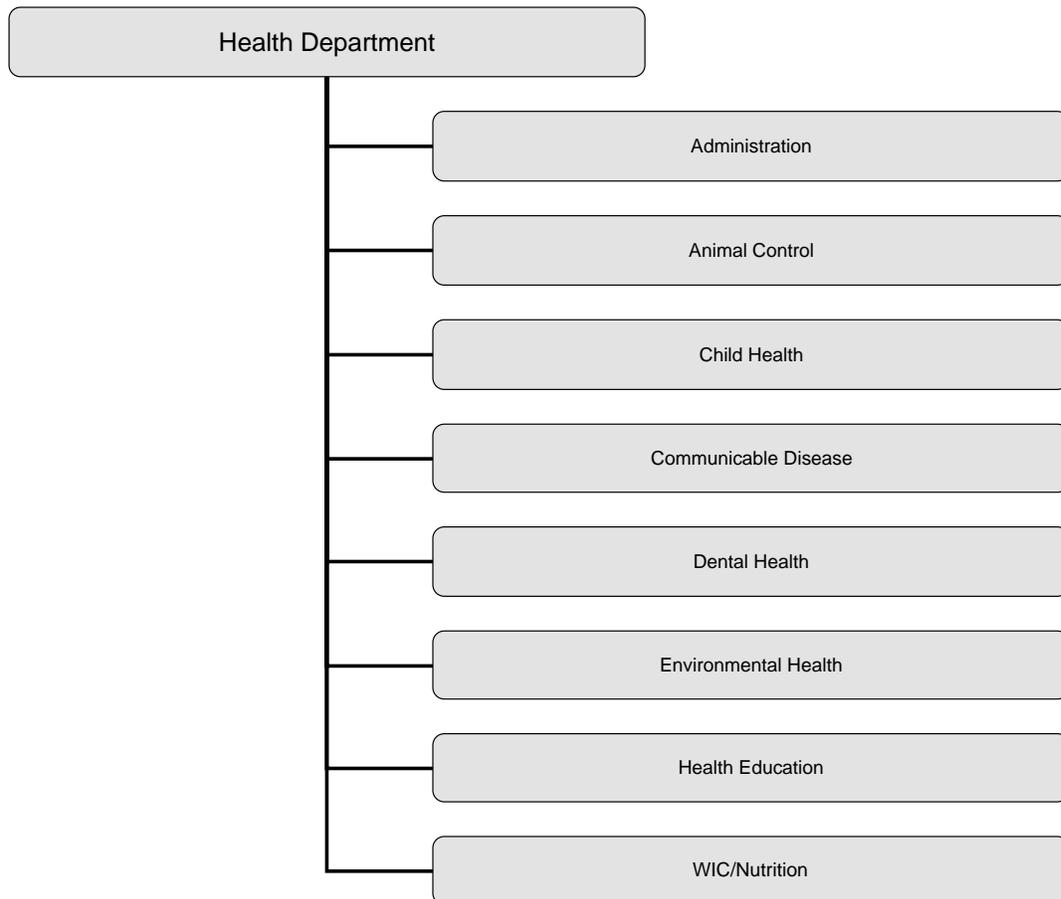
Significant Changes

No significant changes.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	54	52.8	52.8	52.8	52.8	52.8	52.8

Divisions



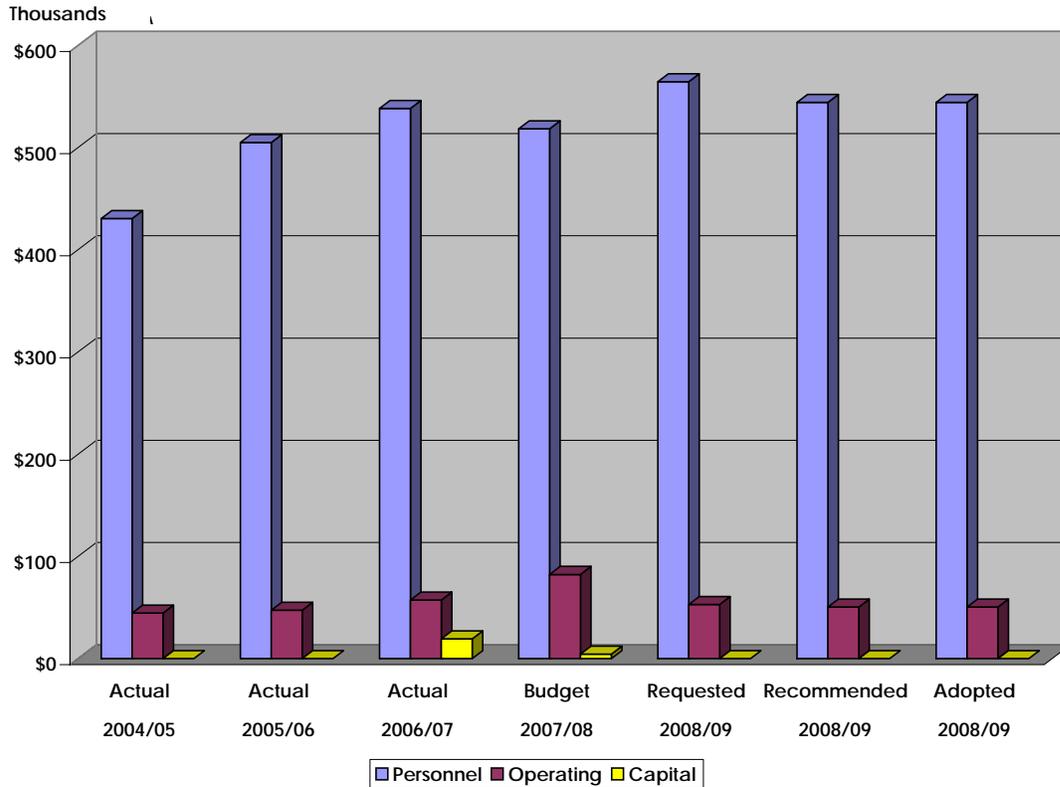
Health - General

Significant Changes

No significant changes.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 24,422	\$ 27,364	\$ 25,960	\$ 45,226	\$ 25,960	\$ 25,960	\$ 25,960
Sales and Services	448	2,114	631	210	168	333	333
General Appropriation	450,279	522,886	588,307	559,700	591,190	568,552	568,552
Total	\$ 475,149	\$ 552,364	\$ 614,898	\$ 605,136	\$ 617,318	\$ 594,845	\$ 594,845
Expenditures							
Personnel	\$ 430,536	\$ 505,005	\$ 538,351	\$ 518,491	\$ 564,469	\$ 544,346	\$ 544,346
Operating	44,613	47,359	57,261	82,379	52,849	50,499	50,499
Capital	-	-	19,286	4,266	-	-	-
Total	\$ 475,149	\$ 552,364	\$ 614,898	\$ 605,136	\$ 617,318	\$ 594,845	\$ 594,845



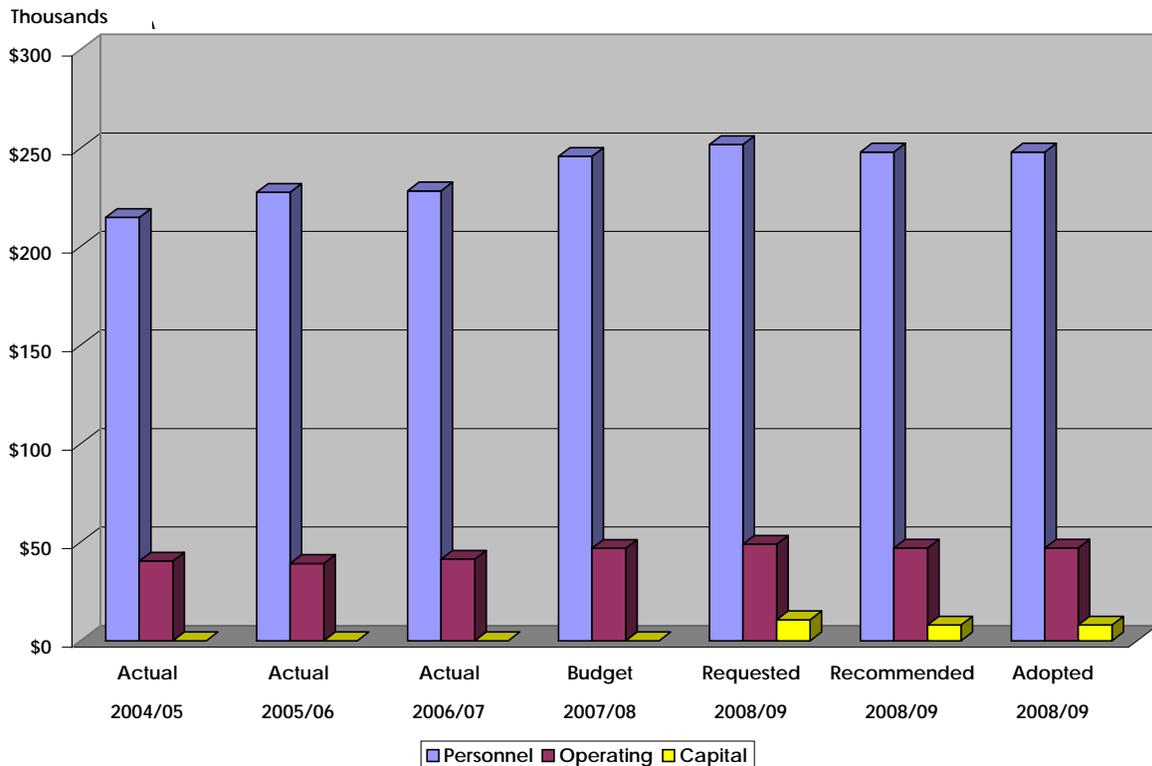
Health - Maternal Health

Significant Changes

Increase in Capital due to recommended portion of two passenger vehicles.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 38,891	\$ 36,203	\$ 36,403	\$ 36,403	\$ 36,403	\$ 36,403	\$ 36,403
Sales and Services	165,983	127,897	145,648	127,040	101,837	95,214	95,214
General Appropriation	50,379	102,750	87,678	129,303	173,233	171,501	171,501
Total	\$ 255,253	\$ 266,850	\$ 269,729	\$ 292,746	\$ 311,473	\$ 303,118	\$ 303,118
Expenditures							
Personnel	\$ 214,796	\$ 227,620	\$ 228,325	\$ 245,799	\$ 251,764	\$ 248,012	\$ 248,012
Operating	\$ 40,457	\$ 39,230	\$ 41,404	\$ 46,947	\$ 49,042	\$ 47,106	\$ 47,106
Capital	\$ -	\$ -	\$ -	\$ -	\$ 10,667	\$ 8,000	\$ 8,000
Total	\$ 255,253	\$ 266,850	\$ 269,729	\$ 292,746	\$ 311,473	\$ 303,118	\$ 303,118



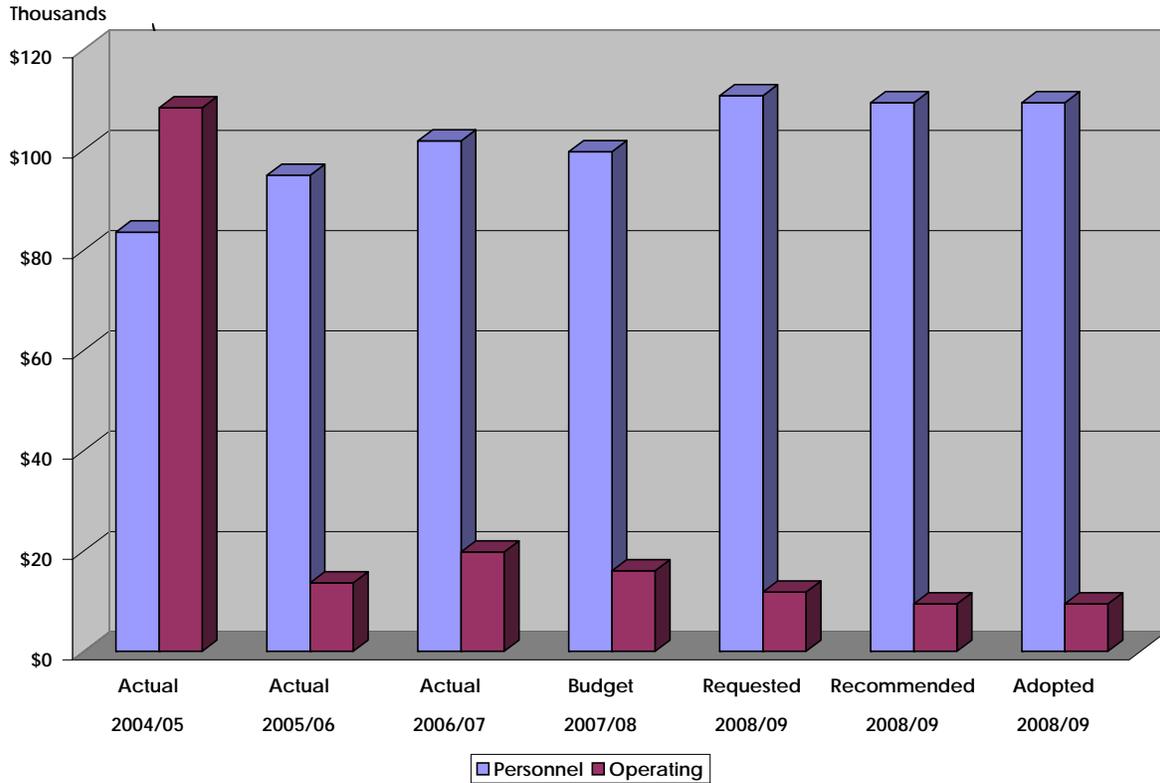
Health - Child Health

Significant Changes

Increase in Capital due to recommended portion of two passenger vehicles.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 99,170	\$ 16,914	\$ 16,914	\$ 16,914	\$ 16,914	\$ 16,914	\$ 16,914
Sales and Services	50,905	46,046	41,851	24,028	28,859	28,866	28,866
General Appropriation	41,895	45,586	62,794	74,733	87,476	81,098	81,098
Total	\$ 191,970	\$ 108,546	\$ 121,559	\$ 115,675	\$ 133,249	\$ 126,878	\$ 126,878
Expenditures							
Personnel	\$ 83,603	\$ 94,899	\$ 101,766	\$ 99,619	\$ 110,790	\$ 109,409	\$ 109,409
Operating	108,367	13,647	19,793	16,056	11,792	9,469	9,469
Capital	-	-	-	-	10,667	8,000	8,000
Total	\$ 191,970	\$ 108,546	\$ 121,559	\$ 115,675	\$ 133,249	\$ 126,878	\$ 126,878



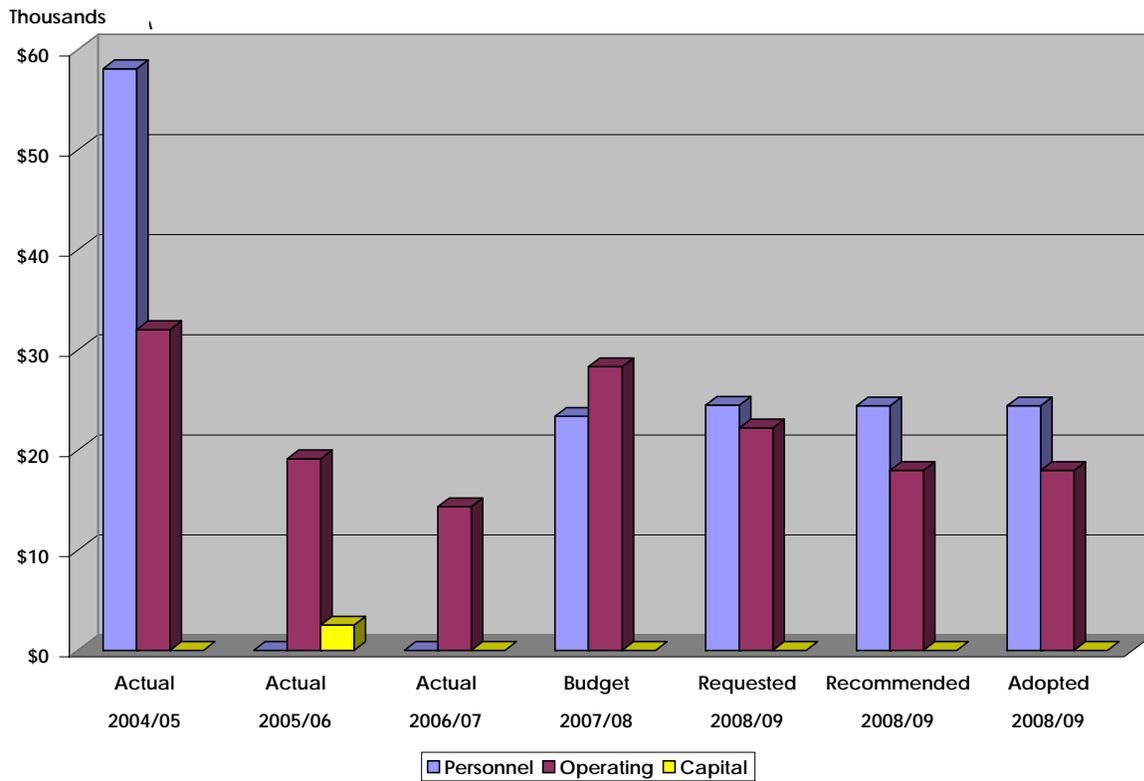
Health - Primary Care

Significant Changes

No significant changes.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Sales and Services	\$ 20,000	\$ 19,761	\$ 26,026	\$ 35,106	\$ 37,818	\$ 35,106	\$ 35,106
Miscellaneous	22,903	-	-	16,500	-	-	-
General Appropriation	47,230	1,298	(11,681)	87	8,870	7,280	7,280
Total	\$ 90,133	\$ 21,059	\$ 14,345	\$ 51,693	\$ 46,688	\$ 42,386	\$ 42,386
Expenditures							
Personnel	\$ 58,096	\$ (583)	\$ -	\$ 23,371	\$ 24,476	\$ 24,424	\$ 24,424
Operating	32,037	19,129	14,345	28,322	22,212	17,962	17,962
Capital	-	2,514	-	-	-	-	-
Total	\$ 90,133	\$ 21,059	\$ 14,345	\$ 51,693	\$ 46,688	\$ 42,386	\$ 42,386



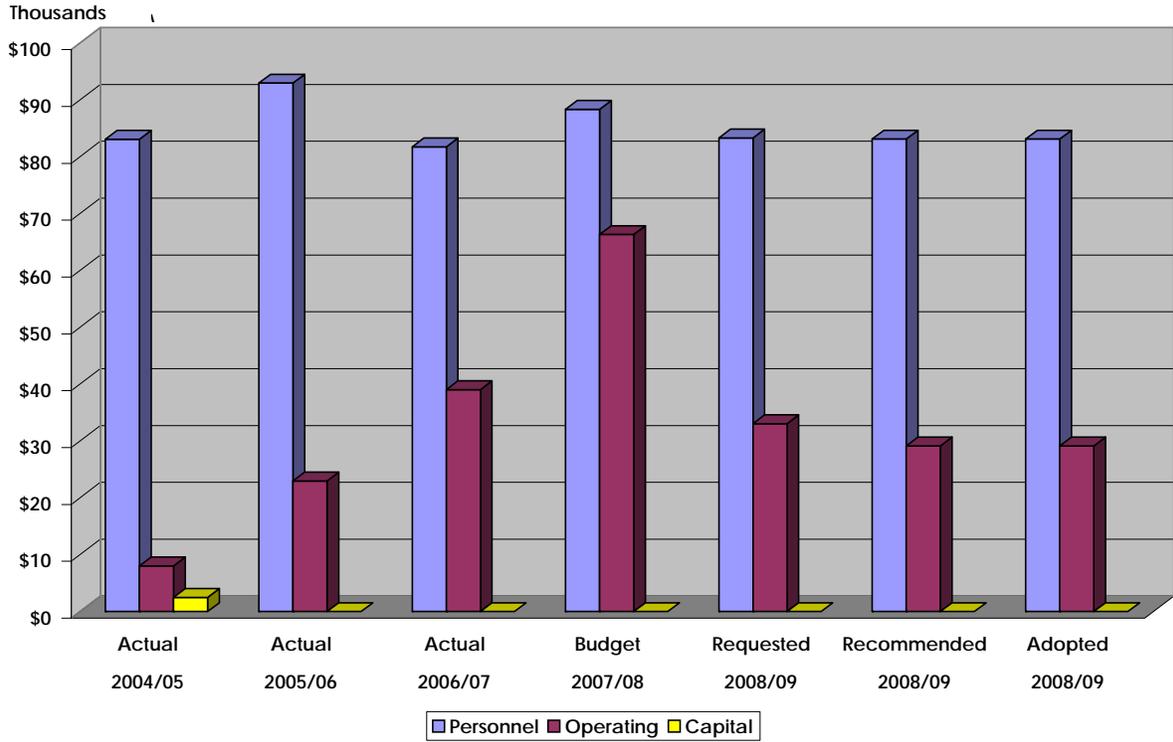
Health - Promotion

Significant Changes

Reduction due to reallocation of positions.

Budget

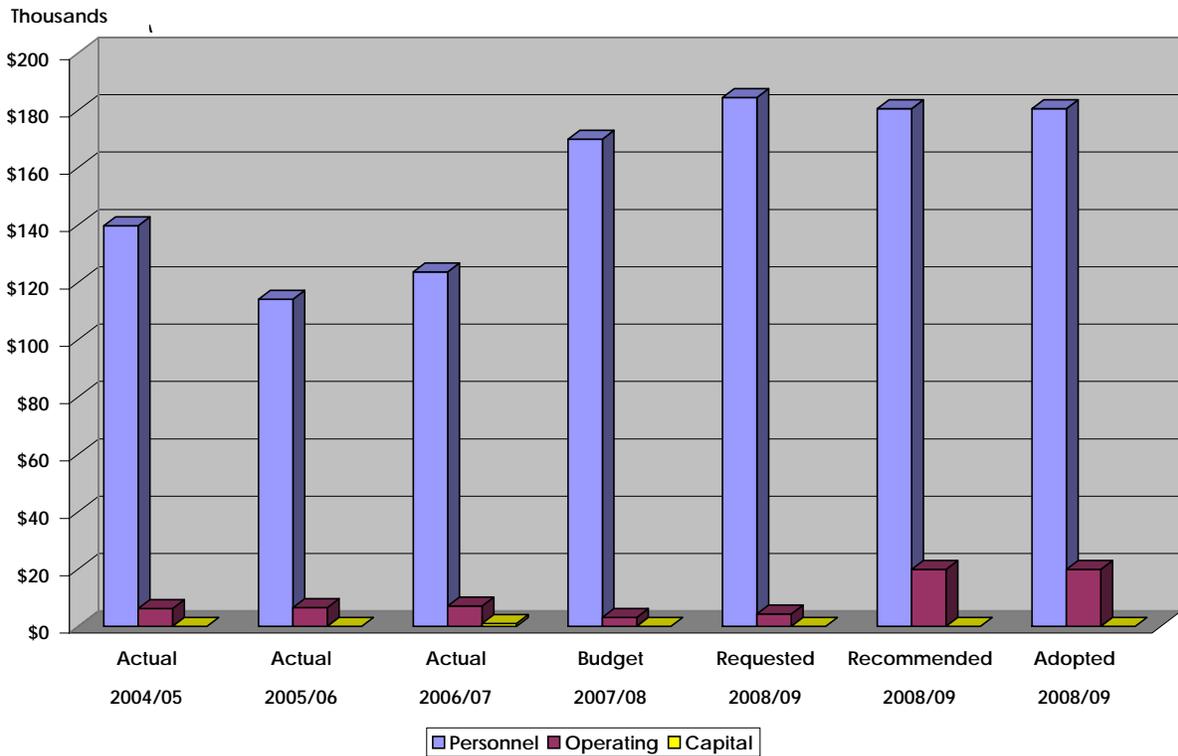
	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 41,009	\$ 40,110	\$ 40,210	\$ 31,509	\$ 31,509	\$ 31,509	\$ 31,509
Sales and Services	9,517	3,460	37,900	59,787	17,800	17,508	17,508
General Appropriation	43,091	72,355	42,657	63,367	67,045	63,232	63,232
Total	\$ 93,617	\$ 115,925	\$ 120,767	\$ 154,663	\$ 116,354	\$ 112,249	\$ 112,249
Expenditures							
Personnel	\$ 83,092	\$ 92,951	\$ 81,738	\$ 88,343	\$ 83,313	\$ 83,108	\$ 83,108
Operating	8,025	22,974	39,029	66,320	33,041	29,141	29,141
Capital	2,500	-	-	-	-	-	-
Total	\$ 93,617	\$ 115,925	\$ 120,767	\$ 154,663	\$ 116,354	\$ 112,249	\$ 112,249



Health - WIC-CS

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 145,907	\$ 120,707	\$ 131,749	\$ 172,999	\$ 188,784	\$ 200,487	\$ 200,487
General Appropriation	-	-	-	-	-	-	-
Total	\$ 145,907	\$ 120,707	\$ 131,749	\$ 172,999	\$ 188,784	\$ 200,487	\$ 200,487
Expenditures							
Personnel	\$ 139,684	\$ 114,144	\$ 123,606	\$ 169,875	\$ 184,491	\$ 180,559	\$ 180,559
Operating	6,224	6,563	7,113	3,124	4,293	19,928	19,928
Capital	-	-	1,030	-	-	-	-
Total	\$ 145,907	\$ 120,707	\$ 131,749	\$ 172,999	\$ 188,784	\$ 200,487	\$ 200,487



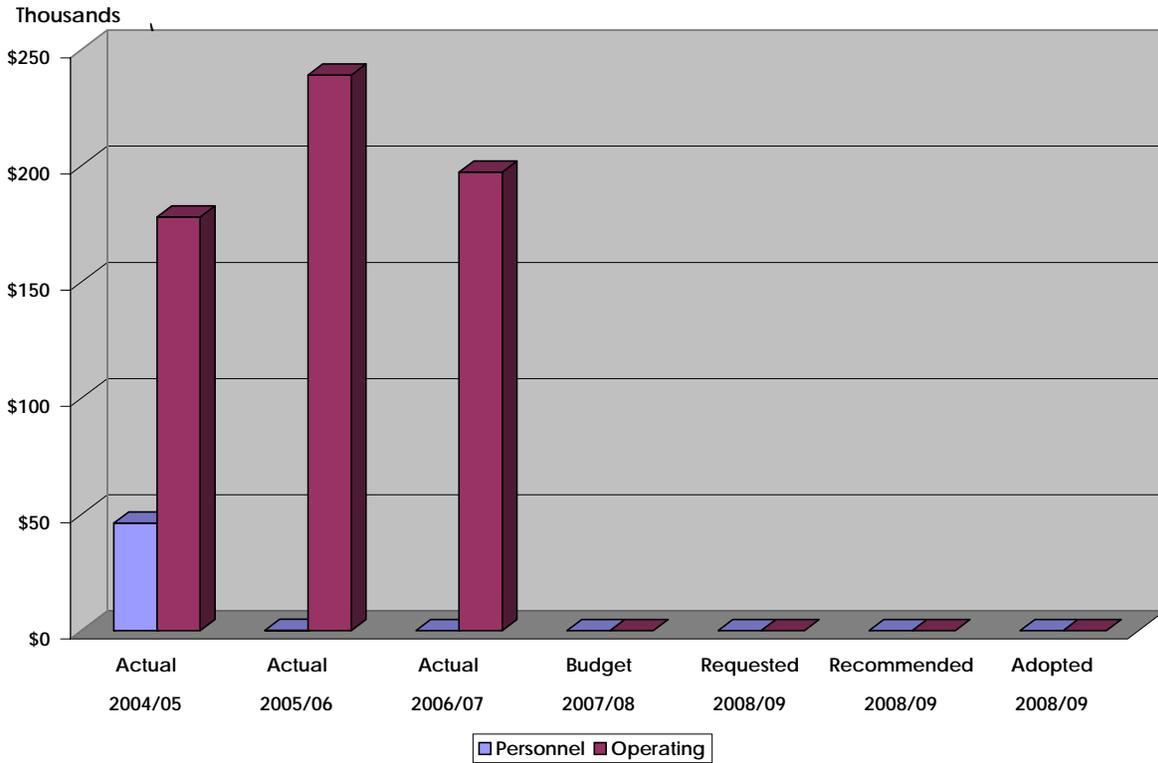
Health - Jail Health

Significant Changes

Jail Health moved to the Jail budget in FY 2007-08.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Sales and Services	\$ 1,796	\$ 1,489	\$ 5,757	\$ -	\$ -	\$ -	\$ -
General Appropriation	222,296	237,519	191,486	-	-	-	-
Total	\$ 224,092	\$ 239,008	\$ 197,243	\$ -	\$ -	\$ -	\$ -
Expenditures							
Personnel	\$ 46,176	\$ 41	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	177,916	238,968	197,243	-	-	-	-
Capital	-	-	-	-	-	-	-
Total	\$ 224,092	\$ 239,008	\$ 197,243	\$ -	\$ -	\$ -	\$ -



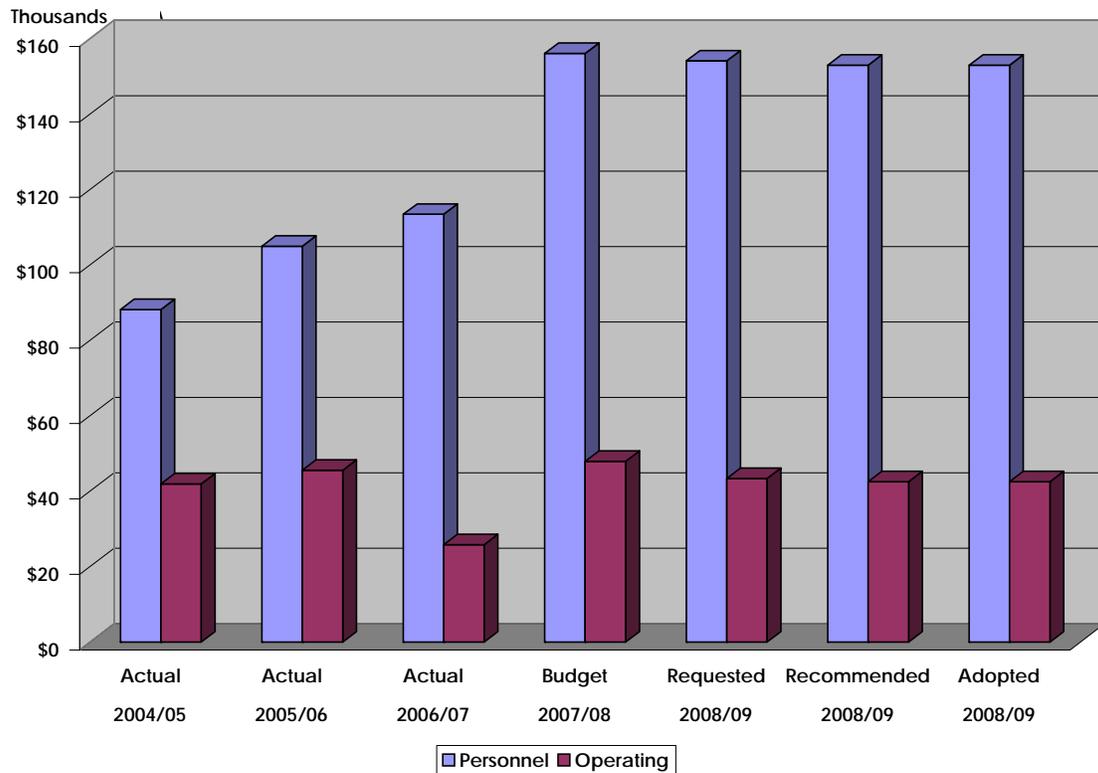
Health - Family Planning

Significant Changes

No significant changes.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 120,064	\$ 109,655	\$ 98,229	\$ 94,829	\$ 85,473	\$ 85,473	\$ 85,473
Sales and Services	57,313	58,504	54,321	36,815	37,459	37,757	37,757
General Appropriation	(47,339)	(17,624)	(13,336)	72,364	74,514	72,153	72,153
	\$ 130,038	\$ 150,535	\$ 139,214	\$ 204,008	\$ 197,446	\$ 195,383	\$ 195,383
Expenditures							
Personnel	\$ 88,126	\$ 104,960	\$ 113,408	\$ 156,070	\$ 154,064	\$ 152,901	\$ 152,901
Operating	41,912	45,574	25,806	47,938	43,382	42,482	42,482
Capital	-	-	-	-	-	-	-
Total	\$ 130,038	\$ 150,535	\$ 139,214	\$ 204,008	\$ 197,446	\$ 195,383	\$ 195,383



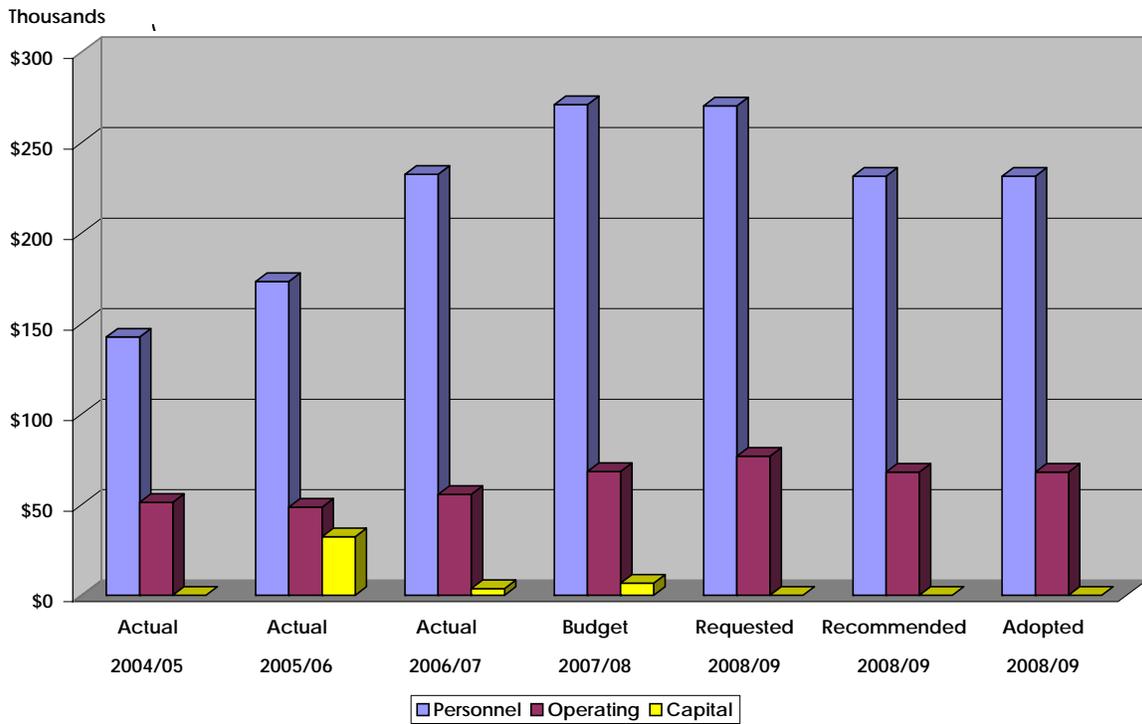
Health - Animal Control

Significant Changes

Delay in filling vacant position. Increased fee to City of Sanford.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Sales and Services	\$ 50,656	\$ 54,192	\$ 58,754	\$ 55,996	\$ 120,797	\$ 121,192	\$ 121,192
General Appropriation	143,327	200,091	233,068	289,986	226,243	178,336	178,336
Total	\$ 193,983	\$ 254,283	\$ 291,822	\$ 345,982	\$ 347,040	\$ 299,528	\$ 299,528
Expenditures							
Personnel	\$ 142,621	\$ 173,353	\$ 232,470	\$ 270,983	\$ 270,324	\$ 231,458	\$ 231,458
Operating	51,362	48,637	55,631	68,358	76,716	68,070	68,070
Capital	-	32,293	3,721	6,641	-	-	-
Total	\$ 193,983	\$ 254,283	\$ 291,822	\$ 345,982	\$ 347,040	\$ 299,528	\$ 299,528



Health - Environmental Health

Mission

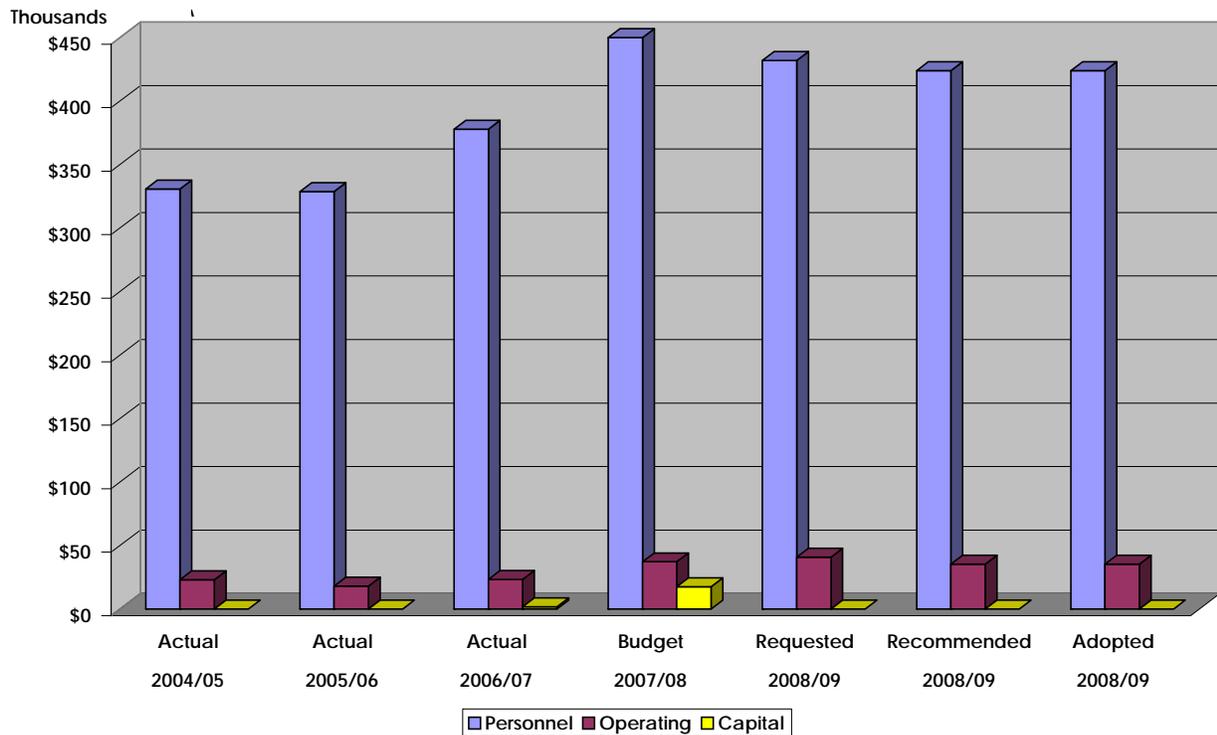
The mission of Lee County Environmental Health is to safeguard life, promote human health and protect the environment.

Significant Changes

FY 2007/08 budget included vehicle replacement in Capital. Significant reduction in fee revenue due to decline in housing activity.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 6,472	\$ 18,727	\$ 9,588	\$ 6,392	\$ 14,250	\$ 14,250	\$ 14,250
Sales and Services	67,818	66,500	98,890	297,650	134,145	134,145	134,145
General Appropriation	279,512	261,588	294,558	203,670	324,297	310,942	310,942
Total	\$ 353,802	\$ 346,815	\$ 403,036	\$ 507,712	\$ 472,692	\$ 459,337	\$ 459,337
Expenditures							
Personnel	\$ 330,625	\$ 328,812	\$ 377,845	\$ 452,948	\$ 431,901	\$ 423,955	\$ 423,955
Operating	23,177	18,003	23,401	37,264	40,791	35,382	35,382
Capital	-	-	1,790	17,500	-	-	-
Total	\$ 353,802	\$ 346,815	\$ 403,036	\$ 507,712	\$ 472,692	\$ 459,337	\$ 459,337



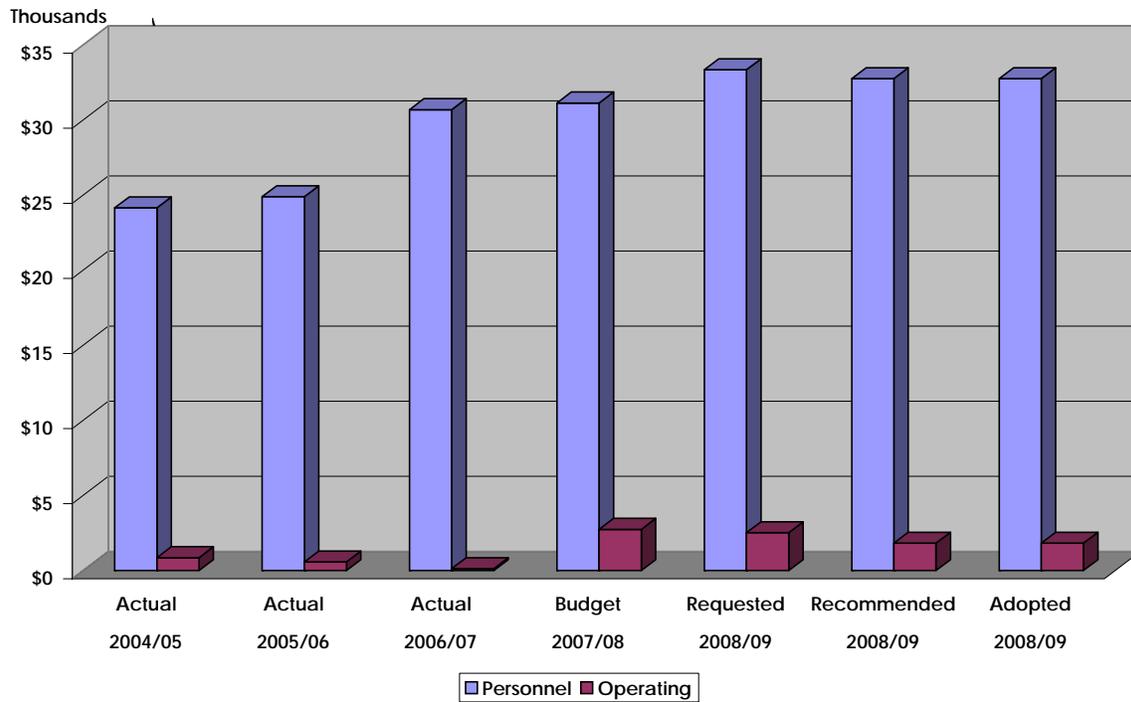
Health - Aids Control

Significant Changes

No significant changes.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
General Appropriation	24,513	24,961	30,311	33,383	35,379	34,083	34,083
Total	\$ 25,013	\$ 25,461	\$ 30,811	\$ 33,883	\$ 35,879	\$ 34,583	\$ 34,583
Expenditures							
Personnel	\$ 24,150	\$ 24,887	\$ 30,686	\$ 31,133	\$ 33,351	\$ 32,755	\$ 32,755
Operating	862	574	125	2,750	2,528	1,828	1,828
Capital	-	-	-	-	-	-	-
Total	\$ 25,013	\$ 25,461	\$ 30,811	\$ 33,883	\$ 35,879	\$ 34,583	\$ 34,583



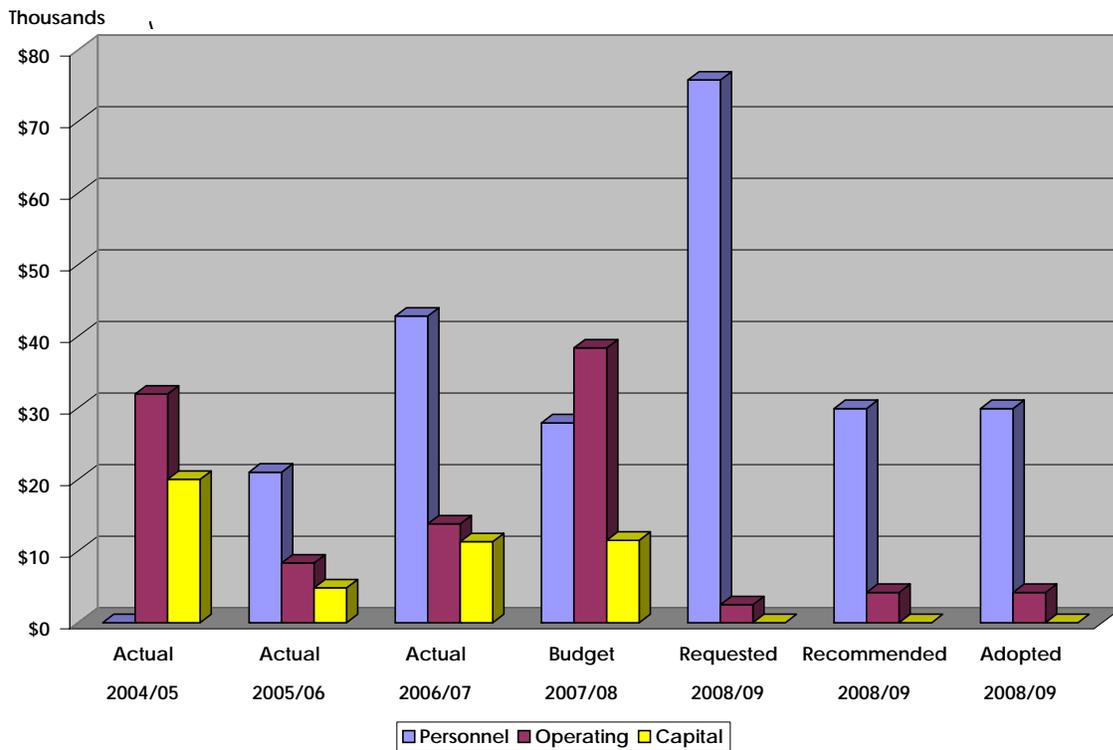
Health - Bioterrorism

Significant Changes

Decrease due to reduced Federal funding.

Budget

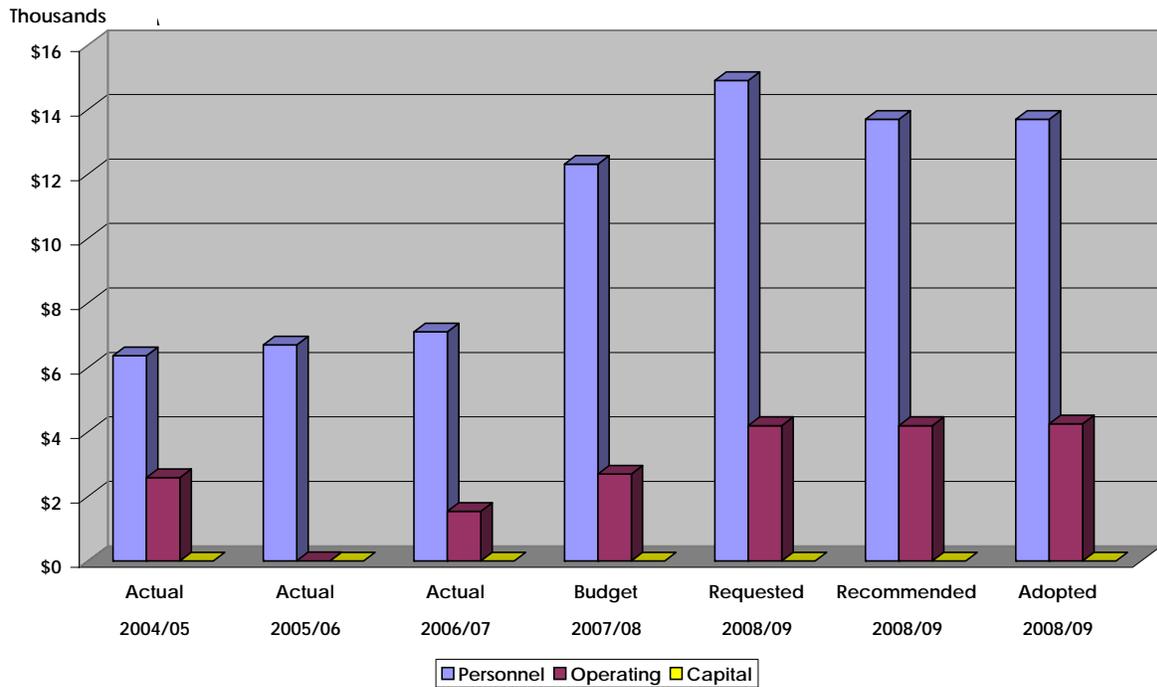
	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 57,012	\$ 54,452	\$ 63,707	\$ 77,625	\$ 34,125	\$ 34,125	\$ 34,125
General Appropriation	(5,078)	(20,249)	4,198	112	44,140	-	-
Total	\$ 51,934	\$ 34,203	\$ 67,905	\$ 77,737	\$ 78,265	\$ 34,125	\$ 34,125
Expenditures							
Personnel	\$ -	\$ 21,006	\$ 42,797	\$ 27,888	\$ 75,765	\$ 29,904	\$ 29,904
Operating	31,925	8,340	13,796	38,349	2,500	4,221	4,221
Capital	20,008	4,858	11,312	11,500	-	-	-
Total	\$ 51,934	\$ 34,203	\$ 67,905	\$ 77,737	\$ 78,265	\$ 34,125	\$ 34,125



Health - WIC - BF

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 8,957	\$ 6,706	\$ 8,648	\$ 15,000	\$ 19,108	\$ 17,955	\$ 17,955
General Appropriation	-	-	-	-	-	-	-
Total	\$ 8,957	\$ 6,706	\$ 8,648	\$ 15,000	\$ 19,108	\$ 17,955	\$ 17,955
Expenditures							
Personnel	\$ 6,368	\$ 6,700	\$ 7,105	\$ 12,309	\$ 14,908	\$ 13,703	\$ 13,703
Operating	2,589	6	1,543	2,691	4,200	4,200	4,252
Capital	-	-	-	-	-	-	-
Total	\$ 8,957	\$ 6,706	\$ 8,648	\$ 15,000	\$ 19,108	\$ 17,903	\$ 17,955



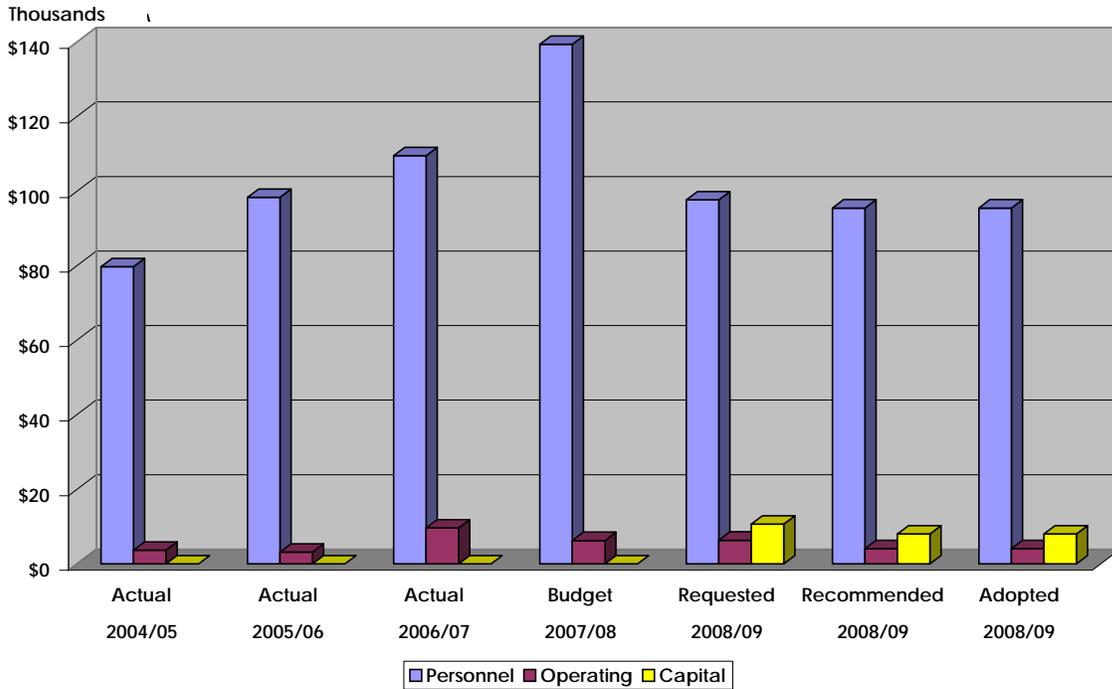
Health - Children Services Coordinator

Significant Changes

Reduction due to reallocation of salaries among programs. Increase in Capital outlay due to recommended portion of two passenger vehicles.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 31,003	\$ 29,703	\$ 24,846	\$ 29,703	\$ 29,703	\$ 29,703	\$ 29,703
Sales and Services	29,922	15,231	22,535	39,973	27,331	27,331	27,331
General Appropriation	22,449	56,575	71,748	76,016	57,639	50,546	50,546
Total	\$ 83,374	\$ 101,509	\$ 119,129	\$ 145,692	\$ 114,673	\$ 107,580	\$ 107,580
Expenditures							
Personnel	\$ 79,726	\$ 98,340	\$ 109,505	\$ 139,429	\$ 97,664	\$ 95,488	\$ 95,488
Operating	3,648	3,169	9,624	6,263	6,342	4,092	4,092
Capital	-	-	-	-	10,667	8,000	8,000
Total	\$ 83,374	\$ 101,509	\$ 119,129	\$ 145,692	\$ 114,673	\$ 107,580	\$ 107,580



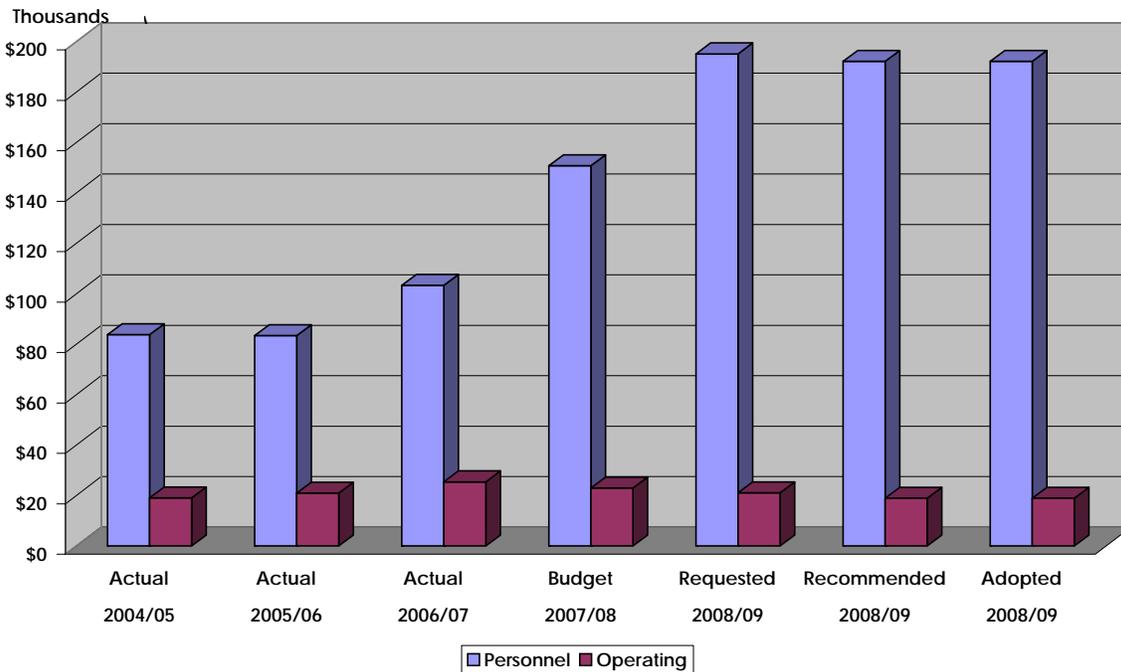
Health - Communicable Diseases

Significant Changes

Increase due to reallocation of salaries among programs.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 14,002	\$ 14,647	\$ 13,502	\$ 15,702	\$ 15,702	\$ 15,702	\$ 15,702
Sales and Services	20,330	13,899	18,487	19,362	13,154	13,593	13,593
General Appropriation	68,641	76,001	96,872	138,846	187,549	181,905	181,905
Total	\$ 102,973	\$ 104,547	\$ 128,861	\$ 173,910	\$ 216,405	\$ 211,200	\$ 211,200
Expenditures							
Personnel	\$ 83,865	\$ 83,504	\$ 103,397	\$ 150,913	\$ 195,241	\$ 192,236	\$ 192,236
Operating	19,108	21,043	25,464	22,997	21,164	18,964	18,964
Total	\$ 102,973	\$ 104,547	\$ 128,861	\$ 173,910	\$ 216,405	\$ 211,200	\$ 211,200



Health - BCCCP

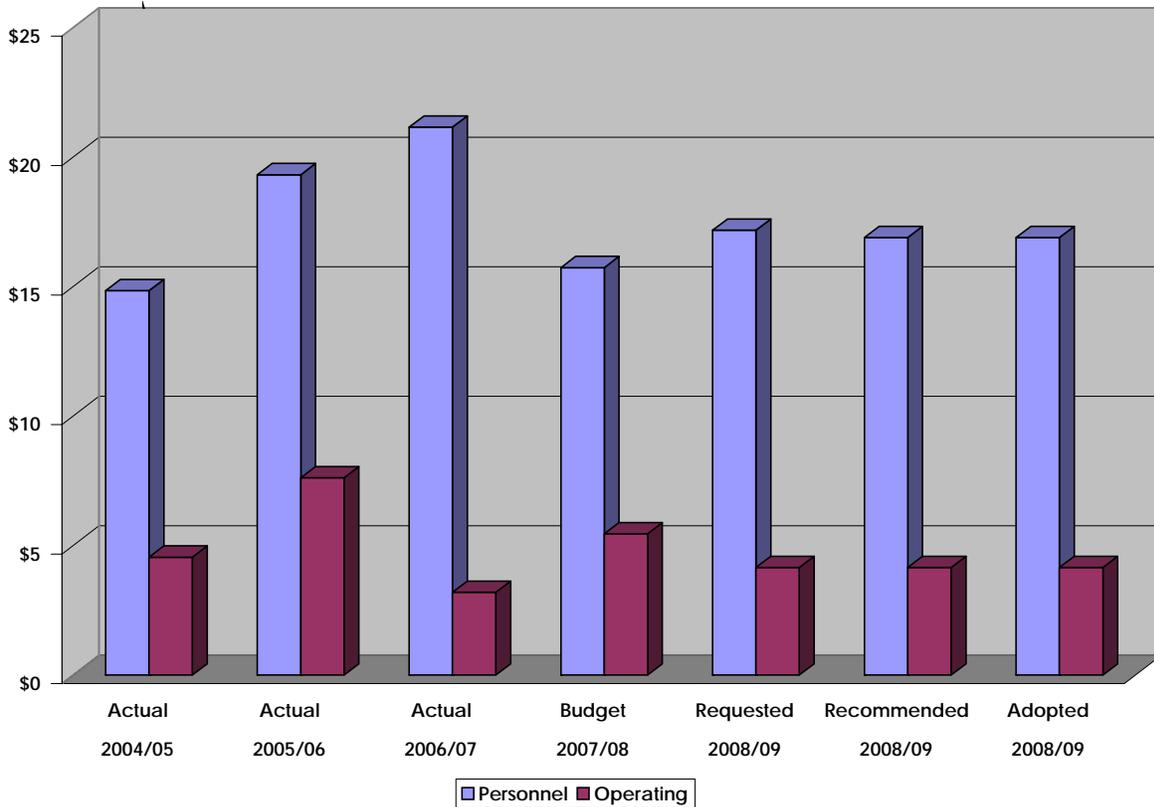
Significant Changes

No significant changes.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 13,000	\$ 13,330	\$ 9,853	\$ 12,060	\$ 12,060	\$ 12,060	\$ 12,060
General Appropriation	6,390	13,605	14,500	9,122	9,262	8,985	8,985
Total	\$ 19,390	\$ 26,935	\$ 24,353	\$ 21,182	\$ 21,322	\$ 21,045	\$ 21,045
Expenditures							
Personnel	\$ 14,838	\$ 19,320	\$ 21,156	\$ 15,732	\$ 17,172	\$ 16,895	\$ 16,895
Operating	4,552	7,615	3,197	5,450	4,150	4,150	4,150
Capital	-	-	-	-	-	-	-
Total	\$ 19,390	\$ 26,935	\$ 24,353	\$ 21,182	\$ 21,322	\$ 21,045	\$ 21,045

Thousands



Health - Immunizations

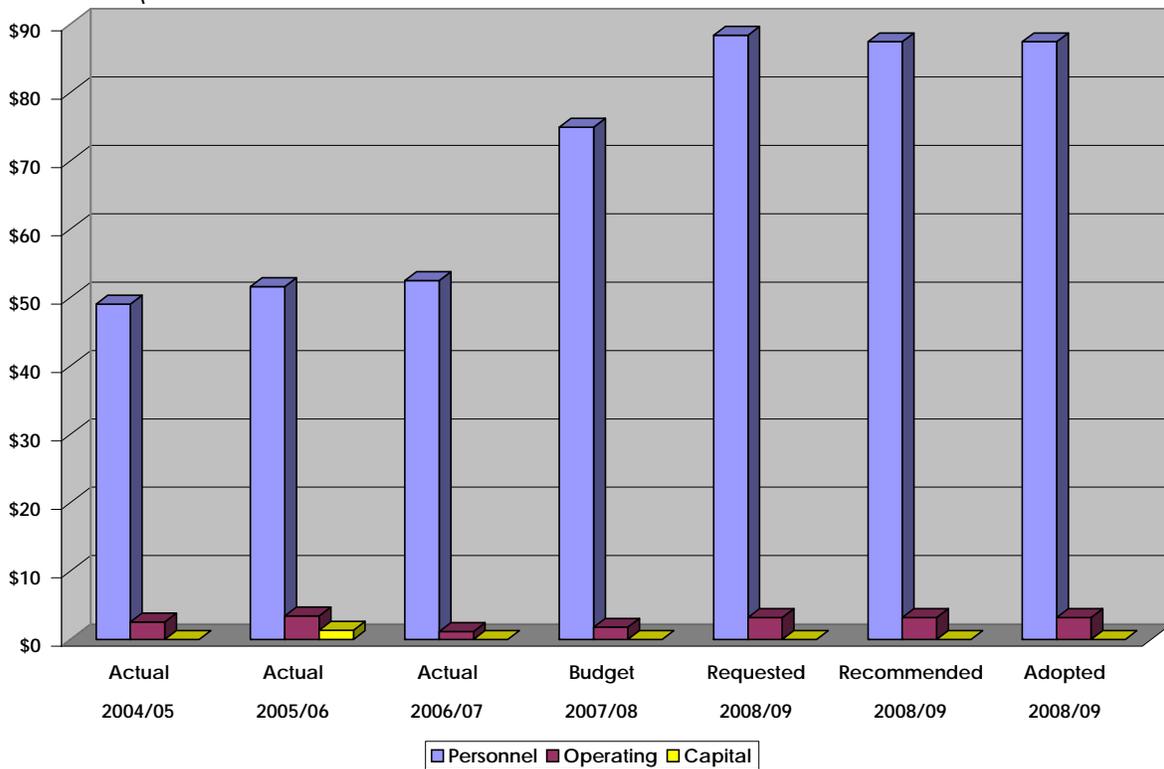
Significant Changes

Increase due to reallocation of salaries among programs.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 17,576	\$ 18,674	\$ 17,314	\$ 17,314	\$ 17,314	\$ 17,314	\$ 17,314
Sales and Services	12,593	3,617	7,628	2,160	3,114	3,114	3,114
General Appropriation	21,425	34,139	28,721	57,258	71,187	70,221	70,221
Total	\$ 51,594	\$ 56,430	\$ 53,663	\$ 76,732	\$ 91,615	\$ 90,649	\$ 90,649
Expenditures							
Personnel	\$ 49,047	\$ 51,605	\$ 52,491	\$ 74,932	\$ 88,379	\$ 87,413	\$ 87,413
Operating	2,547	3,465	1,173	1,800	3,236	3,236	3,236
Capital	-	1,360	-	-	-	-	-
Total	\$ 51,594	\$ 56,430	\$ 53,663	\$ 76,732	\$ 91,615	\$ 90,649	\$ 90,649

Thousands

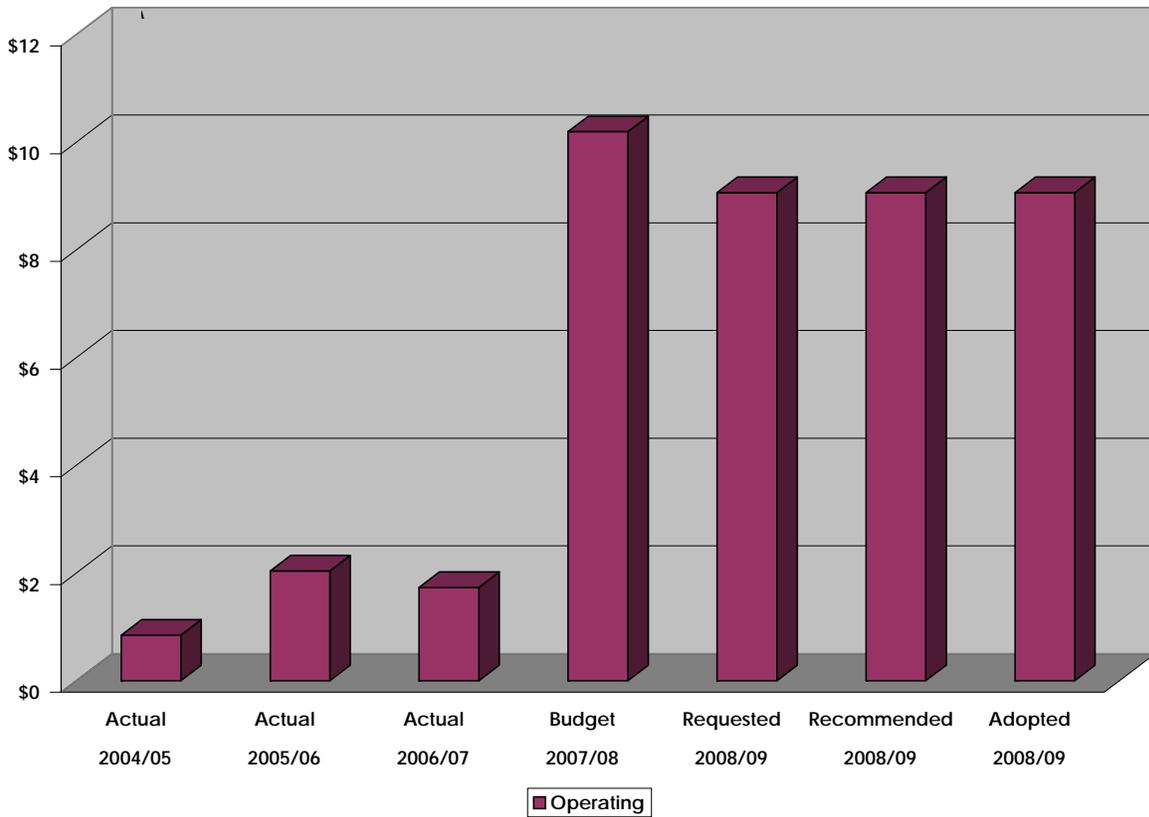


Health - HIV Case Management

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Sales and Services	\$ 4,794	\$ 1,632	\$ 5,126	\$ 10,194	\$ 9,063	\$ 9,063	\$ 9,063
General Appropriation	(3,949)	407	(3,395)	-	-	-	-
Total	\$ 845	\$ 2,039	\$ 1,731	\$ 10,194	\$ 9,063	\$ 9,063	\$ 9,063
Expenditures							
Operating	\$ 845	\$ 2,039	\$ 1,731	\$ 10,194	\$ 9,063	\$ 9,063	\$ 9,063
Total	\$ 845	\$ 2,039	\$ 1,731	\$ 10,194	\$ 9,063	\$ 9,063	\$ 9,063

Thousands



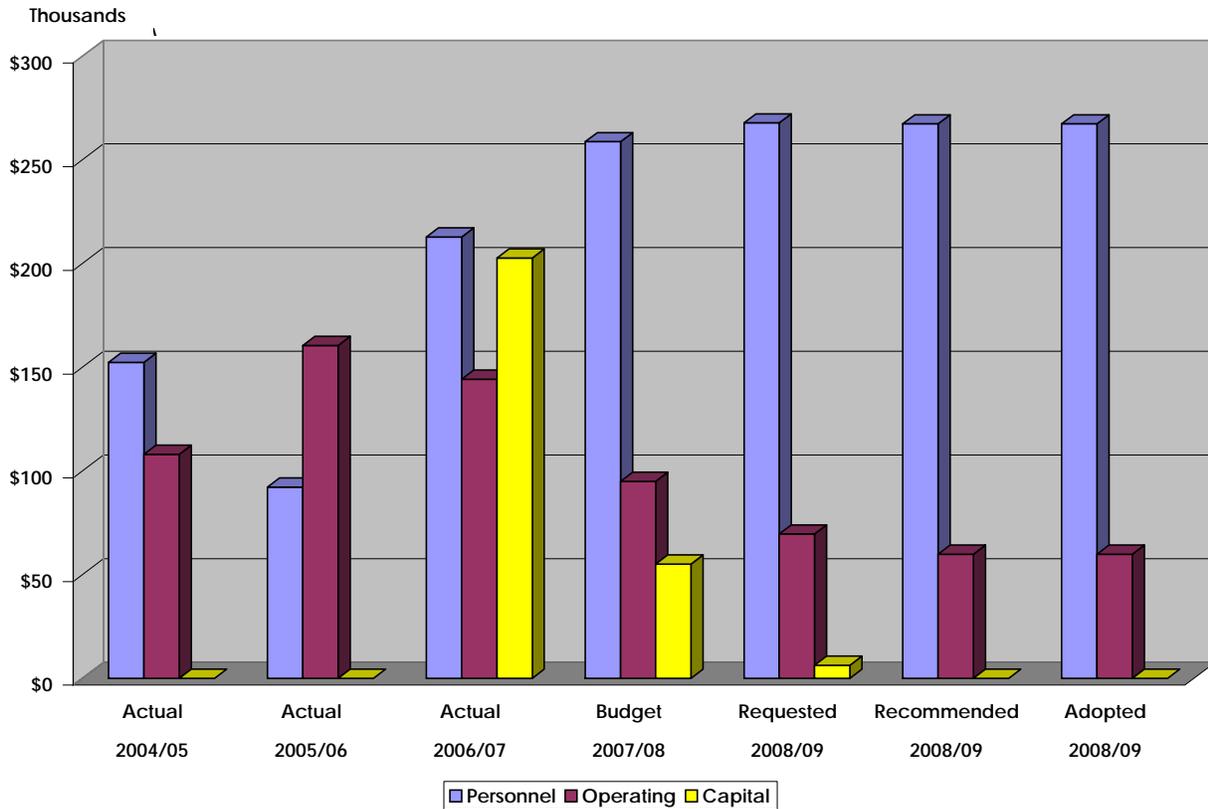
Health - Dental

Significant Changes

Decrease is due to grant funds received in FY 2007-08.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Sales and Services	\$ 204,831	\$ 173,344	\$ 223,161	\$ 338,106	\$ 250,541	\$ 254,590	\$ 254,590
Miscellaneous	-	-	250,505	70,780	-	-	-
General Appropriation	55,528	79,499	86,129	-	93,291	72,648	72,648
Total	\$ 260,359	\$ 252,843	\$ 559,795	\$ 408,886	\$ 343,832	\$ 327,238	\$ 327,238
Expenditures							
Personnel	\$ 152,367	\$ 92,282	\$ 212,812	\$ 258,781	\$ 267,860	\$ 267,357	\$ 267,357
Operating	107,992	160,560	144,267	94,953	69,617	59,881	59,881
Capital	-	-	202,716	55,152	6,355	-	-
Total	\$ 260,359	\$ 252,843	\$ 559,795	\$ 408,886	\$ 343,832	\$ 327,238	\$ 327,238



Health - Health Check Coordination

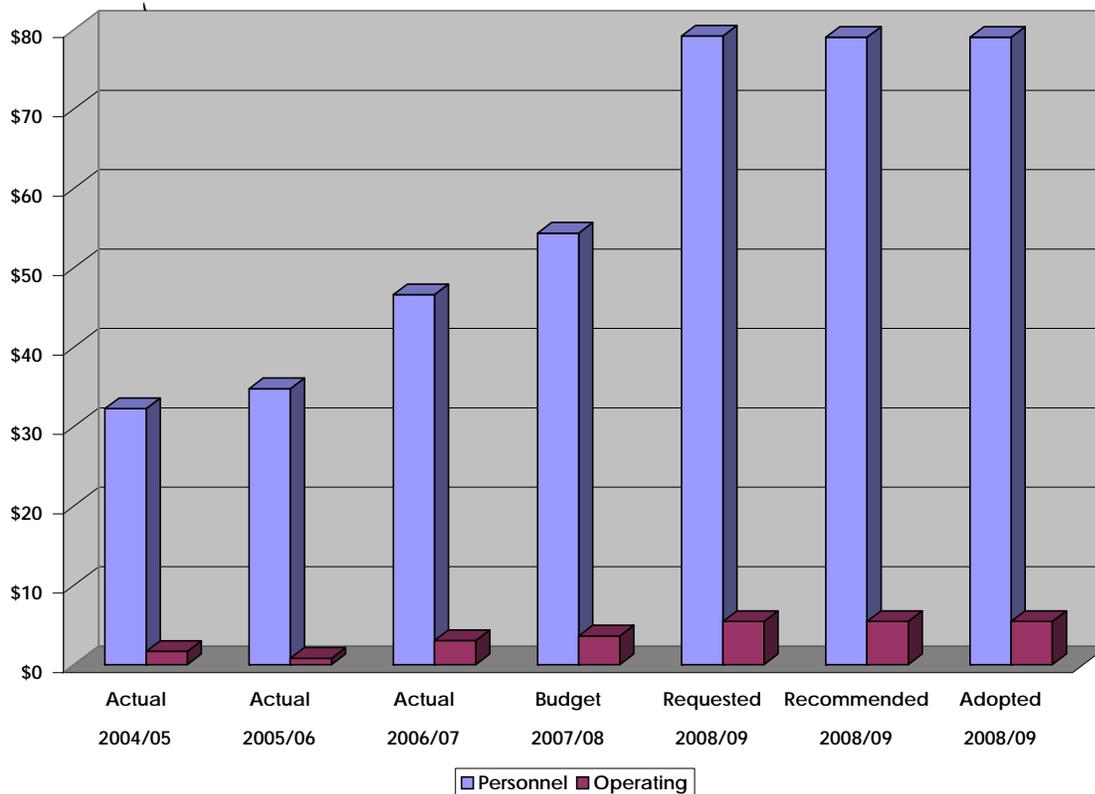
Significant Changes

Increase due to increased grant funding for full time Bi-lingual Health Check Coordinator.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ -	\$ -	\$ 11,448	\$ 16,621	\$ 40,295	\$ 40,295	\$ 40,295
Sales and Services	27,703	33,632	33,492	38,726	39,114	39,114	39,114
General Appropriation	6,215	1,932	4,668	2,611	5,196	5,032	5,032
Total	\$ 33,918	\$ 35,564	\$ 49,608	\$ 57,958	\$ 84,605	\$ 84,441	\$ 84,441
Expenditures							
Personnel	\$ 32,254	\$ 34,756	\$ 46,584	\$ 54,340	\$ 79,171	\$ 79,007	\$ 79,007
Operating	1,664	808	3,024	3,618	5,434	5,434	5,434
Capital	-	-	-	-	-	-	-
Total	\$ 33,918	\$ 35,564	\$ 49,608	\$ 57,958	\$ 84,605	\$ 84,441	\$ 84,441

Thousands

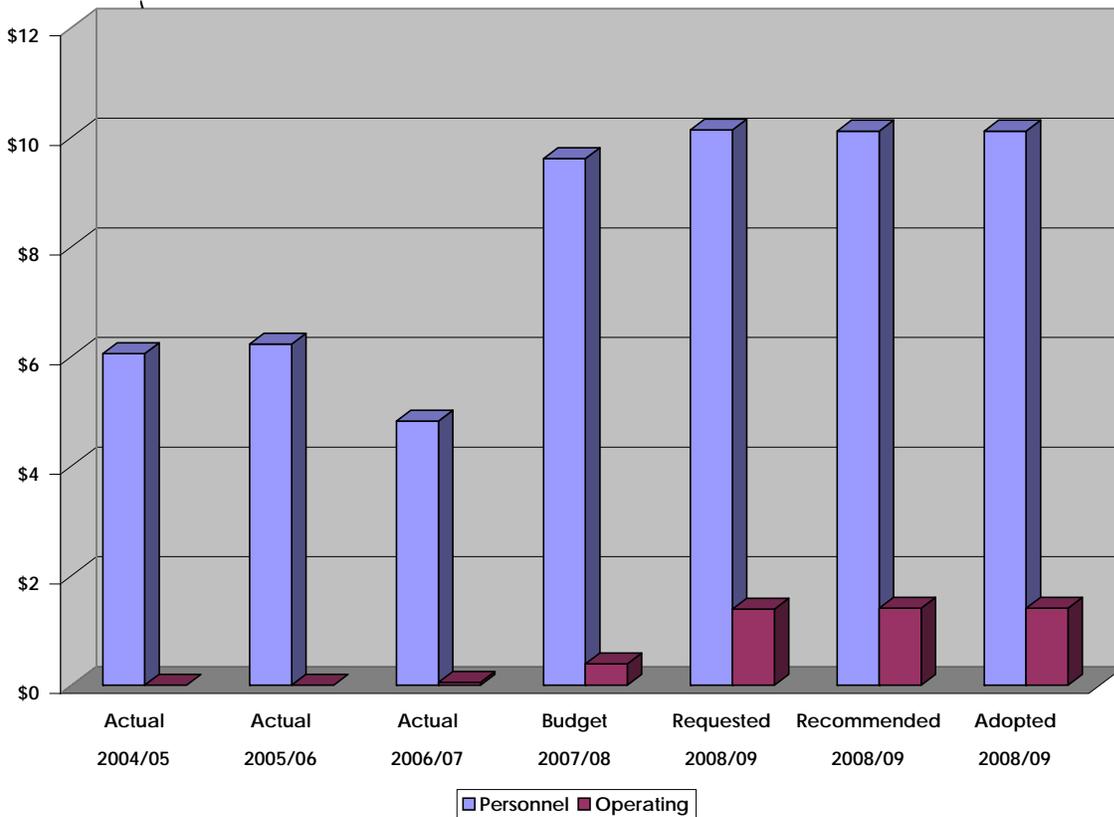


Health - WIC - GA

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 6,050	\$ 6,225	\$ 4,874	\$ 10,000	\$ 11,522	\$ 11,522	\$ 11,522
General Appropriation	-	-	-	-	-	-	-
Total	\$ 6,050	\$ 6,225	\$ 4,874	\$ 10,000	\$ 11,522	\$ 11,522	\$ 11,522
Expenditures							
Personnel	\$ 6,050	\$ 6,225	\$ 4,821	\$ 9,610	\$ 10,133	\$ 10,114	\$ 10,114
Operating	-	-	54	390	1,389	1,408	1,408
Capital	-	-	-	-	-	-	-
Total	\$ 6,050	\$ 6,225	\$ 4,874	\$ 10,000	\$ 11,522	\$ 11,522	\$ 11,522

Thousands

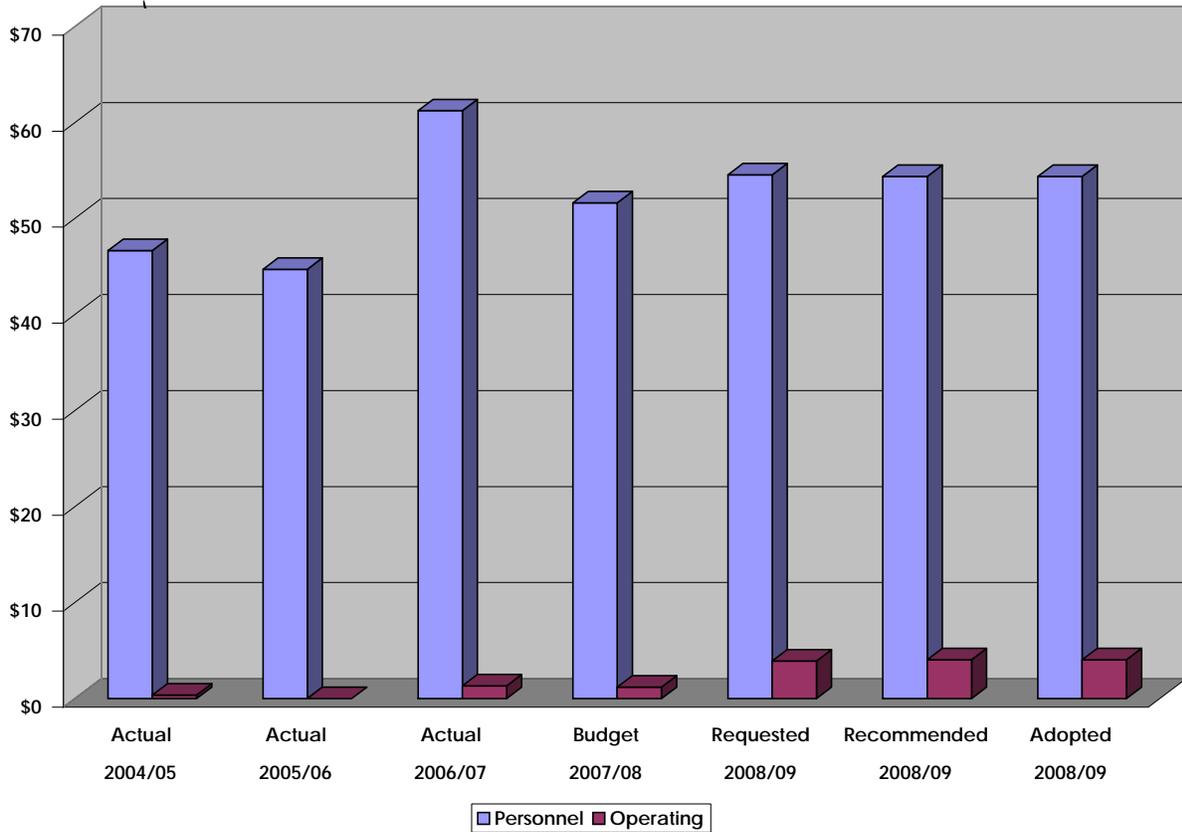


Health - WIC - NE

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 47,026	\$ 44,732	\$ 62,556	\$ 52,842	\$ 58,450	\$ 58,450	\$ 58,450
General Appropriation	-	-	-	-	-	-	-
Total	\$ 47,026	\$ 44,732	\$ 62,556	\$ 52,842	\$ 58,450	\$ 58,450	\$ 58,450
Expenditures							
Personnel	\$ 46,657	\$ 44,727	\$ 61,234	\$ 51,645	\$ 54,550	\$ 54,398	\$ 54,398
Operating	369	5	1,322	1,197	3,900	4,052	4,052
Capital	-	-	-	-	-	-	-
Total	\$ 47,026	\$ 44,732	\$ 62,556	\$ 52,842	\$ 58,450	\$ 58,450	\$ 58,450

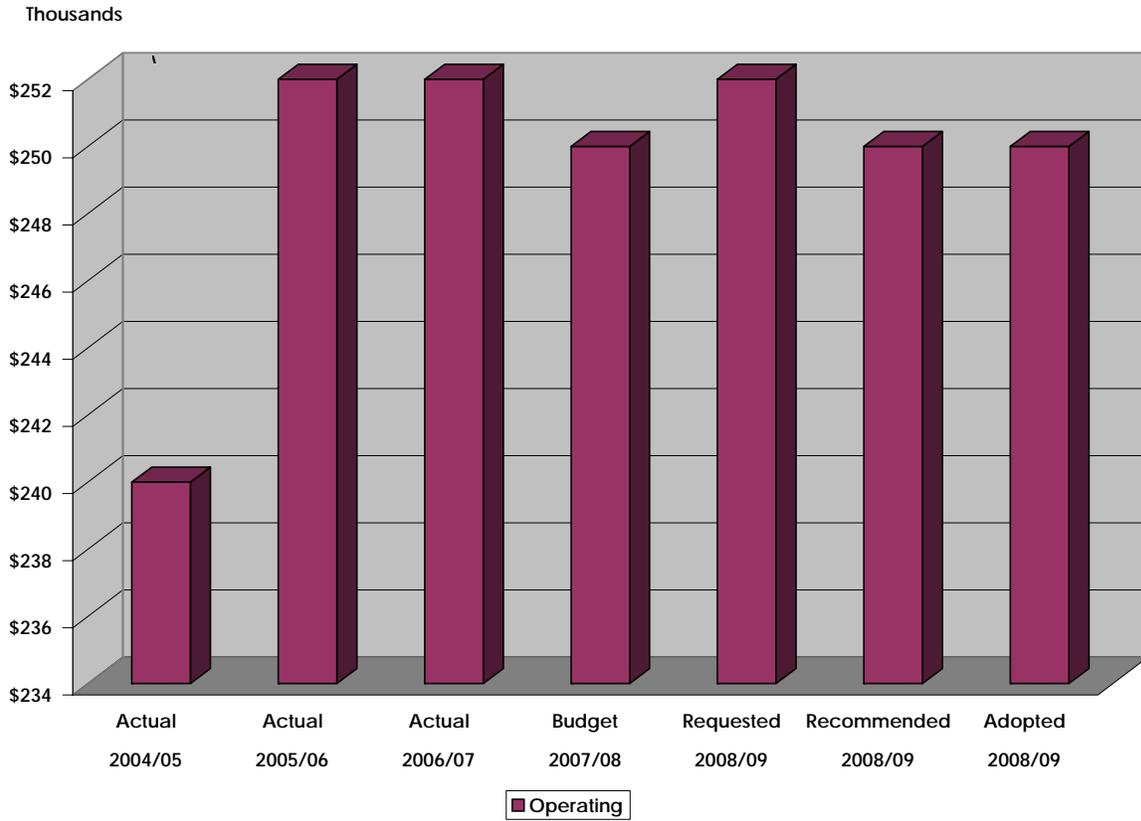
Thousands



Health - Mental Health

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Intergovernmental Revenues	\$ 13,392	\$ 13,771	\$ 12,787	\$ 14,000	\$ 13,000	\$ 13,000	\$ 13,000
General Appropriation	226,608	238,229	239,213	236,000	239,000	237,000	237,000
Total	\$ 240,000	\$ 252,000	\$ 252,000	\$ 250,000	\$ 252,000	\$ 250,000	\$ 250,000
Expenditures							
Operating	\$ 240,000	\$ 252,000	\$ 252,000	\$ 250,000	\$ 252,000	\$ 250,000	\$ 250,000
Total	\$ 240,000	\$ 252,000	\$ 252,000	\$ 250,000	\$ 252,000	\$ 250,000	\$ 250,000

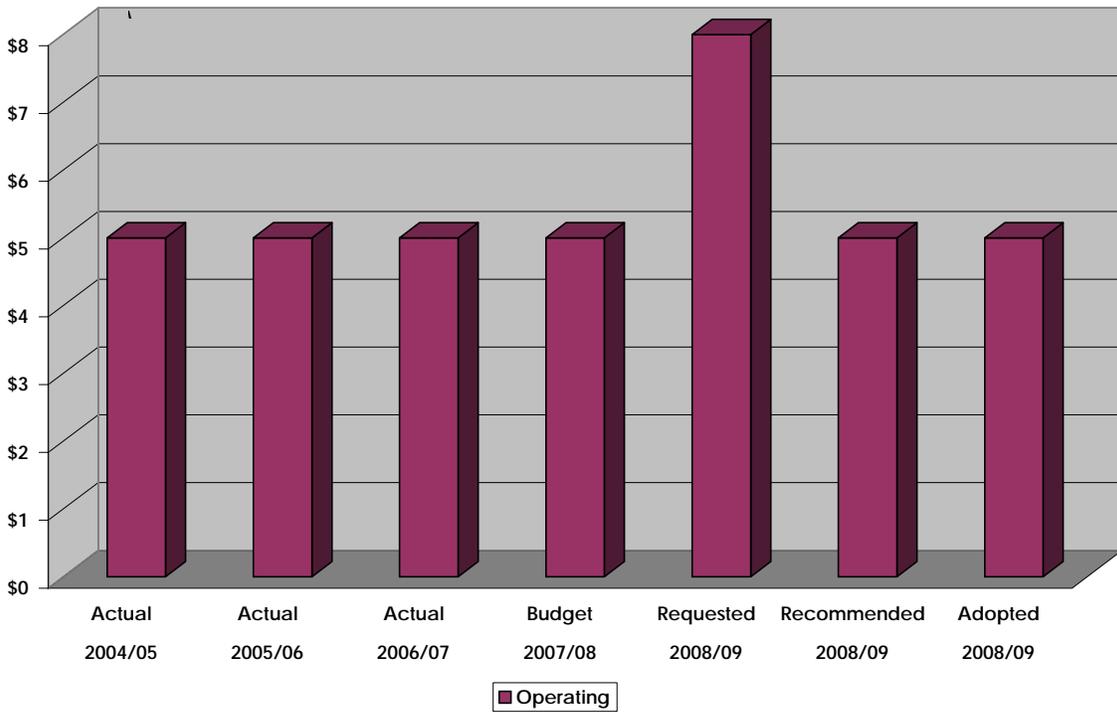


Lee County Industries

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 8,000	\$ 5,000	\$ 5,000
Total	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 8,000	\$ 5,000	\$ 5,000
Expenditures							
Operating	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 8,000	\$ 5,000	\$ 5,000
Total	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 8,000	\$ 5,000	\$ 5,000

Thousands



Social Services

Mission

The mission of the Lee County Department of Social Services is to improve the quality of life for Lee County citizens by promoting health and well-being, fostering self-sufficiency, and protecting vulnerable populations.

Significant Changes

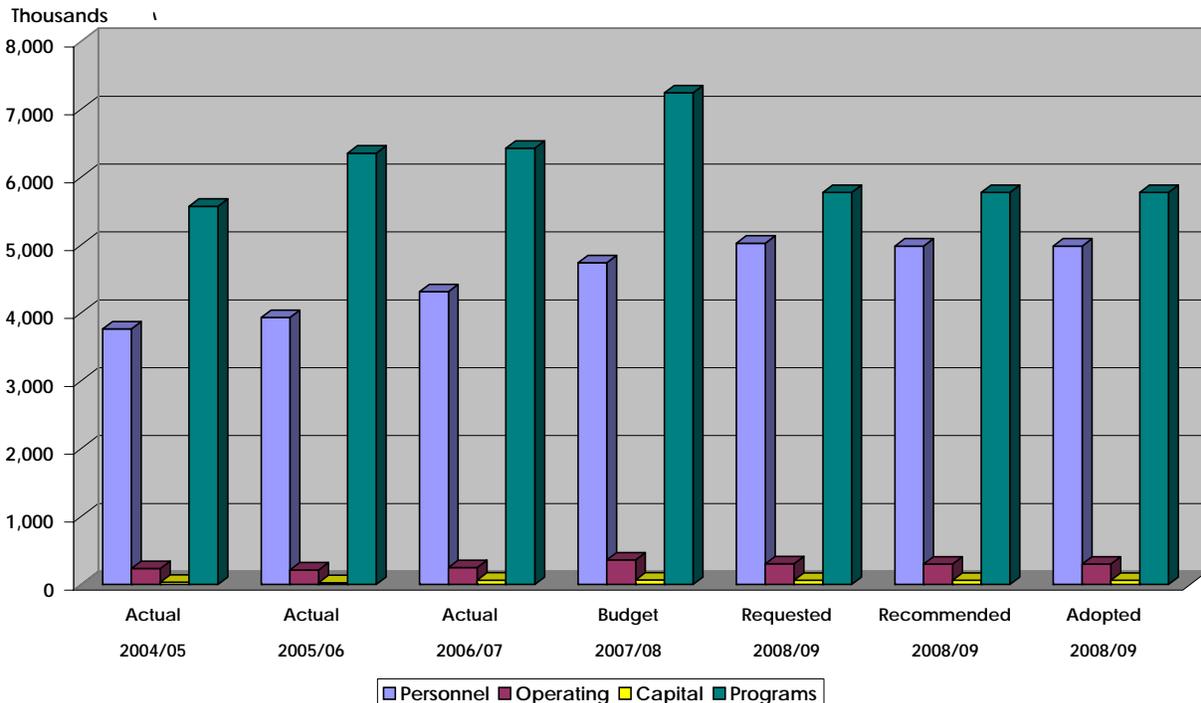
Increase due to funding of two new positions; a Social Worker in Child Protective Services and an Income Maintenance Caseworker II in Adult Medicaid. A third position requested for Food Stamps is not recommended. This budget includes Social Services portion of Voice Over IP System and Unified Messaging as well as cost for Laserfiche Document Imaging System.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	92.875	92.875	94	96	97	97	97

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and state grants	\$ 5,418,223	\$ 5,883,061	\$ 6,235,549	\$ 6,760,995	\$ 6,907,688	\$ 6,902,101	\$ 6,902,101
Other sales and services	33,583	40,332	41,522	45,932	49,531	49,531	49,531
Miscellaneous	123,064	179,566	87,941	12,115	12,115	12,115	12,115
General Appropriation	4,023,015	4,417,045	4,681,373	5,583,314	4,194,886	4,153,489	4,153,489
Total	\$ 9,597,885	\$ 10,520,004	\$ 11,046,385	\$ 12,402,356	\$ 11,164,220	\$ 11,117,236	\$ 11,117,236
Expenditures							
Personnel	\$ 3,763,111	\$ 3,931,189	\$ 4,311,300	\$ 4,738,486	\$ 5,026,962	\$ 4,984,478	\$ 4,984,478
Operating	233,602	211,657	246,569	358,760	304,327	299,827	299,827
Capital	31,341	24,054	62,300	64,286	59,081	59,081	59,081
Programs	5,569,830	6,353,105	6,426,215	7,240,824	5,773,850	5,773,850	5,773,850
Total	\$ 9,597,885	\$ 10,520,004	\$ 11,046,385	\$ 12,402,356	\$ 11,164,220	\$ 11,117,236	\$ 11,117,236

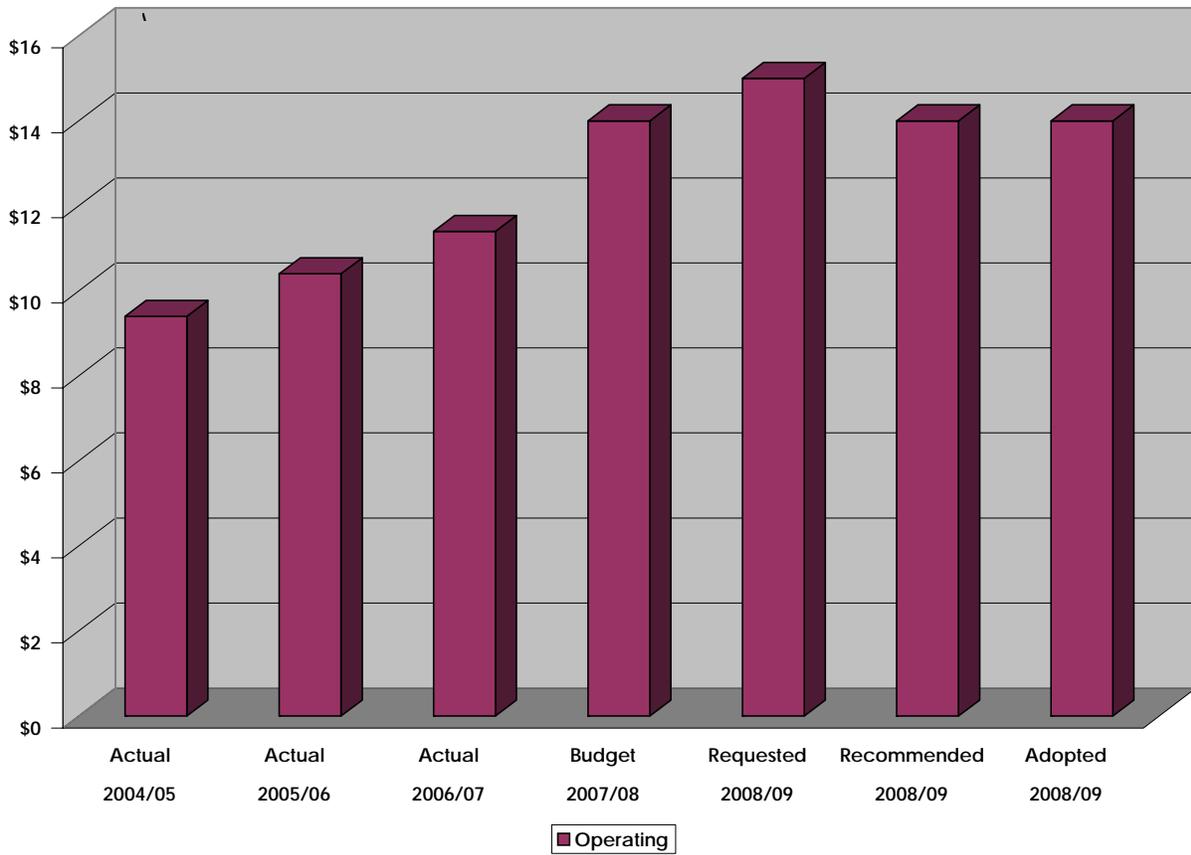


Johnston-Lee Community Action

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 9,400	\$ 10,400	\$ 11,400	\$ 14,000	\$ 15,000	\$ 14,000	\$ 14,000
Total	\$ 9,400	\$ 10,400	\$ 11,400	\$ 14,000	\$ 15,000	\$ 14,000	\$ 14,000
Expenditures							
Operating	\$ 9,400	\$ 10,400	\$ 11,400	\$ 14,000	\$ 15,000	\$ 14,000	\$ 14,000
Total	\$ 9,400	\$ 10,400	\$ 11,400	\$ 14,000	\$ 15,000	\$ 14,000	\$ 14,000

Thousands

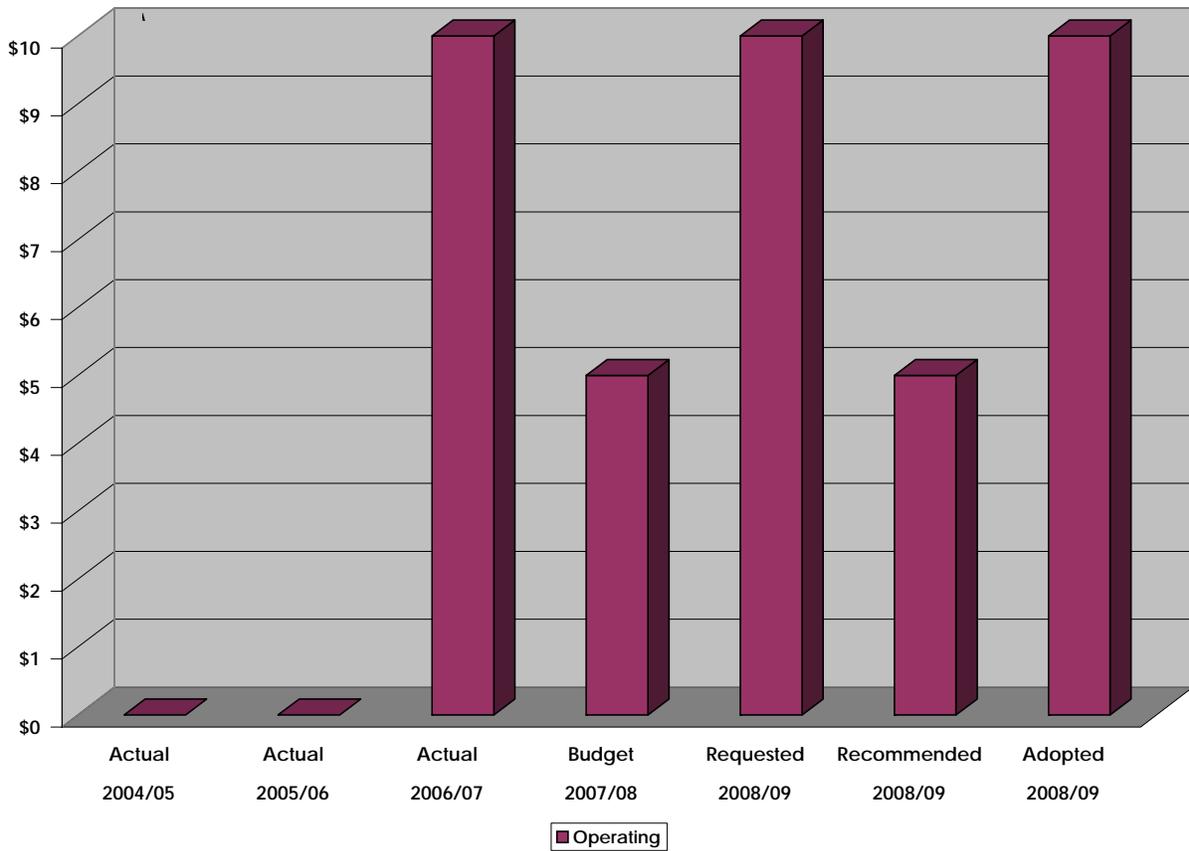


HAVEN

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ -	\$ -	\$ 10,000	\$ 5,000	\$ 10,000	\$ 5,000	\$ 10,000
Total	\$ -	\$ -	\$ 10,000	\$ 5,000	\$ 10,000	\$ 5,000	\$ 10,000
Expenditures							
Operating	\$ -	\$ -	\$ 10,000	\$ 5,000	\$ 10,000	\$ 5,000	\$ 10,000
Total	\$ -	\$ -	\$ 10,000	\$ 5,000	\$ 10,000	\$ 5,000	\$ 10,000

Thousands



COLTS

Mission

The mission of the County of Lee Transit System is to provide a timely, safe, efficient means of mobility to the citizens.

Significant Changes

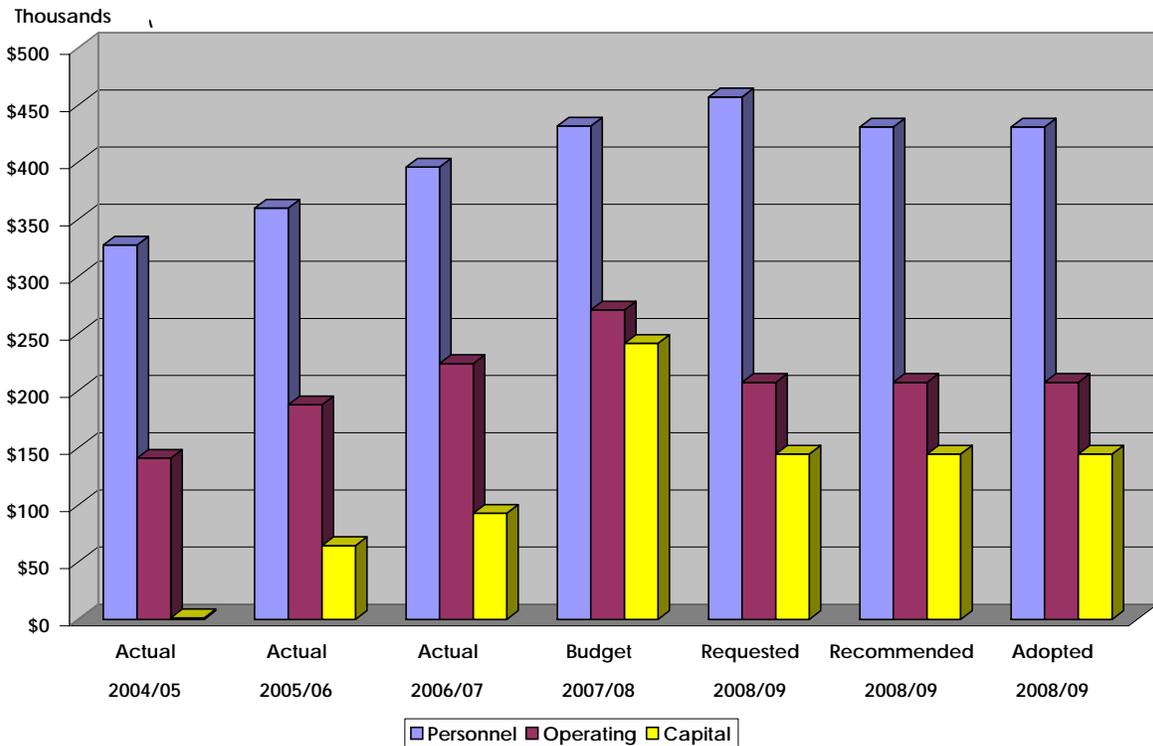
Major decrease in budget is related to purchase of seven vans in FY 2007/08.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	5	5	4	4	4	4	4

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and state grants	\$ 171,706	\$ 247,355	\$ 370,604	\$ 508,289	\$ 457,305	\$ 457,305	\$ 457,305
Other sales and services	245,669	270,953	227,395	431,599	308,808	308,808	308,808
Miscellaneous	500	861	361	-	-	-	-
General Appropriation	52,050	93,035	113,973	4,030	43,219	16,927	16,927
Total	\$ 469,925	\$ 612,204	\$ 712,333	\$ 943,918	\$ 809,332	\$ 783,040	\$ 783,040
Expenditures							
Personnel	\$ 327,478	\$ 359,929	\$ 395,697	\$ 431,604	\$ 457,197	\$ 430,905	\$ 430,905
Operating	141,080	187,704	223,823	270,737	207,436	207,436	207,436
Capital	1,366	64,571	92,812	241,577	144,699	144,699	144,699
Total	\$ 469,925	\$ 612,204	\$ 712,333	\$ 943,918	\$ 809,332	\$ 783,040	\$ 783,040



Senior Services

Mission

The mission of Lee County Senior Services is to provide a comprehensive assessment of the needs and opportunities associated with older adults and to fashion an achievable vision of successful aging in Lee County. Lee County Senior Services' mission statement is facilitated by the Enrichment Center, a building which serves as a focal point in the community where older adults meet to participate in activities and enhance their involvement in the community. The Center was developed for the purpose of providing an activity center for older adults who can function independently. It is a visible reminder in Lee County of the value and contributions of our older citizens.

Significant Changes

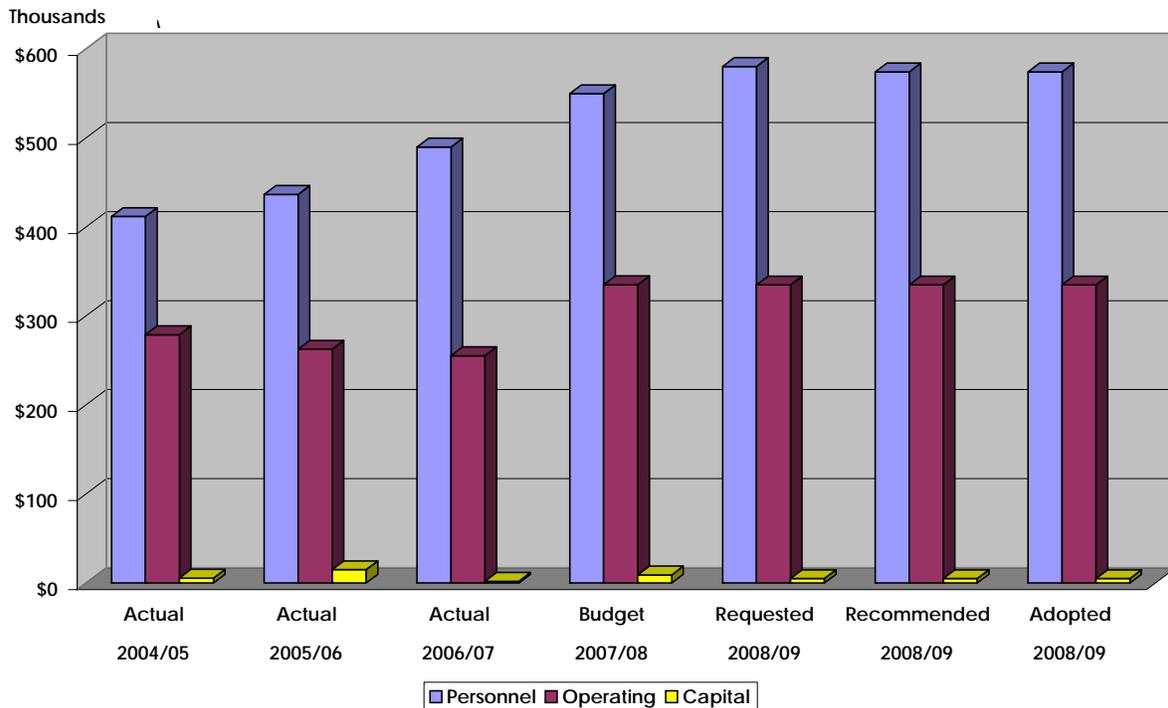
No significant changes.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	10.25	10.25	10.75	11	11	11	11

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and state grants	\$ 371,483	\$ 388,057	\$ 283,718	\$ 411,409	\$ 414,618	\$ 414,618	\$ 414,618
Other sales and services	69,326	40,901	38,302	64,650	66,000	66,000	66,000
General Appropriation	255,377	285,240	424,947	417,653	439,363	433,189	433,189
Total	\$ 696,186	\$ 714,198	\$ 746,967	\$ 893,712	\$ 919,981	\$ 913,807	\$ 913,807
Expenditures							
Personnel	\$ 411,673	\$ 436,441	\$ 489,651	\$ 549,596	\$ 580,172	\$ 573,998	\$ 573,998
Operating	278,960	262,726	255,425	334,945	334,809	334,809	334,809
Capital	5,554	15,031	1,890	9,171	5,000	5,000	5,000
Total	\$ 696,186	\$ 714,198	\$ 746,967	\$ 893,712	\$ 919,981	\$ 913,807	\$ 913,807



Youth Services

Significant Changes

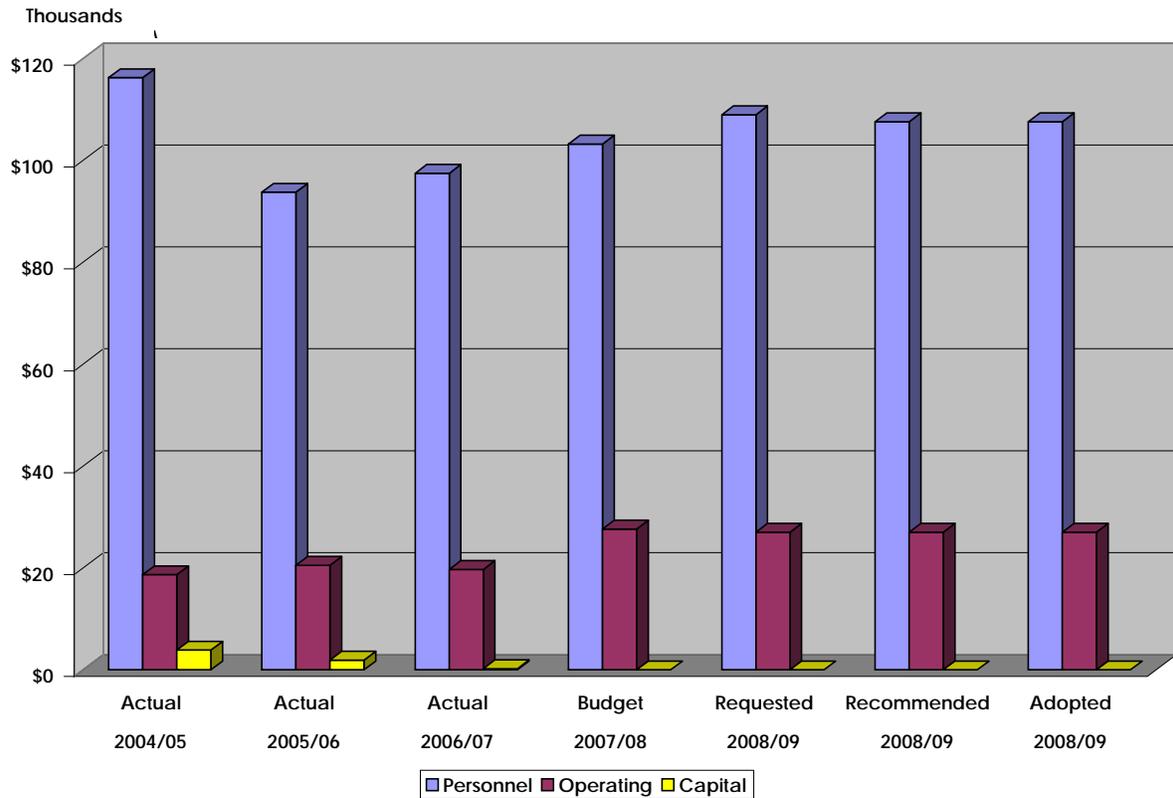
No significant changes.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	2	2	2	2	2	2	2

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and state grants	\$ 92,181	\$ 75,803	\$ 82,896	\$ 89,798	\$ 82,890	\$ 82,890	\$ 82,890
Other sales and services	7,744	4,240	7,396	8,550	10,488	10,488	10,488
General Appropriation	38,874	36,119	27,096	32,501	42,606	41,262	41,262
Total	\$ 138,799	\$ 116,162	\$ 117,388	\$ 130,848	\$ 135,984	\$ 134,640	\$ 134,640
Expenditures							
Personnel	\$ 116,264	\$ 93,762	\$ 97,479	\$ 103,213	\$ 108,959	\$ 107,615	\$ 107,615
Operating	18,667	20,497	19,709	27,635	27,025	27,025	27,025
Capital	3,868	1,903	200	-	-	-	-
Total	\$ 138,799	\$ 116,162	\$ 117,388	\$ 130,848	\$ 135,984	\$ 134,640	\$ 134,640



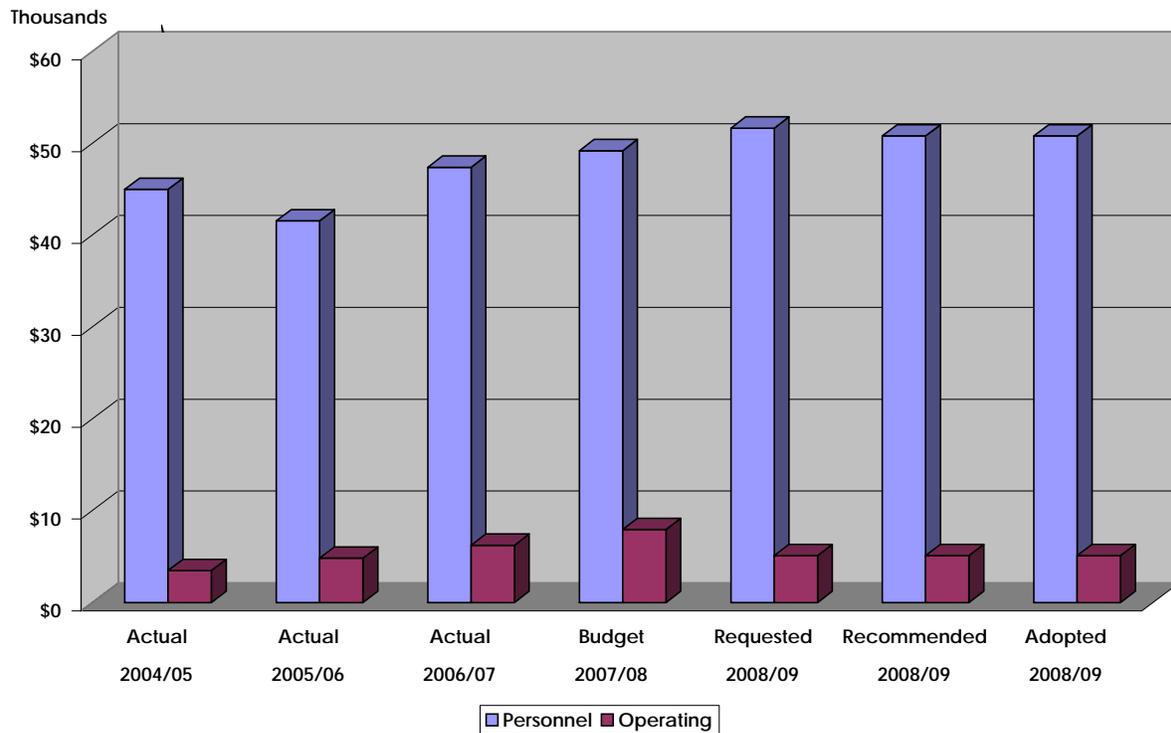
THANKS

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	1	1	1	1	1	1	1

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and state grants	\$ 33,000	\$ 30,250	\$ 33,222	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000
Miscellaneous	554	1,817	2,484	3,300	2,100	2,100	2,100
General Appropriation	14,918	14,319	17,917	20,853	21,663	20,800	20,800
Total	\$ 48,472	\$ 46,386	\$ 53,623	\$ 57,153	\$ 56,763	\$ 55,900	\$ 55,900
Expenditures							
Personnel	\$ 44,977	\$ 41,543	\$ 47,388	\$ 49,191	\$ 51,653	\$ 50,790	\$ 50,790
Operating	3,496	4,842	6,235	7,962	5,110	5,110	5,110
Capital	-	-	-	-	-	-	-
Total	\$ 48,472	\$ 46,386	\$ 53,623	\$ 57,153	\$ 56,763	\$ 55,900	\$ 55,900



Hillcrest

Significant Changes

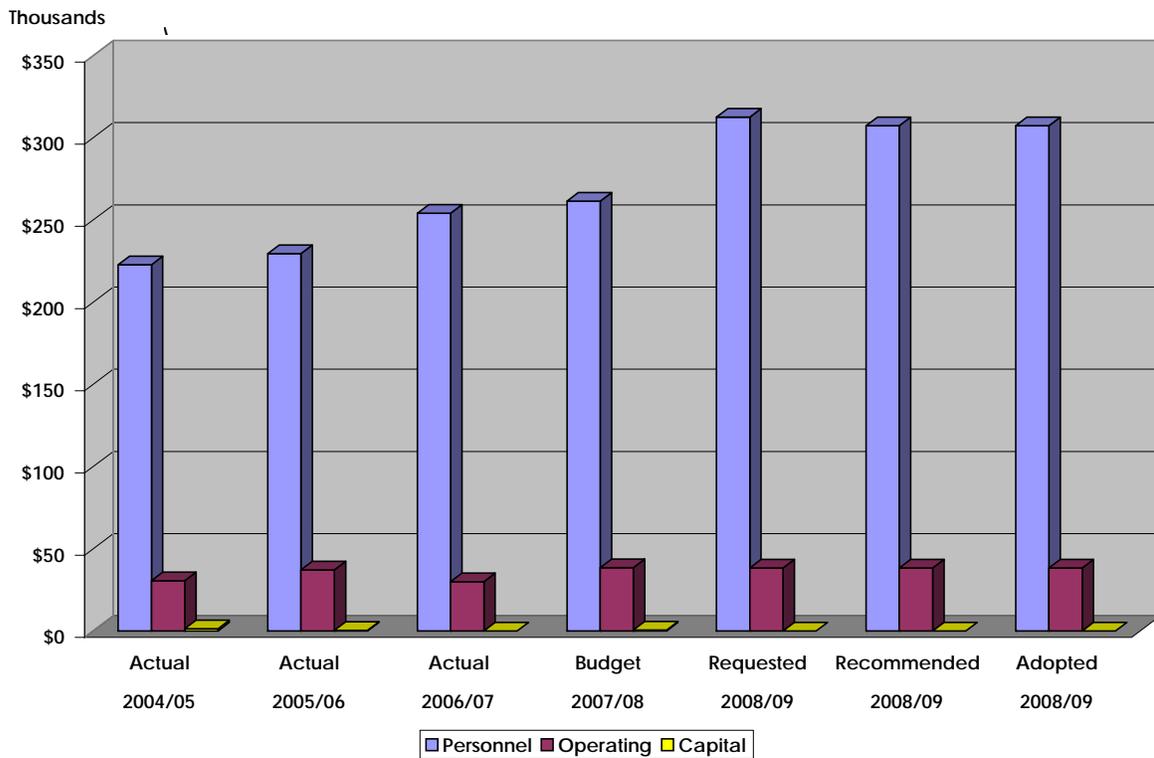
The County has received notification that it will again receive the \$75,000 Run-a-way Homeless Grant in FY 2007-08. The part time Hillcrest Coordinator is being made full time in FY 2008-09 and assuming the job duties of the Family Centered Caseworker. The two budget have been merged in FY 2008-09.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	8	8	8	7.5	8	8	8

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 199,160	\$ 178,288	\$ 121,689	\$ 116,298	\$ 185,890	\$ 185,890	\$ 185,890
Sales and Services	80,125	65,934	70,921	65,000	65,000	65,000	65,000
Miscellaneous	932	1,672	2,022	2,000	1,800	1,800	1,800
General Appropriation	(25,749)	21,162	89,292	117,359	97,943	92,784	92,784
Total	\$ 254,468	\$ 267,056	\$ 283,924	\$ 300,656	\$ 350,633	\$ 345,474	\$ 345,474
Expenditures							
Personnel	\$ 222,730	\$ 229,581	\$ 254,034	\$ 261,489	\$ 312,452	\$ 307,293	\$ 307,293
Operating	30,513	37,125	29,889	38,550	38,181	38,181	38,181
Capital	1,225	350	-	617	-	-	-
Total	\$ 254,468	\$ 267,056	\$ 283,924	\$ 300,656	\$ 350,633	\$ 345,474	\$ 345,474



Pretrial Release

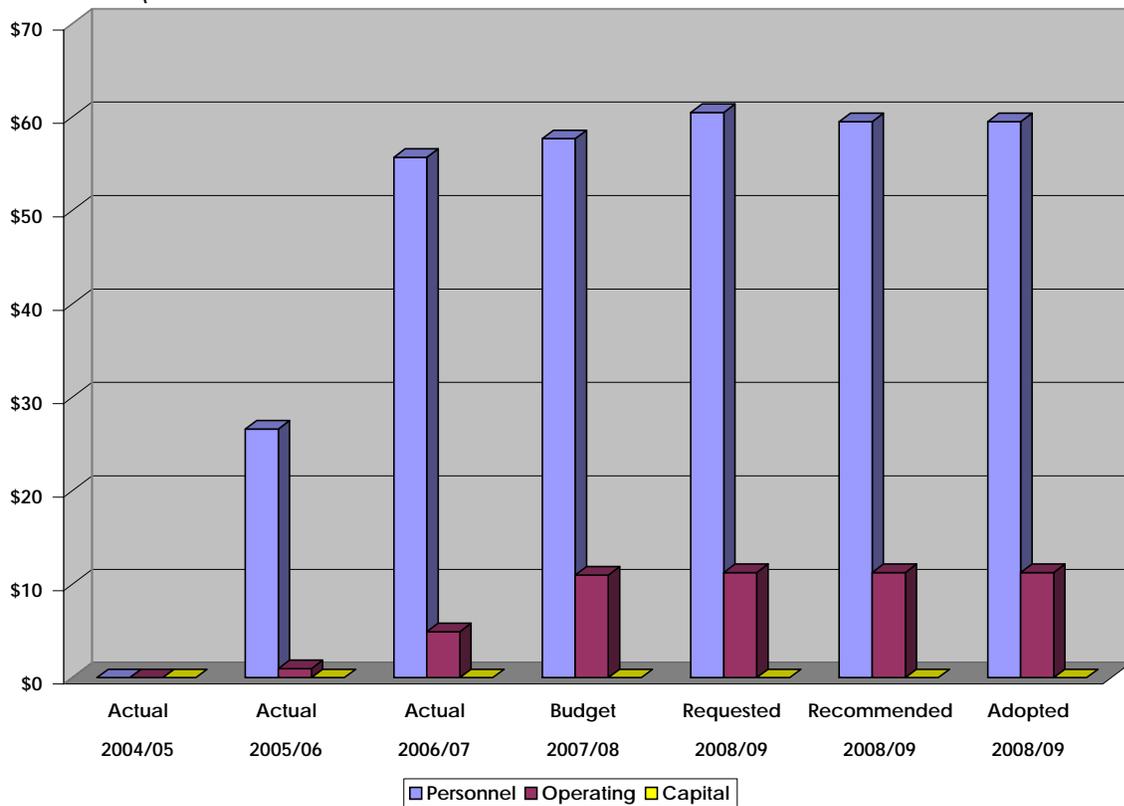
Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	0	1	1	1	1	1	1

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ -	\$ 27,569	\$ 60,594	\$ 68,666	\$ 71,728	\$ 70,749	\$ 70,749
Total	\$ -	\$ 27,569	\$ 60,594	\$ 68,666	\$ 71,728	\$ 70,749	\$ 70,749
Expenditures							
Personnel	\$ -	\$ 26,595	\$ 55,672	\$ 57,674	\$ 60,481	\$ 59,502	\$ 59,502
Operating	-	974	4,922	10,992	11,247	11,247	11,247
Capital	-	-	-	-	-	-	-
Total	\$ -	\$ 27,569	\$ 60,594	\$ 68,666	\$ 71,728	\$ 70,749	\$ 70,749

Thousands



Family Centered Casework

Significant Changes

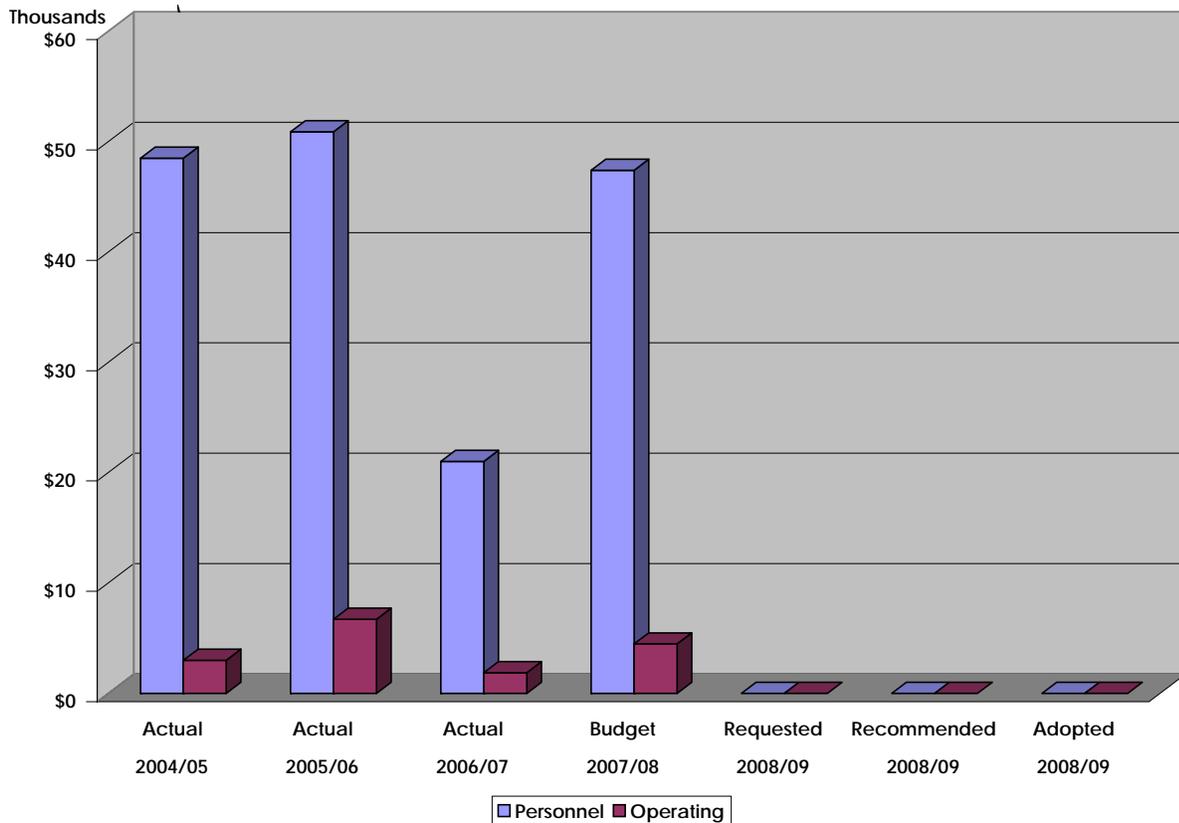
The job duties of the Family Centered Caseworker are being assumed by the Hillcrest Coordinator in FY 2008-09 and the budgets have been merged accordingly.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	1	1	1	1	0	0	0

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 51,471	\$ 41,941	\$ -	\$ -	\$ -	\$ -	\$ -
General Appropriation	20	15,677	22,881	51,879	-	-	-
Total	\$ 51,491	\$ 57,618	\$ 22,881	\$ 51,879	\$ -	\$ -	\$ -
Expenditures							
Personnel	\$ 48,487	\$ 50,890	\$ 21,018	\$ 47,397	\$ -	\$ -	\$ -
Operating	3,004	6,728	1,863	4,482	-	-	-
Total	\$ 51,491	\$ 57,618	\$ 22,881	\$ 51,879	\$ -	\$ -	\$ -



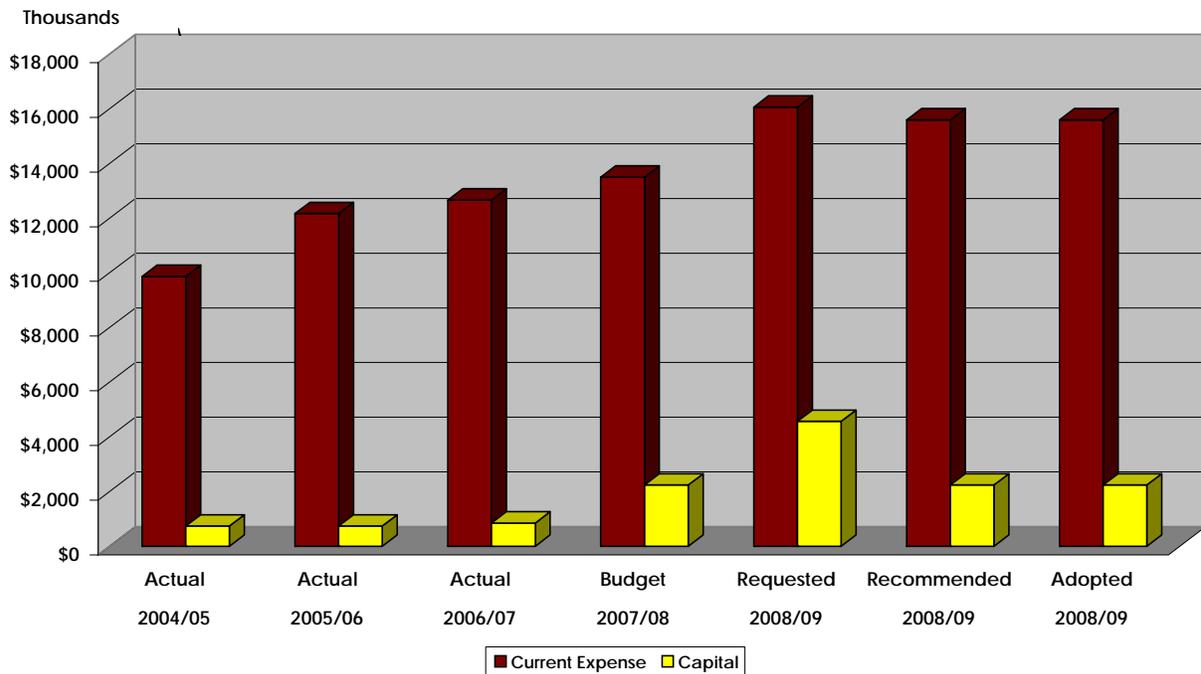
Lee County Schools

Significant Changes

An increase of 15.55% proposed for current expense. \$1.2 million of the increase is to fund new operational costs related to San-Lee Middle School. Capital outlay expense includes projects related to Lee County High School renovations and technology upgrades. NC Lottery Funds and State Public Building Funds will be used to off set eligible costs.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Transfers	\$ -	\$ -	\$ -	\$ 1,441,499	\$ 1,465,619	\$ 1,465,619	\$ 1,465,619
General Appropriation	10,614,984	12,914,984	13,516,584	14,303,522	19,170,711	16,379,402	16,379,402
Total	\$ 10,614,984	\$ 12,914,984	\$ 13,516,584	\$ 15,745,021	\$ 20,636,330	\$ 17,845,021	\$ 17,845,021
Expenditures							
Current Expense	\$ 9,871,984	\$ 12,171,984	\$ 12,666,167	\$ 13,502,134	\$ 16,067,222	\$ 15,602,134	\$ 15,602,134
Capital	743,000	743,000	850,417	2,242,887	4,569,108	2,242,887	2,242,887
Total	\$ 10,614,984	\$ 12,914,984	\$ 13,516,584	\$ 15,745,021	\$ 20,636,330	\$ 17,845,021	\$ 17,845,021



CCCC

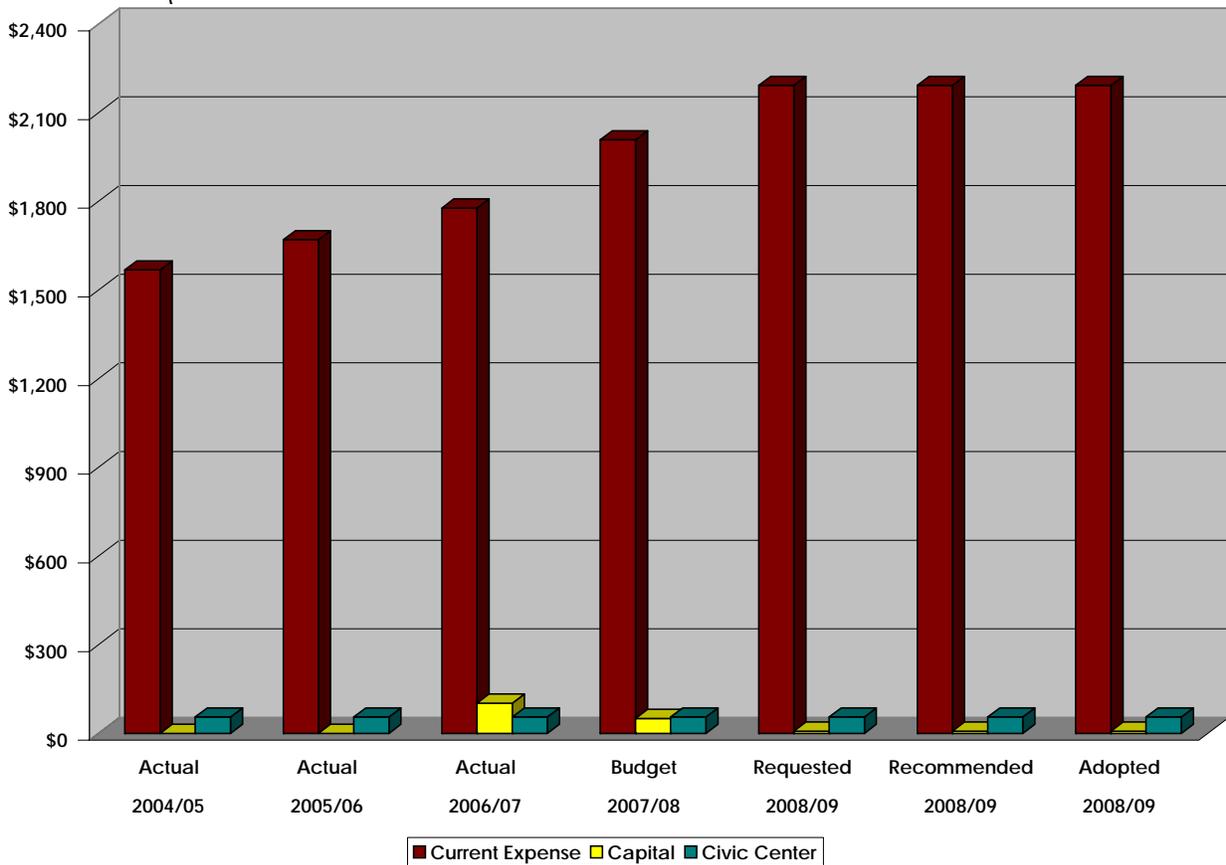
Significant Changes

An increase of 9.17% in current expense. \$8,000 is budgeted for Lee County's portion a new vehicle to be used by the President of CCCC.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 1,623,838	\$ 1,726,282	\$ 1,935,244	\$ 2,115,136	\$ 2,256,329	\$ 2,256,329	\$ 2,256,329
Total	\$ 1,623,838	\$ 1,726,282	\$ 1,935,244	\$ 2,115,136	\$ 2,256,329	\$ 2,256,329	\$ 2,256,329
Expenditures							
Current Expense	\$ 1,568,099	\$ 1,670,543	\$ 1,777,305	\$ 2,008,397	\$ 2,192,590	\$ 2,192,590	\$ 2,192,590
Capital	-	-	102,200	51,000	8,000	8,000	8,000
Civic Center	55,739	55,739	55,739	55,739	55,739	55,739	55,739
Total	\$ 1,623,838	\$ 1,726,282	\$ 1,935,244	\$ 2,115,136	\$ 2,256,329	\$ 2,256,329	\$ 2,256,329

Thousands



Library

Mission

The mission of the Lee County Library is to provide materials, services, and programs to support the educational, informational, cultural, and recreational interest of its patrons.

Significant Changes

No significant changes.

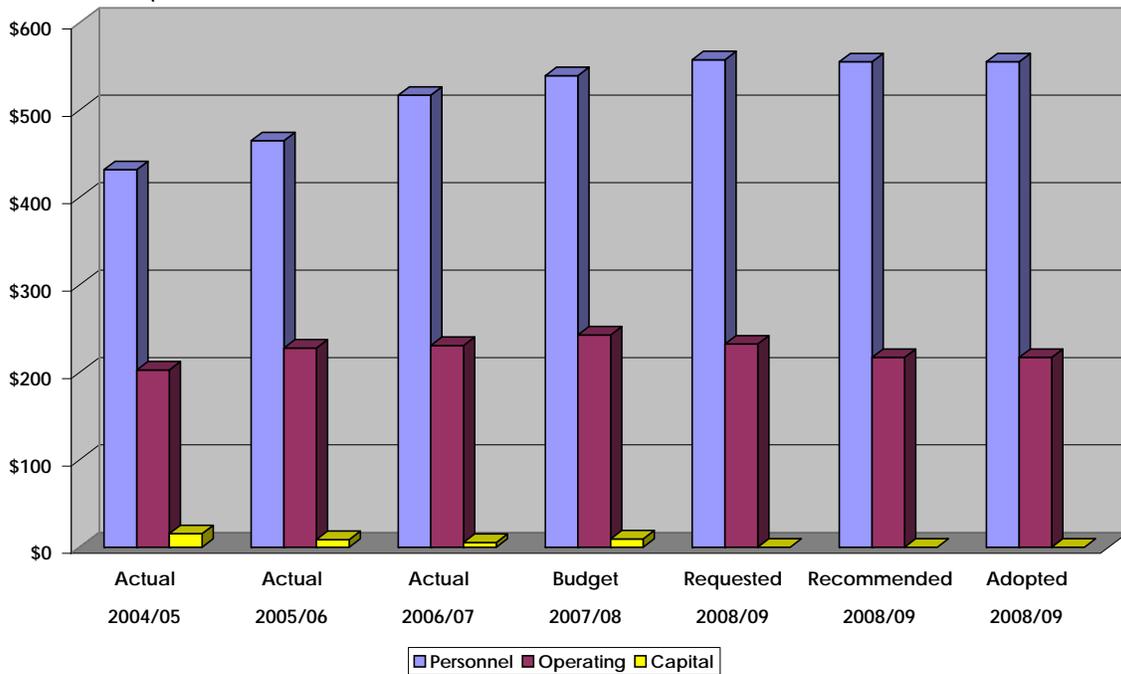
Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	11.25	11.25	11.25	11.75	11.75	11.75	11.75

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ 110,596	\$ 116,590	\$ 136,151	\$ 134,006	\$ 118,282	\$ 118,282	\$ 118,282
Sales and Services	22,401	24,941	27,007	20,605	20,950	21,425	21,425
Miscellaneous	196	12,566	3,486	1,000	1,000	1,000	1,000
Transfers	-	-	2,000	3,700	-	-	-
General Appropriation	516,592	547,095	584,241	632,126	649,490	631,437	631,437
Total	\$ 649,785	\$ 701,192	\$ 752,885	\$ 791,437	\$ 789,722	\$ 772,144	\$ 772,144
Expenditures							
Personnel	\$ 431,714	\$ 464,883	\$ 516,958	\$ 539,263	\$ 557,436	\$ 555,058	\$ 555,058
Operating	202,615	227,658	230,609	242,736	232,286	217,086	217,086
Capital	15,456	8,651	5,318	9,438	-	-	-
Total	\$ 649,785	\$ 701,192	\$ 752,885	\$ 791,437	\$ 789,722	\$ 772,144	\$ 772,144

Thousands



Parks and Recreation

Mission

The mission of Lee County Parks and Recreation is to enhance the quality of life in Lee County by providing a broad variety of accessible leisure, recreation, cultural activities and services.

Significant Changes

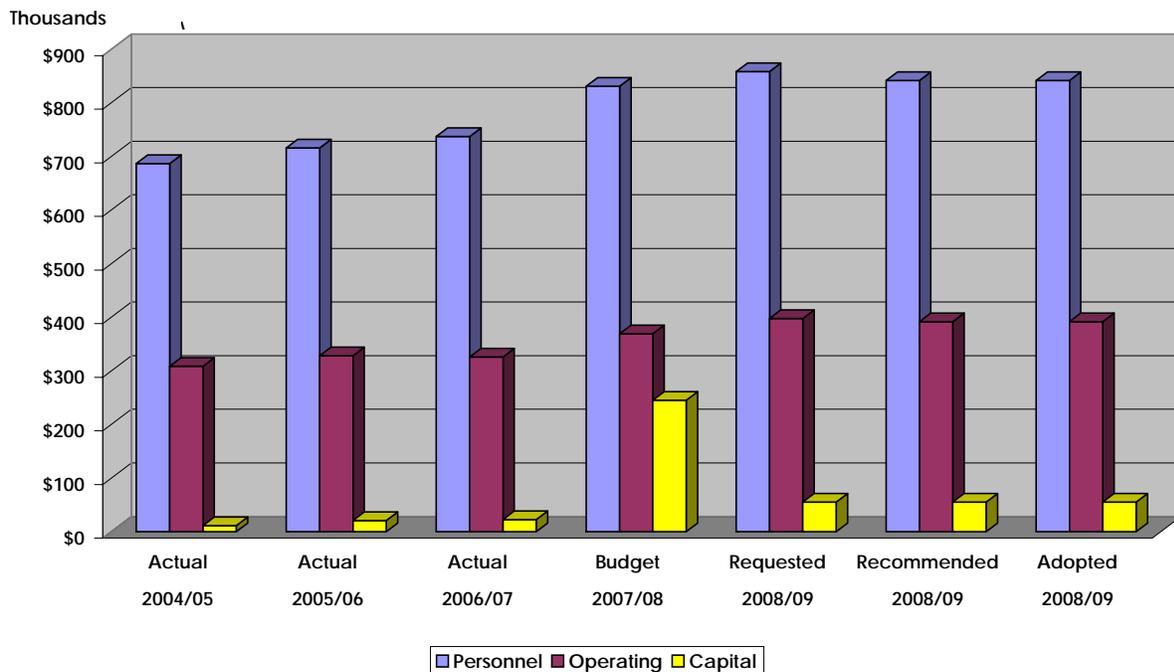
Decrease in budget is reflective of decreases in capital and facility development projects.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	10	10	10	10	10	10	10

Budget

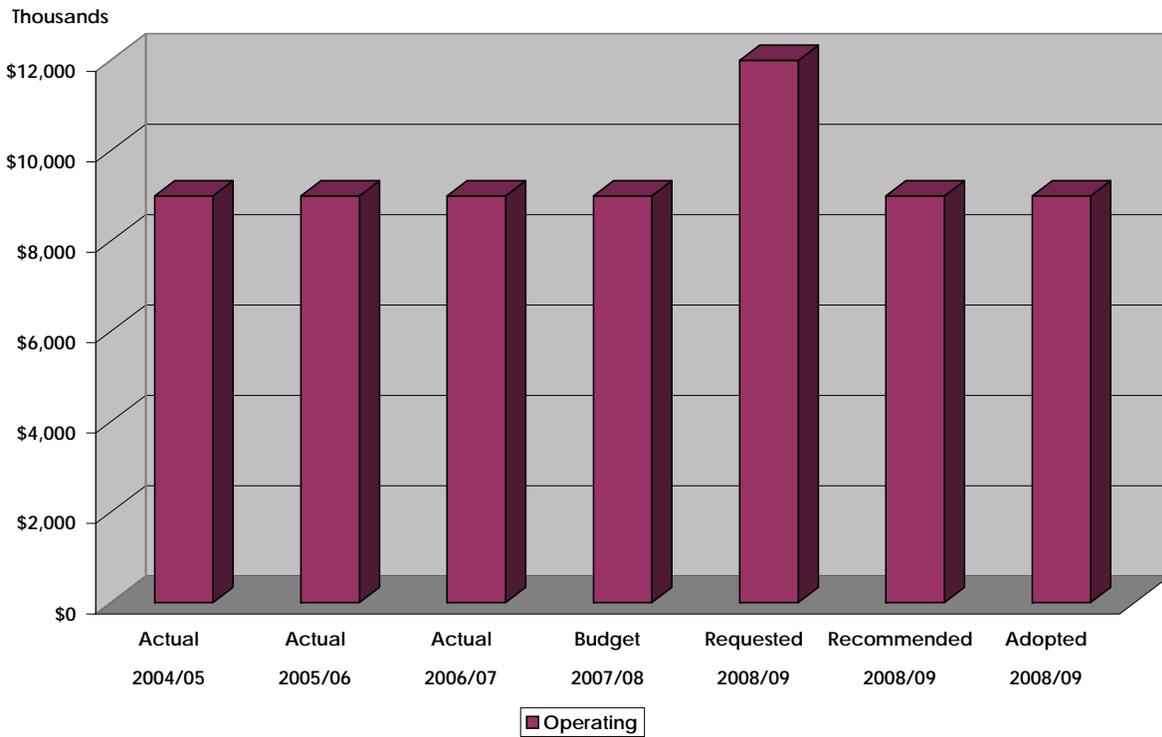
	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Federal and State Grants	\$ -	\$ 3,000	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -
Sales and Services	228,911	231,534	228,157	265,626	266,751	266,751	266,751
Miscellaneous	-	139	89	87,400	500	500	500
General Appropriation	777,165	829,383	854,854	1,089,715	1,043,804	1,020,666	1,020,666
Total	\$ 1,006,076	\$ 1,064,056	\$ 1,085,100	\$ 1,444,741	\$ 1,311,055	\$ 1,287,917	\$ 1,287,917
Expenditures							
Personnel	\$ 686,529	\$ 715,782	\$ 737,003	\$ 831,034	\$ 858,285	\$ 841,297	\$ 841,297
Operating	308,559	327,879	325,757	368,823	397,720	391,570	391,570
Capital	10,988	20,395	22,341	244,884	55,050	55,050	55,050
Total	\$ 1,006,076	\$ 1,064,056	\$ 1,085,100	\$ 1,444,741	\$ 1,311,055	\$ 1,287,917	\$ 1,287,917



Temple Theater

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 12,000	\$ 9,000	\$ 9,000
Total	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 12,000	\$ 9,000	\$ 9,000
Expenditures							
Operating	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 12,000	\$ 9,000	\$ 9,000
Total	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 12,000	\$ 9,000	\$ 9,000

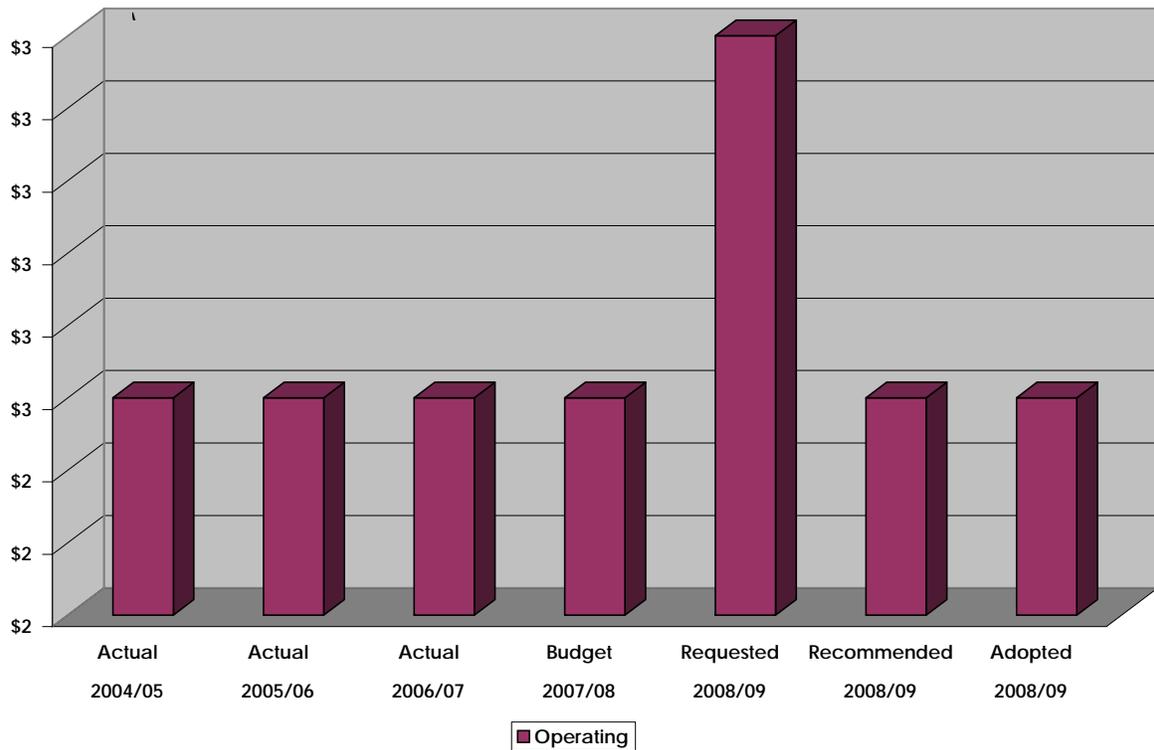


Arts Council

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 2,500	\$ 2,500
Total	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 2,500	\$ 2,500
Expenditures							
Operating	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 2,500	\$ 2,500
Total	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 2,500	\$ 2,500

Thousands



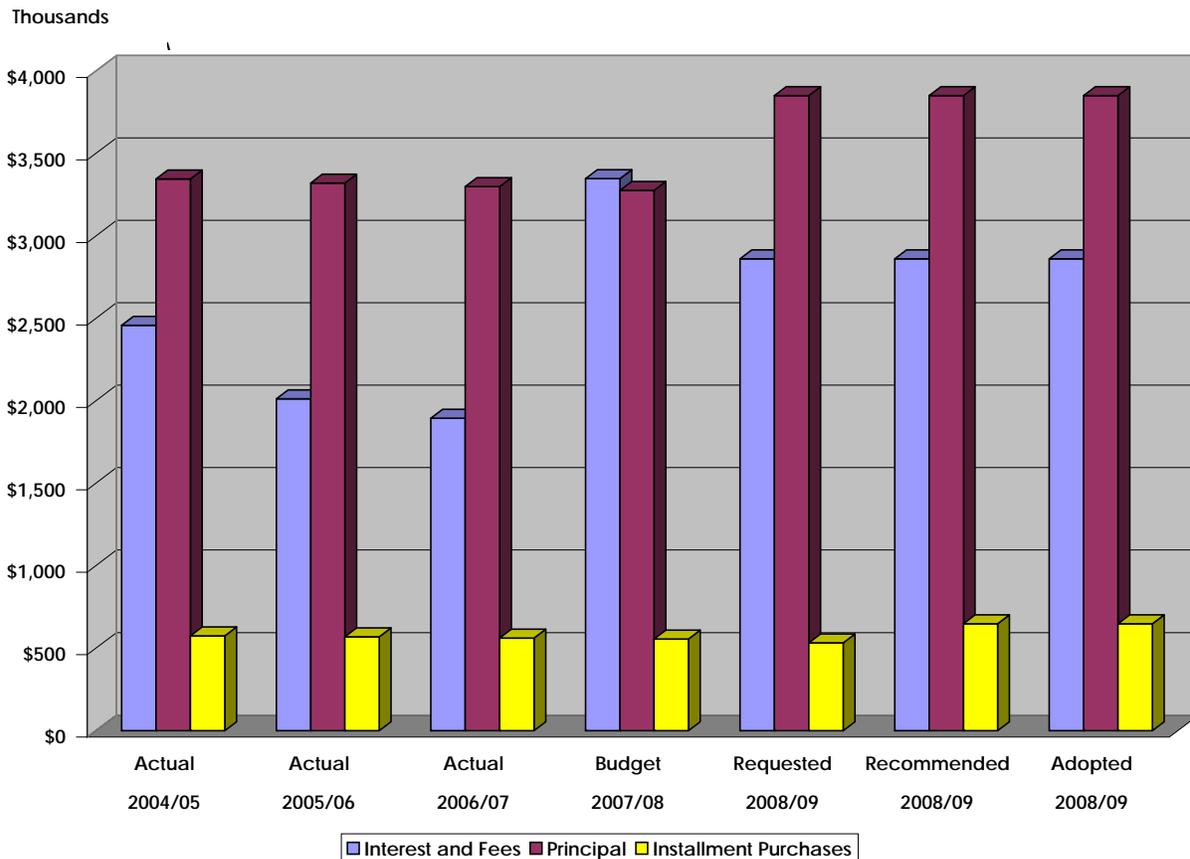
Debt Service

Significant Changes

Increase related to COPS issued in December 2006.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Transfers	\$ 3,233,137	\$ 2,167,562	\$ 2,614,266	\$ 3,027,070	\$ 3,261,917	\$ 3,482,720	\$ 3,482,720
General Appropriation	3,144,054	3,731,063	3,140,250	4,150,130	3,979,651	3,874,707	3,874,707
Total	\$ 6,377,191	\$ 5,898,625	\$ 5,754,516	\$ 7,177,200	\$ 7,241,568	\$ 7,357,427	\$ 7,357,427
Expenditures							
Interest and Fees	\$ 2,458,016	\$ 2,011,574	\$ 1,894,337	\$ 3,346,826	\$ 2,860,582	\$ 2,860,582	\$ 2,860,582
Principal	3,345,000	3,319,476	3,299,204	3,275,000	3,850,000	3,850,000	3,850,000
Installment Purchases	574,175	567,575	560,975	555,374	530,986	646,845	646,845
Total	\$ 6,377,191	\$ 5,898,625	\$ 5,754,516	\$ 7,177,200	\$ 7,241,568	\$ 7,357,427	\$ 7,357,427



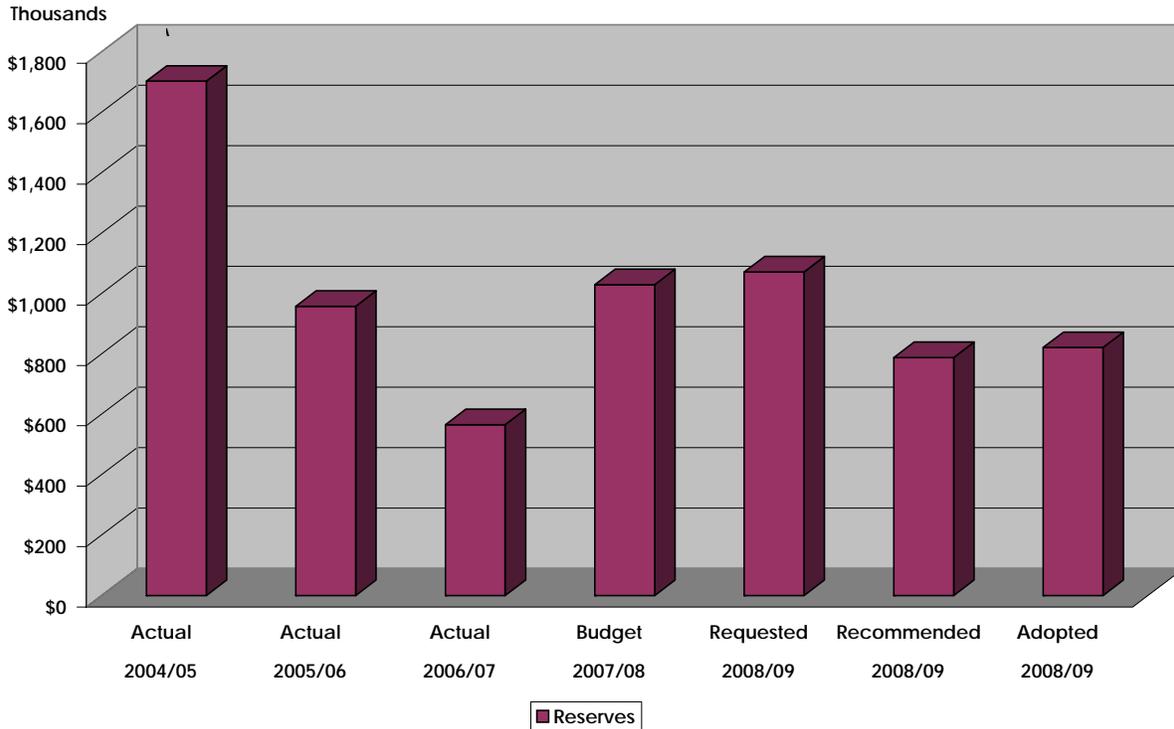
Reserves

Significant Changes

Decreased reserves for Worker's Compensation insurance and property and liability insurance. Elimination of emergency and contingency funds. Increase in transfer to Capital Reserve.

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
General Appropriation	\$ 1,702,609	\$ 957,203	\$ 565,809	\$ 1,029,312	\$ 1,071,000	\$ 787,820	\$ 820,946
Total	\$ 1,702,609	\$ 957,203	\$ 565,809	\$ 1,029,312	\$ 1,071,000	\$ 787,820	\$ 820,946
Expenditures							
Reserves	\$ 1,702,609	\$ 957,203	\$ 565,809	\$ 1,029,312	\$ 1,071,000	\$ 787,820	\$ 820,946
Total	\$ 1,702,609	\$ 957,203	\$ 565,809	\$ 1,029,312	\$ 1,071,000	\$ 787,820	\$ 820,946



COUNTY OF LEE
Adopted 2008-2009
Other Funds

TABLE OF CONTENTS

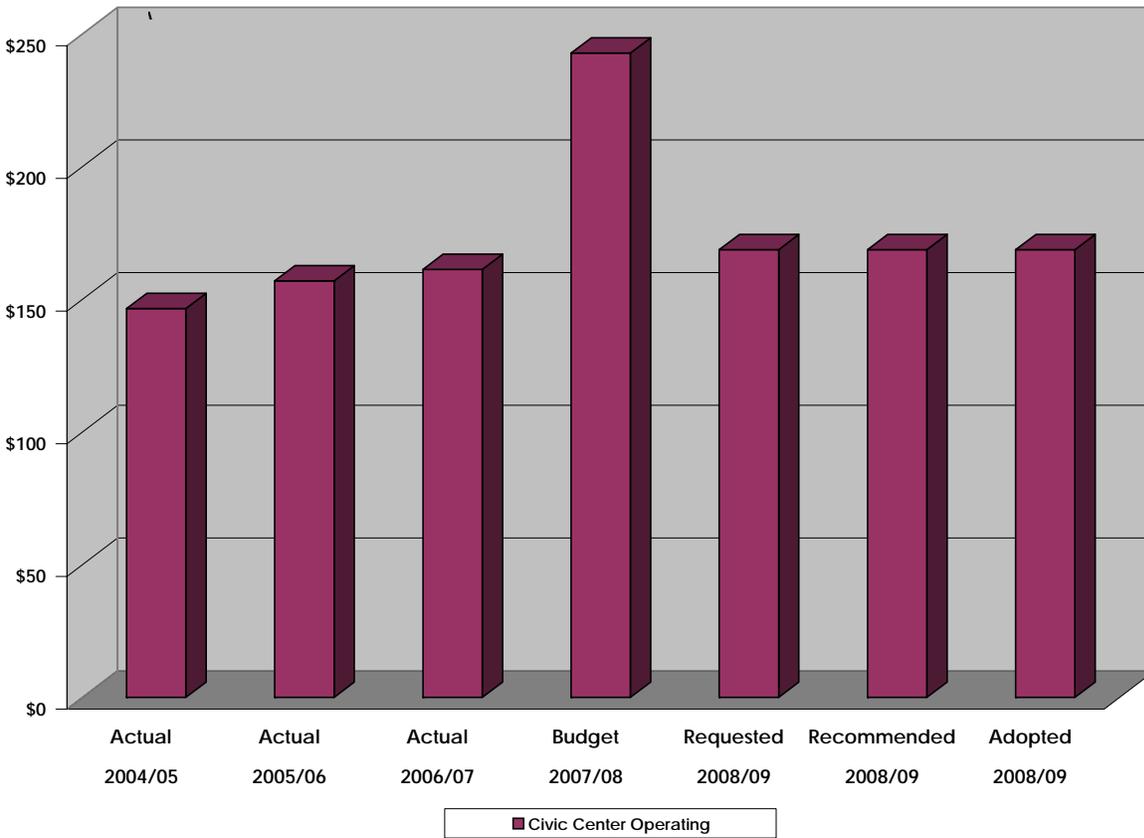
Room Occupancy Tax Fund.....	128
School Special Revenue	129
Emergency Telephone System Fund	130
Capital Reserve Fund	131
Airport Tax Reserve Fund	132
Water Debt Service Fund	133
Solid Waste Fund.....	134

Room Occupancy Tax Fund

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Other Taxes and Licenses	\$ 154,334	\$ 163,547	\$ 181,006	\$ 168,751	\$ 168,751	\$ 168,751	\$ 168,751
Investment Earnings	2,585	5,110	7,355	-	-	-	-
Fund Balance Appropriation	(10,369)	(11,591)	(27,008)	74,175	-	-	-
Total	\$ 146,550	\$ 157,066	\$ 161,353	\$ 242,926	\$ 168,751	\$ 168,751	\$ 168,751
Expenditures							
Civic Center Operating	\$ 146,550	\$ 157,066	\$ 161,353	\$ 242,926	\$ 168,751	\$ 168,751	\$ 168,751
Total	\$ 146,550	\$ 157,066	\$ 161,353	\$ 242,926	\$ 168,751	\$ 168,751	\$ 168,751

Thousands

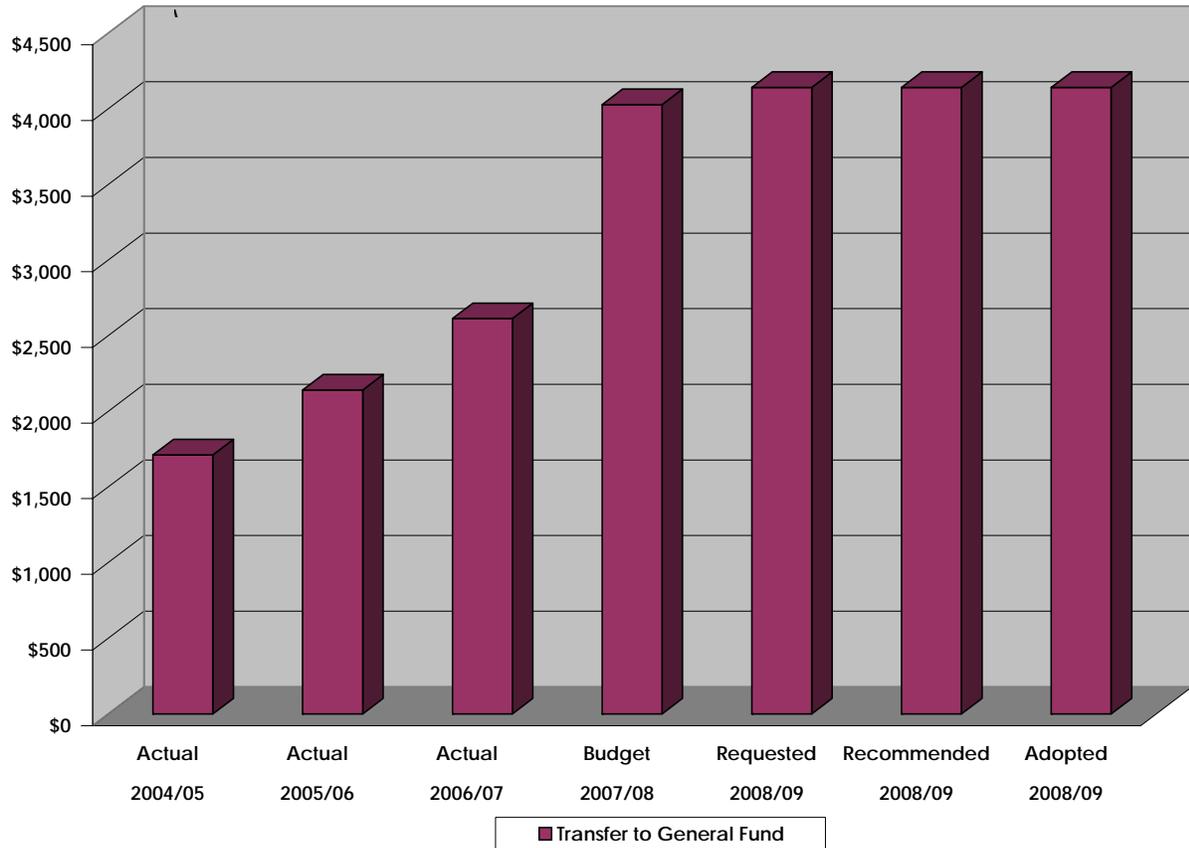


Special Revenue Schools Fund

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Sales Taxes	\$ 1,425,721	\$ 1,639,219	\$ 1,956,901	\$ 1,987,200	\$ 2,108,425	\$ 2,108,425	\$ 2,108,425
State Public School Fund	413,400	428,283	732,142	599,241	568,061	568,061	568,061
Lottery Proceeds	-	-	-	1,441,499	1,465,619	1,465,619	1,465,619
Fund Balance Appropriation	(127,084)	73,569	(74,777)	-	-	-	-
Total	\$ 1,712,037	\$ 2,141,071	\$ 2,614,266	\$ 4,027,940	\$ 4,142,105	\$ 4,142,105	\$ 4,142,105
Expenditures							
Transfer to General Fund	\$ 1,712,037	\$ 2,141,071	\$ 2,614,266	\$ 4,027,940	\$ 4,142,105	\$ 4,142,105	\$ 4,142,105
Total	\$ 1,712,037	\$ 2,141,071	\$ 2,614,266	\$ 4,027,940	\$ 4,142,105	\$ 4,142,105	\$ 4,142,105

Thousands

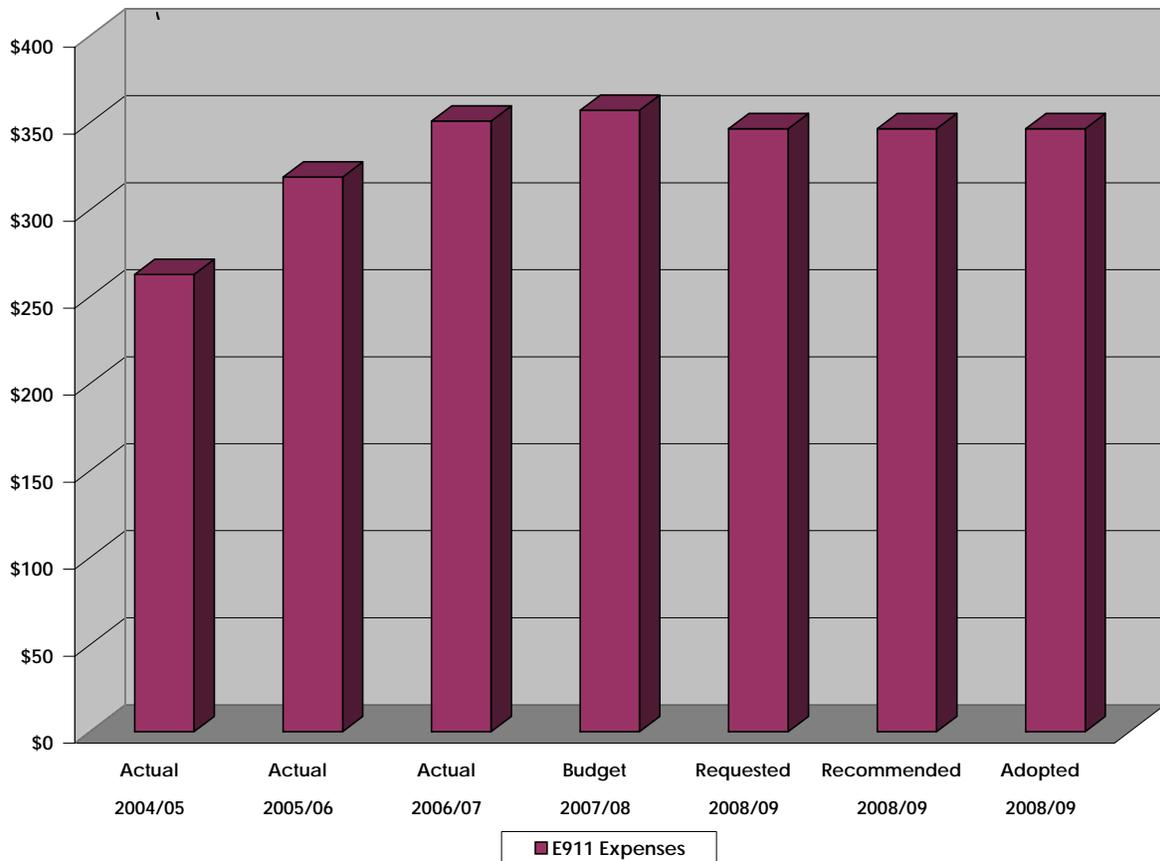


Emergency Telephone System Fund

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Other Taxes and Licenses	\$ 447,999	\$ 465,854	\$ 476,511	\$ 357,134	\$ 346,424	\$ 346,424	\$ 346,424
Investment Earnings	19,366	39,377	64,296	-	-	-	-
Fund Balance Appropriation	(204,588)	(186,530)	(189,993)	-	-	-	-
Total	\$ 262,777	\$ 318,701	\$ 350,814	\$ 357,134	\$ 346,424	\$ 346,424	\$ 346,424
Expenditures							
E911 Expenses	\$ 262,777	\$ 318,701	\$ 350,814	\$ 357,134	\$ 346,424	\$ 346,424	\$ 346,424
Total	\$ 262,777	\$ 318,701	\$ 350,814	\$ 357,134	\$ 346,424	\$ 346,424	\$ 346,424

Thousands

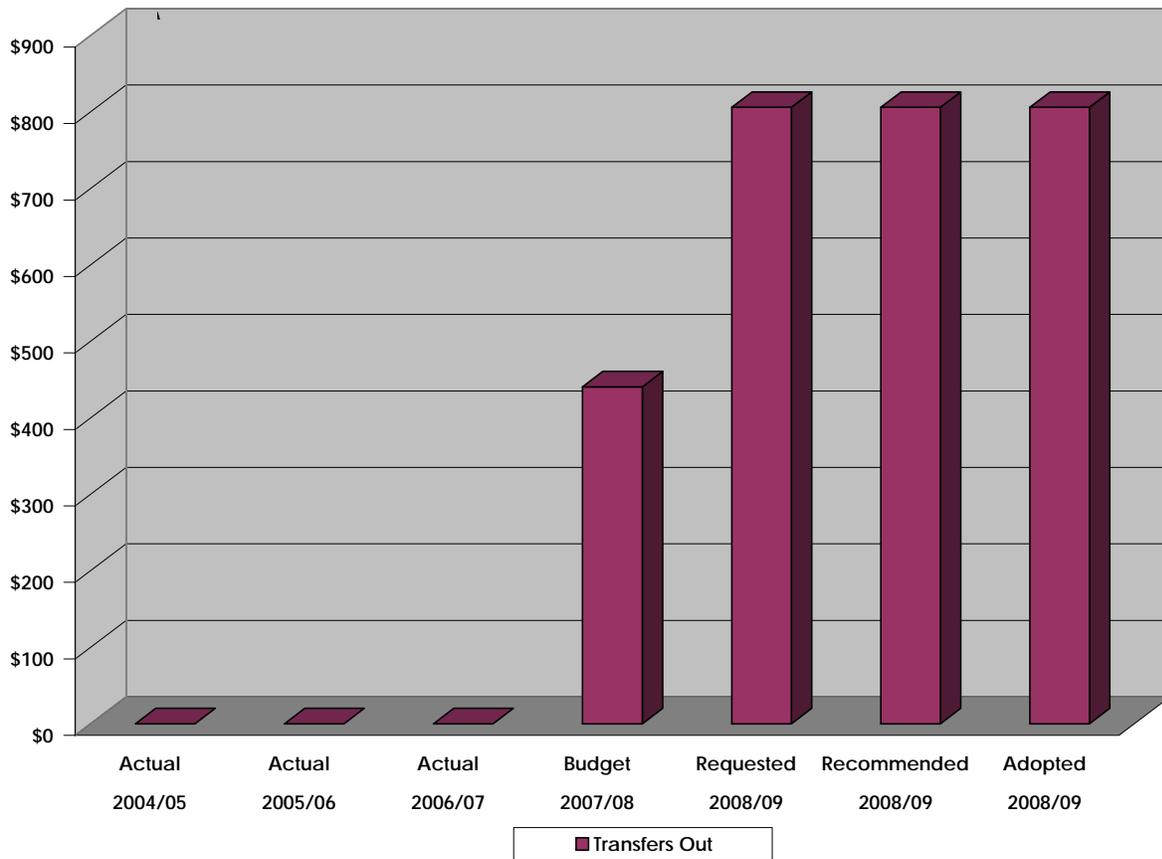


Capital Reserve Fund

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Investment Earnings	\$ 11,218	\$ 24,140	\$ 84,373	\$ -	\$ -	\$ -	\$ -
Transfers In	-	952,100	564,000	-	640,000	640,000	640,000
Fund Balance	-	-	-	440,629	166,235	166,235	166,235
Total	\$ 11,218	\$ 976,240	\$ 648,373	\$ 440,629	\$ 806,235	\$ 806,235	\$ 806,235
Expenditures							
Transfers Out	\$ -	\$ -	\$ -	\$ 440,629	\$ 806,235	\$ 806,235	\$ 806,235
Total	\$ -	\$ -	\$ -	\$ 440,629	\$ 806,235	\$ 806,235	\$ 806,235

Thousands

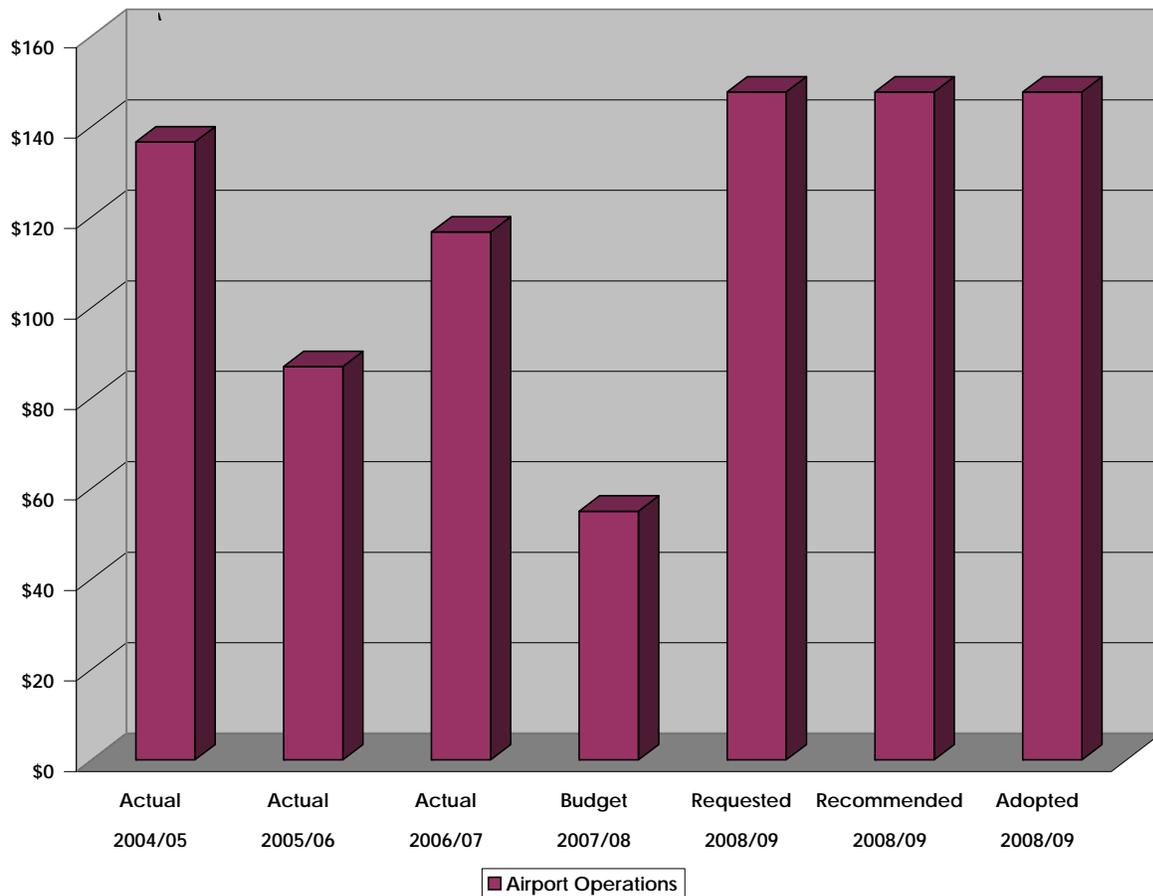


Airport Tax Reserve Fund

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Ad Valorem Taxes	\$ 127,768	\$ 245,513	\$ 204,055	\$ 54,997	\$ 119,077	\$ 119,077	\$ 119,077
Investment Earnings	1,518	4,842	13,449	-	-	-	-
Fund Balance Appropriation	7,343	(163,379)	(100,806)	-	28,616	28,616	28,616
Total	\$ 136,629	\$ 86,976	\$ 116,698	\$ 54,997	\$ 147,693	\$ 147,693	\$ 147,693
Expenditures							
Airport Operations	136,629	86,976	116,698	54,997	147,693	147,693	147,693
Total	\$ 136,629	\$ 86,976	\$ 116,698	\$ 54,997	\$ 147,693	\$ 147,693	\$ 147,693

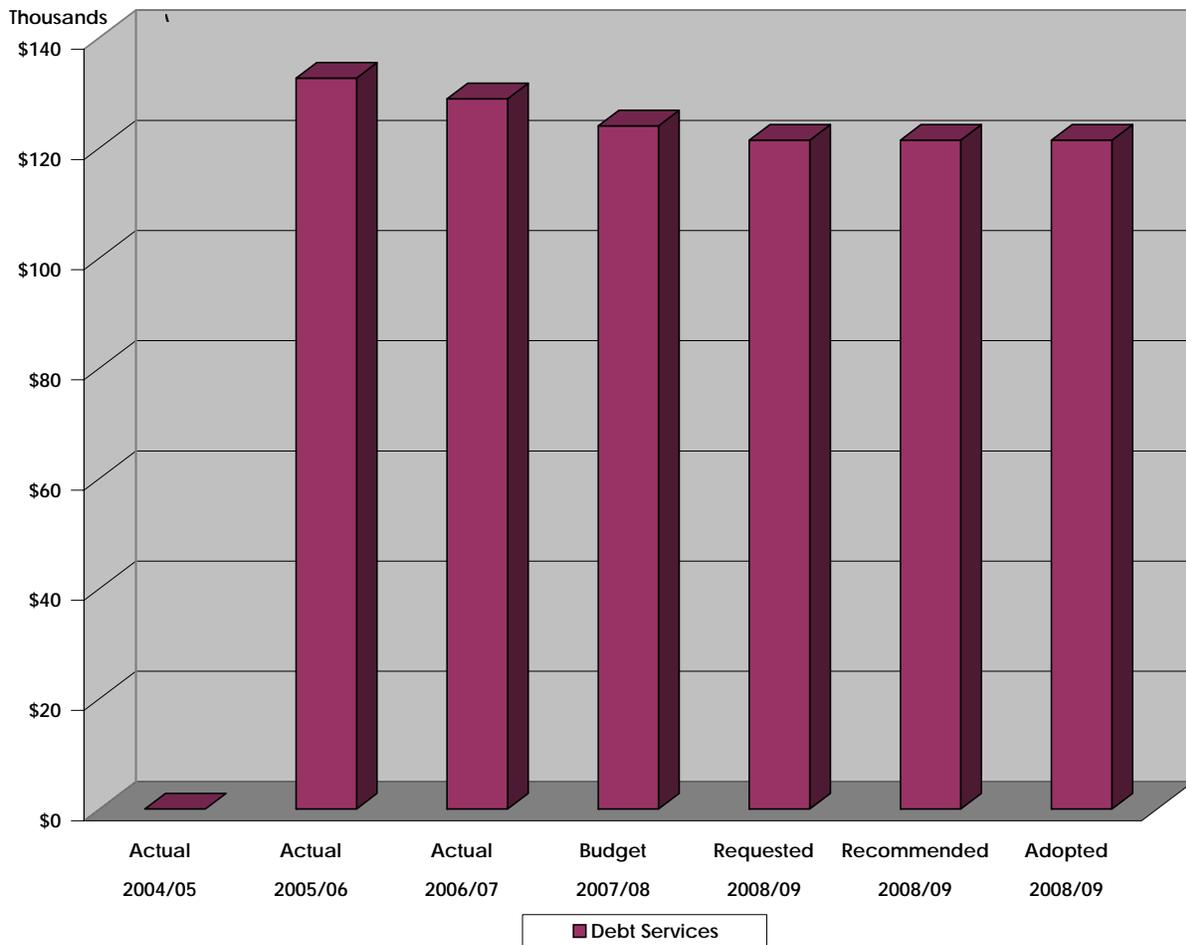
Thousands



Water Debt Service Fund

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Intergovernmental Revenues	\$ -	\$ 132,630	\$ 128,880	\$ 123,950	\$ 121,380	\$ 123,950	\$ 123,950
Total	\$ -	\$ 132,630	\$ 128,880	\$ 123,950	\$ 121,380	\$ 123,950	\$ 123,950
Expenditures							
Debt Services	\$ -	\$ 132,630	\$ 128,880	\$ 123,950	\$ 121,380	\$ 121,380	\$ 121,380
Total	\$ -	\$ 132,630	\$ 128,880	\$ 123,950	\$ 121,380	\$ 121,380	\$ 121,380



Solid Waste

Mission

The mission of the Department of General Services Solid Waste Division is to meet the County's solid waste needs through a resource management infrastructure designed to reduce its reliance on land disposal and to promote sustainable behavior.

Significant Changes

Increase in Workers Compensation insurance, increase in tipping fees due to CPI index and fuel adjustments; increased fuel costs.

Staffing

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Full Time Equivalents	3.125	4	4	4	4	4	4

Budget

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Budget	2008/09 Requested	2008/09 Recommended	2008/09 Adopted
Revenue							
Charges for Services	\$ 1,069,301	\$ 1,103,943	\$ 1,073,803	\$ 1,161,630	\$ 1,038,480	\$ 1,038,480	\$ 1,038,480
Other Taxes and Licenses	67,765	71,059	77,297	72,500	245,000	245,000	245,000
Federal and State Grants	-	21,275	9,440	-	15,636	15,636	15,636
Investment Earnings	20,881	36,291	51,337	20,000	20,000	20,000	20,000
Miscellaneous	63,955	25,419	34,669	36,854	32,000	32,000	32,000
Fund Balance Appropriation	55,067	20,868	92,031	74,460	282,399	259,481	259,481
Total	\$ 1,276,969	\$ 1,278,855	\$ 1,338,577	\$ 1,365,444	\$ 1,633,515	\$ 1,610,597	\$ 1,610,597
Expenditures							
Waste Disposal	\$ 321,275	\$ 299,043	\$ 398,650	\$ 377,805	\$ 415,373	\$ 409,729	\$ 409,729
Waste Collections	955,694	979,812	939,927	987,639	1,218,142	1,200,868	1,200,868
Transfers Out	-	-	-	-	-	-	-
Total	\$ 1,276,969	\$ 1,278,855	\$ 1,338,577	\$ 1,365,444	\$ 1,633,515	\$ 1,610,597	\$ 1,610,597

