

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

2009-2010 Recommended Budget

Submitted:

May 4, 2009

Through vision and leadership, setting the standard for professional local government.

www.leecountync.gov



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LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

May 4, 2009

Lee County Board of Commissioners

Richard B. Hayes, Chairman
Larry "Doc" Oldham, Vice-Chairman
James C. Kelly
Nathan E. Paschal
Robert T. Reives
Linda A. Shook
Amy M. Dalrymple

Re: Budget Message
Fiscal Year 2009-10 Recommended Budget

Dear Chairman Hayes and Commission Members:

In accordance with the Local Budget and Fiscal Control Act and the duties as the County's Budget Officer, it is my responsibility to present Lee County's FY 2009-10 recommended budget. The FY 2009-10 recommended budget has been developed with the Commissioners primary goal to maintain the current tax rate of 75 cents per \$100 of valuation. Due to the current economic recession, this budget reduces the level of services provided in many departments so that the current property tax rate can be maintained. This budget challenges the Commissioners to advance Lee County's Mission: Through vision and leadership, setting the standard for professional local government.

Lee County, as are most of the 100 counties in the State, is facing the most difficult financial situation in decades. Even with this economic downturn, this area is in a unique position to take advantage of growth opportunities in our region and be posed to move quickly forward when the economy begins to grow again. The pending Base Realignment and Closure (BRAC) at Fort Bragg, continued growth along the US 1 corridor, and growth in surrounding counties will add new challenges to the County. The County must continue to illustrate its intent to control its future by making proactive decisions rather than reactive decisions that ultimately cost the taxpayers of Lee County more. Now more than ever, the County needs to look forward and begin planning to address the growing capital needs of our education partners.

Last year the budget focused on increased expenditures in education. However, given the loss in revenue to the County from drops in ad valorem and sales taxes, all areas of the budget including education will see a lower amount of funding next year. The

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Going forward, I am optimistic that the steps we have taken in reducing our reoccurring expenditures will position us to take advantage of opportunities when the economy turns for the better. This will be a difficult year for us and all the agencies that we fund. However, I am excited about the future and believe that Lee County is in a good financial position. The County's staff stands ready to help in the review of the budget, and we await the next step in the process.

Sincerely,

A handwritten signature in black ink, appearing to read "John Crumpton". The signature is fluid and cursive, with a large initial "J" and "C".

John Crumpton
Manager/Budget Officer

total budget presented is \$59,828,714. This represents a decrease of 10 percent from the FY 2008-09 amended budget and a 7 percent decrease over the original FY 2008-09 budget passed by the Commissioners. County departments have implemented 6 percent budget reduction plans, with several reducing their budgets even greater. All outside agencies will see a reduction of 4 percent in their funding.

The conclusion of the 2008-09 fiscal year will see the continued reliance on fund balance reserves to achieve balanced budget status. The County began the current year with an appropriation of \$2,398,966 from reserves, which has now been amended to \$2,713,136; this amount was largely used for one-time purchases, matching grants, purchase of a new chiller system at the courthouse, leasing and setup of the new POD units at Lee County High School and minimal ongoing expenses. It is estimated that the County will use \$2,365,945 of this amount to end the current fiscal year. If so, total available General Fund balance will end the year at \$9,653,476, or 15.23 percent of the FY 2008-09 projected expenditures. This is a very significant reduction from the 18.18 percent available fund balance at the end of FY 2007-08. The Board's policy states that it will strive for a fund balance of 18 percent and will not allow reserves to drop below 14 percent.

The proposed fund balance used to balance the FY 2009-10 budget is \$1,033,016. The fund balance appropriation is for one-time expenses and includes consideration of the full-funding of salaries at \$253,297. This amount is routinely referred to as the County's "float". Due to our declining revenues, the County's ability to generate significant amounts of float has been diminished greatly. The County will need to monitor spending and revenue receipts very closely next year to make sure that the actual fund balance used does not go below the 14 percent minimum. Eligible fund balance-use projects are routinely viewed as purchases that have a useful life of more than one year and are not "consumable". These purchases total \$770,719 in the budget.

The revaluation of real property in the 2007-08 fiscal year produced a 12.4 percent increase in the County's tax base. Lee County financial policies adopted May 5, 2005, stated "In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation." With the recent decision to push the next revaluation back to FY 2013 instead of FY 2011, the property tax rate may need to be increased before the next revaluation if the county is expected to address ongoing capital needs and continue to address ongoing current expense and service issues. Maintaining the current tax rate over the next several years will also be extremely difficult given the current climate in the General Assembly. The property tax base is being challenged by several groups and bills providing exemptions are expected to be introduced during the upcoming short session. These bills could have a significant impact on our operating budget and our capital improvements program. In addition, the General Assembly has been discussing transferring the funding of transportation projects and services to counties which will lead to greater pressure on the Commissioners to address these items with property tax revenue. The proposed tax rate does contemplate the continued funding of a capital reserve per the County's financial policies and continues the current year's property tax contribution to debt service as outlined in the County's Capital Improvements Program.

The total FY 2009-10 proposed budget reflects a decrease of 10 percent in revenues bringing total revenues to \$59,828,714. The net revenue decrease over the FY 2008-09 budget is \$6,667,626. Property tax revenue is projected to decrease 2.12 percent from the 2008-09 budget year. The lack of natural property tax base growth and a reduction of the collection rate percentage account for the decrease. The County is showing a decrease in Local Option Sales Taxes of 25.17 percent due to the final phase of the Medicaid relief swap and declining sales in the retail markets. The net decline in sales tax receipts is 10 percent. The decrease in sales tax revenue from retail sales is a major blow to the budget. The County is also showing significant decreases in fee revenue, program revenue, and other revenues. These decreases reflect the trend since the fourth quarter of 2007 which began a decline in these revenues. Once again, this decline is largely due to the slow down in the economy, especially in the areas of home sales (excise taxes) and housing starts (building inspections and environmental services fees).

Over the last five budgets, the Board of Commissioners has made significant expenditure increases in Education. Due to our declining revenues, this trend will end in the coming budget. In the proposed budget, both the Lee County School System (LCSS) and Central Carolina Community College (CCCC) are proposed to have 4 percent reductions in both current expense and capital expenses (net of the POD units for both). The LCSS requested a total of \$3,028,262 in capital or a decrease of \$448,901 from the FY 2008-09 budget. The recommended funding amount for FY 2009-10 is \$1,953,831. The capital issue is clouded by the uncertainty of the lottery receipts for next year. NC Lottery proceeds and Public School Building Capital (PSBC) Fund monies pay for debt and school capital outlay. The LCSS has estimated lottery receipts of \$1,465,619, and we have estimated \$1,000,000, a difference of \$465,619. Also, the LCSS asked for the lease payment of \$207,654 for the POD units at Lee County High School. Based on the commitment by the Commissioners last year, we have broken this payment out from the request and created a separate line item to fund this payment. The net County capital request (minus the POD units) is \$1,354,989 which is an increase of 100 percent over the current amount. Projects to be funded from the lottery proceeds must be approved by the Department of Public Instruction. Approval should be demonstrated to the County by LCSS before any project begins. Current expense funding for LCSS has decreased 4 percent to \$14,978,050. This amount is \$624,085 lower than the \$15,602,134 requested by the Board of Education. In total, the FY 2009-10 budget does not fund a total of \$2,147,416 of the current expense and regular capital outlay requests by the LCSS. To fund these additional requests would require a property tax rate increase of 4.82 cents.

Spending per pupil, using the schools ADM, for current expense increased in last year's budget from \$1,394.70 to \$1,561.18 or an increase of 12 percent. In the FY 2009-10 budget, per pupil expenditures will decrease from \$1,561.18 to \$1,551.17. In the FY 2004-05 budget (6 years ago) this amount was \$1,090.10.

In the current fiscal year budget, current expense funding for CCCC was increased by \$184,193 or 9.17 percent. The Community College's primary current expense request in FY 2009-10 is \$2,324,573. The College also submitted expense reduction plans of 4, 6 & 8 percent. The appropriation of \$2,195,054 was initially reduced by the 4 percent plan,

and then the expenses associated with the move to the W.B. Wicker Business Center were added back. Due to the rent and operational expenses at the Wicker Business Center, net current expense funding for FY 2009-10 goes up slightly by .11 percent. The Community College's current capital funding also increases due the lease of POD units for the W. B. Wicker Business Center. The County only funded \$8,000 of capital for the College last year so the new expense of \$193,074 appears to be large increase. The space at the Wicker Business Center will replace the Jonesboro Campus which is in terrible physical condition and needs to be vacated. This budget fully funds the additional space at the Wicker Business Center.

The County's compulsory contribution to the State of North Carolina's Medicaid program is ending in the FY 2009-10 budget due to the Legislature's Medicaid relief initiatives to counties. In the FY 2008-09 original budget, \$1,632,132 was set aside for Medicaid expenditures. These savings are offset by the loss of \$1,230,478 in sales tax revenues. In addition, the County will continue the hold harmless provisions of the Article 44 sales tax loss for the City of Sanford and the Town of Broadway. After "swapping" sales tax revenues for Medicaid expenses and holding the municipalities harmless, the County will see no net savings from the swap in the FY 2009-10 budget.

This year, no Cost of Living Adjustment (COLA) is recommended for employee pay. Per the County's financial policies, a COLA for employees is determined by a US Department of Labor index. This years COLA index was zero so the budget reflects this amount.

The Budget also reduces the number of full time positions from 368 to 342. This is a reduction of 26 positions or 7 percent of our workforce. This reduction was realized through attrition of 14 positions, elimination from retirements of 3 positions and a reduction in force of 9 positions. On an ongoing annualized basis the reduction of 26 positions will save the County \$1,168,428 in salary and benefits.

The FY 2009-10 budget realizes additional decreases in two employee benefits. First, the County's workers compensation insurance coverage renewal was 12.8 percent less than last year's actual premium. This reduction provides the County with a savings of \$64,877 in the budget. We achieved this reduction through better claims management and claims history. Second, the proposed budget incorporates a 6.5 percent decrease in employee medical insurance rates. The County will change from a single PPO plan to offering three different plans. Employees and non-Medicare (pre-age 65) eligible retirees will have the choice of continuing in a PPO plan or moving to a HSA plan. Medicare eligible retirees (post-age 65) will be moved to a Medicare supplement program that actually provides better coverage in most areas than the employee plans. The original renewal quote from Blue Cross & Blue Shield (BCBS) to stay in a single PPO plan was a 13 percent increase. Staff, realizing that a decrease was needed, worked with our consultant, Mark III, to develop a new plan that would reduce the County costs.

For years, the Board has provided a health insurance benefit for retirees that serve at least 15 continuous years with Lee County immediately preceding retirement and at least 20 years in the retirement system. The 2009-10 fiscal year realizes a total possible

exposure of \$301,632. Presently, 68 former employees receive this benefit. In August of 2009, 10 more retirees will be added to retiree health insurance coverage. In light of increased medical insurance costs and the increasing number of retirement-eligible employees, the Board of Commissioners should monitor this program closely and be prepared to modify such, if it becomes cost prohibitive.

After last year's 7 percent increase in spending for the Sheriff's Department and Jail, the departments will see a decrease in funding. This funding will mainly be in the operational expenses of the Department. No positions in either the Sheriff's Department or Jail will be reduced. The Jail budget was originally submitted at the 6 percent reduction requested. However, after review of the budget and analyzing capital needs for security reasons in the Jail, funds were added back to the budget. Overall Public Safety, including the Emergency Management and the Fire Marshall budgets, is down 4.93 percent or \$377,652.

The County's Human Services functions continue as the backbone of how the County affects the lives of its citizens. This proposed budget reduces services in these areas. Overall, the Human Services budgets are down 16.87 percent or \$2,951,462. The net decrease of Medicaid Expenditures is \$1,200,000. A substantial reduction in services in all areas accounts for those reductions. State reduction in revenues to these programs is another reason for the reduction in services.

North Carolina General Statute (NCGS) 159-13(a) directs that the Budget Ordinance and tax rate adoption take place by July 1, 2009. On the same day that the budget is presented to the governing body, the Budget Officer is required to file a copy of it in the Office of the Clerk to the Board for public inspection and schedule a public hearing. In addition to the Clerk's office, a copy of this proposed FY 2009-10 budget will be available at the Suzanne Reeves Library on Hawkins Avenue in Sanford and online at the County's website, www.leecountync.gov. The public hearing for this recommended budget is scheduled for May 18, 2009, in the Commissioners Board Room at the Lee County Government Center. NCGS 159-13 specifies that not earlier than 10 days after the budget is presented to the governing body and not later than July 1, the governing body shall adopt a budget ordinance and levy a tax rate. A work session for the Board or Finance Committee to contemplate this proposed budget is tentatively scheduled for May 11, 2009, at a time to be determined. It is hoped that deliberations will be complete and that the budget ordinance may be adopted at the June 1, 2009, regular Board meeting.

In the following pages you will find a more detailed account of this FY 2009-10 proposed budget. I encourage you to review such and contact me if a specific explanation is required. A presentation of the document and the proposals contained within is scheduled for the May 4, 2009, 3:00 p.m. regular meeting of the Board.

The drafting of this recommended budget has taken many hours of work and dedication from many employees. I wish to thank Lisa Minter, Finance Director, for her assistance in preparing this budget. I also want to thank all the department heads who understood the challenges that we faced in this budget and took steps to reduce their expenditure requests so we could maintain our existing tax rate.

LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

Fiscal Year 2009-10 Budget at a Glance

Total Property Valuation: \$4.692 billion

Proposed Tax Rate: \$.75

One Penny Generates: \$448,086

General Fund- Revenues

	Amended 08 09 Budget	Recommended 09-10 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
Ad Valorem Taxes	\$35,261,850	\$34,529,300	(\$732,550)	-2.08%
Local Option Sales Tax	\$8,352,222	\$5,984,783	(\$2,367,439)	-28.35%
Other Taxes & Licenses	\$428,500	\$405,400	(\$23,100)	-5.39%
Intergovernmental Revenues	\$9,677,070	\$8,995,497	(\$681,573)	-7.04%
Permits & Fees	\$362,000	\$262,000	(\$100,000)	-27.62%
Sales & Services	\$2,352,717	\$2,115,263	(\$237,454)	-10.09%
Investment Earnings	\$450,000	\$250,000	(\$200,000)	-44.44%
Miscellaneous	\$446,134	\$305,053	(\$141,081)	-31.62%
Transfers In	\$6,452,711	\$5,948,402	(\$504,309)	-7.82%
Fund Balance Appropriated	\$2,713,136	\$1,033,016	(\$1,680,120)	-61.93%
Total Revenues	\$66,496,340	\$59,828,714	-\$6,667,626	-10.03%

General Fund- Expenditures

	Amended 08 09 Budget	Recommended 09-10 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
General Government-Total	\$7,957,423	\$7,100,785	-\$856,638	-10.77%
Public Safety-Total	\$7,661,265	\$7,283,613	(\$377,652)	-4.93%
Economic/Physical Devel.-Total	\$1,763,436	\$1,670,674	(\$92,762)	-5.26%
Health and Welfare-Total	\$17,499,869	\$14,548,407	(\$2,951,462)	-16.87%
<i>Public Health</i>	\$3,457,610	\$2,871,134	(\$586,476)	-16.96%
<i>Mental Health</i>	\$250,000	\$240,000	(\$10,000)	-4.00%
<i>Social Services</i>	\$11,448,721	\$9,316,589	(\$2,132,132)	-18.62%
Education- Total	\$21,335,626	\$19,373,519	(\$1,962,107)	-9.20%
<i>School Current Expense</i>	\$15,602,134	\$14,978,050	(\$624,084)	-4.00%
<i>CCCC Current Expense</i>	\$2,192,590	\$2,195,054	\$2,464	0.11%
Cultural and Recreational -Total	\$2,094,681	\$1,896,054	(\$198,627)	-9.48%
Debt Service-Total	\$7,357,427	\$7,189,662	(\$167,765)	-2.28%
Reserves- Total	\$826,613	\$766,000	(\$60,613)	-7.33%
Total Expenditures	\$66,496,340	\$59,828,714	-\$6,667,626	-10.03%

FISCAL YEAR 2009-2010 PROPOSED BUDGET RECOMMENDATIONS

GENERAL FUND REVENUE

In order to achieve a self-sufficient operation, this proposed budget includes the receipt of \$59,828,714 in revenue to support General Fund activities for the 2009-10 fiscal year. Estimates of revenues for budgetary purposes are gathered from a variety of sources. To estimate revenues for the coming year, the County Manager and Finance Director consult with the Tax department and other department heads. These individuals play an important role in providing estimates of revenue from program-related fees; state and federal grants; licenses and permits; sales and services; property tax and sales tax. Past trends, current and future economic conditions along with the input of County department heads were used to establish revenue projections for the coming year.

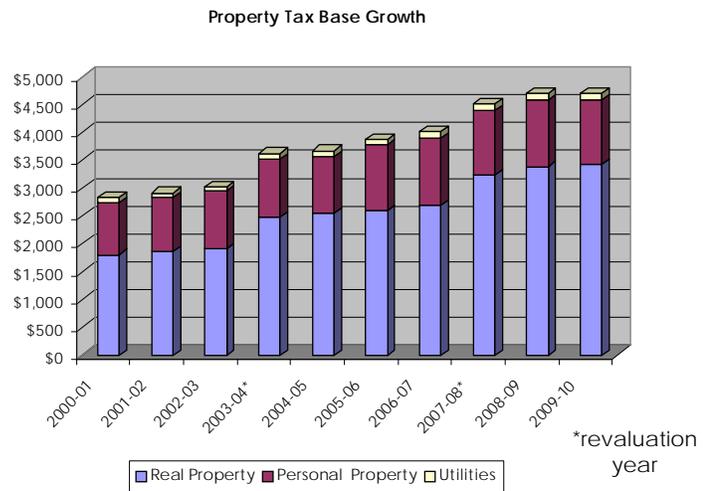
As that greater than 69 percent of the government's revenues are derived from two sources, the property tax and sales taxes, it is important to understand the significance of the projected revenue proceeds. The following table should help show the changes in the two revenue sources and the County's reliance on each as a percentage of total expenditures.

Table #1 – Major Revenue Sources

	FY 2007-2008	FY 2008-2009	Difference	% Change
Tax base	\$ 4,697,010,500	\$ 4,692,000,000	\$ (5,010,500)	(0.11%)
Tax rate	0.75	0.75	0.00	0.0%
Ad valorem rev.	34,170,700	33,606,450	(564,250)	(1.65%)
<i>% of total exp.</i>	<i>53.05%</i>	<i>56.17%</i>	<i>3.12%</i>	<i>5.88%</i>
Sales tax rev.	10,460,647	7,827,082	(2,633,565)	(25.18%)
<i>% of total exp.</i>	<i>16.24%</i>	<i>13.08%</i>	<i>(3.16%)</i>	<i>(19.46%)</i>

Lee County has not been omitted from the economic downturn faced by our nation. This is evidenced by a .11 percent decrease in the tax base. The majority of the decrease is attributed to a decline in the value of registered motor vehicles. A \$49,000,000 decrease in registered motor vehicle value is anticipated in fiscal year 2009-10 due to people not buying vehicles, and the few that do purchase are buying lower priced vehicles. This large decrease in value is offset by a very modest .81 percent increase in real property value and a 3.03 percent increase in personal property value. As illustrated above, the tax rate for FY 2009-10 is recommended to remain at 75 cents per \$100 of valuation.

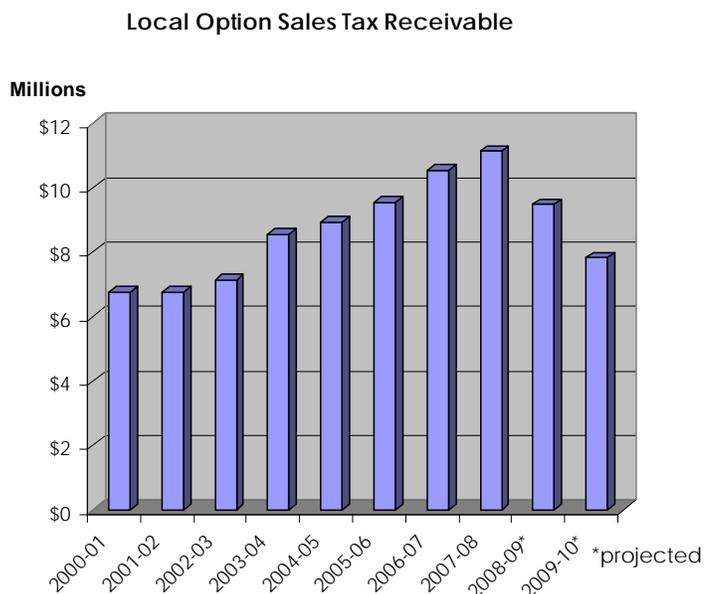
The current economic downturn has also affected the County's collection rate. The County has maintained a collection rate around 97 percent for the last couple of years, but with taxpayers facing various financial challenges, including bankruptcies and foreclosures, the County is anticipating only collecting 95.5 percent of its current year's tax levy. At this collection rate, the local tax base will produce \$448,086 for each penny of the tax rate levy resulting in a projection of \$33,606,450 in tax revenue for FY 2009-10.



Sales tax revenues are the County's second largest single revenue source. However, Medicaid relief approved by the Legislature in FY 2007-08 will continue to have an impact on this revenue source in FY 2009-10. The current sales tax rate in North Carolina is 6.75 percent. Of this, two and one-quarter percent is currently returned to the County. In Lee County, the total county-wide sales tax collections are distributed between the cities in the County and Lee County government based on the population in each government unit. The County's share of 1.25 percent is unrestricted. The other 1 percent is legally split into two .5 percent taxes and has certain restrictions placed on the proceeds by General Statutes.

Currently, 30 percent of the first .5 percent sales tax and 60 percent of the second .5 percent sales tax must be used for school related projects or debt service related to school projects. School sales tax collections are now used to fund debt service incurred by the County for the Lee County School System.

Due to the decline in retail sales, the various sales tax sources are projected to be 10 percent below the actual amounts received in



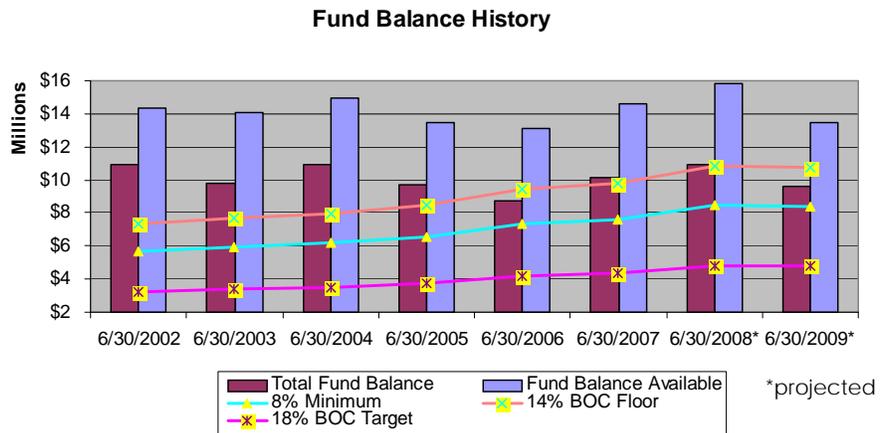
FY 2007-08. With that decline and the implementation of the final phase of the Medicaid relief changes, total local option sales tax revenue is projected at \$7,827,082, a \$2,633,565 decrease from the FY 2008-09 budget amount. Effective October 1, 2009, one-quarter of the County's portion of sales tax will be transferred to the State making the State's portion of the current 6.75 percent tax rate 4.75 percent and the County portion 2 percent. As part of the sales tax rate adjustment, counties must also hold cities harmless for their revenues losses.

Considering the anticipated use of \$2,365,945 of fund balance in the current year budget, it is projected that the year end 2009 available fund balance will be 15.23 percent of general fund expenditures. This proposed budget's use of fund balance reserves is very modest in an effort to make sure that the County stays above the 14 percent available fund balance floor set by the County's financial policies. A fund balance appropriation of \$1,033,016 is included as supplemental revenue for FY 2009-10. A list summarizing the requested and recommended fund balance uses by category are illustrated in the table below. A detailed list can be found in Exhibit 4.

Table #2 – Fund Balance Uses

Category	Requested	Recommended
Capital	\$ 425,216	\$ 309,291
Building Improvements	20,000	20,000
ADA Improvements	9,500	9,500
Facility Development	40,200	40,200
School Capital Outlay	207,654	207,654
CCCC Capital Outlay	<u>193,074</u>	<u>193,074</u>
Total	\$ 895,644	\$ 779,719

While the use of fund balance for one-time expenditures is not in and of itself a negative action, the ongoing annual use of fund balance is cause for contemplation. If this trend continues, the County risks increased scrutiny from the Local Government Commission and ultimately forced oversight by this regulatory body. A much better method for funding capital acquisitions is the use of a capital reserve fund. The Board did adopt a capital reserve appropriation policy that requires an annual contribution amount equal to



one (1) percent of General Fund expenditures; this budget does appropriate said amount. Without such a fund, the depletion of fund balance is prone to continue. The Board also adopted a minimum fund balance policy that requires an amount equal to 14 percent of expenditures and strives for a target fund balance to expenditures ratio of 18 percent. In light of the ongoing appropriation of fund balance reserves, it is projected that FY 2009-10 will be the final year in which the activity will not breach the Board's 14 percent fund balance floor.

GENERAL FUND EXPENDITURES

Expenditures proposed herewith total \$59,828,714, a decrease of 10.03 percent or \$6,667,626 less than the FY 2008-09 amended budget. The decrease is attributable to an unprecedented decline in the national, State and local economies that have individuals and businesses spending less resulting in a major decline in revenues to support the County's expenditures. Based on the competitive employment provision in the County's financial policies that specifies the County's use of a specified Consumer Price Index (CPI) to determine increases to employee salaries, there is no Cost of Living Adjustment (COLA) included in this recommended budget. This recommended budget includes reductions in all but a few departments including outside agencies.

In the fall of 2008 when the County started seeing the indications of the economic downturn's impact on the County, the Board of Commissioners wisely took action to reduce expenditures by freezing all positions that became vacant during the year and reducing expenditures in the areas of travel and capital outlay. Attrition has resulted in seventeen vacant positions at this time. Two of those vacancies will be filled if funding remains intact for those positions. As the budgets were submitted and the economy continued to worsen, it was determined that more reductions in staffing would be necessary to meet the budget requests for FY 2009-10 without a tax increase. An early retirement plan was approved by the Board of Commissioners in March 2009. Fourteen people will be retiring August 1, 2009 as a result of the offering; however, only three positions will be eliminated. Therefore, a reduction in force was required to meet the budgetary needs of the County. Exhibit 5 provides a summary of all personnel changes including the request of six new positions. Funding for three of the positions is included in the FY 2009-10 budget.

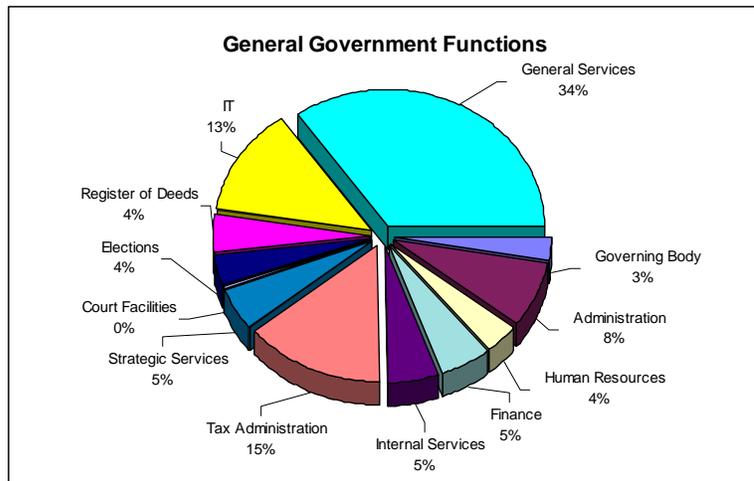
As an agent of the General Assembly, the County provides many mandatory human services programs of which the eligibility and cost are not determined locally. County revenue totaling \$4,224,707 is dedicated to these type required services; \$29,385,983 is dedicated to mandatory programs and services outside the human service functions. A detailed list of mandated and non-mandated programs is provided in Exhibits 2 and 3. The County's inability to control the vast majority of the annual budget is an ongoing frustration that many outside of daily government affairs do not necessarily comprehend. However, legislation approved summer before last has provided some relief from the County's required contribution to the State's Medicaid program. The legislation called for the State to assume 25 percent of the County's Medicaid expenses beginning October 1, 2007, 50 percent as of July 1, 2008, and on July 1, 2009, the State will assume 100 percent of the County's Medicaid burden. The State did not pick up these expenses free of charge. In FY

2007-08, 60 percent of the Medicaid savings was withheld from the County's allotment to the Public School Building Fund; however, the County was still required to provide those lost revenues to the school system. In FY 2008-09, counties and cities forwent a ¼ cent per capita of Article 44 sales tax effective October 1, 2008, and in FY 2009-10, they forgo all of the Article 44 sales tax effective October 1, 2009. The legislation does provide a hold harmless provision for the cities that requires the State to withhold from the counties' Article 39 sales tax distributions the revenues that the cities lose by forgoing the Article 44 revenues.

Following is a more detailed description of proposed General Fund expenditure activities by functional area. The Board should be aware that the requested operational budgets for the various County departments were very conservative and contained very few unreasonable requests. Appreciation is extended to the department heads for submitting practical proposals that considered the County's mission and its financial status. The Board should extend praise to each for their sincere dedication to the organization and their ability to provide high-quality services on somewhat less than adequate operational budgets.

General Government

General government activities can be viewed as the administrative support and governing activities of the organization. Included in this category are the governing body and administrative management, revenue and finance functions, courthouse responsibilities, as well as, facility and technology support. Total expenditures in this category



are down 10.77 percent or \$856,638. About one-half of the decrease is attributed to reductions in staffing levels. Positions have been eliminated in Administration, Human Resources, Finance, Tax, Information Technology and General Services. The other half is attributed to a reduction in operating expenses, building improvements and capital outlay. The responsibility of general government activities can be summarized as support services for the functional areas of County government. These back-office functions provide the revenue, administration, professional and technical support necessary to operate local government. While largely unseen by the general public, these services are essential and must receive continued investment of County resources to ensure high achievement standards in all government departments. This budget proposes such investments in the Information Technology (IT) department.

Over the past years, the County has made some major advancements and investments into technology; however, these are not one time investments. Technology is always advancing and must be enhanced or replaced on a routine basis. The need for these enhancements and replacements are the reason that the IT department is increasing by \$303,832 in FY 2009-10. The proposed budget includes funds to replace the email server that is currently six years old and out of warranty service. An upgrade for the licensing model and database for the MUNIS system is budgeted at \$30,625. MUNIS is the financial and tax system used by the County. This upgrade will provide the County \$12,610 in annual savings on licenses and other MUNIS support.

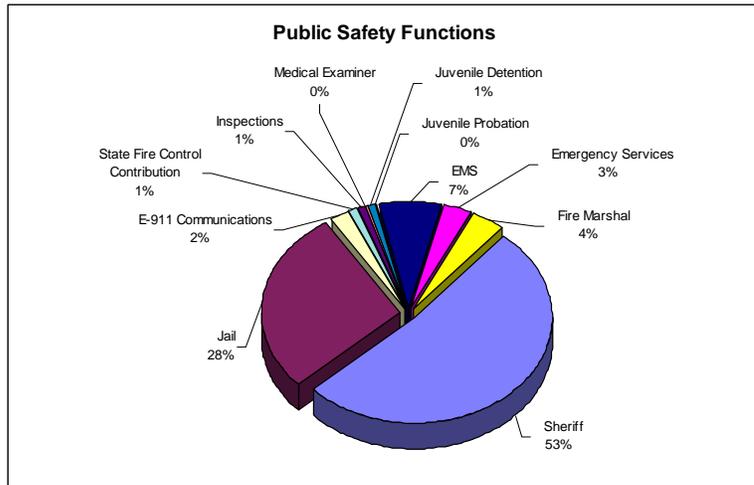
The IT budget also includes \$76,800 to fund a Voice over IP (VOIP) system for the Sheriff's department. The maintenance contract on the current legacy PBX system in place at the Lee County Sheriff's Office will end April 2009. It will cost approximately \$50,000 over the next three years to maintain the current system. The proposed VOIP system would serve employees at the courthouse campus and be connected to the system in place at the Government Center and save long term costs. Redundancy would be provided should either location have an outage.

The IT department requested an IT Network/Systems Administrator in FY 2009-10 to fill the vacancy created by the promotion of the current IT director. While it is understood that the increased utilization and deployment of personal computing devices has increased demand on the IT department from a support ratio of 50 devices per technician in 1999 to over 180 per technician in 2008, it is felt that based on the difficult economic situation that the County is in this position cannot be recommended this year.

In the FY 2009-10 budget the funding for health insurance for retired County employees is being moved from the Human Resources department to the Internal Services department. This budget recommends the appropriation of \$301,632 to cover the health insurance related retiree expenses. When this program began in 1996, the cost of individual employee health insurance was \$1,932 annually; for FY 2008-09 the expense is \$5,369. Presently, there are 68 former employees receiving this benefit, and in August of 2009, 10 more retirees will be added. The ongoing cost of this benefit necessitated a review of the plan that resulted in the Medicare eligible retirees (post-age 65) being moved to a Medicare supplement in FY 2009-10.

Public Safety

Total public safety related expenditures are proposed to decrease by 4.93 percent or \$377,652 in the recommended FY 2009-10 budget. The Sheriff has submitted a FY 2009-10 budget request of \$3,804,540, a decrease of \$271,659 or 6.69 percent. The decrease is attributable to a reduction in capital outlay requests for FY 2009-10. Costs of operating the

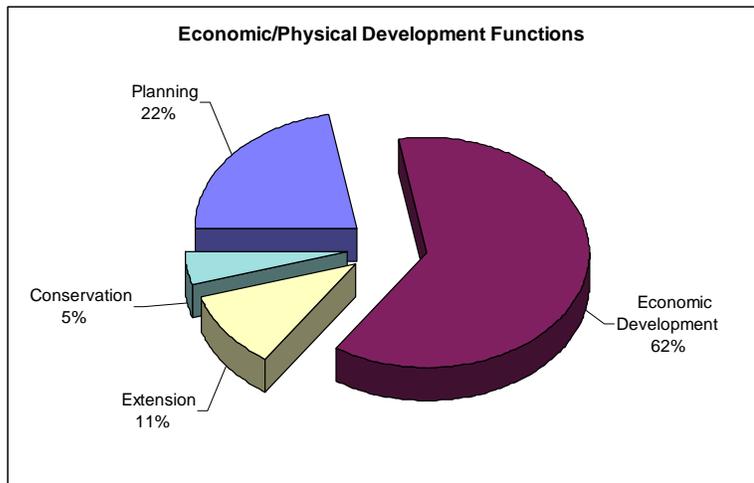


Lee County Jail have increased by just \$5,021 or .25 percent. The Sheriff requested \$34,500 for new industrial washers and dryers for the jail and \$38,308 for a Livescan fingerprint ID system. Excluding these items the budget for the jail has actually decreased by \$67,787. This decline is attributed to a decreased inmate count reducing food costs and medical costs in the jail.

The elimination of the Emergency Management Director position has resulted in a reorganization of the Emergency Services and Fire Marshal departments that saves the County \$62,210. An increase of \$15,000 is budgeted for juvenile detention to cover the increased costs related to the long-term stays of some of the juveniles.

Economic and Physical Development

Per contractual relationship with the City of Sanford, it is proposed that the joint Planning and Community Development department's budget continue to be funded by the County. This amounts to \$373,156 for FY 2009-10; a 1.28 percent increase from the amended budget for the current fiscal year.



Costs for Economic Development are proposed to decrease by \$50,323. A portion of the decrease is attributable to an overall

reduction of 4.5 percent in the operating budget of the Lee County Economic Development Corporation. The recommended budget includes \$862,943 for incentives. The incentives are provided to new and expanding industries that have

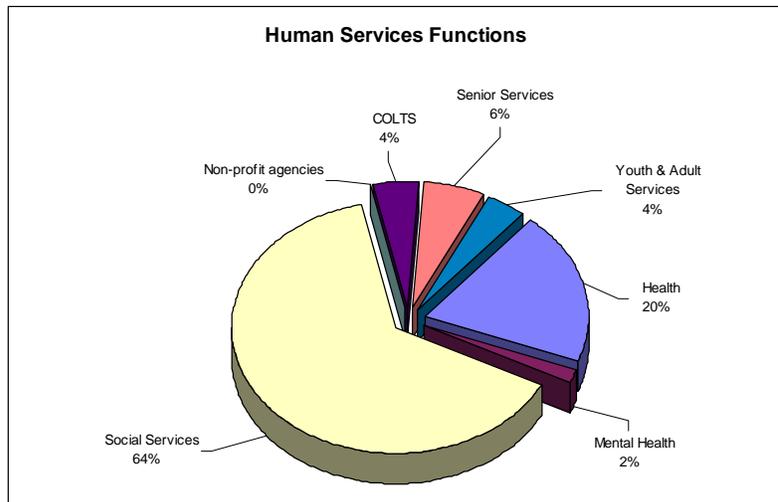
made a significant investment and employment commitment. The incentive program is managed by the Lee County Economic Development Corporation. A list of approved incentive contracts and the anticipated payment amount is provided below.

Table #3 – Approved Incentive Contracts

Company	Annual Incentive	Incentive Expiration Date
Caterpillar	\$ 9,021	2011
Challenge Printing	\$ 16,855	2013
Frontier Spinning	\$ 40,023	2013
Lee Brick & Tile	\$ 73,369	2012
Moore's Machine Company	\$ 33,390	2014
Pentair	\$ 8,105	2011
Wyeth #3	\$457,080	2011
Wyeth #4	\$213,152	2013

Human Services

Human Services budgeted by the County are proposed to decrease 16.87 percent from the FY 2008-09 budget; a \$2,951,462 decrease. Services budgeted in this category include Mental Health, Health, Senior Services, Social Services and Youth and Adult Services departments. The services that fall under this umbrella are vast and account for \$14,548,407, or 24.32 percent of the total FY 2009-10 recommended General Fund budget.



The FY 2009-10 budget continues the County's membership with the Sandhills Center for the provision of Mental Health, Developmental Disability, and Substance Abuse (MH/DD/SA) Services. While the County's obligation to the new service provider is identical to that of the previous Lee-Harnett MH/DD/SA Authority, the per capita contribution is significantly higher than that of 75 percent of the member counties. For the 2009-10 fiscal year, the Sandhills Center has requested a contribution of \$250,000; however, a 4 percent reduction from the FY 2008-09 budget is recommended bringing the County's contribution to \$240,000 for FY 2009-10, a

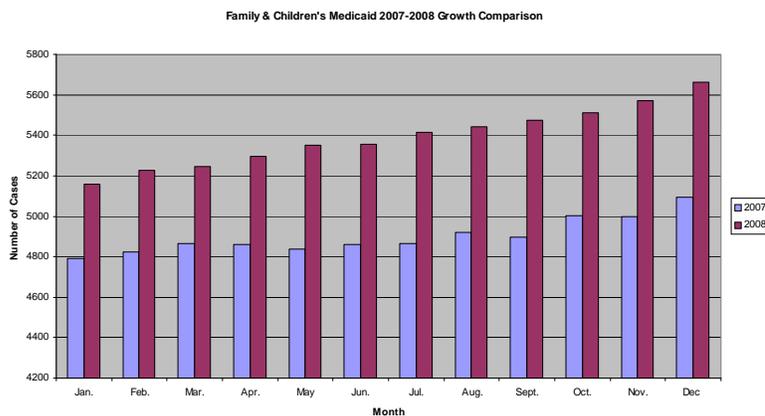
\$10,000 reduction. Regardless, and as the following table illustrates, it can be argued that Lee County citizens pay a disproportional amount for MH/DD/SA services. The Board of Commissioners may desire to initiate a conversation with the Sandhills member counties to devise a more appropriate cost-sharing relationship.

Table #4 – Sandhills Center County General Funding

County	FY 08-09 Allocation	FY 09-10 Request	Net Increase	FY 09-10 Per Capita
Anson	\$ 55,000	\$ 55,000	\$ -	\$ 2.21
Hoke	\$ 58,000	\$ 58,000	\$ -	\$ 1.27
Harnett	\$ 199,679	\$ 199,679	\$ -	\$ 1.83
Lee	\$ 250,000	\$ 250,000	\$ -	\$ 4.35
Montgomery	\$ 67,675	\$ 87,675	\$ -	\$ 3.14
Moore	\$ 298,107	\$ 298,107	\$ -	\$ 3.49
Randolph	\$ 1,001,565	\$ 1,001,565	\$ -	\$ 7.06
Richmond	\$ 150,000	\$ 150,000	\$ -	\$ 3.19
Total	\$ 2,080,026	\$ 2,100,026	\$ -	\$ 3.90

Health Department expenditures are decreasing \$586,476. Revenues for the Health Department are also decreasing 26.37 percent or \$433,104 resulting in an overall decrease in cost to the County equal to \$153,372 or 8.45 percent. Much of this decrease is due to the elimination of positions in the Health Department and the closing of the dental clinic. Including the dental staff, the Health Department will have eliminated six positions by June 30, 2009. A vacant Animal Control Officer position will be eliminated if the City does not continue its contract with the County for animal control services. The Health Department requested to fill a vacant Public Health Nurse II position on a part-time basis. The request is recommended at 24 hours per week.

The administrative costs of the Social Services department for FY 2009-10 are \$5,425,113, a \$374,735 decrease from FY 2008-09. Six positions have been eliminated in this department. The department has requested an Income Maintenance Caseworker I to be primarily responsible for a large redetermination caseload for Family and Children's Medicaid benefits and for the processing of mailed-in applications. This position is being requested to ease some of the burden being



carried by the existing staff caused by increased numbers of Family and Children's Medicaid recipients being served. The last new Family and Children's Medicaid position was added in late July 2008. Total cases at that time were 5,441 with an average caseload of 620 for line staff and 481 for the lead worker. In March 2009, the total cases were 5,810 with the average caseload of 661 and the lead worker with 519. This is an increase of 369 cases, or a 6.78 percent increase.

Social Services programs in the FY 2009-10 budget are decreasing by \$1,757,397 or 31.11 percent. The majority or \$1,632,132 of the decrease is attributable to the State assuming the remaining portion of the County's Medicaid costs in FY 2009-10.

Youth and Adult Services division will again receive a much anticipated \$75,000 Runaway Homeless Grant in FY 2009-10. The budgets for this division have decreased \$41,037 or 6.67 percent for FY 2009-10. This decrease has been achieved through the elimination of a temporary program assistant and a reduction in hours for temporary residential childcare workers at Hillcrest.

The FY 2009-10 recommended budget reduces funding to all non-profit human services agencies by 4 percent.

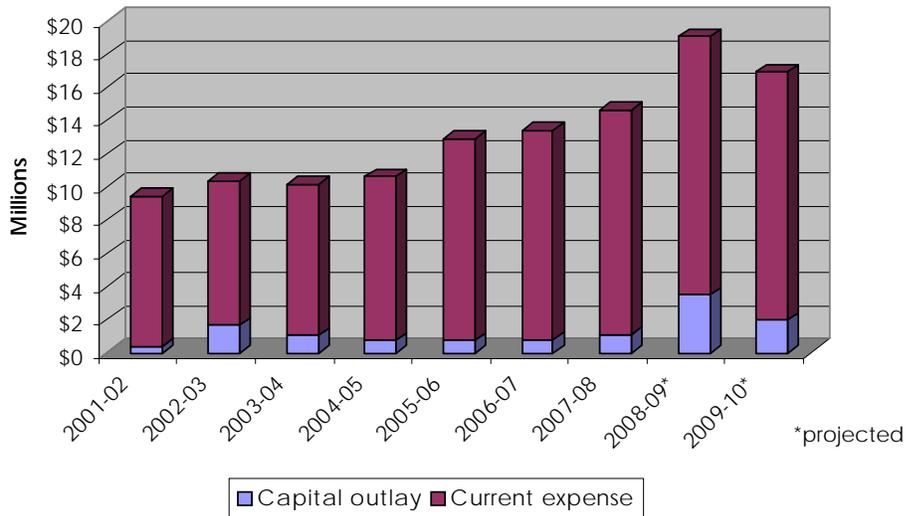
Education

The five (5) expenditure budgets for the Education category are Lee County School System (LCSS) Current Expense, LCSS Capital, Central Carolina Community College (CCCC) Current Expense, CCCC Civic Center and CCCC Capital. These five (5) budgets combined represent 32.38 percent of total General Fund expenditures for FY 2009-10, which equates to a total Education appropriation of \$19,373,519; 9.20 percent lower than the 2008-09 fiscal year budget of \$21,335,626.

The Lee County Board of Education's submitted budget represents an \$18,630,396 funding request, \$15,602,134 for current expense and \$3,028,262 for capital outlay. The current expense budget request is equal to the amount allocated to the LCSS in FY 2008-09; however, due to the decreases in ad valorem tax revenues and sales taxes, the recommended budget includes an appropriation of \$14,978,050 for FY 2009-10, a 4 percent reduction. LCSS' capital outlay requests totaled \$3,028,262 for FY 2009-10. The requests include the \$207,654 annual payment for the POD units located at Lee County High School, \$1,404,381 for HVAC work at various schools, \$510,000 for roof repairs, \$273,000 for paving and \$633,227 for other interior improvements, safety enhancements and miscellaneous projects. The requests assume an allocation of \$1,465,619 from NC Lottery proceeds. The budget recommends funding \$1,953,831 of the request using \$1,000,000 from NC Lottery proceeds pending approval of projects by the Department of Public Instruction and \$953,831 from County funds with \$207,654 be specifically allocated to the payment of the POD units lease.

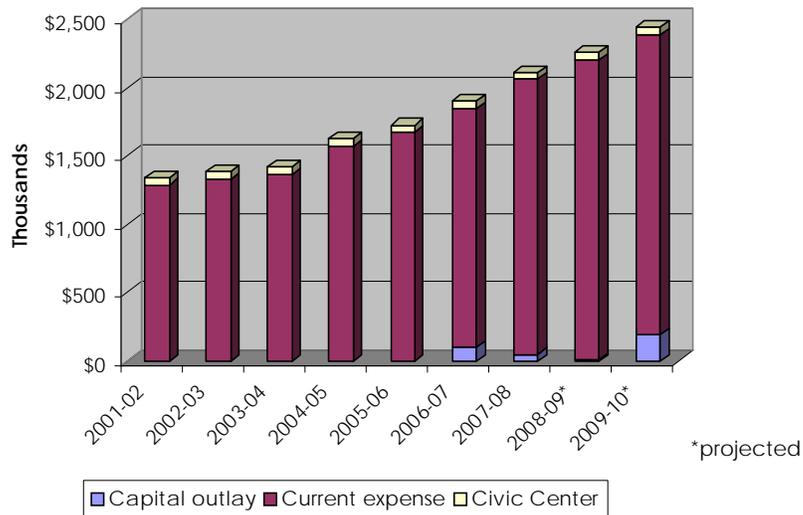
While not funding the LCSS at the requested level, the net total education appropriations in this proposed budget are the equivalent of 35.56 cents of the tax rate levy. The following graph illustrates the County's current expense and capital outlay funding history.

**Lee County School System
Funding for Current Expense and Capital Outlay**



Central Carolina Community College requested current expense funding of \$2,324,573 for FY 2009-10, an increase of \$131,983 or 6.02 percent. A large portion of that increase along with the \$193,074 requested in capital outlay funding is attributable to the move of the Jonesboro campus activities and programs to the W.B. Wicker Business Center. The FY 2009-10 budget recommends \$2,195,054 for current expense and the \$193,074 in capital outlay for the POD unit leases. The Community College’s request includes \$55,739 in funding for the Dennis A. Wicker Civic Center. This requested amount is equal to the FY 2008-09 appropriation. The recommended budget reduces the FY 2009-10 appropriation by 4 percent for an allocation of \$53,510.

Central Carolina Community College Funding



Cultural and Recreational

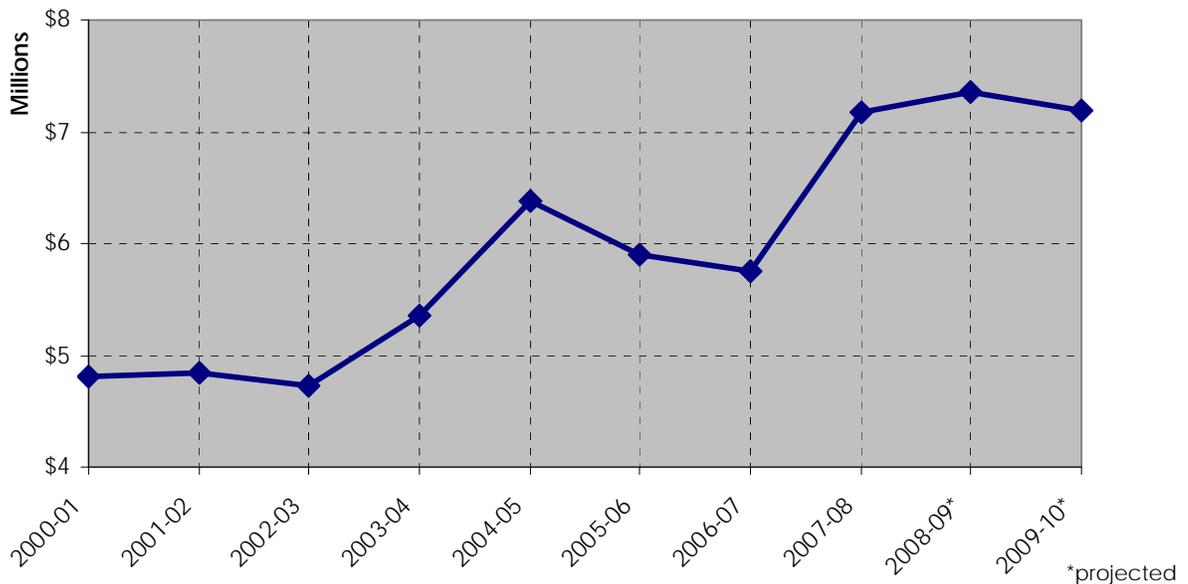
The Cultural and Recreational category of General Fund appropriations for FY 2009-10 reflects a decrease of \$198,627. This decrease does not come without decrease in services being offered though. The Library budget is decreasing by \$107,175 through the elimination of a position and the continuation of a reduction in hours at the Broadway branch and a reduction in hours at the main branch Thursdays and Saturdays. Parks and Recreation budget is decreasing by \$90,992 or 7.08 percent through the elimination of a position and a reduction in temporary hours that is accomplished through reduced program offerings.

Temple Theater and Arts Council recommended appropriations are 4 percent below the appropriations for FY 2008-09.

Debt Service

This proposed budget includes debt service totaling \$7,189,662, a decrease of \$167,765 or 2.28 percent. Following is a graph that illustrates the County's total debt service expenditures over the past ten (10) years. Please note that of the County's total debt payment for the coming fiscal year, \$6,393,161, or 88.92 percent, is for Lee County School System facility construction. Funding for FY 2009-10 debt service payments includes \$1,171,056 from the Capital Reserve Fund based on the County's capital funding plan and \$1,129,246 from investment earnings on the 2006 Certificates of Participation proceeds.

Debt Service Expenditures



Emergency and Contingency

The County maintains an emergency and contingency account to budget for unexpected yet reasonable changes in the operation costs of governmental operations. This year’s Miscellaneous Expense budget includes two (2) noteworthy items. The first is a \$100,000 appropriation for emergencies and contingencies. This line item was excluded from the adopted budgeted for FY 2008-09, but with the uncertainty of economy it is felt that this is a necessary line item to help cover problems that may arise.

The other noteworthy item in the Miscellaneous Expense budget is a \$601,000 contribution to the General Fund Capital Reserve account in accordance with the Board’s adopted financial policies to annually fund said reserve by the equivalent of one (1) percent of General Fund expenditures. The adoption and adherence to this goal is a wise decision that will ultimately reduce the Board’s reliance on fund balance to pay for capital acquisitions. It is hoped that as the County’s financial condition improves, this goal will be increased to more adequately fund the capital projects of the government.

A complete accounting of all Emergency and Contingency appropriations is provided in the following table.

Table #5 – Miscellaneous Expense Account Expenditures

Amount	Purpose
\$ 40,000	Unemployment insurance contingency
\$ 25,000	Workers’ compensation insurance contingency
\$100,000	Emergency and contingency
\$601,000	Capital Reserve Fund transfer (per Financial Policy)

-----End of General Fund-----

ROOM OCCUPANCY TAX FUND

The revenues from this fund are derived from a 3% surcharge placed on hotel/motel rooms within Lee County and are dedicated to the operation and capital improvements of the Dennis A. Wicker Civic Center. An appropriation of \$168,751 funds the request for the Civic Center.

SPECIAL REVENUES SCHOOLS FUND

The restricted portions of Articles 40 and 42 sales tax proceeds are deposited in this fund as required by State law. Also, the proceeds from the Public School Building Capital Fund (ADM) and the NC Lottery are deposited in this fund for accounting purposes. A 10 percent decrease in sales tax collections is projected, \$209,450.

A decrease of \$48,290 is projected in the Public School Building Capital fund based on estimated provided by the Department of Instruction. There is concern that this revenue stream may be pulled from the counties when the State finally adopts its budget for FY 2009-10. The use of \$1,000,000 in NC Lottery proceeds is included in this fund. These funds are transferred to the general fund to service school related debt and capital outlay items.

CAPITAL RESERVE FUND

An appropriation of \$1,171,056 is recommended in this fund for the 2009-10 fiscal year to cover debt service costs in the General Fund. A contribution of \$601,000 is recommended to come from the General Fund in accordance with the Board's financial policies.

EMERGENCY TELEPHONE SYSTEM FUND

The Board established this fund during the 1996-97 fiscal year to account for the E-911 surcharge revenues collected by Windstream. During FY 2007-08, the State took over the collection of all E-911 surcharges and is distributing the funds to the cities and counties. An appropriation of \$343,424 is being transferred to the City of Sanford to compensate them for leasing equipment and paying other qualified costs for the E-911 Communications Center located in the basement of City Hall. The balance of the funds will be transferred to the County's General Fund to pay for qualified E-911 cost in the Strategic Services budget. The total appropriation from this fund is \$346,424.

AIRPORT TAX RESERVE FUND

On February 20, 2003, the Board of Commissioners approved a funding agreement for the Sanford-Lee County Regional Airport Authority. The agreement establishes a reserve fund based on the amount of property tax collected on personnel property located at the airport during each fiscal year. The first priority in the use of the collected funds will be for the operation and maintenance of the airport and airport capital projects. Excess funds may be used for public purposes that benefit both the city and county.

The Airport Authority has requested \$89,272 for FY 2009-10. This is a decrease of \$58,421. The estimated tax base for FY 2009-10 will produce enough revenue to fully support this request.

WATER DEBT SERVICE FUND

This fund was established in FY 2005-06 to accept contributions from the City of Sanford to offset the remaining debt that Lee County Water & Sewer District #1 holds on the water system that was transferred to the City of Sanford in March 2005.

FIRE DISTRICTS FUNDS

With the establishment of the Lee County Fire Advisory Board (FAB), this proposed budget does not include recommendations for the volunteer fire department budget requests. The FAB is considering the FY 2009-10 funding levels for each of the fire districts and will present their recommendation to the Board of Commissioners by June 1, 2009.

SOLID WASTE FUND

The purpose of this fund is to account for revenues and expenditures in the Solid Waste enterprise budget. Total projected revenues for the fund are \$1,327,536, a 17.57 percent decrease from the current fiscal year. The primary reasons for the increase are a large decrease in white goods disposal fees and a decreased fund balance appropriation. These revenues were high in FY 2008-09 because of expenses related to the closing of the C&D landfill. Solid Waste fees will remain the same in FY 2009-10.

Table #6 – Solid Waste Fees

FEE	CURRENT RATE	PROPOSED RATE	DIFFERENCE
(1) Disposal fee	\$40.00	\$40.00	\$0.00
(2) Collection fee	\$40.00	\$40.00	\$0.00
Total	\$80.00	\$80.00	\$0.00

BUDGET SUMMAY - GENERAL FUND - REVENUES

	07-08 Actual	Amended 08-09 Budget	Requested 09-10 Budget	Recommended 09-10 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Taxes						
Property Taxes						
Current Year	\$ 33,618,700	\$ 34,170,700	\$ 33,470,700	\$ 33,606,450	\$ (564,250)	-1.65%
Prior Years	1,203,848	1,091,150	487,850	922,850	(168,300)	-15.42%
Rental Vehicle Tax	48,706	44,000	44,000	44,000	-	0.00%
Privilege License Taxes	3,922	4,500	3,500	3,500	(1,000)	-22.22%
Local Option Sales Tax	9,291,652	8,352,222	5,984,783	5,984,783	(2,367,439)	-28.35%
Special School Sales Tax	1,832,402	2,108,425	1,842,299	1,842,299	(266,126)	-12.62%
Hold Harmless Revenue	260,158	-	-	-	-	0.00%
Cable TV Franchise Tax	205,986	150,000	207,900	207,900	57,900	38.60%
Beer & Wine Tax	61,341	58,000	64,890	64,890	6,890	11.88%
Total	46,526,715	45,978,997	42,105,922	42,676,672	(3,302,325)	-7.18%
General Revenues						
Investment Earnings	638,565	450,000	250,000	250,000	(200,000)	-44.44%
Departmental Revenues/Fees						
Tax	130,503	125,000	123,500	123,500	(1,500)	-1.20%
Strategic Services	107,310	99,174	98,674	98,674	(500)	-0.50%
Elections	63,990	700	45,500	45,500	44,800	6400.00%
Register of Deeds	563,250	592,000	412,000	412,000	(180,000)	-30.41%
Sheriff/Jail	402,688	508,819	463,137	463,137	(45,682)	-8.98%
Emergency Management	67,770	120,392	60,056	60,056	(60,336)	-50.12%
Extension	-	4,150	4,150	4,150	-	0.00%
Library	168,869	156,307	140,347	140,347	(15,960)	-10.21%
Recreation	724,789	267,251	269,611	269,611	2,360	0.88%
ABC Revenues	110,755	118,000	118,300	118,300	300	0.25%
Other	2,530,015	4,842,656	3,427,056	4,533,057	(309,599)	-6.39%
Total	5,508,504	7,284,449	5,412,331	6,518,332	(766,117)	-10.52%
Human Services						
Veterans	2,000	2,000	2,000	2,000	-	0.00%
Health Department	1,517,557	1,642,644	1,209,540	1,209,540	(433,104)	-26.37%
Social Services	6,274,273	7,243,176	6,930,463	6,920,556	(322,620)	-4.45%
Senior Services	1,250,647	1,250,770	1,089,457	1,083,313	(167,457)	-13.39%
Youth & Adult Services	379,834	381,168	385,285	385,285	4,117	1.08%
Total	9,424,311	10,519,758	9,616,745	9,600,694	(919,064)	-8.74%
Designated Fund Balance	-	2,713,136	-	1,033,016	(1,680,120)	-61.93%
Total General Fund Revenues	61,459,530	66,496,340	57,134,998	59,828,714	(6,667,626)	-10.03%

*Represents change from 2008-2009 Budget to 2009-2010 Recommended

BUDGET SUMMARY - GENERAL FUND - EXPENDITURES

	07-08 Actual	Amended 08-09 Budget	Requested 09-10 Budget	Recommended 09-10 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
General Government						
Governing Body	188,426	203,329	205,084	194,783	(8,546)	-4.20%
Administration	500,728	625,903	625,502	548,794	(77,109)	-12.32%
Human Resources	559,835	668,252	296,773	266,719	(401,533)	-60.09%
Finance	530,438	455,653	429,947	376,605	(79,048)	-17.35%
Internal Services	63,599	64,000	473,832	367,832	303,832	474.74%
Tax Administration	905,934	1,110,055	1,139,943	1,033,241	(76,814)	-6.92%
Tax Revaluation	12,926	-	-	-	-	0.00%
Strategic Services	363,668	372,109	356,601	354,036	(18,073)	-4.86%
Court Facilities	2,657	12,115	8,952	8,952	(3,163)	-26.11%
Elections	313,189	292,760	295,361	264,398	(28,362)	-9.69%
Register of Deeds	363,400	373,679	348,038	307,793	(65,886)	-17.63%
IT	784,012	794,911	1,130,200	908,757	113,846	14.32%
General Services	2,645,872	2,984,657	2,472,451	2,468,875	(515,782)	-17.28%
Total	7,234,684	7,957,423	7,782,684	7,100,785	(856,638)	-10.77%
Public Safety						
Sheriff	4,021,351	4,058,884	3,804,540	3,787,225	(271,659)	-6.69%
Jail	2,013,519	2,038,558	2,061,366	2,043,579	5,021	0.25%
E-911 Communications	141,745	157,156	157,156	157,156	-	0.00%
State Fire Control Contribution	76,283	90,040	90,040	86,438	(3,602)	-4.00%
Inspections	53,992	50,635	48,610	48,610	(2,025)	-4.00%
Medical Examiner	30,627	32,000	32,000	32,000	-	0.00%
Juvenile Detention	67,104	50,165	75,165	65,165	15,000	29.90%
Juvenile Probation	13,740	13,740	13,740	13,740	-	0.00%
EMS	525,000	525,000	525,000	525,000	-	0.00%
Emergency Services	235,399	323,084	296,291	239,670	(83,414)	-25.82%
Fire Marshal	238,789	322,003	307,953	285,030	(36,973)	-11.48%
Total	7,417,549	7,661,265	7,411,861	7,283,613	(377,652)	-4.93%
Economic/Physical Development						
Planning	324,140	368,454	373,156	373,156	4,702	1.28%
Economic Development	976,959	1,088,584	1,039,221	1,038,261	(50,323)	-4.62%
Extension	138,156	191,711	183,154	181,774	(9,937)	-5.18%
Conservation	106,627	114,687	116,858	77,483	(37,204)	-32.44%
Total	1,545,882	1,763,436	1,712,389	1,670,674	(92,762)	-5.26%

*Represents change from 2008-2009 Budget to 2009-2010 Recommended

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	07-08 Actual	Amended 08-09 Budget	Requested 09-10 Budget	Recommended 09-10 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Human services						
Health Department - Admin	629,004	612,020	625,793	618,675	6,655	1.09%
Maternal Health	283,432	294,738	227,099	224,723	(70,015)	-23.75%
Child Health	111,288	118,520	89,529	88,790	(29,730)	-25.08%
Primary Care	33,871	44,721	62,173	61,781	17,060	38.15%
Promotion	111,127	143,241	128,860	127,974	(15,267)	-10.66%
WIC - CS	140,057	216,186	222,061	222,186	6,000	2.78%
Family Planning	185,246	221,814	182,053	180,522	(41,292)	-18.62%
Animal Control	274,622	302,762	299,831	296,917	(5,845)	-1.93%
Environmental Health	459,512	466,567	498,224	493,814	27,247	5.84%
Aids Control	29,530	34,489	49,981	49,515	15,026	43.57%
Bioterrorism	49,558	51,895	24,558	24,558	(27,337)	-52.68%
WIC - BF	21,867	21,180	22,180	22,180	1,000	4.72%
Children Services Coordinator	138,644	99,211	74,996	73,976	(25,235)	-25.44%
Communicable Diseases	152,929	215,110	167,791	166,086	(49,024)	-22.79%
Breast/Cervical Cancer Control	19,955	28,685	27,877	27,688	(997)	-3.48%
Immunizations	69,049	90,532	69,350	68,611	(21,921)	-24.21%
HIV Case Management	3,326	8,935	-	-	(8,935)	-100.00%
Health-Dental	308,977	326,241	-	-	(326,241)	-100.00%
Healthy Carolinians	10,870	-	-	-	-	0.00%
Health Check Coordination	56,266	84,083	45,048	44,521	(39,562)	-47.05%
WIC - GA	4,251	11,772	13,709	13,709	1,937	16.45%
WIC - NE	44,987	64,908	64,908	64,908	-	0.00%
Mental Health	250,000	250,000	250,000	240,000	(10,000)	-4.00%
Lee County Industries	5,000	5,000	10,000	4,800	(200)	-4.00%
Social Services - Admin	5,299,167	5,799,848	5,604,406	5,425,113	(374,735)	-6.46%
Social Services - Programs	5,839,996	5,648,873	3,891,476	3,891,476	(1,757,397)	-31.11%
Johnston-Lee Community Action	14,000	14,000	14,000	13,440	(560)	-4.00%
HAVEN	5,000	10,000	10,000	9,600	(400)	-4.00%
Senior Services - Transportation	900,394	782,210	653,492	647,348	(134,862)	-17.24%
Senior Services - General	841,406	916,777	900,953	870,982	(45,795)	-5.00%
Youth Services	125,008	135,071	129,861	129,071	(6,000)	-4.44%
Thanks	41,099	58,423	55,742	55,248	(3,175)	-5.43%
Hillcrest	259,508	351,402	323,645	319,694	(31,708)	-9.02%
Pretrial Release	61,598	70,515	71,191	70,501	(14)	-0.02%
Family Centered Casework	39,582	140	-	-	(140)	-100.00%
Total	16,820,126	17,499,869	14,810,787	14,548,407	(2,951,462)	-16.87%

*Represents change from 2008-2009 Budget to 2009-2010 Recommended

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	07-08 Actual	Amended 08-09 Budget	Requested 09-10 Budget	Recommended 09-10 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Education						
School Current Expense	13,502,134	15,602,134	15,602,134	14,978,050	(624,084)	-4.00%
School Capital Outlay	1,102,836	3,477,163	3,028,262	1,953,831	(1,523,332)	-43.81%
CCCC Current Expense	2,008,397	2,192,590	2,324,573	2,195,054	2,464	0.11%
CCCC Civic Center	55,739	55,739	53,510	53,510	(2,229)	-4.00%
CCCC Capital Outlay	51,000	8,000	193,074	193,074	185,074	2313.43%
Total	16,720,106	21,335,626	21,201,553	19,373,519	(1,962,107)	-9.20%
Cultural and Recreational						
Libraries	735,689	798,176	769,940	691,001	(107,175)	-13.43%
Parks and Recreation	1,666,356	1,285,005	1,303,275	1,194,013	(90,992)	-7.08%
Temple Theater	9,000	9,000	12,000	8,640	(360)	-4.00%
Arts Council	2,500	2,500	2,600	2,400	(100)	-4.00%
Total	2,413,545	2,094,681	2,087,815	1,896,054	(198,627)	-9.48%
Debt Service						
Principal	2,099,997	3,965,859	4,225,859	4,225,859	260,000	6.56%
Interest and Fees	4,523,285	2,860,582	2,696,582	2,696,582	(164,000)	-5.73%
Capital Lease Payments	554,331	530,986	267,221	267,221	(263,765)	-49.67%
Total	7,177,613	7,357,427	7,189,662	7,189,662	(167,765)	-2.28%
Reserves	942,404	826,613	766,000	766,000	(60,613)	-7.33%
Total Expenditures	60,271,909	66,496,340	62,962,751	59,828,714	(6,667,626)	-10.03%

*Represents change from 2008-2009 Budget to 2009-2010 Recommended

EXPENDITURES: WHERE DOES THE MONEY GO?



BUDGET SUMMARY - OTHER FUNDS

	07-08 Actual	Amended 08-09 Budget	Requested 09-10 Budget	Recommended 09-10 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
<u>Room Occupancy Tax Fund</u>						
Revenues	\$ 189,494	\$ 168,751	\$ 168,751	\$ 168,751	\$ -	0.00%
Expenses	243,466	168,751	168,751	168,751	-	0.00%
Net Excess	<u>\$ (53,972)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
<u>Special Revenue Schools Fund</u>						
Revenues	\$ 3,222,720	\$ 4,999,320	\$ 3,418,746	\$ 3,418,746	\$ (1,580,574)	-31.62%
Expenses	2,740,606	4,999,320	3,418,746	3,418,746	(1,580,574)	-31.62%
Net Excess	<u>\$ 482,114</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
<u>Capital Reserve Fund</u>						
Revenues	\$ 817,604	\$ 806,235	\$ 1,171,056	\$ 1,171,056	\$ 364,821	45.25%
Expenses	440,629	806,235	1,171,056	1,171,056	364,821	45.25%
Net Excess	<u>\$ 376,975</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
<u>Emergency Telephone System Fund</u>						
Revenues	\$ 494,062	\$ 346,424	\$ 346,424	\$ 346,424	\$ -	0.00%
Expenses	869,244	346,424	346,424	346,424	-	0.00%
Net Excess	<u>\$ (375,182)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
<u>Airport Tax Reserve Fund</u>						
Revenues	\$ 232,645	\$ 147,693	\$ 89,272	\$ 89,272	\$ (58,421)	-39.56%
Expenses	54,997	147,693	89,272	89,272	(58,421)	-39.56%
Net Excess	<u>\$ 177,648</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
<u>Water Debt Service Fund</u>						
Revenues	\$ 125,130	\$ 121,380	\$ 117,630	\$ 117,630	\$ (3,750)	-3.09%
Expenses	125,130	121,380	117,630	117,630	(3,750)	-3.09%
Net Excess	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A
*Represents change from 2008-2009 Budget to 2009-2010 Recommended						

BUDGET SUMMARY - OTHER FUNDS CONTINUED

Solid Waste Fund	07-08 Actual	Amended 08-09 Budget	Requested 09-10 Budget	Recommended 09-10 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Revenues						
User Fees	\$ 1,129,739	\$ 1,038,480	\$ 1,053,520	\$ 1,053,520	\$ 15,040	1.45%
White Goods Disposal Fees	21,030	177,000	20,000	20,000	(157,000)	-88.70%
1% Surcharge on Tires	62,933	57,000	60,000	60,000	3,000	5.26%
Other Revenues	31,464	58,636	44,430	44,430	(14,206)	-24.23%
Investment Earnings	49,102	20,000	12,000	12,000	(8,000)	-40.00%
Designated Reserves	-	259,481	137,586	137,586	(121,895)	100.00%
Total Revenues	<u>\$ 1,294,268</u>	<u>\$ 1,610,597</u>	<u>\$ 1,327,536</u>	<u>\$ 1,327,536</u>	<u>\$ (283,061)</u>	<u>-17.57%</u>
Expenses						
Waste Disposal Operations	\$ 513,659	\$ 404,729	\$ 222,327	\$ 222,327	\$ (182,402)	-45.07%
Waste Collection Operations	970,277	1,205,868	1,105,209	1,105,209	(100,659)	-8.35%
Total Expenses	<u>\$ 1,483,936</u>	<u>\$ 1,610,597</u>	<u>\$ 1,327,536</u>	<u>\$ 1,327,536</u>	<u>\$ (283,061)</u>	<u>-17.57%</u>
Net Excess	<u>\$ (189,668)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	N/A

*Represents change from 2008-2009 Budget to 2009-2010 Recommended

Schedule of Mandated Programs

Department	Notes	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County
Governing Body	1	\$ 197,938		\$ 197,938	100.00%
Finance	1	376,605		376,605	100.00%
Tax Administration	1	1,033,241	123,500	909,741	88.05%
Strategic Services	1	354,036	101,674	252,362	71.28%
Court Facilities	1	8,952		8,952	100.00%
Elections	1	264,398	45,500	218,898	82.79%
Register of Deeds	1	307,793	412,000	(104,207)	-33.86%
Buildings and Grounds	1	2,468,875		2,468,875	100.00%
Sheriff	1	3,787,225	272,605	3,514,620	92.80%
Jail	1	2,043,579	190,532	1,853,047	90.68%
Inspections	1	48,610		48,610	100.00%
Emergency Services	1	239,427	58,056	181,371	75.75%
Fire Marshal	1	284,785	284,785	-	0.00%
Health Dept - General Admin.	1	618,675	89,035	529,640	85.61%
Health - Maternal Health	1	224,723	170,710	54,013	24.04%
Health - Child Health	1	88,790	55,278	33,512	37.74%
Health - Promotion	1	127,974	55,552	72,422	56.59%
Health - WIC - CS	2	222,186	222,186	-	0.00%
Health - Family Planning	1	180,522	153,916	26,606	14.74%
Health - Animal Control	1	296,917	57,235	239,682	80.72%
Health - Environmental Health	1	493,814	136,616	357,198	72.33%
Health - Aids Control	1	49,515	500	49,015	98.99%
Health - Bioterrorism	1	24,558	17,058	7,500	30.54%
Health - WIC - BF	2	22,180	22,180	-	0.00%
Health - Children's Svcs. Coordinator	1	73,976	41,685	32,291	43.65%
Health - Communicable Disease	1	166,086	24,826	141,260	85.05%
Health - Breast/Cervical Cancer	1	27,688	13,769	13,919	50.27%
Health - Immunization Outreach	1	68,611	23,995	44,616	65.03%
Health - WIC - GA	2	13,709	13,709	-	0.00%
Health - WIC - NE	2	64,908	64,908	-	0.00%
Mental Health	1	240,000	13,000	227,000	94.58%
Social Services	1&2	9,316,589	6,920,556	2,396,033	25.72%
School Current Expense	1	14,978,050		14,978,050	100.00%
School Capital Outlay	1	1,953,831		1,953,831	100.00%
Debt Service	1	7,189,662	4,662,372	2,527,290	35.15%
Total Mandated Programs		\$ 47,858,428	\$ 14,247,738	\$ 33,610,690	

Mandated Programs account for 80.0% of the total general fund budget.

NOTES

- 1 - DEPARTMENT OR PROGRAM MANDATED BUT THE FUNDING LEVEL IS DETERMINED BY THE COUNTY
- 2 - DEPARTMENT OR PROGRAM MANDATED AND FUNDING LEVEL SET BY FEDERAL OR STATE AUTHORITY

Schedule of Non-Mandated Programs

Department	Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County
Administration	\$ 548,794	\$ 88,584	\$ 460,210	83.86%
Human Resources	266,719		266,719	100.00%
Internal Services	367,832		367,832	100.00%
IT	908,757	101,800	806,957	88.80%
911 Communications	157,156		157,156	100.00%
State Fire Control Contribution	86,438		86,438	100.00%
Medical Examiner	32,000		32,000	100.00%
Juvenile Detention	65,165		65,165	100.00%
Juvenile Probation Rent	13,740		13,740	100.00%
EMS	525,000		525,000	100.00%
Planning	373,156		373,156	100.00%
Economic Development	1,038,261	12,478	1,025,783	98.80%
Cooperative Extension	181,774	4,150	177,624	97.72%
Conservation	77,483		77,483	100.00%
Health - Primary Care	61,781	18,163	43,618	70.60%
Health Check Coordination	44,521	28,219	16,302	36.62%
Lee County Industries	4,800		4,800	100.00%
Johnston-Lee Community Action	13,440		13,440	100.00%
HAVEN	9,600		9,600	100.00%
COLTS	647,348	612,779	34,569	5.34%
Senior Services	870,982	472,534	398,448	45.75%
Youth Services	129,071	93,593	35,479	27.49%
Thanks	55,248	34,750	20,498	37.10%
Hillcrest	319,694	256,943	62,752	19.63%
Pretrial Release	70,501		70,501	100.00%
CCCC Current Expense	2,195,054		2,195,054	100.00%
CCCC Civic Center	53,510		53,510	100.00%
CCCC Capital Outlay	193,074		193,074	100.00%
Library	691,001	140,347	550,654	79.69%
Parks and Recreation	1,194,013	269,611	924,402	77.42%
Arts Council	2,400		2,400	100.00%
Temple Theater	8,640		8,640	100.00%
Reserves	766,000		766,000	100.00%
Total Non-mandated programs	\$ 11,972,953	\$ 2,133,950	\$ 9,839,003	

Non-Mandated programs account for 20.0% of the total general fund budget.

Fund Balance Appropriated

Department	Description	Requested	Recommended
<u>Capital Outlay</u>			
Tax Administration	Technology Equipment <\$5000 per item	3,000	-
Court Facilities	Capital <\$5000 per item	3,587	3,587
IT	Phone System Replacement for Sheriff's Office	76,800	76,800
IT	Capital <\$5000 per item	62,800	62,800
IT	Fiber Connectivity to Recreation and Extension	50,000	-
IT	Email Server Hardware	6,000	6,000
IT	Email Archiving Appliance	25,000	-
IT	Library Server Hardware	10,000	-
Sheriff	Capital <\$5000 per item	6,250	6,250
Jail	Washers and Dryers	34,500	34,500
Jail	Livescan Fingerprint ID System	38,308	38,308
Emergency Services	Generator Connection for East Lee Middle School	23,000	23,000
Emergency Services	Generator Connections for Disaster Recovery Center	20,000	-
Emergency Services	Technology Equipment <\$5000 per item	16,385	10,360
Emergency Services	Phase 2 of Emergency Radio System Transfer	15,500	15,500
Soil Conservation	Capital <\$5000 per item	1,900	-
Social Services	Technology Equipment <\$5000 per item	23,400	23,400
COLTS	Replacement Vehicles (1) - 10% match requirement	2,781	2,781
COLTS	Technology Equipment <\$5000 per item	505	505
Lee County Schools	School Capital Outlay Items	207,654	207,654
CCCC	CCCC Capital Outlay Items	193,074	193,074
Recreation	Capital <\$5000 per item	5,500	5,500
	Total capital outlay	825,944	710,019
<u>Building Improvements</u>			
General Services	Replace Sewer Line at Sandhills Center	20,000	20,000
	Total building improvements	20,000	20,000
<u>ADA Improvements</u>			
General Services	Handicap Automatic Door Opener Library	9,500	9,500
	Total ADA improvements	9,500	9,500
<u>Facility Development</u>			
Recreation	Upgrade electrical at San Lee Park RV Campground	5,000	5,000
Recreation	Relocate Playground at San Lee Park	10,000	10,000
Recreation	Kiwanis Family Park Update Playground	10,000	10,000
Recreation	Kiwanis Children's Park Place Update Playground	10,000	10,000
Recreation	Sloan/Temple/Dalrymple Infield work	3,200	3,200
Recreation	Deep River Park Contribution	2,000	2,000
	Total facility development	40,200	40,200
	Grand Total	\$ 895,644	\$ 779,719
	Capital, building improvements and facility development		\$ 779,719
	Revenue and expenditure float		253,297
	Total fund balance appropriated		\$ 1,033,016

Position Changes

Department	Position Title	Perm/Temp	Salary¹	Status
<u>Currently Vacant</u>				
Tax	Real Property Appraiser	Perm. FT	53,718	E
IT	Network Administrator	Perm. FT	64,482	E
General Services	Housekeeping Assistant	Perm. FT	35,533	E ²
General Services	Housekeeping Assistant	Perm. FT	35,786	E
Health	Nursing Director	Perm. FT	77,210	E
Health	Public Health Nurse II	Perm. FT	65,512	E
Health	Dental Assistant	Perm. FT	37,228	E
Health	Dental Assistant	Perm. FT	39,962	E
Health	Public Health Nurse II	Perm. FT	62,702	E ²
Health	Animal Control Officer	Perm. FT	42,578	TBF ³
Social Services	Social Services Supervisor III	Perm. FT	67,178	TBF ⁴
Social Services	Child Support Agent	Perm. FT	55,384	E
Social Services	Child Support Agent	Perm. FT	55,870	E
Social Services	Income Maintenance Caseworker II	Perm. FT	43,548	E
Hillcrest	Program Assistant	Temp.	10.60/hr	E
COLTS	Van Driver	Temp.	8.24/hr	E
Library	Library Technician II	Perm. FT	39,922	E
<u>Retirements</u>				
Human Resources	Human Resources Technician II	Perm. FT	55,580	E
Tax	Revenue Collection Clerk I	Perm. FT	41,089	E
General Services	Housekeeping Assistant	Perm. FT	35,746	TBD ⁵
General Services	Housekeeping Assistant	Perm. FT	36,013	TBD ⁵
General Services	Housekeeping Assistant	Perm. FT	35,746	TBD ⁵
Sheriff	Captain Civil Division	Perm. FT	62,621	TBF
Sheriff	Communications Dispatcher	Perm. FT	47,620	TBF
Soil Conservation	Administrative Support Assistant II	Perm. FT	35,772	E
Health - WIC	Processing Assistant IV	Perm. FT	43,320	TBF ⁶
Social Services	Income Maintenance Supervisor II	Perm. FT	62,935	TBF ⁴
Social Services	Income Maintenance Caseworker II	Perm. FT	52,001	TBF ⁴
Social Services	Income Maintenance Caseworker II	Perm. FT	52,001	TBF ⁴
COLTS	Transportation Administrative Support Asst.	Perm. FT	39,479	TBF ⁷
COLTS	Transportation Coordinator	Perm. FT	50,405	TBF ⁷

Position Changes

Department	Position Title	Perm/Temp	Salary¹	Status
<u>Currently Filled</u>				
Administration	Strategic Initiatives Director	Perm. FT	95,123	E
Finance	Budget & Finance Analyst	Perm. FT	50,632	E
Emergency Management	Emergency Management Director	Perm. FT	77,212	E
Health - Dental	Dentist	Perm. FT	152,452	E
Health - Dental	Processing Assistant IV	Perm. FT	35,053	E
Social Services	Administrative Officer II	Perm. FT	57,750	E
Social Services	Information Processing Assistant I	Perm. FT	38,190	E
Social Services	Income Maintenance Caseworker II	Perm. FT	43,548	E
Parks & Recreation	Recreation Program Superintendent	Perm. FT	63,550	E
<u>Positions Requested</u>				
Tax	Real Property Appraiser	Perm. FT	53,709	N
IT	IT Network/Systems Administrator	Perm. FT	63,183	N
General Services	Housekeeping Assistant	Perm. FT	32,414	TBD ⁵
Health	Public Health Nurse II	Perm. PT	34,526	R ⁸
Social Services	Income Maintenance Caseworker I	Perm. FT	40,725	R ⁴
Library	Library Assistant I	Perm. FT	32,428	N
<u>LEGEND</u>		<u>NOTES</u>		
E - eliminated		1 - Includes fringes (social security, retirement, 401(K) & insurance		
N - not recommended		2 - See positions requested section		
R - recommended		3 - Position will be filled if agreement continues with City of Sanford		
TBF - to be filled		4 - 50% County funding		
TBD - to be determined		5 - Pending consideration of outsourcing		
		6 - 100% funding from WIC program		
		7 - Funded through DOT revenues and contract revenues		
		8 - 24 hours per week		

Capital Outlay

Department	Description	Requested	Recommended
<u>General Fund</u>			
IT	Fiber Connectivity to Recreation and Extension	50,000	-
IT	Email Server Hardware	6,000	6,000
IT	Email Archiving Appliance	25,000	-
IT	Library Server Hardware	10,000	-
Jail	Washers and Dryers	34,500	34,500
Jail	Livescan Fingerprint ID System	38,308	38,308
Emergency Services	Generator Connection for East Lee Middle School	23,000	23,000
Emergency Services	Generator Connections for Disaster Recovery Center	20,000	-
Emergency Services	Phase 2 of Emergency Radio System Transfer	15,500	15,500
COLTS	Replacement Vehicles (1)	27,810	27,810
General Fund Total		\$ 250,118	\$ 145,118
<u>Solid Waste Fund</u>			
Waste Collections	Repave Colon Road Convenience Center	\$ 50,000	\$ 5,000
Solid Waste Fund Total		\$ 50,000	\$ 5,000



Committed Today for a Better Tomorrow

RESOLUTION

WHEREAS, the Lee County Board of Commissioners met February 7-8, 2005, at the UNC School of Government at Chapel Hill to contemplate future challenges and opportunities that the County will encounter; and,

WHEREAS, the Board of Commissioners is excited and optimistic that the future of Lee County will be one of great prosperity; and,

WHEREAS, Lee County government has a distinct role in guiding the development and improvement of the community and its citizens; and,

WHEREAS, it is imperative that the Board of Commissioners communicate a clear vision for the expectations of County Government and its employees in providing services to the community; and,

NOW, THEREFORE, BE IT RESOLVED, that the Lee County Board of Commissioners, after completing their February 12-13, 2007 Retreat, does hereby adopt and reaffirm the following vision statements for use in leading, directing, and prioritizing the work of Lee County Government:

MOTTO:

Committed Today for a Better Tomorrow

MISSION:

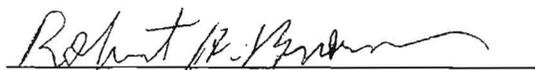
Through vision and leadership, setting the standard for professional local government.

CORE VALUES:

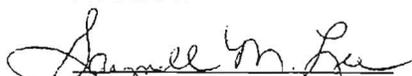
We value:

- Our citizens, community, family, business and industry,
- Competent, knowledgeable and courteous employees,
- Cost effective, high quality service, and
- Responsive and cooperative departments.

Adopted this 19th day of February 2007.


Robert H. Brown, Chairman

ATTEST:


Gaynell M. Lee, Clerk

Fund Balance

- The County will maintain as a floor an available fund balance equal to 14% of the General Fund budget at the end of each fiscal year; however, the County will strive to reach a target of 18%.
- General Fund balances in excess of target levels will be transferred to capital reserve funds to provide equity resources to fund the County's capital improvement plan.

Competitive Employment

- In order to recruit and retain the most qualified employees while ensuring fairness and non-discrimination, Lee County will commit to conducting a comprehensive compensation and classification study every five years. The study shall be based on the complexity and relative worth of each job as well as an extensive market comparability analysis which identifies competitive pay rates for jobs similar in content to those of the County in the labor market in which we compete for our labor supply.
- In an effort to maintain competitive rates of pay the County will strive to make annual cost of living adjustments for all employees based on the Consumer Price Index for Urban Wage Earners, Southern Region, Average of All Groups.

Tax rate

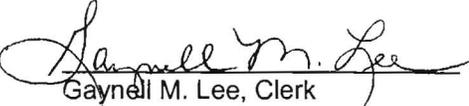
- In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation.
- The Board of Commissioners prefers to limit the growth of the annual operating budget to an amount which can be accommodated by growth in the tax base as well as other local state and federal revenues, without a tax rate increase, whenever possible.
- In an effort to stabilize the County's tax rate, the County will strive to develop and annually review projections of revenues, expenditures and fund balance for the next five years. Longer range projections should be developed as necessary.
- In an effort to stabilize the County's tax rate, all grant funded positions will be reviewed annually to verify continuation of funding. If grant funds are no longer available for a position, the position will be terminated unless a non-tax related source of revenue is provided to cover the cost of the position.

Adopted this 7th day of May, 2007.


Robert T. Reives, Chairman, Finance Committee


Robert H. Brown, Chairman,
Board of Commissioners

ATTEST:


Gaynell M. Lee, Clerk

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FINANCIAL POLICIES RESOLUTION

WHEREAS, stability in fiscal affairs is a desirable objective but a difficult goal for counties to attain because of many factors some of which are the relationship of the various units of government, mandates, the changing economies and the limited authority of local government; and

WHEREAS, the Board of Commissioners is of the opinion that the statement of minimum standards of fiscal policy would help present and future boards and staff to adapt to the changes that occur and help them to attain a reasonable measure of fiscal stability;

NOW, THEREFORE BE IT RESOLVED, that the Lee County Board of Commissioners does hereby adopt the following financial policies:

Debt

- Debt service will not exceed 15% of general fund expenditures. In any year where the debt service is less than or equal to 14% of general fund expenditures at least 1% of the operating budget will be transferred to capital reserve. This contribution will only be made if available fund balance is at 15% or greater of general fund expenditures.
- Payout of aggregate principal outstanding shall be no less than 50% repaid within 10 years.
- The County will strive to maintain its net bonded debt at a level not to exceed two percent of the assessed valuation of taxable property within the County.

Fees and user charges

- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of Commissioners.
- The County should charge other fees when it is allowable, when a limited and specific group of beneficiaries can be identified, when it is feasible to charge beneficiaries for the services rendered, and when there is no reason to subsidize the service wholly or in part. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.
- Factors to consider in deciding whether a subsidy is appropriate include the burden on property tax payers, the degree to which the service benefits a particular segment of the population, whether beneficiaries can pay the fee, and whether the service provides a broader benefit to the community.

COUNTY OF LEE
Proposed 2009-2010
General Fund

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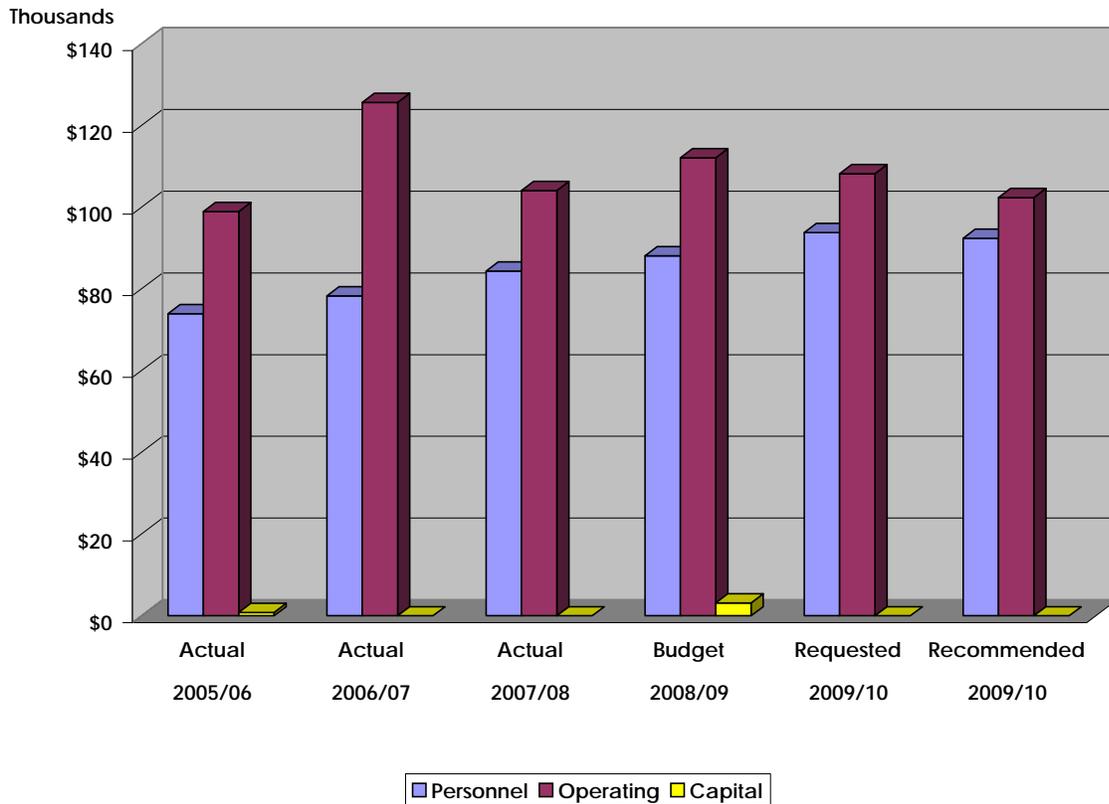
Governing Body

Mission

Through vision and leadership, setting the standard for professional local government.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 173,692	\$ 203,922	\$ 188,426	\$ 203,329	\$ 201,929	\$ 194,783
Total	\$ 173,692	\$ 203,922	\$ 188,426	\$ 203,329	\$ 201,929	\$ 194,783
Expenditures						
Personnel	\$ 73,932	\$ 78,271	\$ 84,358	\$ 88,084	\$ 93,765	\$ 92,407
Operating	98,931	125,651	104,068	112,090	108,164	102,376
Capital	829	-	-	3,155	-	-
Total	\$ 173,692	\$ 203,922	\$ 188,426	\$ 203,329	\$ 201,929	\$ 194,783



Administration

Mission

The mission of Lee County Administration is to implement the policies of the Board of Commissioners and to provide leadership to all employees in an effort to achieve the highest standards of efficiency, ethics, and community involvement for the maximum benefit of Lee County.

Significant Changes

Elimination of Strategic Initiatives Director position.

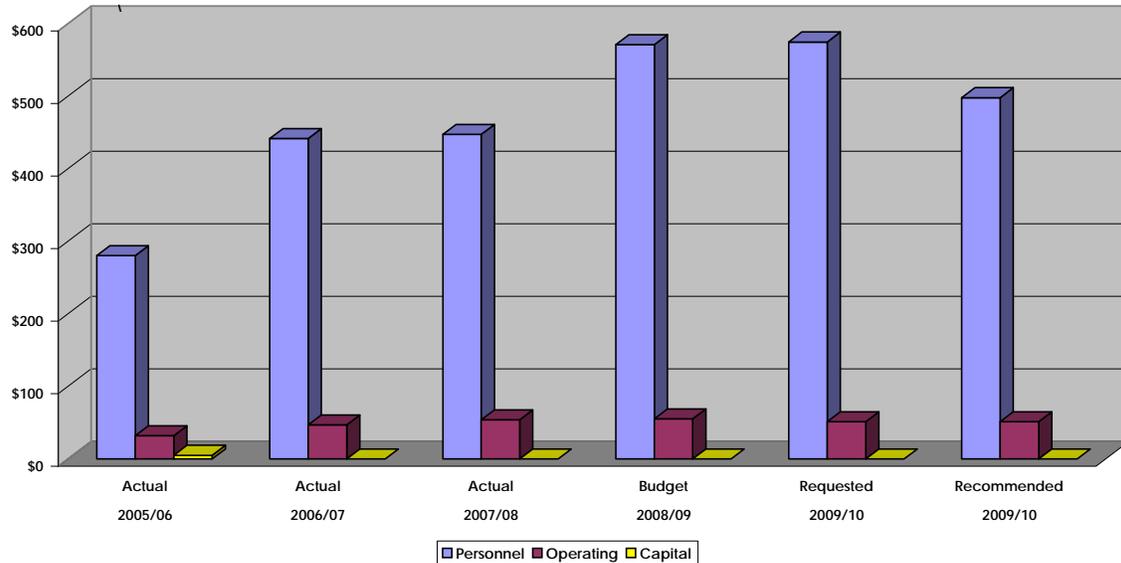
Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	4.25	5.25	6	6	6	5

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Salea and Services	\$ -	\$ -	\$ -	\$ 56,250	\$ 88,584	\$ 88,584
General Appropriation	317,099	488,125	500,728	569,653	536,918	460,210
Total	\$ 317,099	\$ 488,125	\$ 500,728	\$ 625,903	\$ 625,502	\$ 548,794
Expenditures						
Personnel	\$ 280,067	\$ 441,394	\$ 446,934	\$ 570,745	\$ 574,402	\$ 497,694
Operating	31,987	46,731	53,794	55,158	51,100	51,100
Capital	5,045	-	-	-	-	-
Total	\$ 317,099	\$ 488,125	\$ 500,728	\$ 625,903	\$ 625,502	\$ 548,794

Thousands



Human Resources

Mission

The mission of Lee County Human Resources is to attract, develop and retain competent, knowledgeable and motivated employees.

Significant Changes

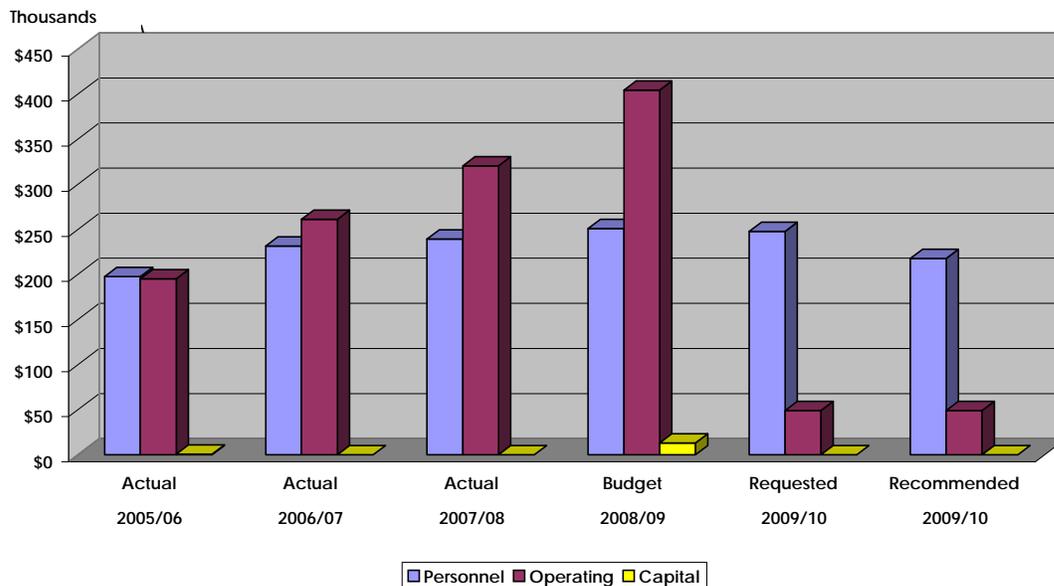
Moved retiree health insurance expenses to Internal Services department. Retirement of one position. Person will work on a temporary basis.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	3.5	4	4	4	4	3

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 2,000	\$ -	\$ -	\$ -	\$ -	-
General Appropriation	391,848	492,536	559,835	668,252	296,773	266,719
Total	\$ 393,848	\$ 492,536	\$ 559,835	\$ 668,252	\$ 296,773	\$ 266,719
Expenditures						
Personnel	\$ 197,726	\$ 231,459	\$ 239,237	\$ 250,921	\$ 247,828	\$ 217,774
Operating	195,224	261,077	320,598	404,353	48,945	48,945
Capital	898	-	-	12,978	-	-
Total	\$ 393,848	\$ 492,536	\$ 559,835	\$ 668,252	\$ 296,773	\$ 266,719



Finance

Mission

The mission of the Lee County Finance Department is to provide sound fiscal policies and financial reporting information necessary to effectively manage the fiscal affairs of the County.

Significant Changes

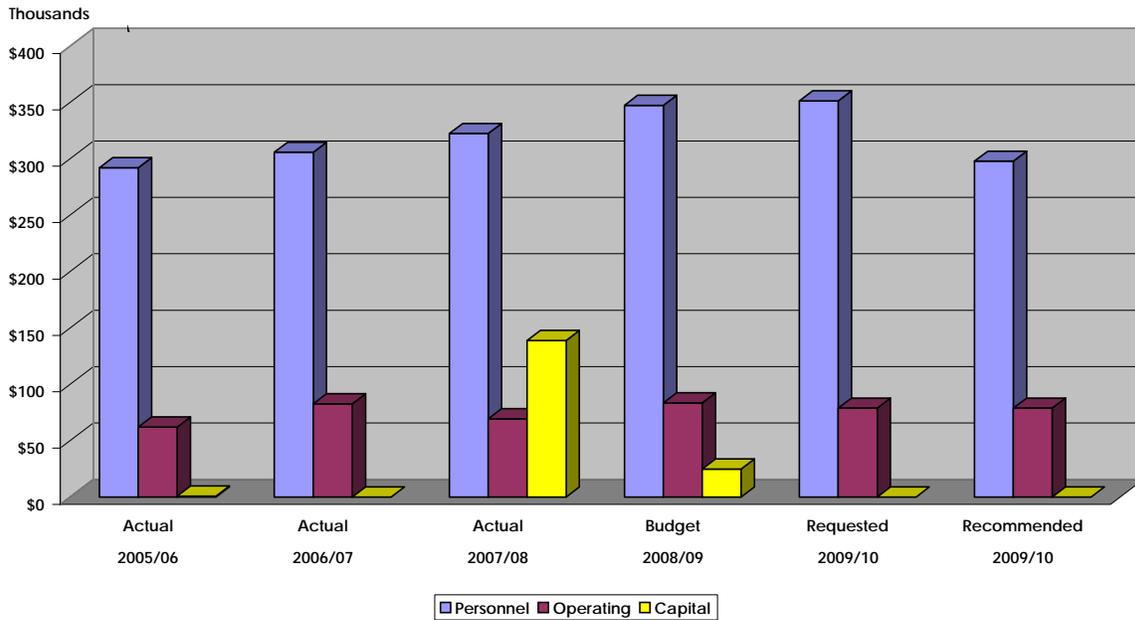
Eliminatoin of Budget and Financial Analyst position.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	6	6	6	6	6	5

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 354,873	\$ 388,282	\$ 530,438	\$ 455,653	\$ 429,947	\$ 376,605
Total	\$ 354,873	\$ 388,282	\$ 530,438	\$ 455,653	\$ 429,947	\$ 376,605
Expenditures						
Personnel	\$ 291,956	\$ 305,695	\$ 322,292	\$ 347,331	\$ 351,137	\$ 297,795
Operating	62,122	82,587	69,428	83,472	78,810	78,810
Capital	795	-	138,718	24,850	-	-
Total	\$ 354,873	\$ 388,282	\$ 530,438	\$ 455,653	\$ 429,947	\$ 376,605



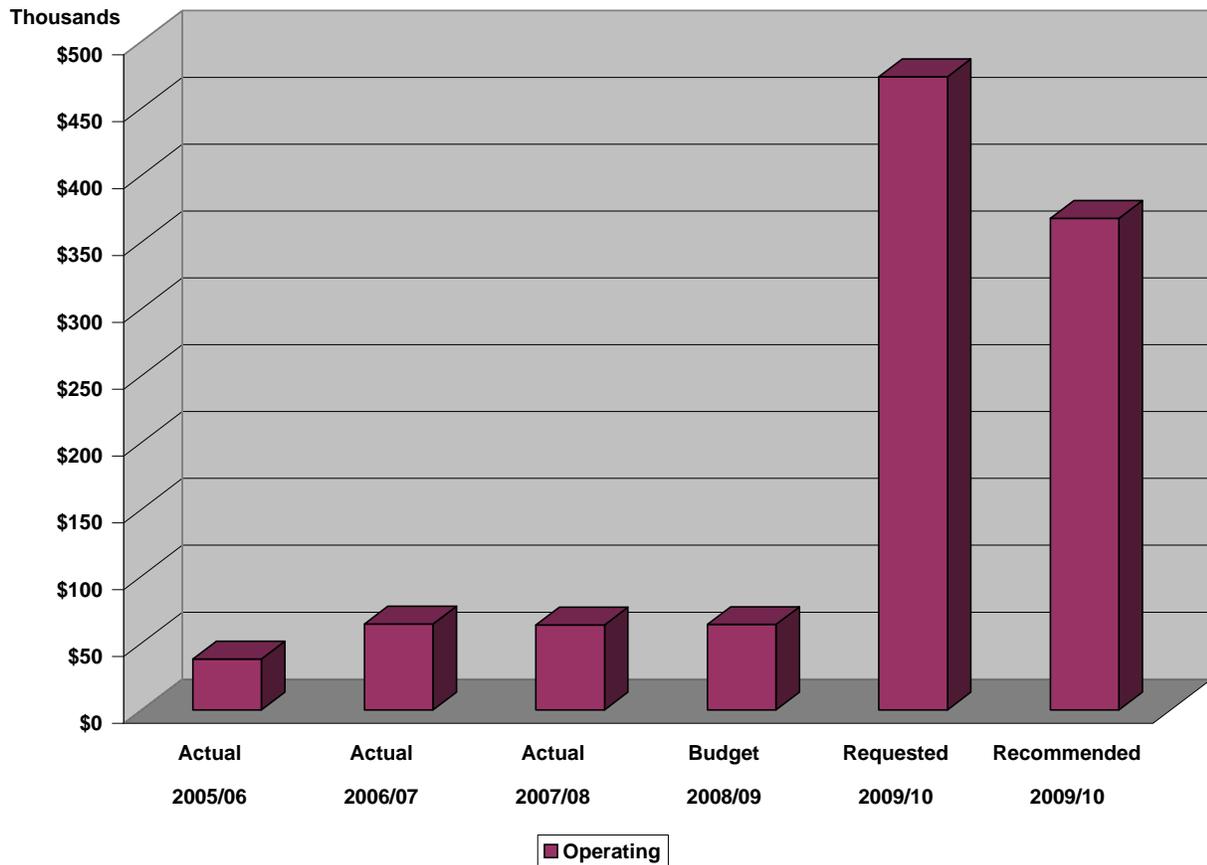
Internal Services

Significant Changes

Expenses related to retiree health insurance have been transferred to this department beginning in fiscal year 2009-2010.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 38,198	\$ 64,315	\$ 63,599	\$ 64,000	\$ 473,832	\$ 367,832
Total	\$ 38,198	\$ 64,315	\$ 63,599	\$ 64,000	\$ 473,832	\$ 367,832
Expenditures						
Operating	\$ 38,198	\$ 64,315	\$ 63,599	\$ 64,000	\$ 473,832	\$ 367,832
Total	\$ 38,198	\$ 64,315	\$ 63,599	\$ 64,000	\$ 473,832	\$ 367,832



Tax Administration

Mission

The mission of the Lee County Tax Department is to provide the equitable and fair assessment, levy, and collection of all taxable property while maintaining quality data and providing excellent customer service.

Significant Changes

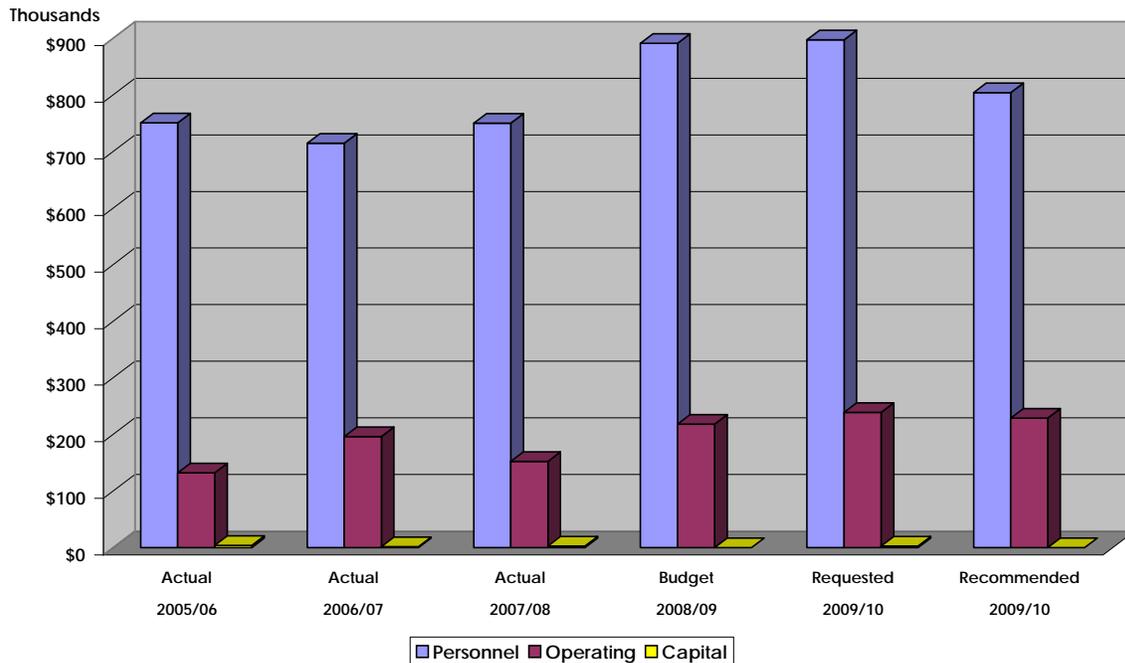
Elimination of a Real Property Appraiser and a Revenue Collection Clerk.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	16	16	16	17	17	15

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Sales and Services	\$ 129,668	\$ 108,292	\$ 130,503	\$ 125,000	\$ 123,500	\$ 123,500
General Appropriation	757,871	804,665	775,431	985,055	1,016,443	909,741
Total	\$ 887,539	\$ 912,957	\$ 905,934	\$ 1,110,055	\$ 1,139,943	\$ 1,033,241
Expenditures						
Personnel	\$ 751,033	\$ 714,922	\$ 750,237	\$ 891,480	\$ 897,628	\$ 804,081
Operating	132,212	196,363	152,792	218,575	239,315	229,160
Capital	4,294	1,672	2,905	-	3,000	-
Total	\$ 887,539	\$ 912,957	\$ 905,934	\$ 1,110,055	\$ 1,139,943	\$ 1,033,241



Tax Revaluation

Significant Changes

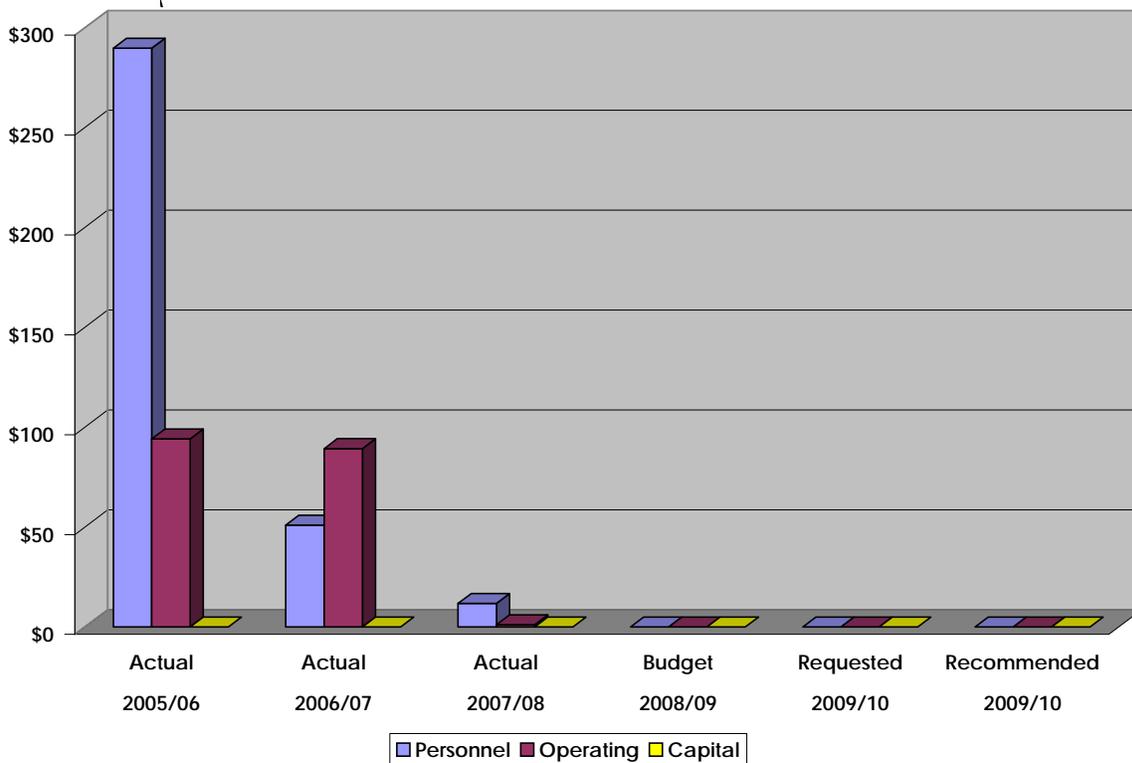
The revaluation coordinator position has been reclassified to an appraiser position so the Revaluation budget has been merged back into Tax Administration in FY 2008/09.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	1	1	1	0	0	0

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 383,933	\$ 140,317	\$ 12,926	\$ -	\$ -	\$ -
Total	\$ 383,933	\$ 140,317	\$ 12,926	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 289,837	\$ 51,010	\$ 11,735	\$ -	\$ -	\$ -
Operating	94,096	89,307	1,191	-	-	-
Capital	-	-	-	-	-	-
Total	\$ 383,933	\$ 140,317	\$ 12,926	\$ -	\$ -	\$ -



Strategic Services

Mission

The mission of Lee County Strategic Services is to coordinate and support the development and maintenance of a county-wide geographic information system (GIS).

Significant Changes

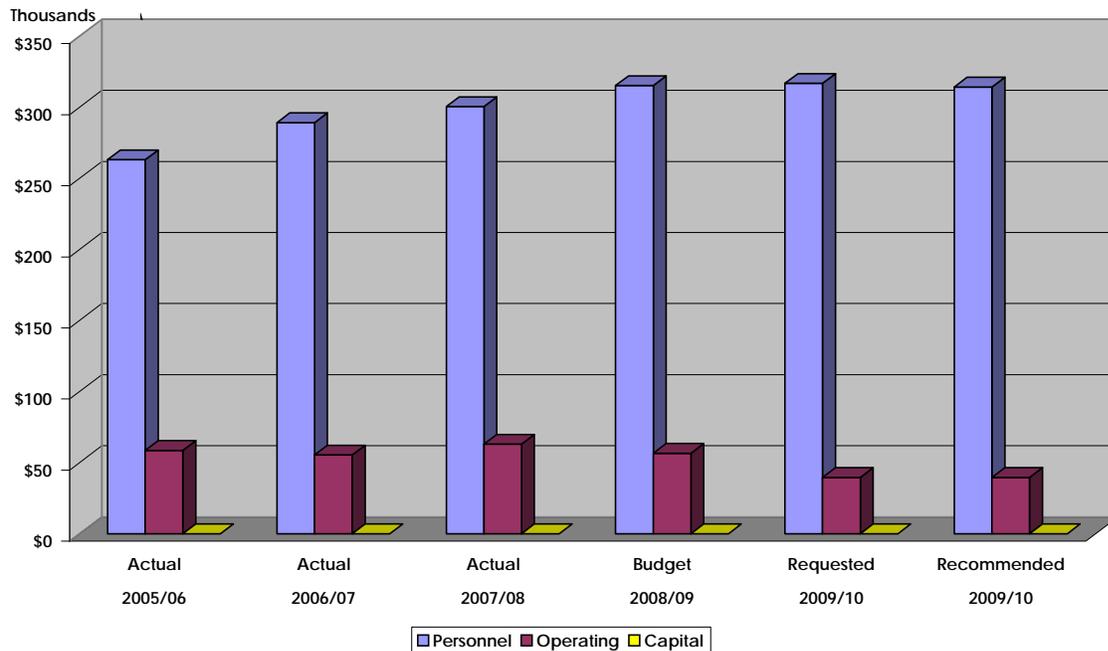
E-911 Coordinator function was moved to the Strategic Services Department in FY 2005/2006. Decrease in contracted services by delaying aerial photos for one year.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	0	5	5	5	5	5

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ -	\$ -	\$ 12,910	\$ -	\$ -	\$ -
Sales and Services	82,000	91,717	94,400	99,174	98,674	98,679
Transfers	3,000	3,000	3,000	3,000	3,000	3,000
General Appropriation	236,919	250,108	253,358	269,935	254,927	252,357
Total	\$ 321,919	\$ 344,825	\$ 363,668	\$ 372,109	\$ 356,601	\$ 354,036
Expenditures						
Personnel	\$ 263,245	\$ 289,311	\$ 300,566	\$ 315,345	\$ 316,904	\$ 314,339
Operating	58,674	55,514	63,102	56,764	39,697	39,697
Capital	-	-	-	-	-	-
Total	\$ 321,919	\$ 344,825	\$ 363,668	\$ 372,109	\$ 356,601	\$ 354,036



Legal

Significant Changes

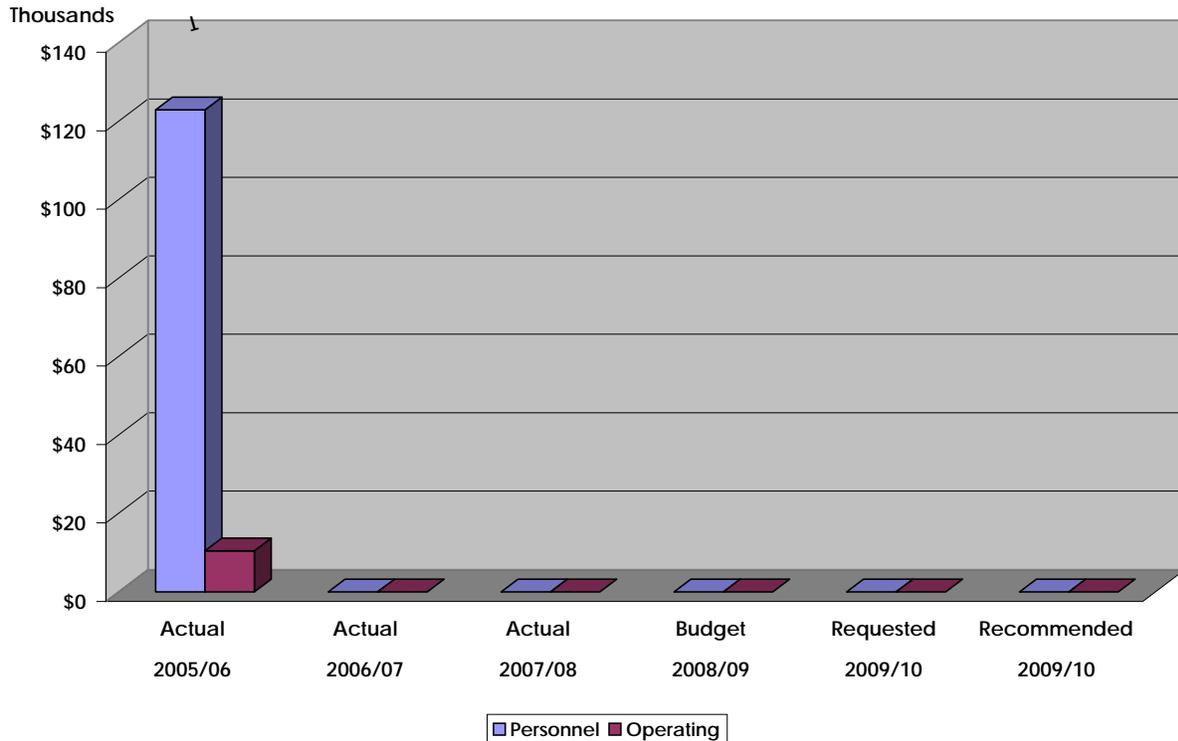
This department merged into the Administration Department in FY 2006/2007.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	1	0	0	0	0	0

Budget

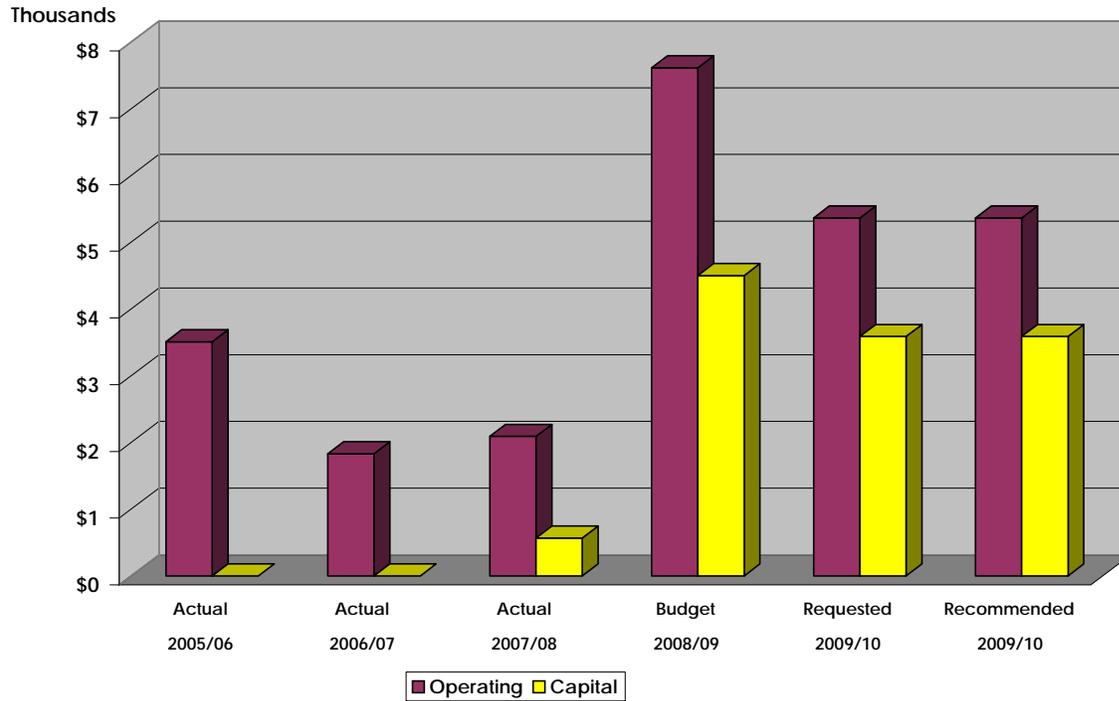
	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 133,339	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 133,339	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 122,918	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	10,421	-	-	-	-	-
Total	\$ 133,339	\$ -	\$ -	\$ -	\$ -	\$ -



Court Facilities

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 3,508	\$ 1,830	\$ 2,657	\$ 12,115	\$ 8,952	\$ 8,952
Total	\$ 3,508	\$ 1,830	\$ 2,657	\$ 12,115	\$ 8,952	\$ 8,952
Expenditures						
Operating	\$ 3,508	\$ 1,830	\$ 2,091	\$ 7,615	\$ 5,365	\$ 5,365
Capital	-	-	566	4,500	3,587	3,587
Total	\$ 3,508	\$ 1,830	\$ 2,657	\$ 12,115	\$ 8,952	\$ 8,952



Elections

Mission

The mission of the Lee County Board of Elections is to preserve and promote the election process for citizens of the County.

Significant Changes

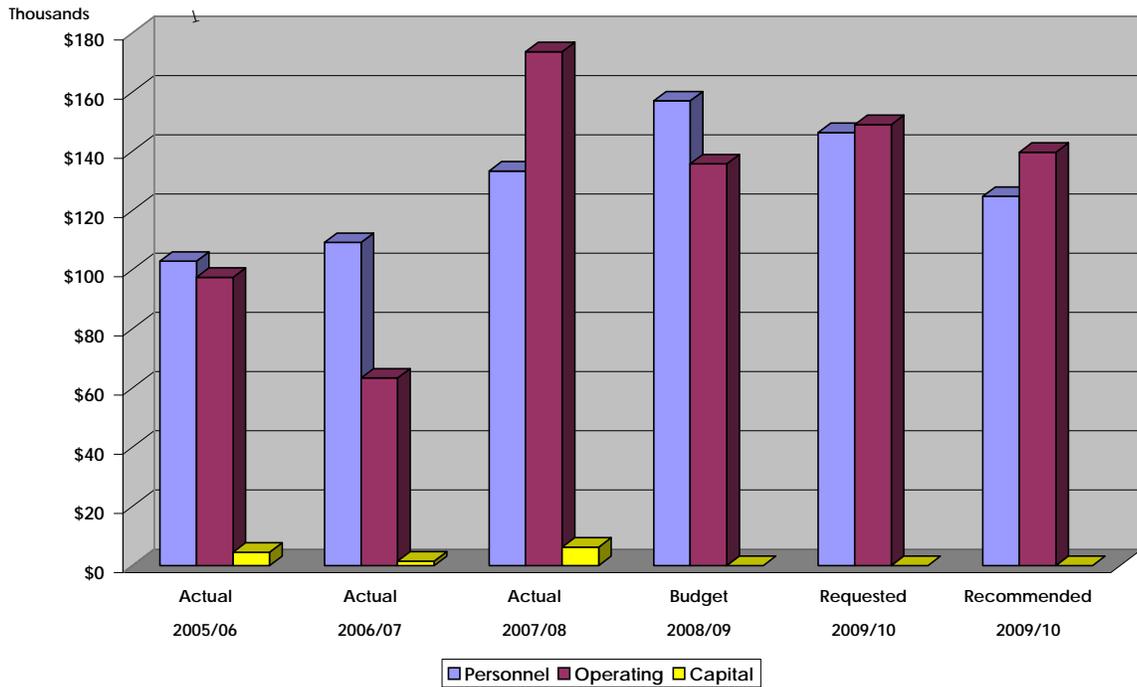
Administrative Support Assistant I will be used by Elections, Emergency Management and Fire Marshal. Revenues include reimbursement for municipal elections.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	2	2	2	3	3	2.5

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 32,262	\$ -	\$ 35,720	\$ -	\$ -	\$ -
Sales and Services	20,975	130	28,270	200	45,500	45,500
General Appropriation	151,598	174,026	249,198	292,560	249,861	218,898
Total	\$ 204,835	\$ 174,156	\$ 313,188	\$ 292,760	\$ 295,361	\$ 264,398
Expenditures						
Personnel	\$ 102,854	\$ 109,202	\$ 133,281	\$ 157,029	\$ 146,334	\$ 124,774
Operating	97,449	63,387	173,617	135,731	149,027	139,624
Capital	4,532	1,567	6,290	-	-	-
Total	\$ 204,835	\$ 174,156	\$ 313,188	\$ 292,760	\$ 295,361	\$ 264,398



Register of Deeds

Mission

The mission of the Lee County Register of Deeds is to maintain, protect, and make accessible all recorded transactions and vital records for the County.

Significant Changes

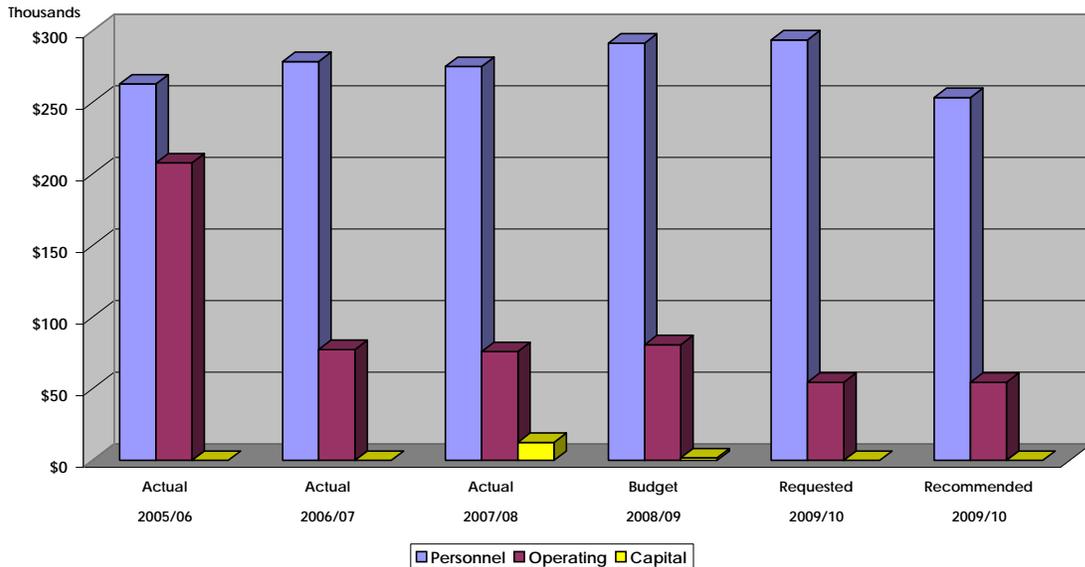
Transfer of one position to Social Services.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	6	6	6	6	6	5

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Other Taxes and Licenses	\$ 244,375	\$ 289,851	\$ 244,314	\$ 230,000	\$ 150,000	\$ 150,000
Permits and Fees	363,334	367,884	318,936	362,000	262,000	262,000
General Appropriation	(137,260)	(301,984)	(199,851)	(218,321)	(63,962)	(104,207)
Total	\$ 470,449	\$ 355,751	\$ 363,399	\$ 373,679	\$ 348,038	\$ 307,793
Expenditures						
Personnel	\$ 262,804	\$ 278,394	\$ 275,003	\$ 291,246	\$ 293,540	\$ 253,295
Operating	207,645	77,357	75,868	80,681	54,498	54,498
Capital	-	-	12,528	1,752	-	-
Total	\$ 470,449	\$ 355,751	\$ 363,399	\$ 373,679	\$ 348,038	\$ 307,793



Information Technology

Mission

The mission of the Information Technology Department is to provide our customers with high quality, cost-effective, innovative, and responsive technical services.

Significant Changes

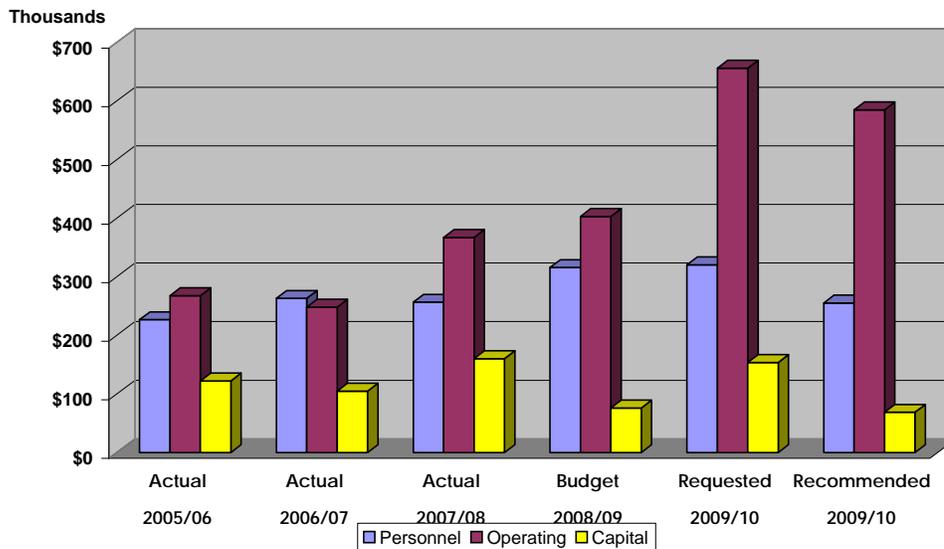
IT Network/Systems Administrator requested but not funded in FY 2009-2010.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	4	4	4	5	5	4

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Sales and Services	\$ 11,616	\$ 12,096	\$ 8,508	\$ 25,000	\$ 25,000	\$ 25,000
Transfers	14,767	11,767	-	-	-	-
General Appropriation	590,325	592,404	775,504	769,911	1,105,200	883,757
Total	\$ 616,708	\$ 616,267	\$ 784,012	\$ 794,911	\$ 1,130,200	\$ 908,757
Expenditures						
Personnel	\$ 226,774	\$ 263,125	\$ 256,616	\$ 315,804	\$ 320,413	\$ 255,172
Operating	267,730	248,276	366,984	403,092	655,987	584,785
Capital	122,204	104,866	160,412	76,015	153,800	68,800
Total	\$ 616,708	\$ 616,267	\$ 784,012	\$ 794,911	\$ 1,130,200	\$ 908,757



General Services

Mission

The Lee County Department of General Services is dedicated to providing a better quality of life for County residents through environmentally responsible methods of solid waste management, and clean and safe public facilities.

Significant Changes

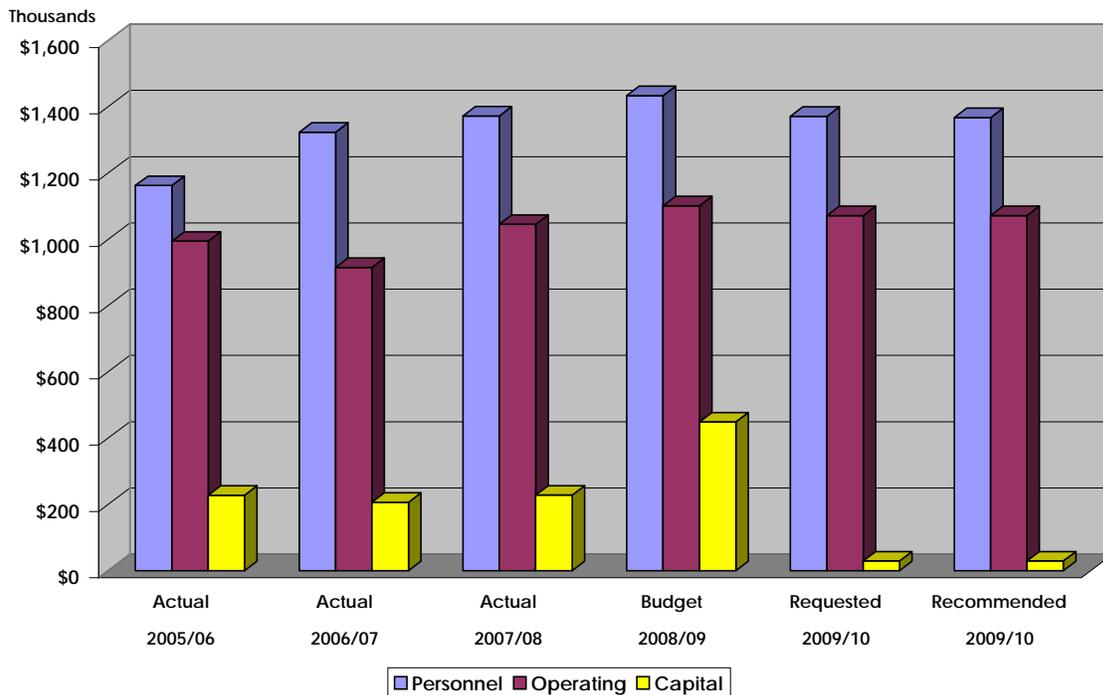
Elimination of one housekeeping position.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	27	29	29	29	28	28

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 2,384,946	\$ 2,445,094	\$ 2,645,871	\$ 2,984,657	\$ 2,472,451	\$ 2,468,875
Total	\$ 2,384,946	\$ 2,445,094	\$ 2,645,871	\$ 2,984,657	\$ 2,472,451	\$ 2,468,875
Personnel	\$ 1,162,715	\$ 1,323,188	\$ 1,372,312	\$ 1,433,717	\$ 1,371,270	\$ 1,367,694
Operating	994,369	915,540	1,045,568	1,101,800	1,071,681	1,071,681
Capital	227,862	206,366	227,991	449,140	29,500	29,500
Total	\$ 2,384,946	\$ 2,445,094	\$ 2,645,871	\$ 2,984,657	\$ 2,472,451	\$ 2,468,875



Sheriff

Mission

The Lee County Sheriff's Department's mission is to To enforce the law, preserve the peace and protect the values of Lee County citizens by providing communities with a safe and secure environment.

Significant Changes

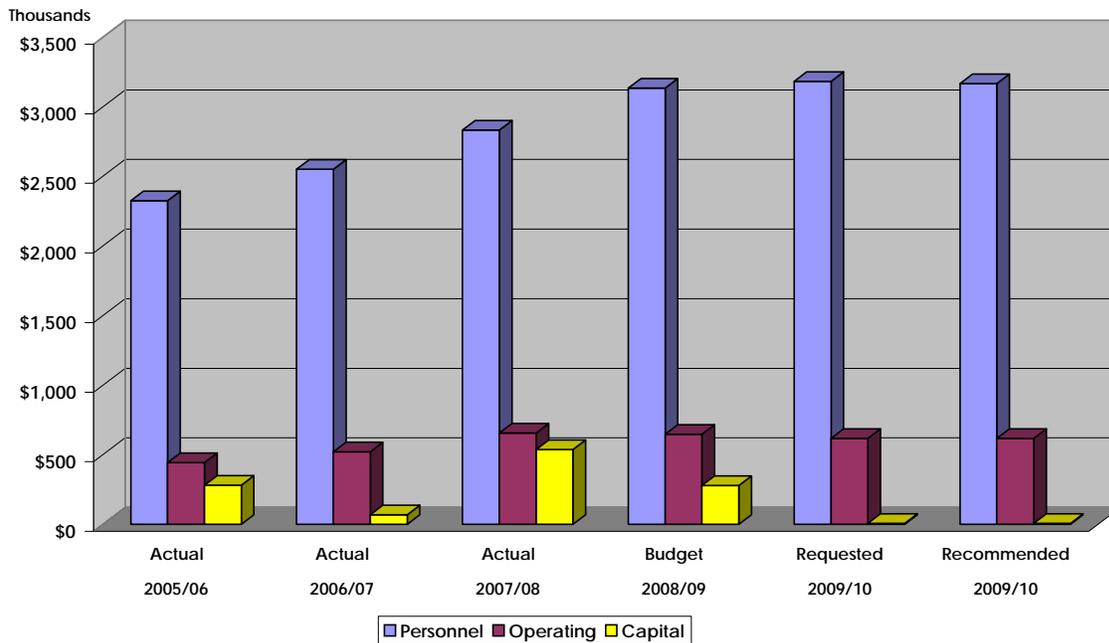
Two retirements, no reductions in positions. Reduction from prior year coming from capital reductions.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	46	47	50	54	55	55

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 12,060	\$ 10,367	\$ 30,469	\$ 116,647	\$ 60,661	\$ 60,661
Intergovernmental Revenues	106,612	95,866	118,431	103,729	109,675	109,675
Sales and Services	93,113	98,862	99,145	92,036	102,269	102,269
Transfers	42,165	47,000	5,000	2,090	-	-
General Appropriation	2,793,462	2,887,425	3,768,305	3,744,382	3,531,935	3,514,620
Total	\$ 3,047,412	\$ 3,139,520	\$ 4,021,350	\$ 4,058,884	\$ 3,804,540	\$ 3,787,225
Expenditures						
Personnel	\$ 2,324,402	\$ 2,550,569	\$ 2,831,058	\$ 3,133,329	\$ 3,181,336	\$ 3,164,021
Operating	442,861	520,553	654,887	646,573	616,954	616,954
Capital	280,149	68,398	535,405	278,982	6,250	6,250
Total	\$ 3,047,412	\$ 3,139,520	\$ 4,021,350	\$ 4,058,884	\$ 3,804,540	\$ 3,787,225



Jail

Significant Changes

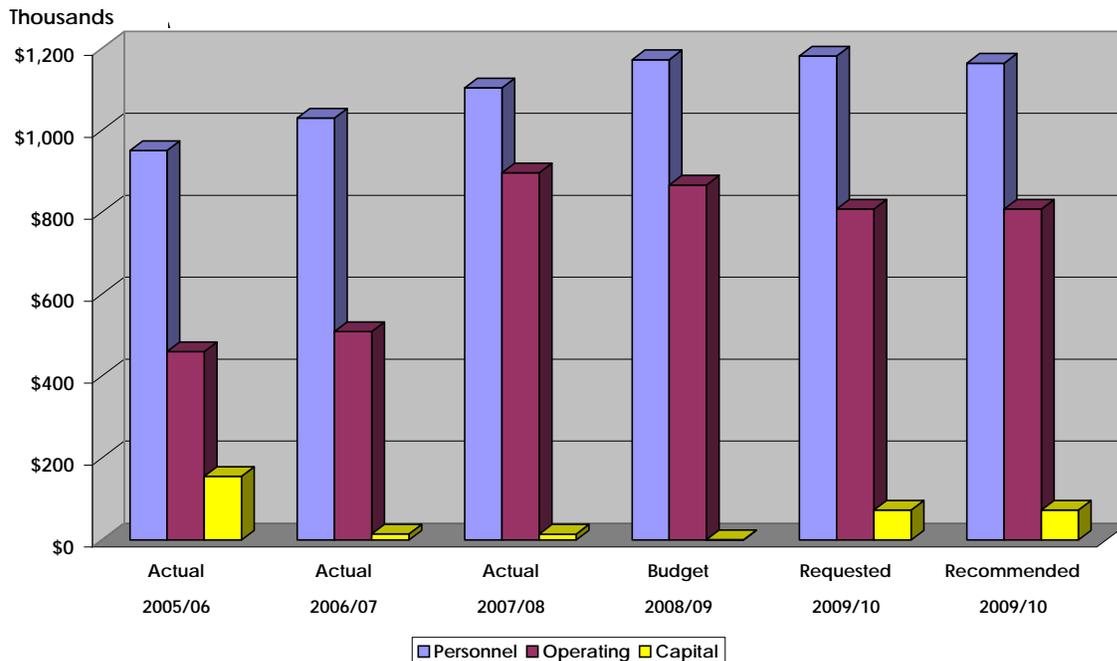
Reductions in food costs and medical costs due to reduced inmate count.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	24	24	24	24	24	24

Budget

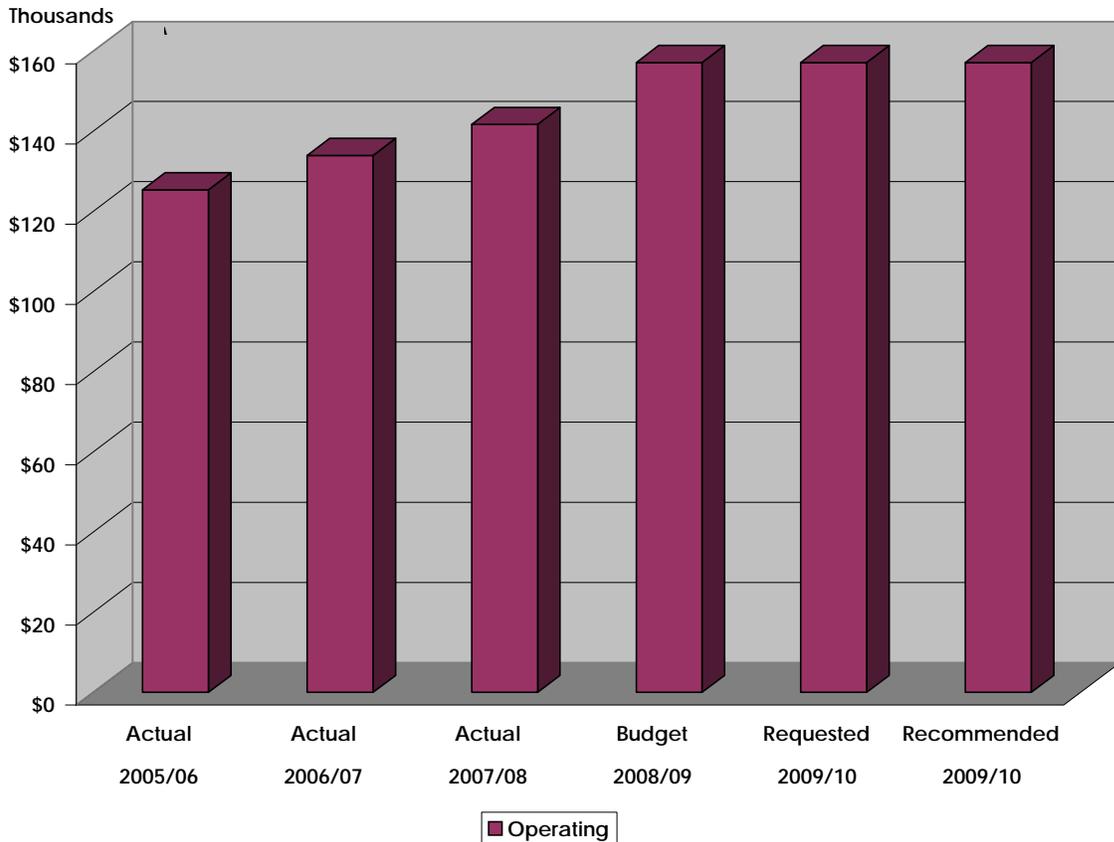
	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 4,497	\$ 19,764	\$ 16,384	\$ 17,531	\$ 16,193	\$ 16,193
Sales and Services	236,994	215,002	138,260	178,876	174,339	174,339
General Appropriation	1,323,167	1,317,652	1,858,874	1,842,151	1,870,834	1,853,047
Total	\$ 1,564,658	\$ 1,552,418	\$ 2,013,518	\$ 2,038,558	\$ 2,061,366	\$ 2,043,579
Expenditures						
Personnel	\$ 950,348	\$ 1,029,624	\$ 1,103,350	\$ 1,171,823	\$ 1,181,131	\$ 1,163,344
Operating	459,394	508,485	895,977	865,909	807,427	807,427
Capital	154,916	14,309	14,191	826	72,808	72,808
Total	\$ 1,564,658	\$ 1,552,418	\$ 2,013,518	\$ 2,038,558	\$ 2,061,366	\$ 2,043,579



E-911 Communications

Budget

		2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue							
General Appropriation	\$	125,422	\$ 133,996	\$ 141,745	\$ 157,156	\$ 157,156	\$ 157,156
Total	\$	125,422	\$ 133,996	\$ 141,745	\$ 157,156	\$ 157,156	\$ 157,156
Expenditures							
Operating	\$	125,422	\$ 133,996	\$ 141,745	\$ 157,156	\$ 157,156	\$ 157,156
Total	\$	125,422	\$ 133,996	\$ 141,745	\$ 157,156	\$ 157,156	\$ 157,156



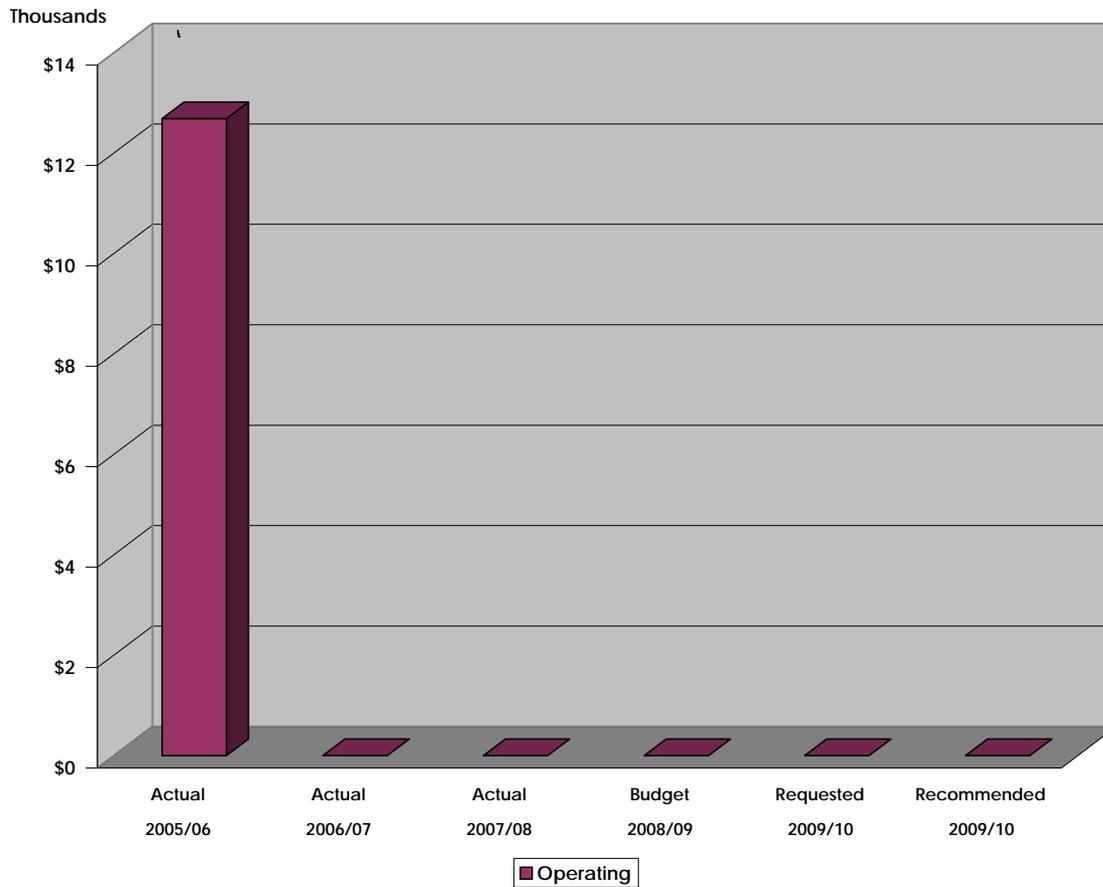
Fire Department Contributions

Significant Changes

Cost budgeted in Fire Marshal's Department in FY 2006/2007.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 12,685	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 12,685	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures						
Operating	\$ 12,685	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 12,685	\$ -	\$ -	\$ -	\$ -	\$ -



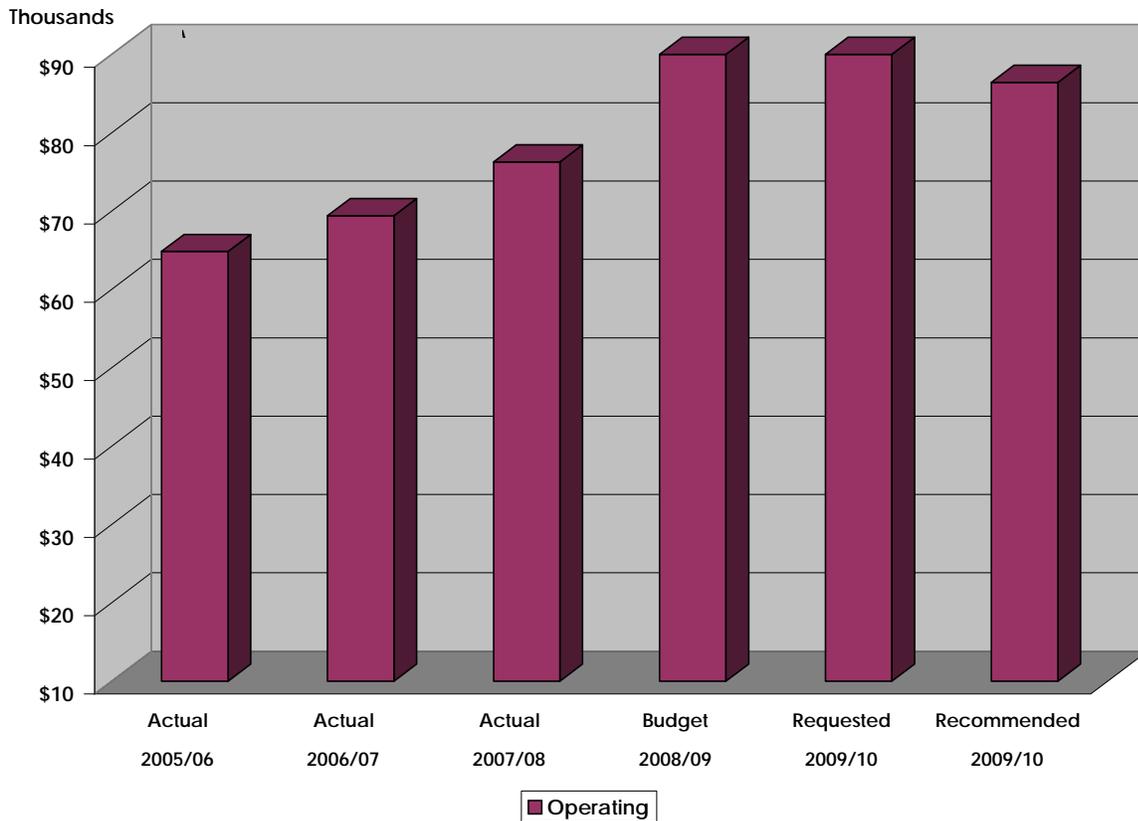
State Fire Control

Significant Changes

4% reduction from FY 2008-2009.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 64,844	\$ 69,415	\$ 76,283	\$ 90,040	\$ 90,040	\$ 86,438
Total	\$ 64,844	\$ 69,415	\$ 76,283	\$ 90,040	\$ 90,040	\$ 86,438
Expenditures						
Operating	\$ 64,844	\$ 69,415	\$ 76,283	\$ 90,040	\$ 90,040	\$ 86,438
Total	\$ 64,844	\$ 69,415	\$ 76,283	\$ 90,040	\$ 90,040	\$ 86,438



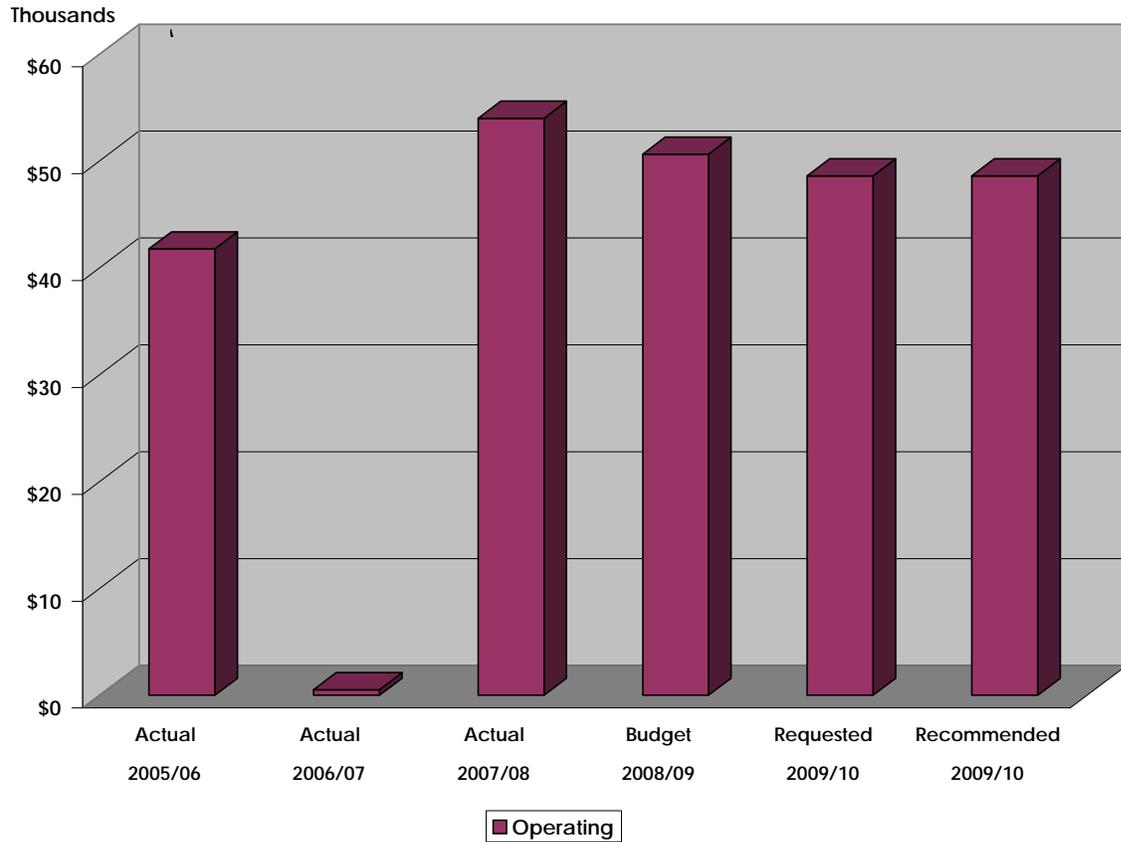
Inspections

Significant Changes

4% reduction from FY 2008-2009.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 41,772	\$ 530	\$ 53,992	\$ 50,635	\$ 48,610	\$ 48,610
Total	\$ 41,772	\$ 530	\$ 53,992	\$ 50,635	\$ 48,610	\$ 48,610
Expenditures						
Operating	\$ 41,772	\$ 530	\$ 53,992	\$ 50,635	\$ 48,610	\$ 48,610
Total	\$ 41,772	\$ 530	\$ 53,992	\$ 50,635	\$ 48,610	\$ 48,610



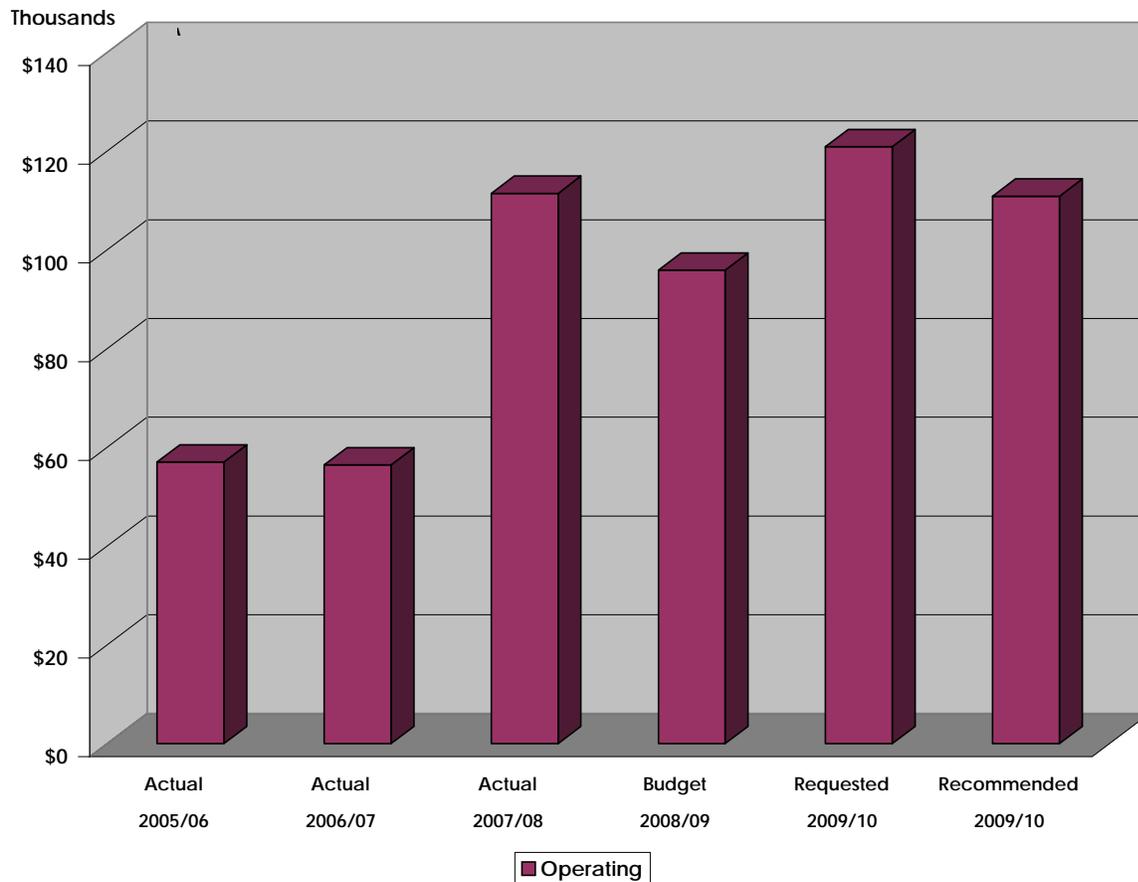
State Services

Significant Changes

Expenditures increased to cover long-term stays in juvenile detention.

Budget

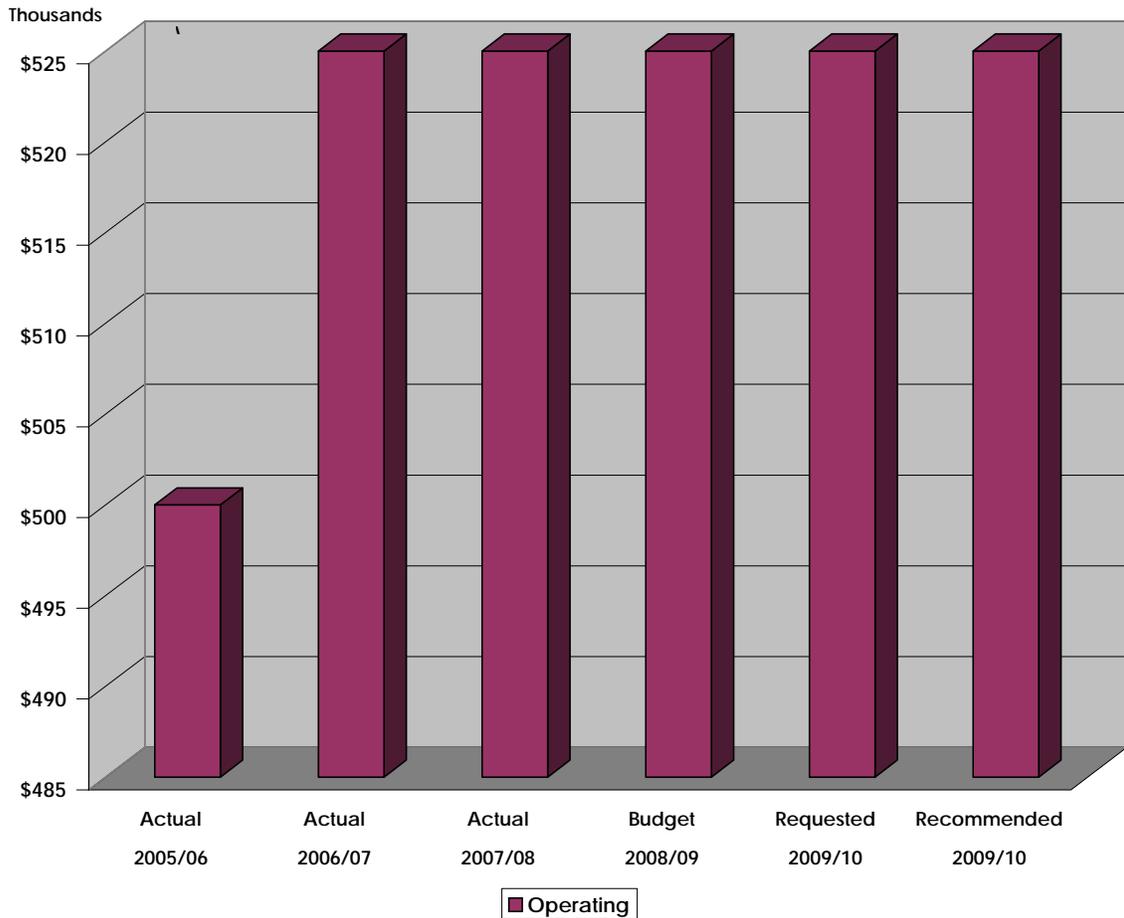
	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 57,066	\$ 56,454	\$ 111,471	\$ 95,905	\$ 120,905	\$ 110,905
Total	\$ 57,066	\$ 56,454	\$ 111,471	\$ 95,905	\$ 120,905	\$ 110,905
Expenditures						
Operating	\$ 57,066	\$ 56,454	\$ 111,471	\$ 95,905	\$ 120,905	\$ 110,905
Total	\$ 57,066	\$ 56,454	\$ 111,471	\$ 95,905	\$ 120,905	\$ 110,905



Emergency Medical Services

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 500,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Total	\$ 500,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Expenditures						
Operating	\$ 500,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000
Total	\$ 500,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000



Emergency Services

Mission

The mission of the Lee County Office of Emergency Services is to develop and maintain a comprehensive emergency management program in order to reduce or eliminate the vulnerability of our citizens to natural and/or man-made hazards and to respond quickly and appropriately to emergencies, if they occur.

Significant Changes

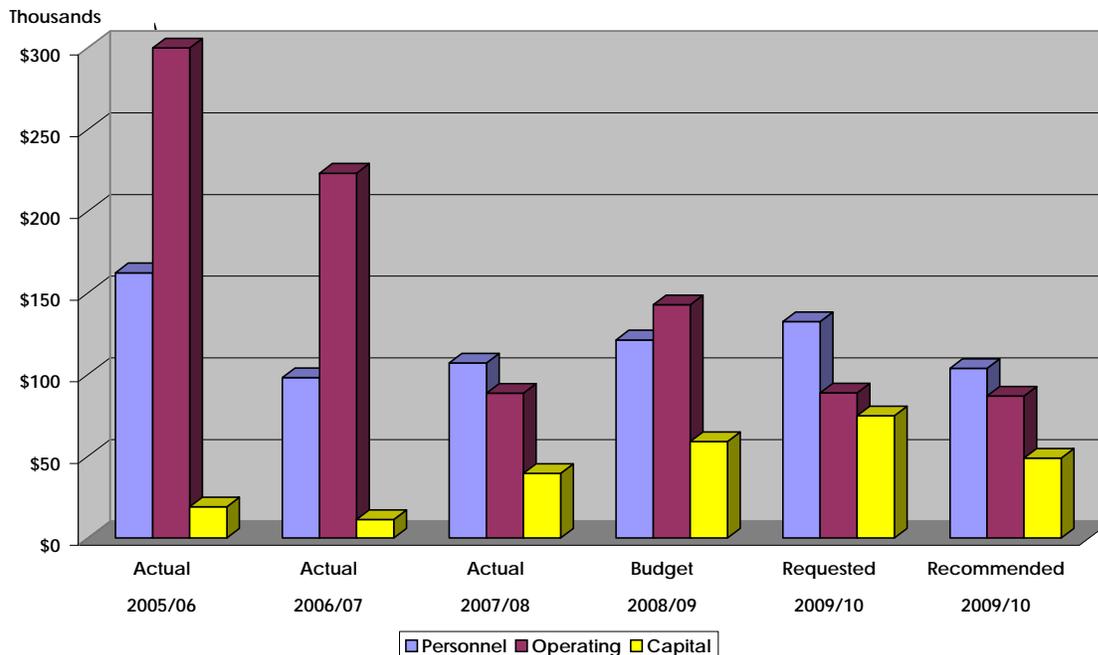
This department is being reorganized based on the elimination of the Emergency Management Director position.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	2.5	1.5	1.5	1.5	1.5	1.25

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 87,657	\$ 358,820	\$ 26,365	\$ 84,112	\$ 24,000	\$ 24,000
Miscellaneous	17,100	50,550	37,700	32,500	34,056	34,056
General Appropriation	393,499	(76,535)	171,334	206,472	238,235	181,614
Total	\$ 498,256	\$ 332,835	\$ 235,399	\$ 323,084	\$ 296,291	\$ 239,670
Expenditures						
Personnel	\$ 162,376	\$ 98,195	\$ 107,081	\$ 121,267	\$ 132,543	\$ 103,847
Operating	316,708	223,326	88,669	142,732	88,863	86,963
Capital	19,172	11,314	39,649	59,085	74,885	48,860
Total	\$ 498,256	\$ 332,835	\$ 235,399	\$ 323,084	\$ 296,291	\$ 239,670



Fire Marshal

Mission

The mission of the Lee County Fire Marshal is to provide the citizen's of Lee County the ability to create safer communities through coordinated training, education, prevention, investigation, emergency response and leadership.

Significant Changes

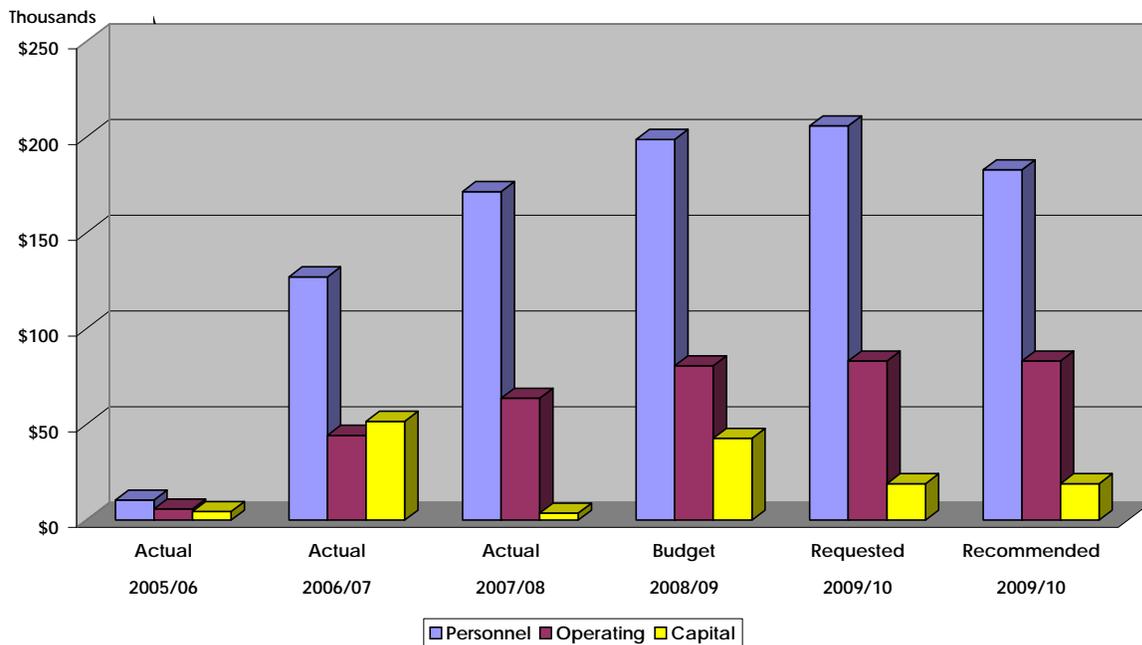
This department is being reorganized based on the elimination of the Emergency Management Director position.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	1.5	2.5	2	2	3	2

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Sales and Services	\$ -	\$ 40	\$ 3,705	\$ 3,780	\$ 2,000	\$ 2,000
Transfers	68,052	145,537	241,101	324,470	305,953	283,030
Fire Marshal Reserves	-	77,286	-	-	-	-
General Appropriation	(47,350)	-	(6,017)	(6,247)	-	-
Total	\$ 20,702	\$ 222,863	\$ 238,789	\$ 322,003	\$ 307,953	\$ 285,030
Expenditures						
Personnel	\$ 10,487	\$ 127,024	\$ 171,536	\$ 198,758	\$ 205,867	\$ 182,944
Operating	5,796	44,260	63,593	80,545	83,086	83,086
Capital	4,419	51,579	3,660	42,700	19,000	19,000
Total	\$ 20,702	\$ 222,863	\$ 238,789	\$ 322,003	\$ 307,953	\$ 285,030



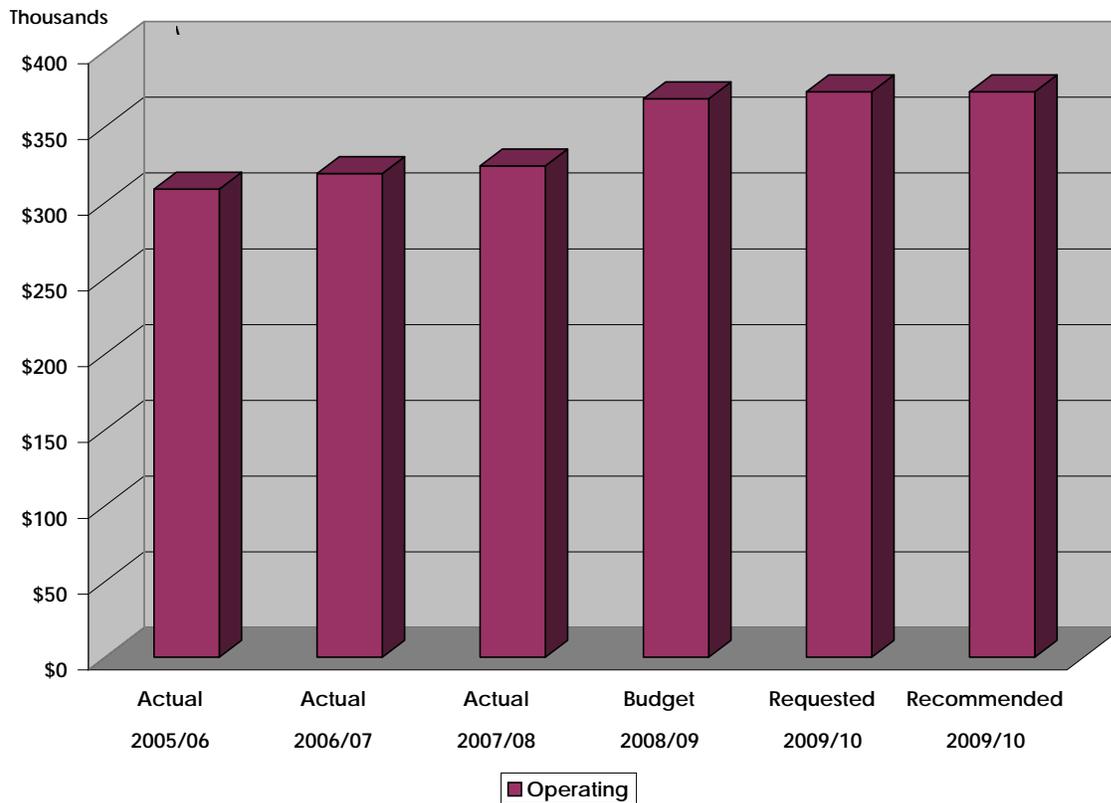
Planning

Significant Changes

4% reduction from FY 2008-2009.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 308,820	\$ 319,189	\$ 324,140	\$ 368,454	\$ 373,156	\$ 373,156
Total	\$ 308,820	\$ 319,189	\$ 324,140	\$ 368,454	\$ 373,156	\$ 373,156
Expenditures						
Operating	\$ 308,820	\$ 319,189	\$ 324,140	\$ 368,454	\$ 373,156	\$ 373,156
Total	\$ 308,820	\$ 319,189	\$ 324,140	\$ 368,454	\$ 373,156	\$ 373,156



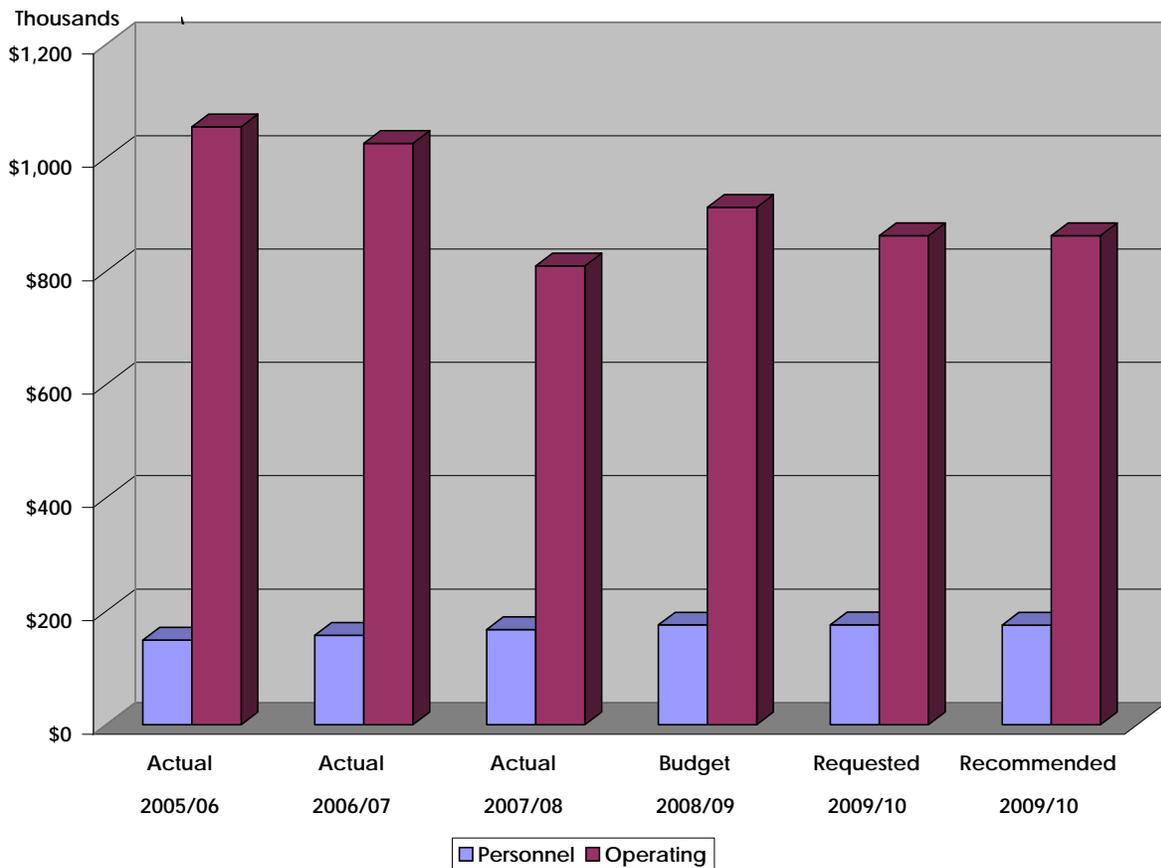
Economic Development

Significant Changes

4.5% reduction in the overall operating budget for Economic Development.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Miscellaneous	\$ -	\$ 562	\$ -	\$ 5,232	\$ 12,800	\$ 12,478
General Appropriation	1,203,824	1,182,433	976,959	1,083,352	1,026,421	1,025,783
Total	\$ 1,203,824	\$ 1,182,995	\$ 976,959	\$ 1,088,584	\$ 1,039,221	\$ 1,038,261
Expenditures						
Personnel	\$ 149,131	\$ 157,507	\$ 167,722	\$ 175,804	\$ 176,278	\$ 175,318
Operating	1,054,693	1,025,488	809,237	912,780	862,943	862,943
Total	\$ 1,203,824	\$ 1,182,995	\$ 976,959	\$ 1,088,584	\$ 1,039,221	\$ 1,038,261



Extension

Mission

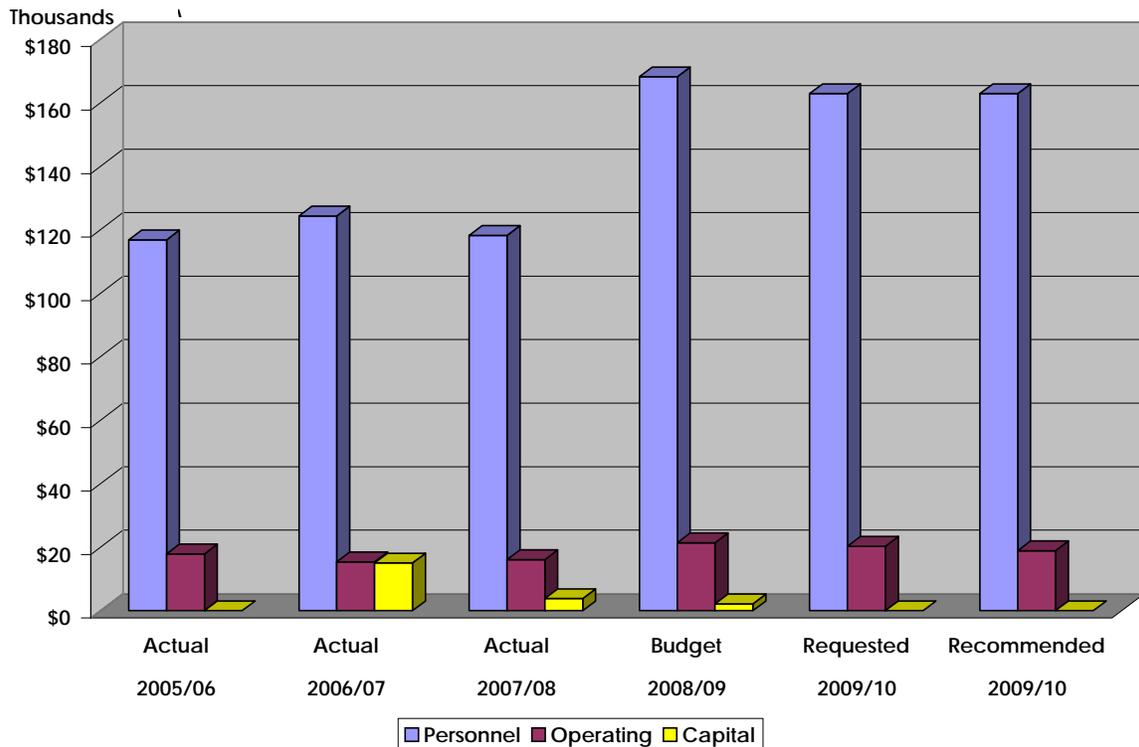
North Carolina Cooperative Extension is an educational partnership helping people put research-based knowledge to work for economic prosperity, environmental stewardship and an improved quality of life.

Significant Changes

4% reduction plan implemented.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Miscellaneous	\$ 2,536	\$ 3,058	\$ 2,025	\$ 4,150	\$ 4,150	\$ 4,150
General Appropriation	132,134	151,693	136,132	187,561	179,004	177,624
Total	\$ 134,670	\$ 154,751	\$ 138,157	\$ 191,711	\$ 183,154	\$ 181,774
Expenditures						
Personnel	\$ 116,794	\$ 124,350	\$ 118,230	\$ 168,168	\$ 162,848	\$ 162,848
Operating	17,876	15,366	16,110	21,415	20,306	18,926
Capital	-	15,035	3,817	2,128	-	-
Total	\$ 134,670	\$ 154,751	\$ 138,157	\$ 191,711	\$ 183,154	\$ 181,774



Conservation

Mission

The mission of the Lee Soil & Water Conservation District is to ensure a quality urban and rural environment through protection, restoration, and improvements of our soil, water, and related resources.

Significant Changes

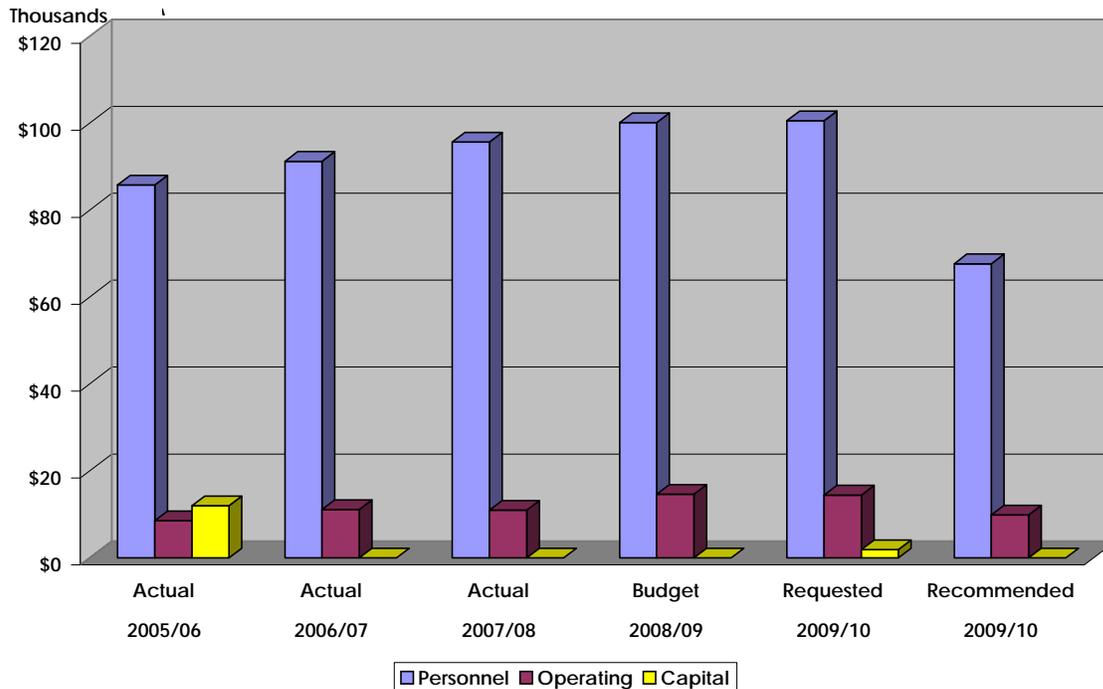
Administrative Support Assistant II retiring. Position will be eliminated.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	2	2	2	2	2	1

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 106,284	\$ 102,305	\$ 106,627	\$ 114,687	\$ 116,858	\$ 77,483
Total	\$ 106,284	\$ 102,305	\$ 106,627	\$ 114,687	\$ 116,858	\$ 77,483
Expenditures						
Personnel	\$ 85,771	\$ 91,211	\$ 95,665	\$ 100,083	\$ 100,523	\$ 67,648
Operating	8,519	11,094	10,962	14,604	14,435	9,835
Capital	11,994	-	-	-	1,900	-
Total	\$ 106,284	\$ 102,305	\$ 106,627	\$ 114,687	\$ 116,858	\$ 77,483



Health Department

Mission

The mission of the Health Department is to promote better health and a safe environment for all Lee County residents.

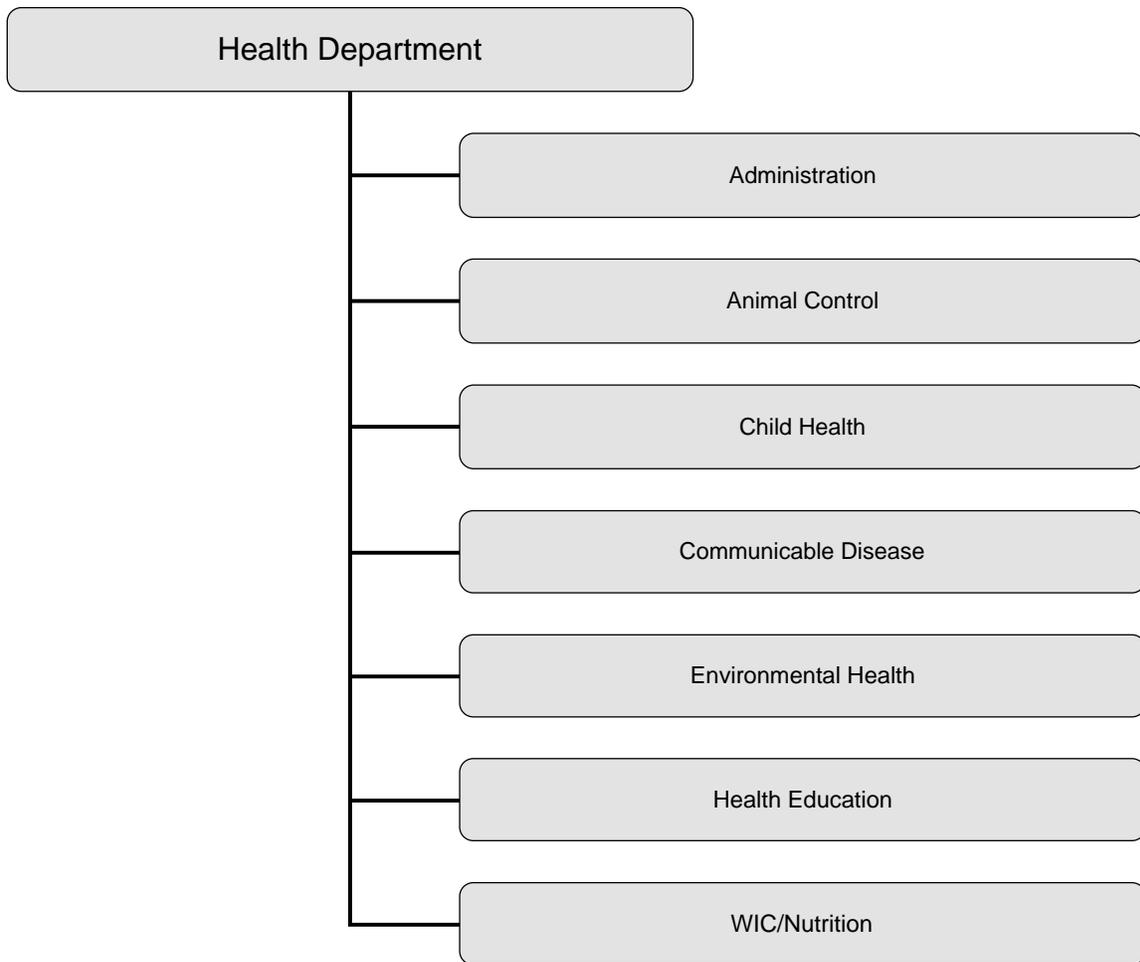
Significant Changes

Closing of dental clinic. Elimination of positions.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	52.8	52.8	52.8	52.8	44.1	44.1

Divisions



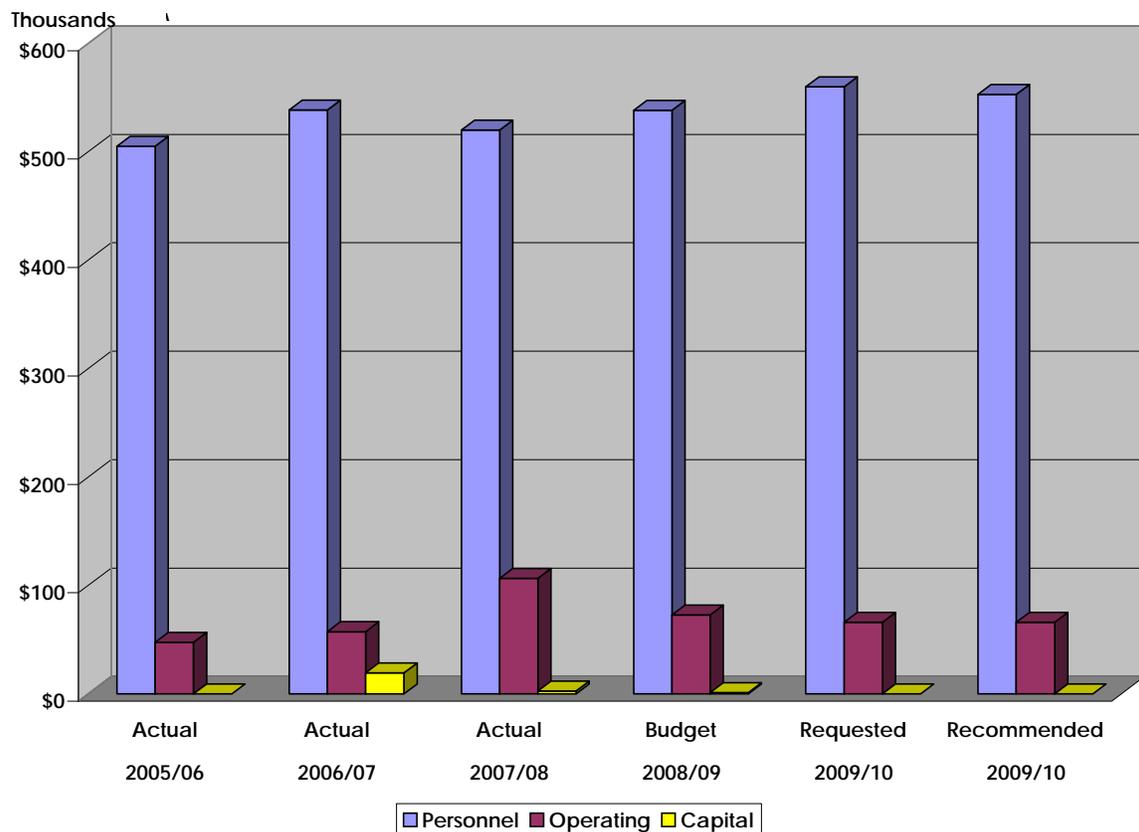
Health - General

Significant Changes

No significant changes.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 27,364	\$ 25,960	\$ 43,671	\$ 89,992	\$ 88,960	\$ 88,960
Sales and Services	2,114	631	252	333	75	75
General Appropriation	522,886	588,307	585,081	521,695	536,758	529,640
Total	\$ 552,364	\$ 614,898	\$ 629,004	\$ 612,020	\$ 625,793	\$ 618,675
Expenditures						
Personnel	\$ 505,005	\$ 538,351	\$ 520,116	\$ 538,268	\$ 559,914	\$ 552,796
Operating	47,359	57,261	106,387	72,752	65,879	65,879
Capital	-	19,286	2,501	1,000	-	-
Total	\$ 552,364	\$ 614,898	\$ 629,004	\$ 612,020	\$ 625,793	\$ 618,675



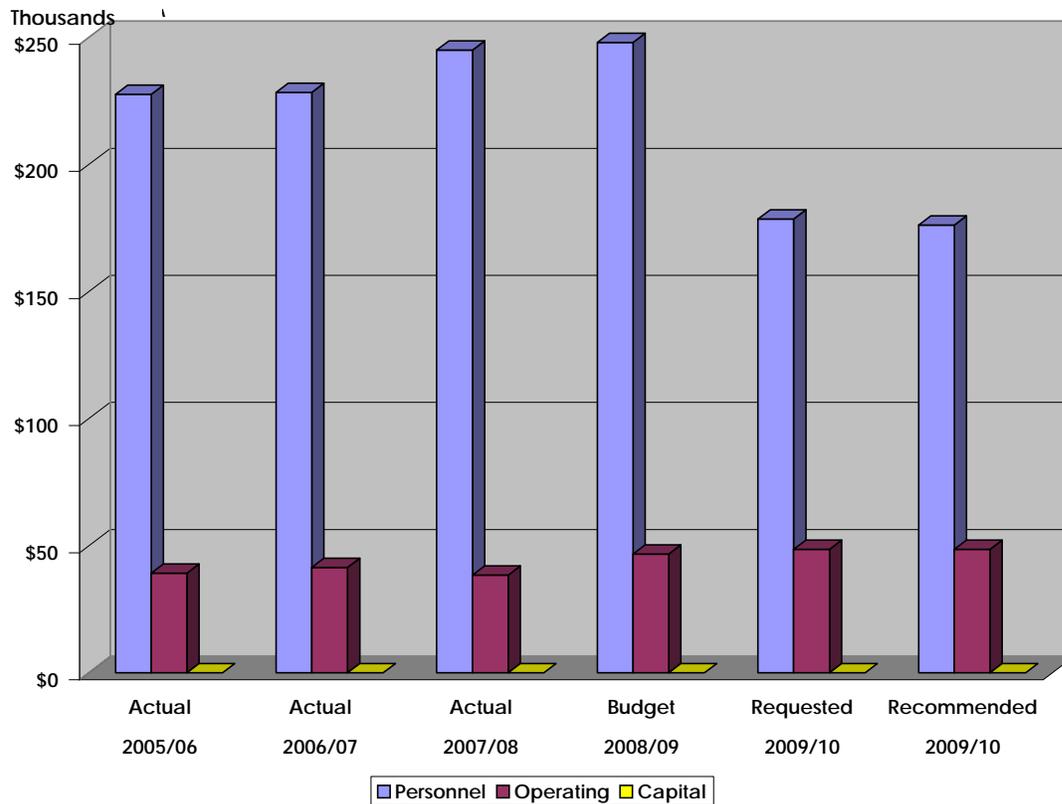
Health - Maternal Health

Significant Changes

Elimination of positions.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 36,203	\$ 36,403	\$ 36,111	\$ 36,403	\$ 36,203	\$ 36,203
Sales and Services	127,897	145,648	154,890	101,881	134,507	134,507
General Appropriation	102,750	87,678	92,430	156,454	56,389	54,013
Total	\$ 266,850	\$ 269,729	\$ 283,431	\$ 294,738	\$ 227,099	\$ 224,723
Expenditures						
Personnel	\$ 227,620	\$ 228,325	\$ 244,974	\$ 248,012	\$ 178,484	\$ 176,108
Operating	\$ 39,230	\$ 41,404	\$ 38,457	\$ 46,726	\$ 48,615	\$ 48,615
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 266,850	\$ 269,729	\$ 283,431	\$ 294,738	\$ 227,099	\$ 224,723



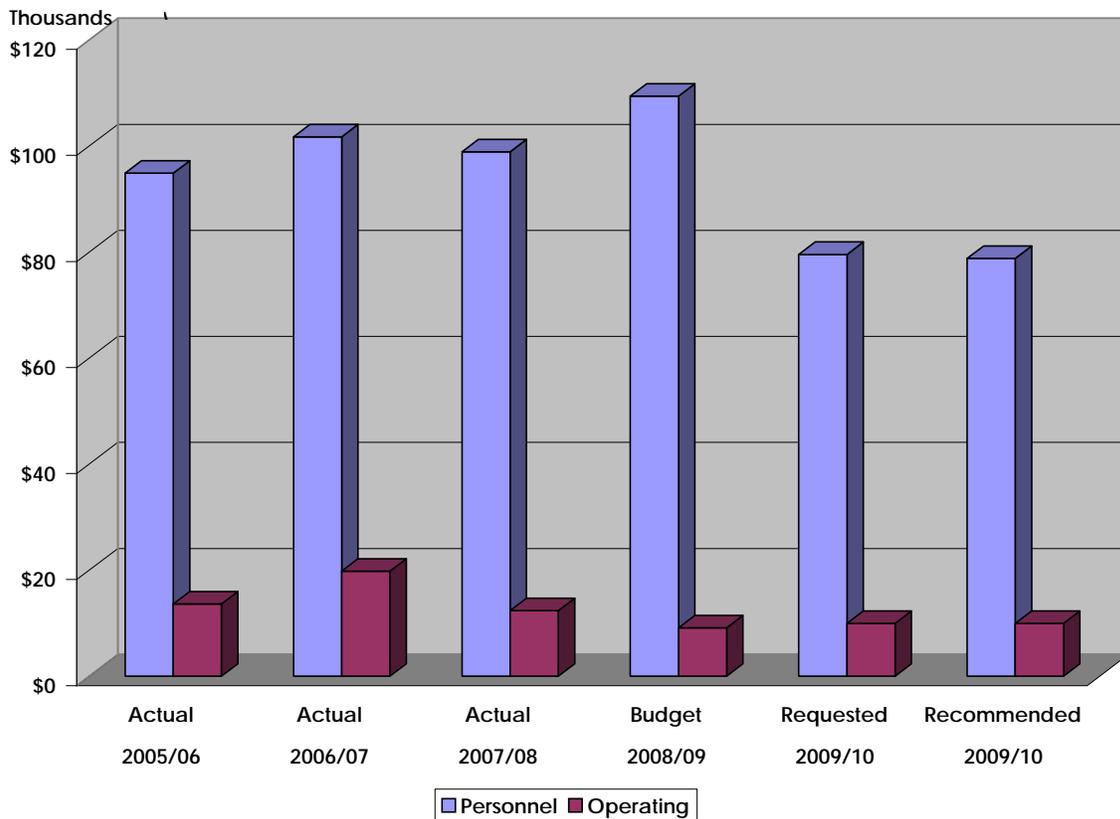
Health - Child Health

Significant Changes

Elimination of positions.

Budget

	2005/06	2006/07	2007/08	2008/09	2009/10	2009/10
	Actual	Actual	Actual	Budget	Requested	Recommended
Revenue						
Federal and State Grants	\$ 16,914	\$ 16,914	\$ 16,914	\$ 16,914	\$ 16,914	\$ 16,914
Sales and Services	46,046	41,851	45,698	28,865	38,364	38,364
General Appropriation	45,586	62,794	48,676	72,741	34,251	33,512
Total	\$ 108,546	\$ 121,559	\$ 111,288	\$ 118,520	\$ 89,529	\$ 88,790
Expenditures						
Personnel	\$ 94,899	\$ 101,766	\$ 98,935	\$ 109,409	\$ 79,566	\$ 78,827
Operating	13,647	19,793	12,353	9,111	9,963	9,963
Capital	-	-	-	-	-	-
Total	\$ 108,546	\$ 121,559	\$ 111,288	\$ 118,520	\$ 89,529	\$ 88,790



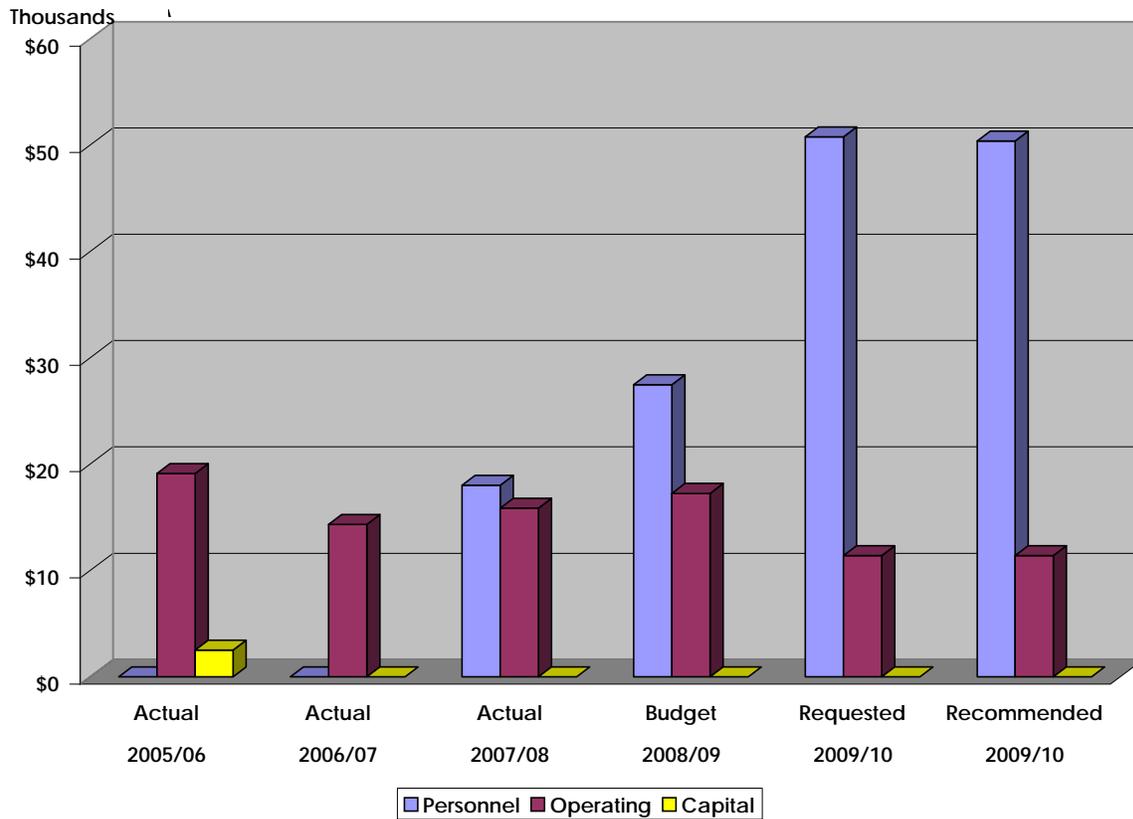
Health - Primary Care

Significant Changes

Reallocation of positions.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Sales and Services	\$ 19,761	\$ 26,026	\$ 34,378	\$ 39,606	\$ 18,163	\$ 18,163
Miscellaneous	-	-	18,750	-	-	-
General Appropriation	1,299	(11,681)	(19,257)	5,115	44,010	43,618
Total	\$ 21,060	\$ 14,345	\$ 33,871	\$ 44,721	\$ 62,173	\$ 61,781
Expenditures						
Personnel	\$ (583)	\$ -	\$ 18,008	\$ 27,466	\$ 50,768	\$ 50,376
Operating	19,129	14,345	15,863	17,255	11,405	11,405
Capital	2,514	-	-	-	-	-
Total	\$ 21,060	\$ 14,345	\$ 33,871	\$ 44,721	\$ 62,173	\$ 61,781



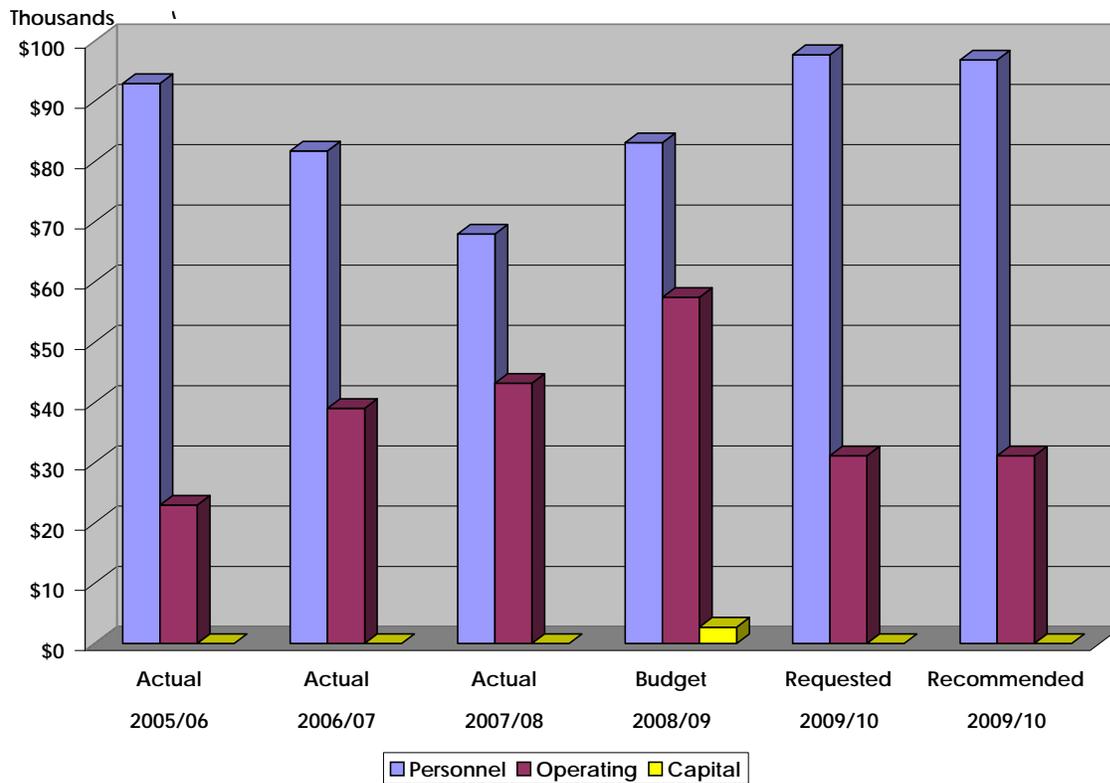
Health - Promotion

Significant Changes

Reallocation of positions.

Budget

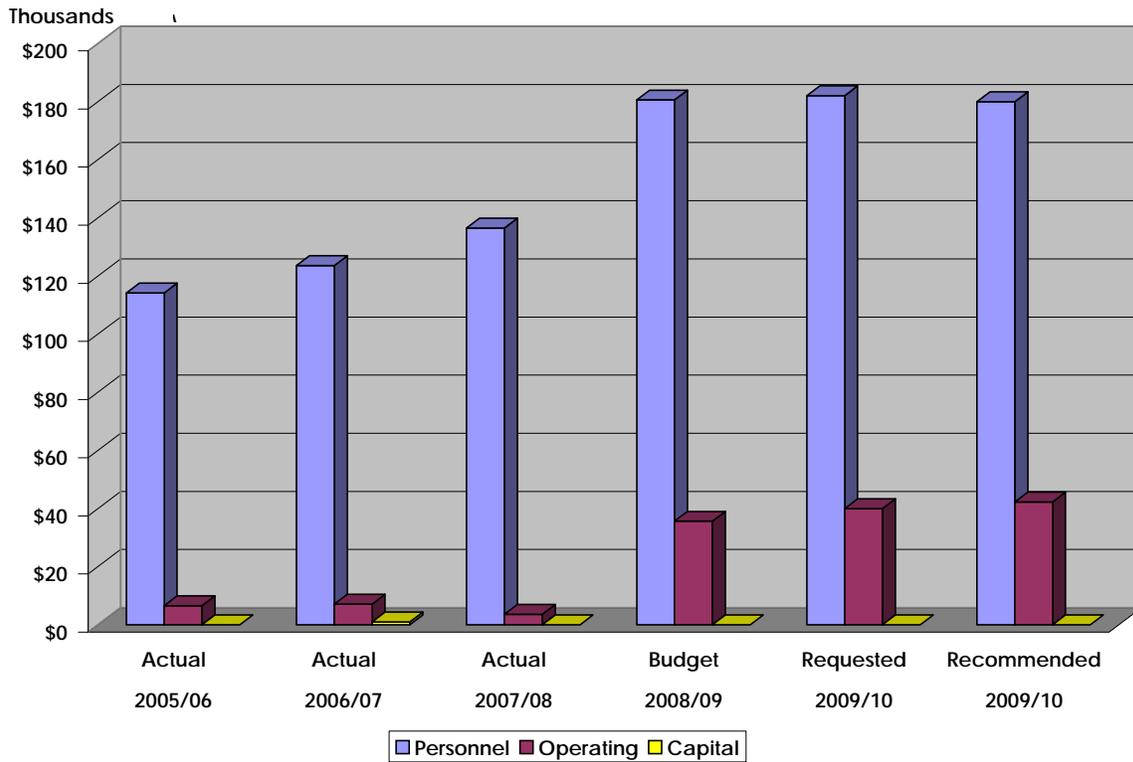
	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 40,110	\$ 40,210	\$ 34,366	\$ 44,214	\$ 34,089	\$ 34,089
Sales and Services	3,460	37,900	19,511	17,508	21,463	21,463
General Appropriation	72,355	42,657	57,250	81,519	73,308	72,422
Total	\$ 115,925	\$ 120,767	\$ 111,127	\$ 143,241	\$ 128,860	\$ 127,974
Expenditures						
Personnel	\$ 92,951	\$ 81,738	\$ 67,944	\$ 83,108	\$ 97,719	\$ 96,833
Operating	22,974	39,029	43,183	57,433	31,141	31,141
Capital	-	-	-	2,700	-	-
Total	\$ 115,925	\$ 120,767	\$ 111,127	\$ 143,241	\$ 128,860	\$ 127,974



Health - WIC-CS

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 120,707	\$ 145,907	\$ 140,057	\$ 216,186	\$ 222,061	\$ 222,186
General Appropriation	-	-	-	-	-	-
Total	\$ 120,707	\$ 145,907	\$ 140,057	\$ 216,186	\$ 222,061	\$ 222,186
Expenditures						
Personnel	\$ 114,144	\$ 123,606	\$ 136,470	\$ 180,559	\$ 182,075	\$ 179,932
Operating	6,563	7,113	3,587	35,627	39,986	42,254
Capital	-	1,030	-	-	-	-
Total	\$ 120,707	\$ 131,749	\$ 140,057	\$ 216,186	\$ 222,061	\$ 222,186



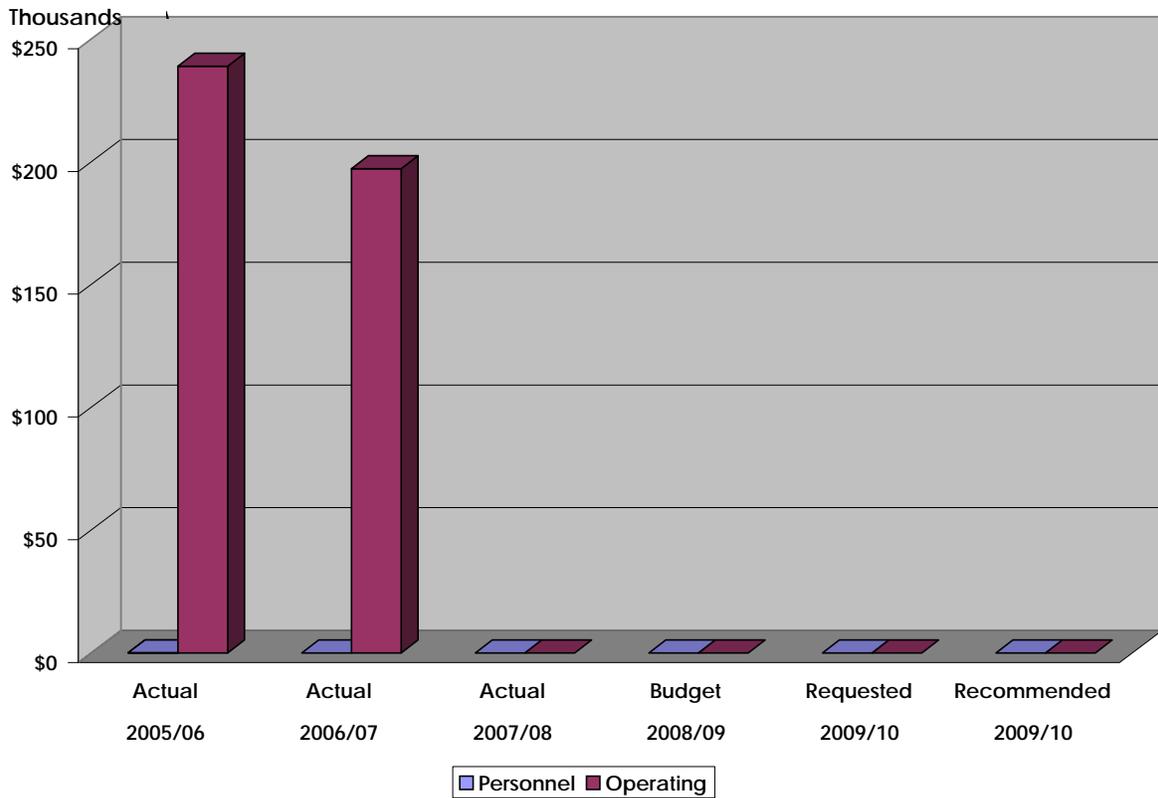
Health - Jail Health

Significant Changes

Jail Health moved to the Jail budget in FY 2007-08.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Sales and Services	\$ 1,489	\$ 5,757	\$ -	\$ -	\$ -	\$ -
General Appropriation	237,520	191,486	-	-	-	-
Total	\$ 239,009	\$ 197,243	\$ -	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 41	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	238,968	197,243	-	-	-	-
Capital	-	-	-	-	-	-
Total	\$ 239,009	\$ 197,243	\$ -	\$ -	\$ -	\$ -



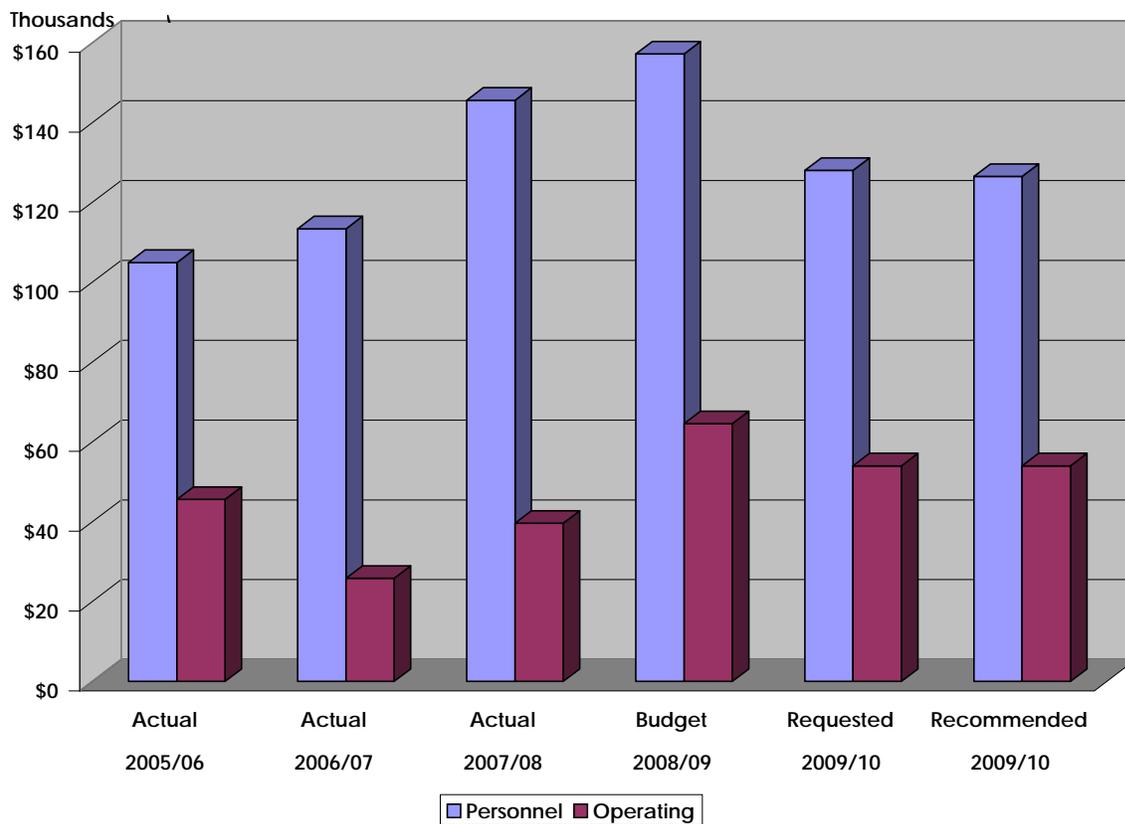
Health - Family Planning

Significant Changes

Reallocation of positions.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 109,655	\$ 98,229	\$ 113,862	\$ 107,738	\$ 116,252	\$ 116,252
Sales and Services	58,504	54,321	50,694	37,757	37,664	37,664
General Appropriation	(17,625)	(13,336)	20,690	76,319	28,137	26,606
	\$ 150,534	\$ 139,214	\$ 185,246	\$ 221,814	\$ 182,053	\$ 180,522
Expenditures						
Personnel	\$ 104,960	\$ 113,408	\$ 145,619	\$ 157,230	\$ 128,050	\$ 126,519
Operating	45,574	25,806	39,627	64,584	54,003	54,003
Capital	-	-	-	-	-	-
Total	\$ 150,534	\$ 139,214	\$ 185,246	\$ 221,814	\$ 182,053	\$ 180,522



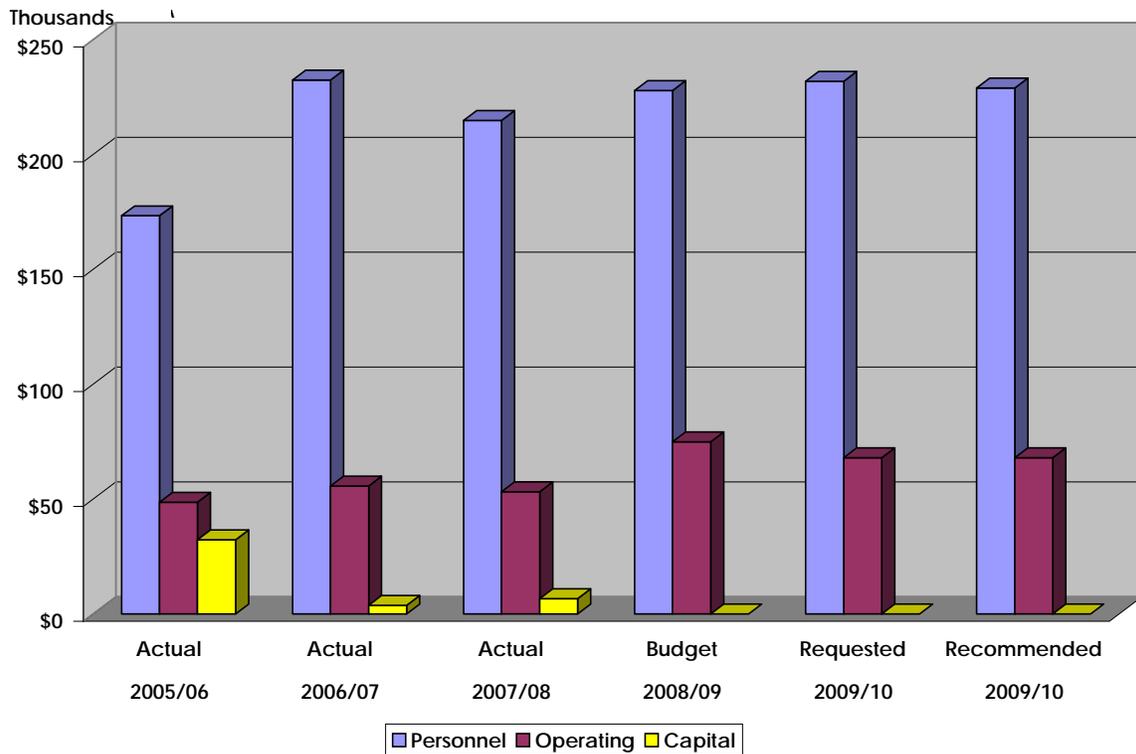
Health - Animal Control

Significant Changes

No significant changes.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Sales and Services	\$ 54,192	\$ 58,754	\$ 55,374	\$ 121,192	\$ 57,235	\$ 57,235
General Appropriation	200,091	233,068	219,248	181,570	242,596	239,682
Total	\$ 254,283	\$ 291,822	\$ 274,622	\$ 302,762	\$ 299,831	\$ 296,917
Expenditures						
Personnel	\$ 173,353	\$ 232,470	\$ 214,860	\$ 227,807	\$ 231,819	\$ 228,905
Operating	48,637	55,631	53,139	74,955	68,012	68,012
Capital	32,293	3,721	6,623	-	-	-
Total	\$ 254,283	\$ 291,822	\$ 274,622	\$ 302,762	\$ 299,831	\$ 296,917



Health - Environmental Health

Mission

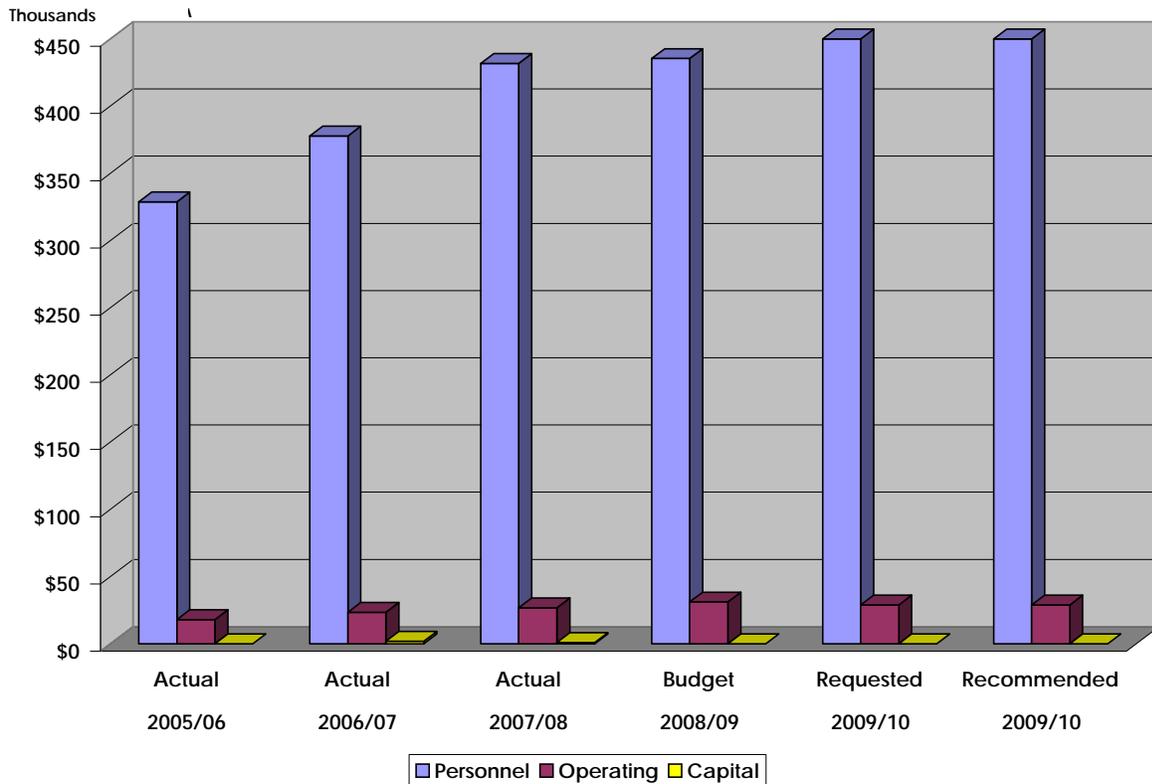
The mission of Lee County Environmental Health is to safeguard life, promote human health and protect the environment.

Significant Changes

No significant changes.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 18,727	\$ 9,588	\$ 500	\$ 142,500	\$ 14,250	\$ 14,250
Sales and Services	66,500	98,890	140,780	134,145	122,366	122,366
General Appropriation	261,588	294,558	318,232	189,922	361,608	357,198
Total	\$ 346,815	\$ 403,036	\$ 459,512	\$ 466,567	\$ 498,224	\$ 493,814
Expenditures						
Personnel	\$ 328,812	\$ 377,845	\$ 431,882	\$ 435,455	\$ 469,433	\$ 465,023
Operating	18,003	23,401	26,751	31,112	28,791	28,791
Capital	-	1,790	879	-	-	-
Total	\$ 346,815	\$ 403,036	\$ 459,512	\$ 466,567	\$ 498,224	\$ 493,814



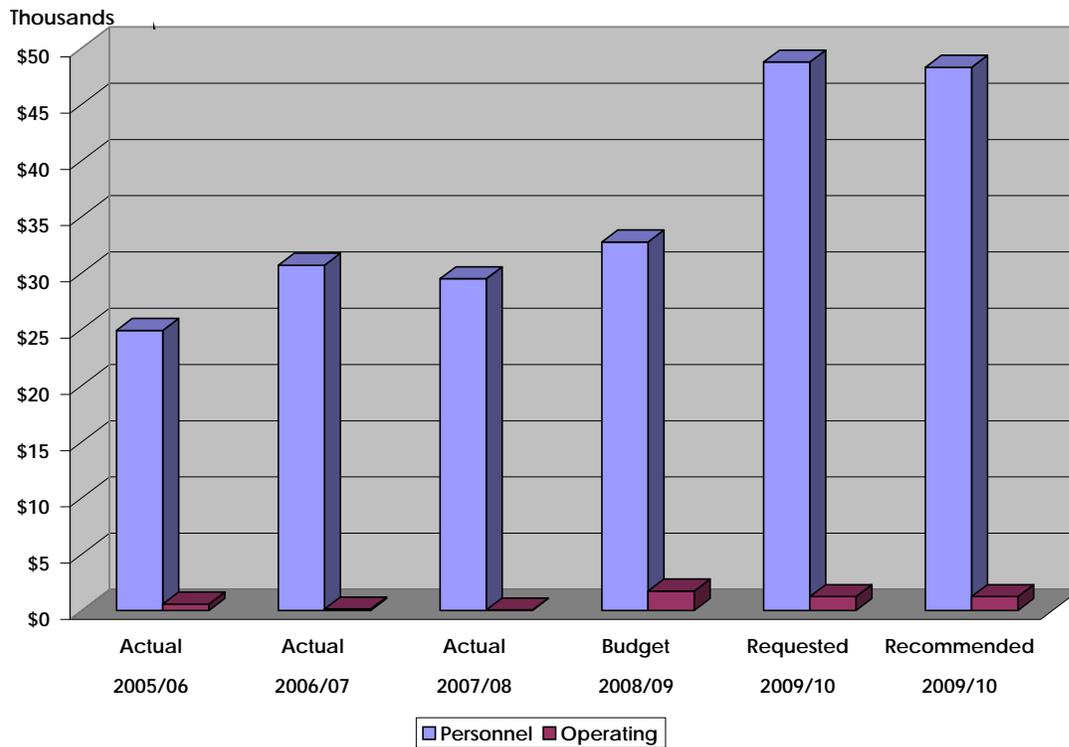
Health - Aids Control

Significant Changes

No significant changes.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
General Appropriation	24,961	30,311	29,030	33,989	49,481	49,015
Total	\$ 25,461	\$ 30,811	\$ 29,530	\$ 34,489	\$ 49,981	\$ 49,515
Expenditures						
Personnel	\$ 24,887	\$ 30,686	\$ 29,489	\$ 32,755	\$ 48,747	\$ 48,281
Operating	574	125	41	1,734	1,234	1,234
Capital	-	-	-	-	-	-
Total	\$ 25,461	\$ 30,811	\$ 29,530	\$ 34,489	\$ 49,981	\$ 49,515



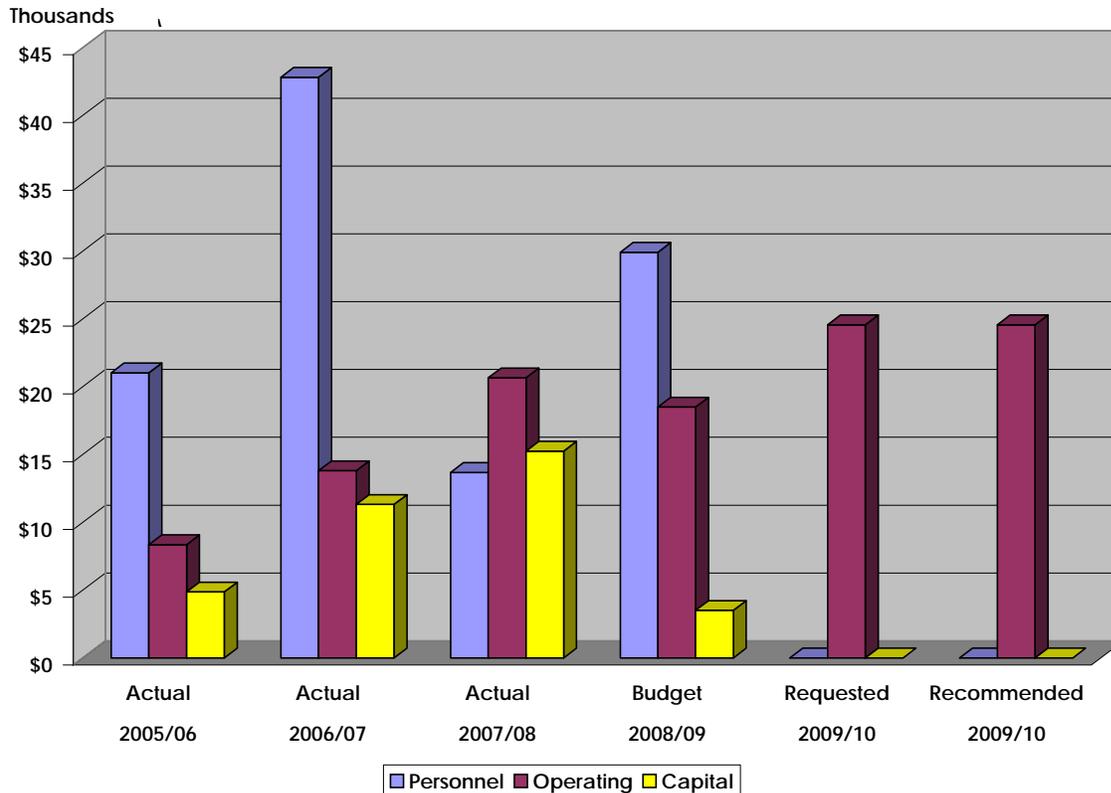
Health - Bioterrorism

Significant Changes

Decrease due to reduced Federal funding.

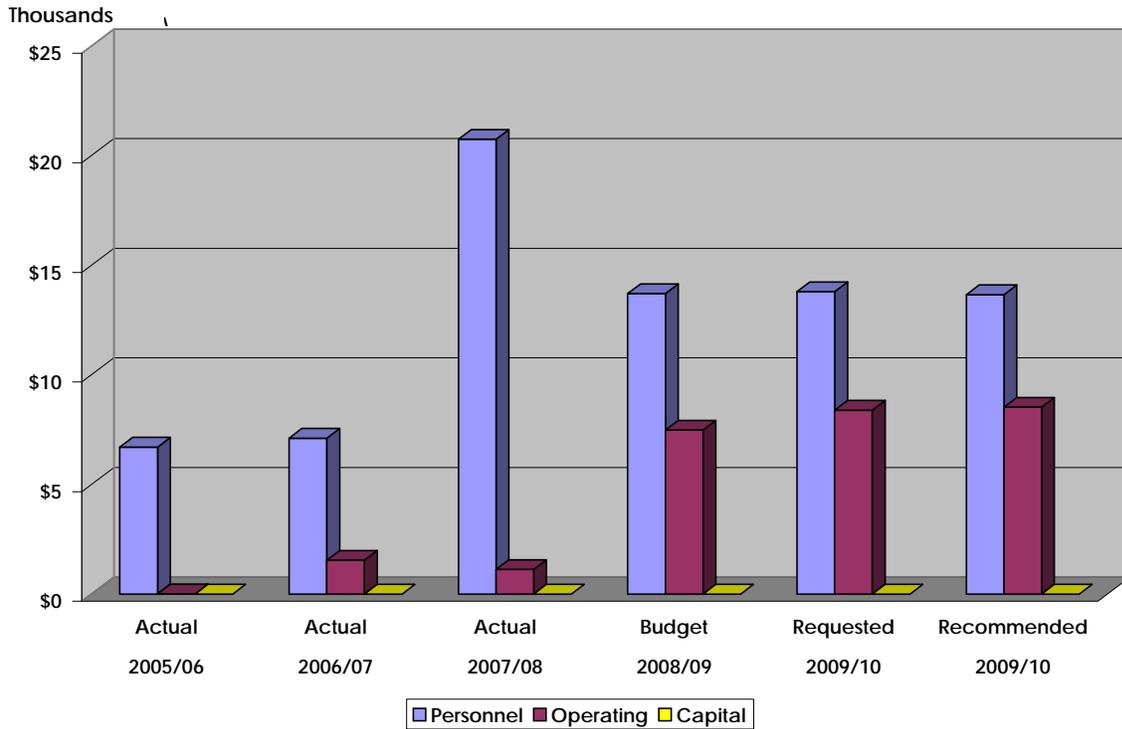
Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 54,452	\$ 63,707	\$ 62,171	\$ 51,895	\$ 17,058	\$ 17,058
General Appropriation	(20,248)	4,198	(12,613)	-	7,500	7,500
Total	\$ 34,204	\$ 67,905	\$ 49,558	\$ 51,895	\$ 24,558	\$ 24,558
Expenditures						
Personnel	\$ 21,006	\$ 42,797	\$ 13,670	\$ 29,904	-	-
Operating	8,340	13,796	20,644	18,491	24,558	24,558
Capital	4,858	11,312	15,244	3,500	-	-
Total	\$ 34,204	\$ 67,905	\$ 49,558	\$ 51,895	\$ 24,558	\$ 24,558



Health - WIC - BF

Budget							
	2005/06	2006/07	2007/08	2008/09	2009/10	2009/10	
	Actual	Actual	Actual	Budget	Requested	Recommended	
Revenue							
Federal and State Grants	\$ 6,706	\$ 8,648	\$ 21,867	\$ 21,180	\$ 22,180	\$ 22,180	
General Appropriation	-	-	-	-	-	-	
Total	\$ 6,706	\$ 8,648	\$ 21,867	\$ 21,180	\$ 22,180	\$ 22,180	
Expenditures							
Personnel	\$ 6,700	\$ 7,105	\$ 20,747	\$ 13,703	\$ 13,790	\$ 13,657	
Operating	6	1,543	1,120	7,477	8,390	8,523	
Capital	-	-	-	-	-	-	
Total	\$ 6,706	\$ 8,648	\$ 21,867	\$ 21,180	\$ 22,180	\$ 22,180	



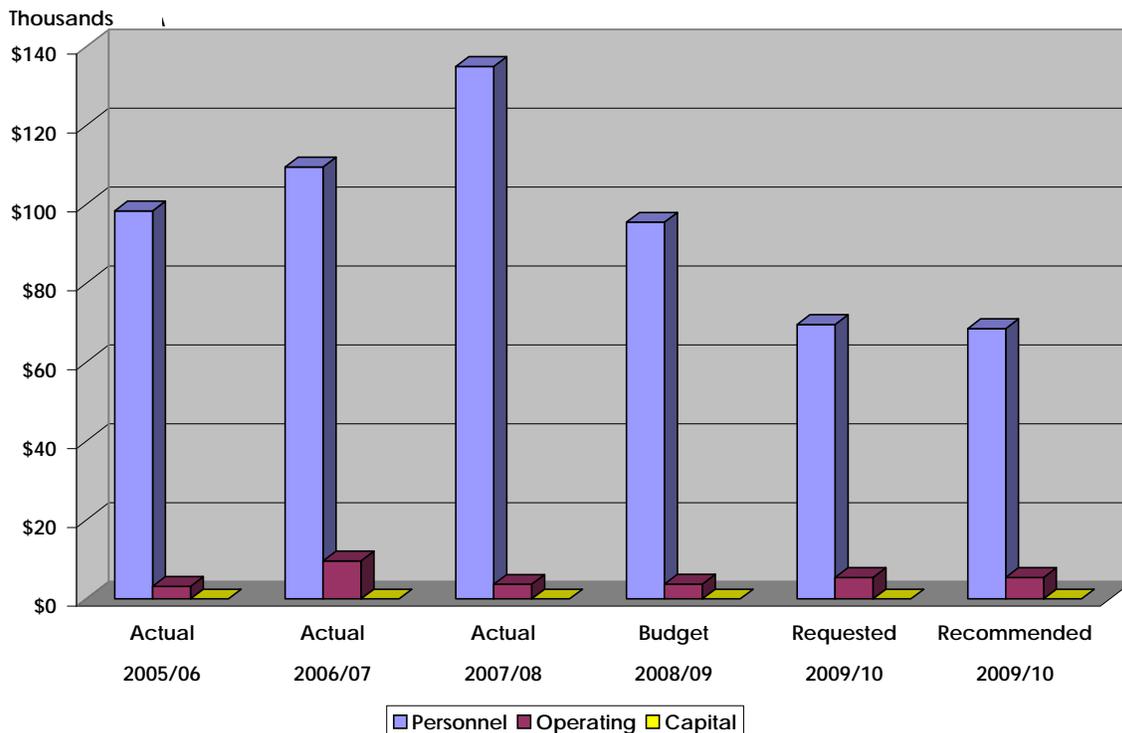
Health - Children Services Coordinator

Significant Changes

Reduction due to reallocation of salaries among programs.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 29,703	\$ 24,846	\$ 29,703	\$ 29,703	\$ 2,649	\$ 2,649
Sales and Services	15,231	22,535	37,678	27,331	39,036	39,036
General Appropriation	56,575	71,748	71,263	42,177	33,311	32,291
Total	\$ 101,509	\$ 119,129	\$ 138,644	\$ 99,211	\$ 74,996	\$ 73,976
Expenditures						
Personnel	\$ 98,340	\$ 109,505	\$ 134,939	\$ 95,488	\$ 69,535	\$ 68,515
Operating	3,169	9,624	3,705	3,723	5,461	5,461
Capital	-	-	-	-	-	-
Total	\$ 101,509	\$ 119,129	\$ 138,644	\$ 99,211	\$ 74,996	\$ 73,976



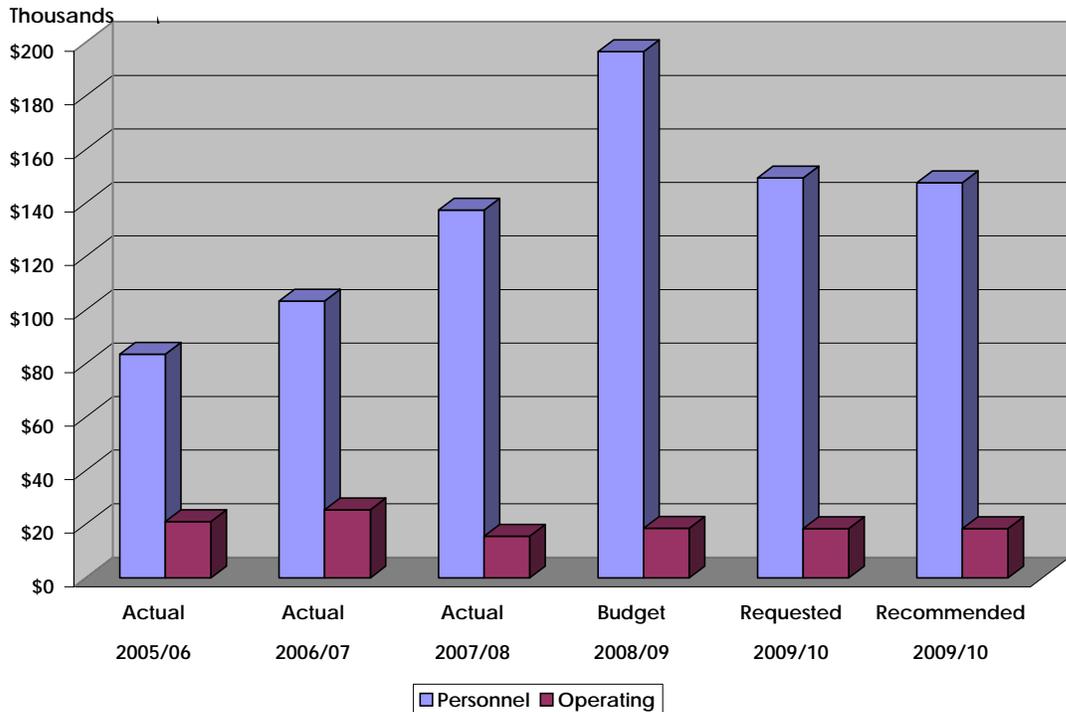
Health - Communicable Diseases

Significant Changes

No significant changes.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 14,647	\$ 13,502	\$ 13,502	\$ 15,702	\$ 13,502	\$ 13,502
Sales and Services	13,899	18,487	18,360	13,593	11,324	11,324
General Appropriation	76,001	96,872	121,067	185,815	142,965	141,260
Total	\$ 104,547	\$ 128,861	\$ 152,929	\$ 215,110	\$ 167,791	\$ 166,086
Expenditures						
Personnel	\$ 83,504	\$ 103,397	\$ 137,392	\$ 196,565	\$ 149,364	\$ 147,659
Operating	21,043	25,464	15,537	18,545	18,427	18,427
Total	\$ 104,547	\$ 128,861	\$ 152,929	\$ 215,110	\$ 167,791	\$ 166,086



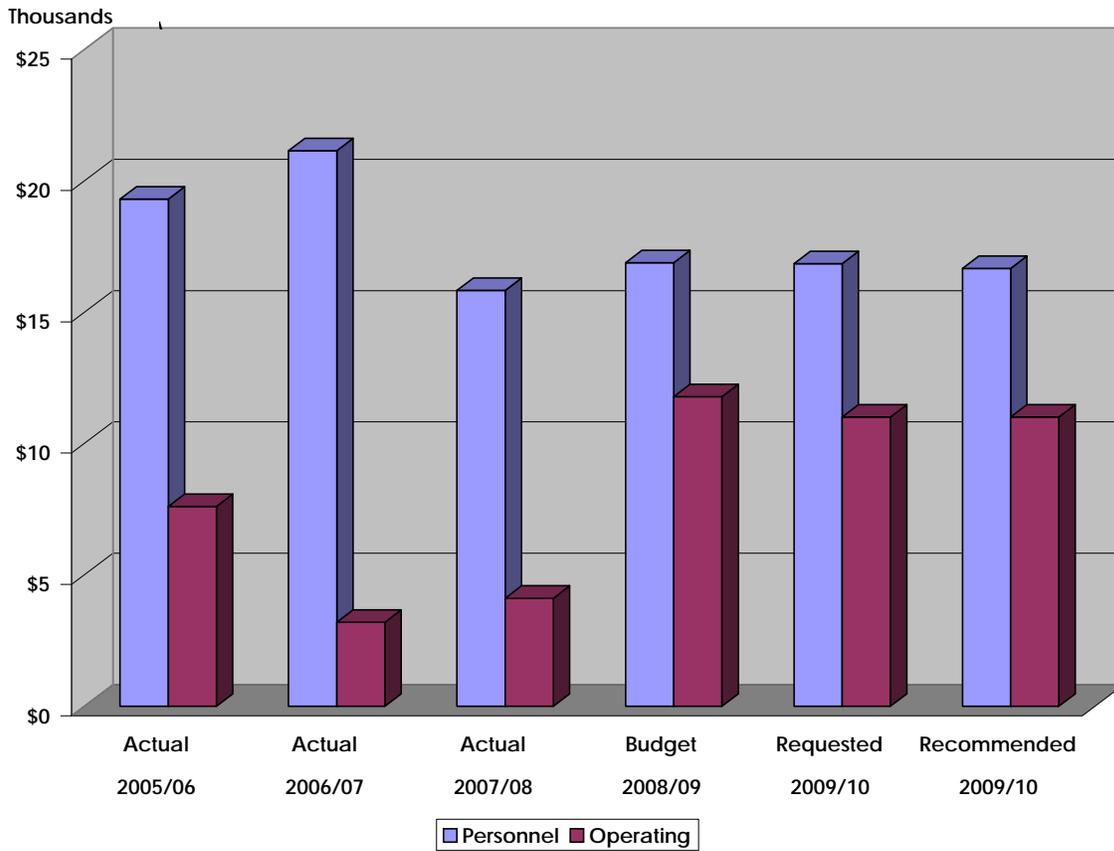
Health - BCCCP

Significant Changes

No significant changes.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 13,330	\$ 9,853	\$ 14,090	\$ 19,804	\$ 13,769	\$ 13,769
General Appropriation	13,605	14,500	5,865	8,881	14,108	13,919
Total	\$ 26,935	\$ 24,353	\$ 19,955	\$ 28,685	\$ 27,877	\$ 27,688
Expenditures						
Personnel	\$ 19,320	\$ 21,156	\$ 15,840	\$ 16,895	\$ 16,861	\$ 16,672
Operating	7,615	3,197	4,115	11,790	11,016	11,016
Capital	-	-	-	-	-	-
Total	\$ 26,935	\$ 24,353	\$ 19,955	\$ 28,685	\$ 27,877	\$ 27,688

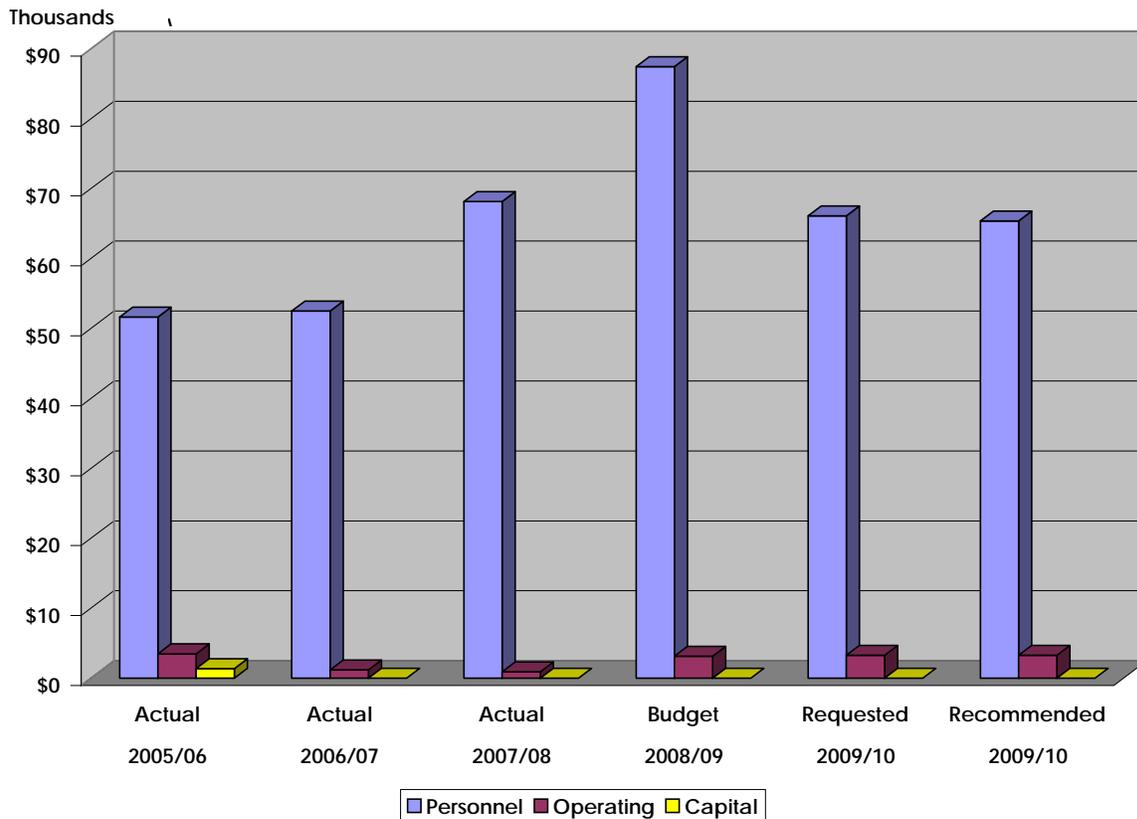


Health - Immunizations

Significant Changes

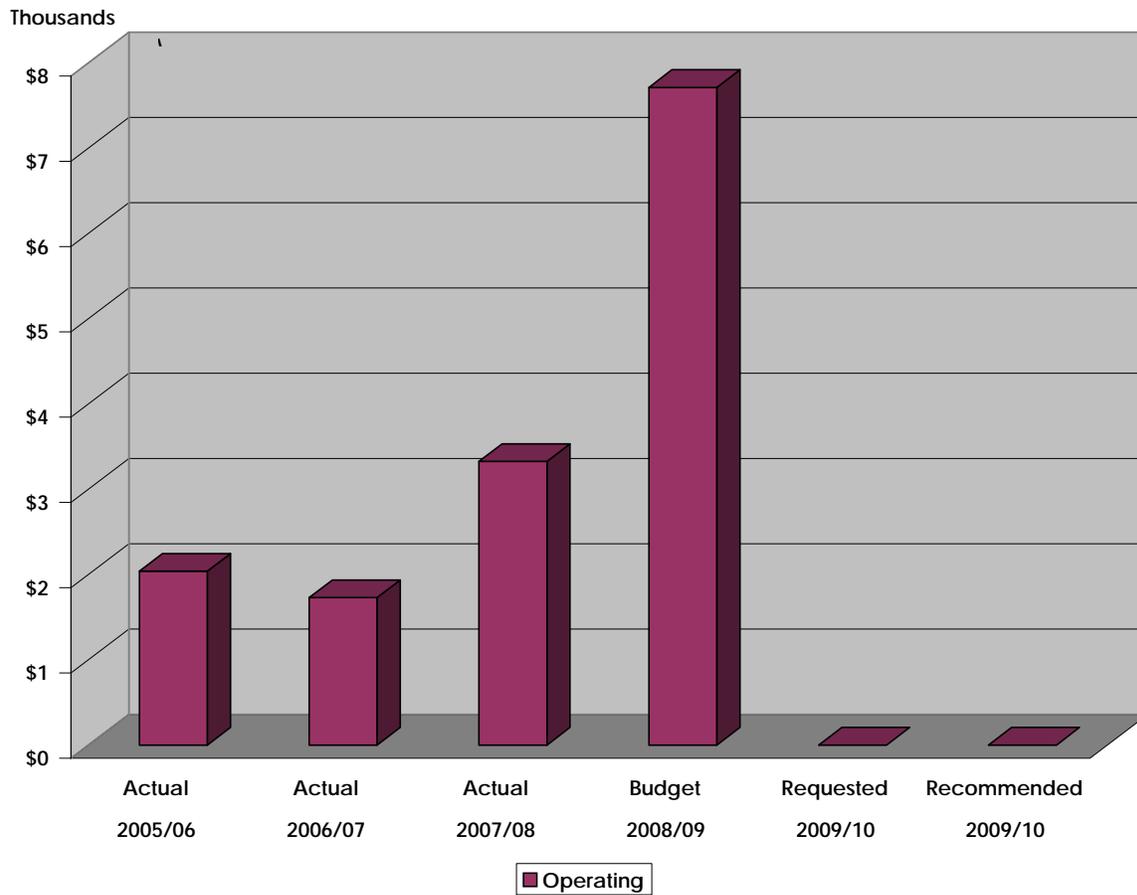
Reallocation of positions.

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 18,674	\$ 17,314	\$ 12,852	\$ 17,314	\$ 17,314	\$ 17,314
Sales and Services	3,617	7,628	6,393	3,114	6,681	6,681
General Appropriation	34,139	28,722	49,804	70,104	45,355	44,616
Total	\$ 56,430	\$ 53,664	\$ 69,049	\$ 90,532	\$ 69,350	\$ 68,611
Expenditures						
Personnel	\$ 51,605	\$ 52,491	\$ 68,151	\$ 87,413	\$ 66,079	\$ 65,340
Operating	3,465	1,173	898	3,119	3,271	3,271
Capital	1,360	-	-	-	-	-
Total	\$ 56,430	\$ 53,664	\$ 69,049	\$ 90,532	\$ 69,350	\$ 68,611



Health - HIV Case Management

Budget						
	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Sales and Services	\$ 1,632	\$ 5,126	\$ 3,912	\$ 9,063	\$ -	\$ -
General Appropriation	407	(3,395)	(586)	(1,350)	-	-
Total	\$ 2,039	\$ 1,731	\$ 3,326	\$ 7,713	\$ -	\$ -
Expenditures						
Operating	2,039	1,731	3,326	7,713	-	-
Total	\$ 2,039	\$ 1,731	\$ 3,326	\$ 7,713	\$ -	\$ -



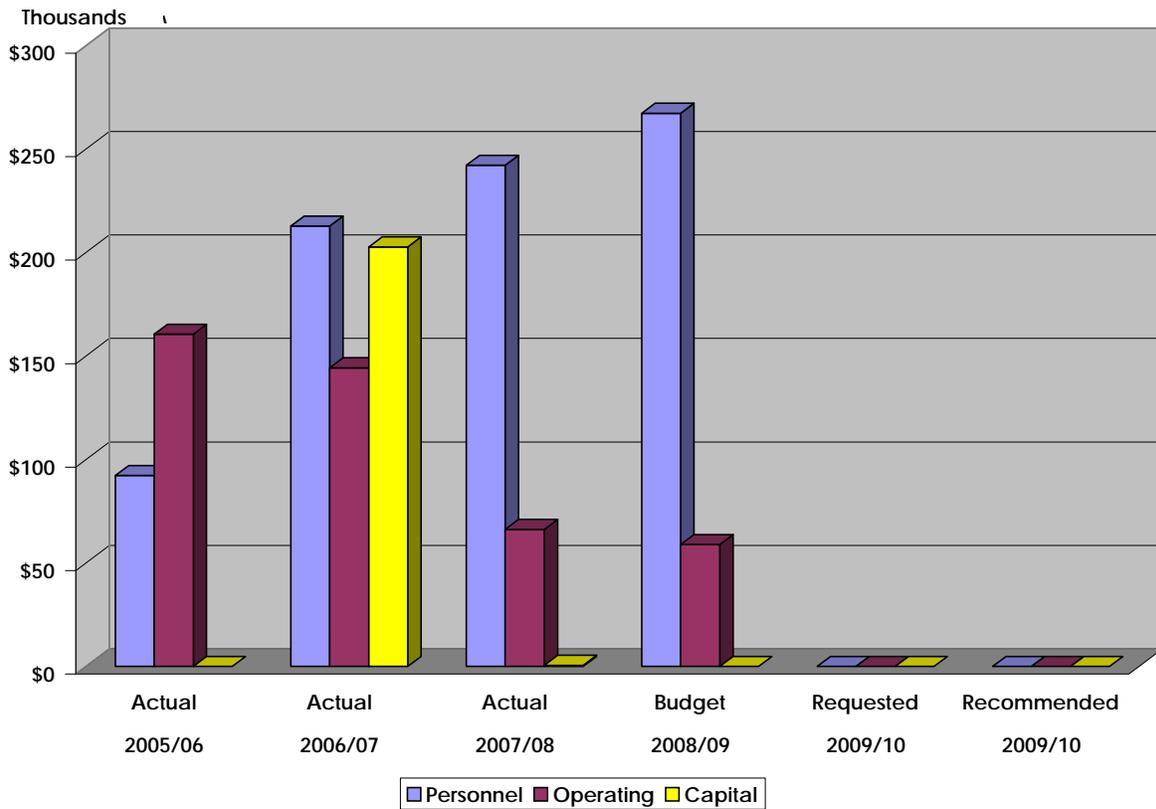
Health - Dental

Significant Changes

Denatal Clinic is closing June 30, 2009.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Sales and Services	\$ 173,344	\$ 223,161	\$ 266,474	\$ 254,590	\$ -	\$ -
Miscellaneous	-	250,505	-	-	-	-
General Appropriation	79,498	86,129	42,503	71,651	-	-
Total	\$ 252,842	\$ 559,795	\$ 308,977	\$ 326,241	\$ -	\$ -
Expenditures						
Personnel	\$ 92,282	\$ 212,812	\$ 242,204	\$ 267,357	\$ -	\$ -
Operating	160,560	144,267	66,222	58,884	-	-
Capital	-	202,716	551	-	-	-
Total	\$ 252,842	\$ 559,795	\$ 308,977	\$ 326,241	\$ -	\$ -



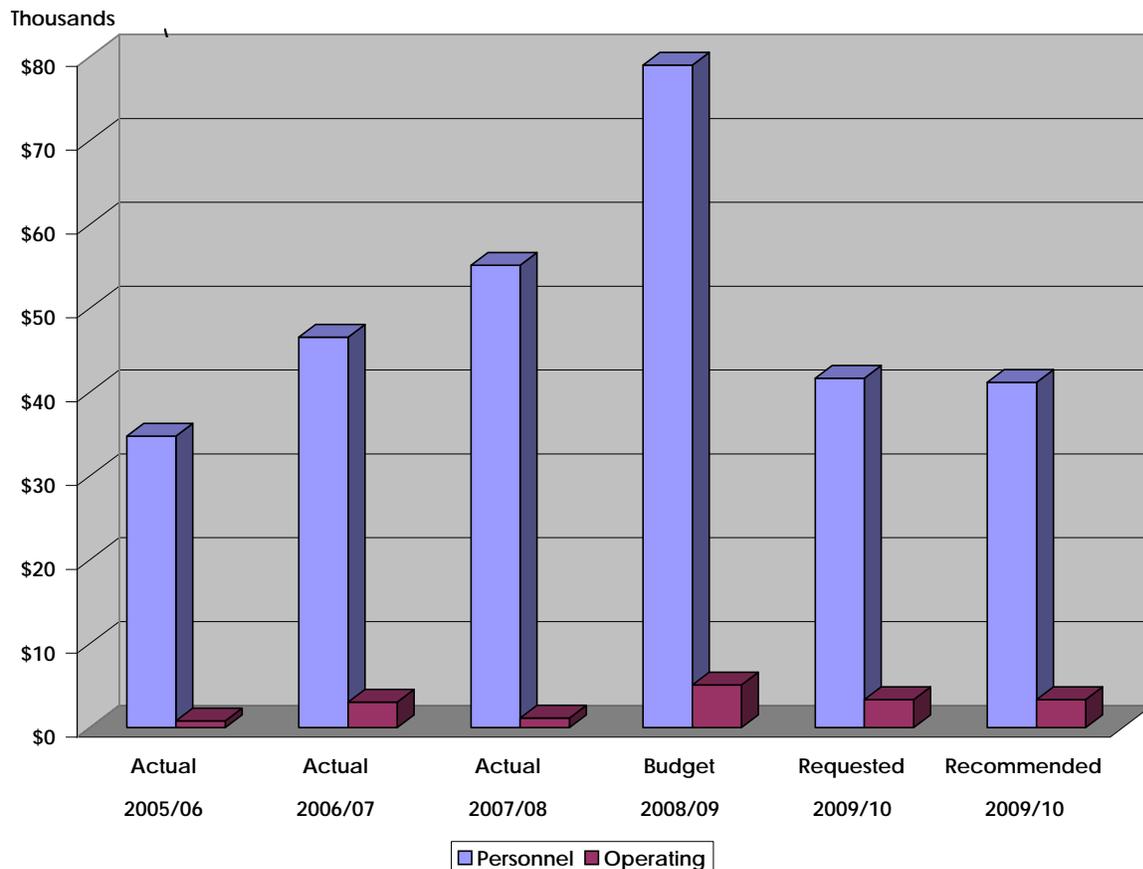
Health - Health Check Coordination

Significant Changes

Reduction due to reduced funding.

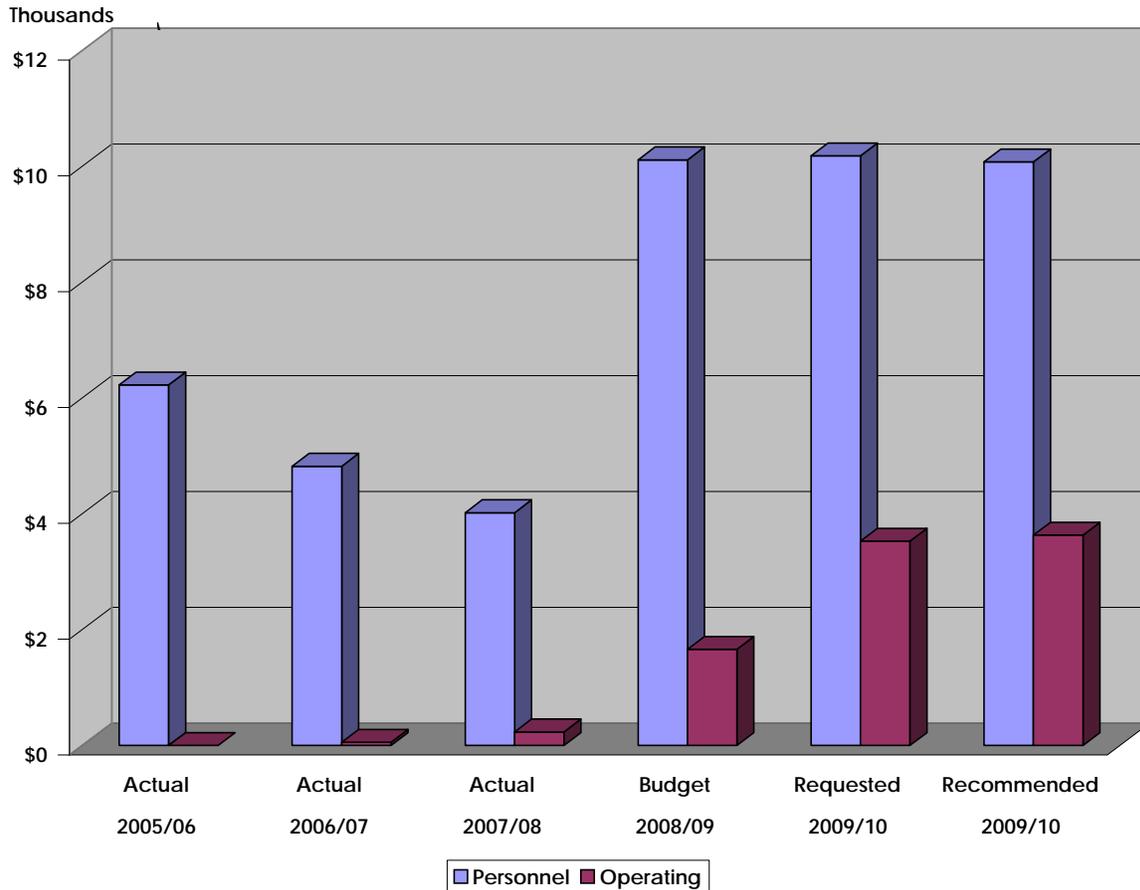
Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ -	\$ 11,448	\$ 16,621	\$ 40,295	\$ -	\$ -
Sales and Services	33,632	33,492	33,556	39,114	28,219	28,219
General Appropriation	1,932	16,116	6,089	4,674	16,829	16,302
Total	\$ 35,564	\$ 61,056	\$ 56,266	\$ 84,083	\$ 45,048	\$ 44,521
Expenditures						
Personnel	\$ 34,756	\$ 46,584	\$ 55,128	\$ 79,007	\$ 41,689	\$ 41,162
Operating	808	3,024	1,138	5,076	3,359	3,359
Capital	-	-	-	-	-	-
Total	\$ 35,564	\$ 49,608	\$ 56,266	\$ 84,083	\$ 45,048	\$ 44,521



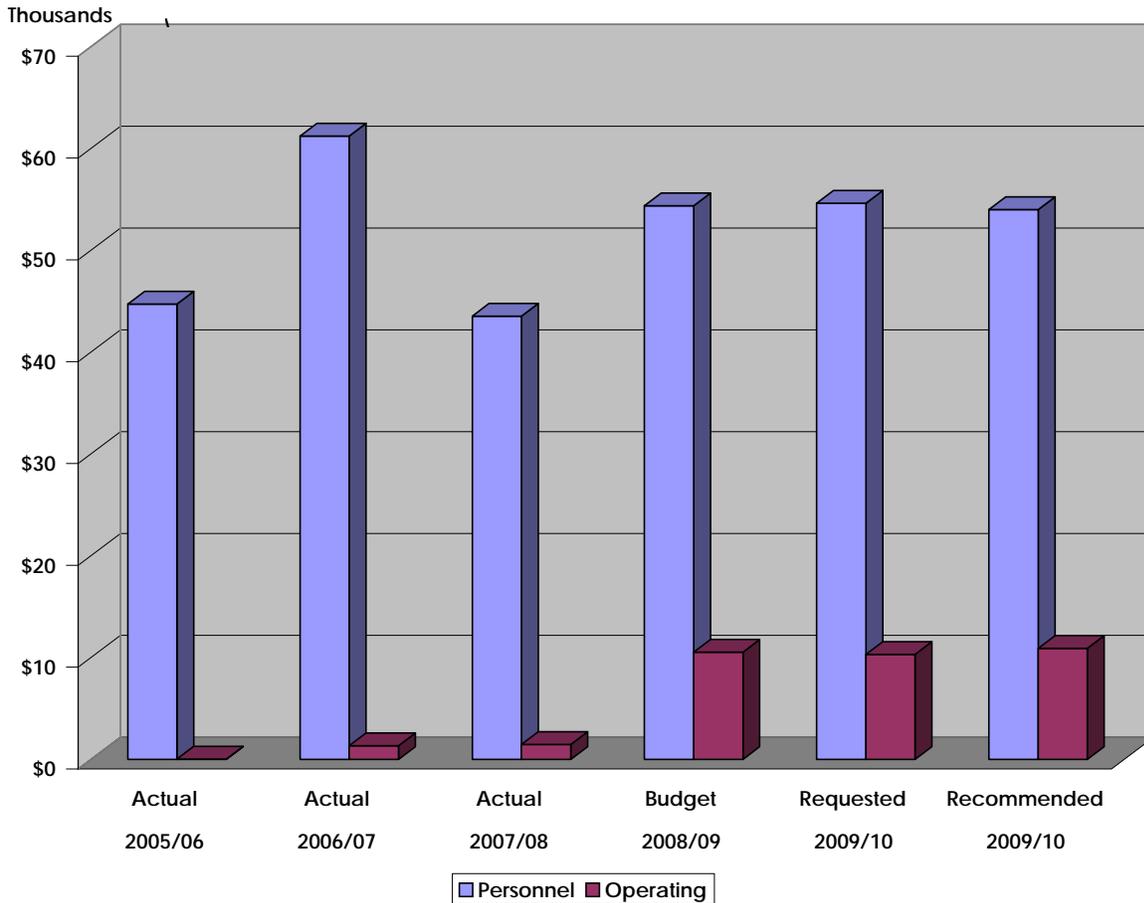
Health - WIC - GA

		Budget					
		2005/06	2006/07	2007/08	2008/09	2009/10	2009/10
		Actual	Actual	Actual	Budget	Requested	Recommended
Revenue							
Federal and State Grants	\$	6,225	\$ 4,874	\$ 4,251	\$ 11,772	\$ 13,709	\$ 13,709
General Appropriation		-	-	-	-	-	-
Total	\$	6,225	\$ 4,874	\$ 4,251	\$ 11,772	\$ 13,709	\$ 13,709
Expenditures							
Personnel	\$	6,225	\$ 4,821	\$ 4,019	\$ 10,114	\$ 10,182	\$ 10,076
Operating		-	53	232	1,658	3,527	3,633
Capital		-	-	-	-	-	-
Total	\$	6,225	\$ 4,874	\$ 4,251	\$ 11,772	\$ 13,709	\$ 13,709



Health - WIC - NE

Budget							
	2005/06	2006/07	2007/08	2008/09	2009/10	2009/10	
	Actual	Actual	Actual	Budget	Requested	Recommended	
Revenue							
Federal and State Grants	\$ 44,732	\$ 62,556	\$ 44,987	\$ 64,908	\$ 64,908	\$ 64,908	
General Appropriation	-	-	-	-	-	-	
Total	\$ 44,732	\$ 62,556	\$ 44,987	\$ 64,908	\$ 64,908	\$ 64,908	
Expenditures							
Personnel	\$ 44,727	\$ 61,234	\$ 43,524	\$ 54,398	\$ 54,618	\$ 54,017	
Operating	5	1,322	1,463	10,510	10,290	10,891	
Capital	-	-	-	-	-	-	
Total	\$ 44,732	\$ 62,556	\$ 44,987	\$ 64,908	\$ 64,908	\$ 64,908	



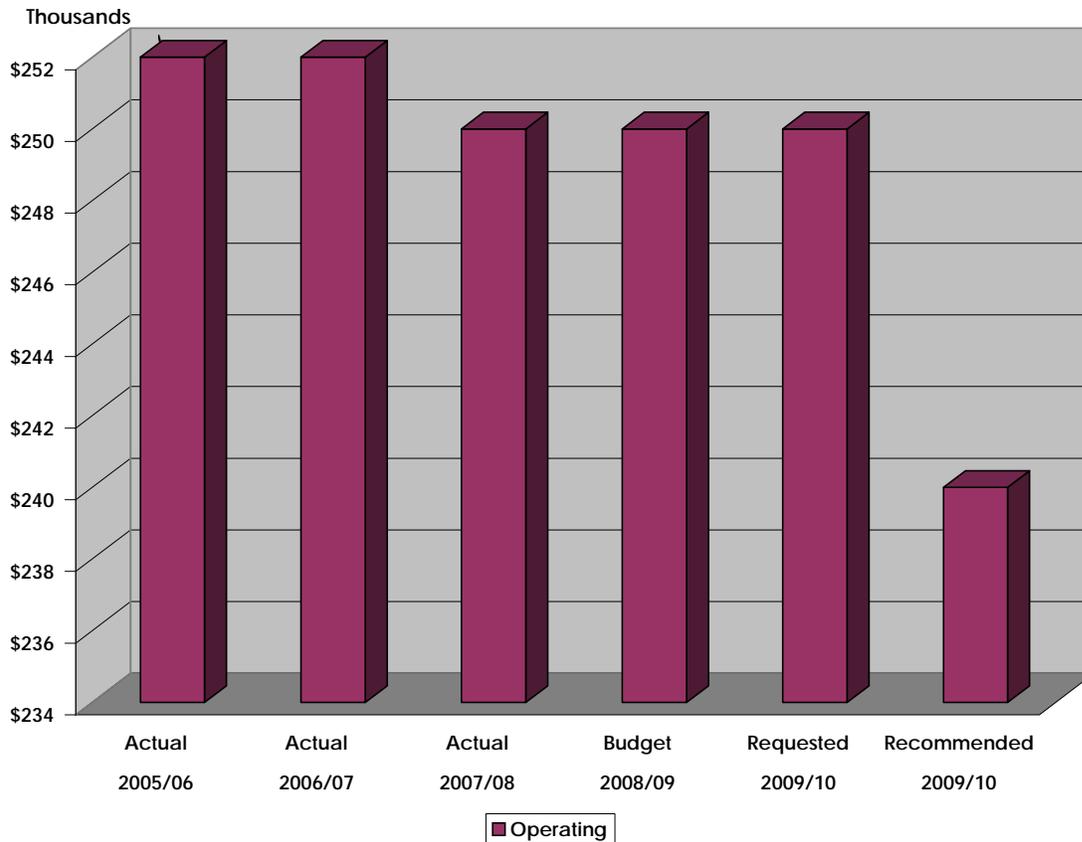
Mental Health

Significant Changes

4% reduction from FY 2008-2009.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Intergovernmental Revenues	\$ 13,771	\$ 12,787	\$ 14,540	\$ 13,000	\$ 13,000	\$ 13,000
General Appropriation	238,229	239,213	235,460	237,000	237,000	227,000
Total	\$ 252,000	\$ 252,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 240,000
Expenditures						
Operating	\$ 252,000	\$ 252,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 240,000
Total	\$ 252,000	\$ 252,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 240,000



Lee County Industries

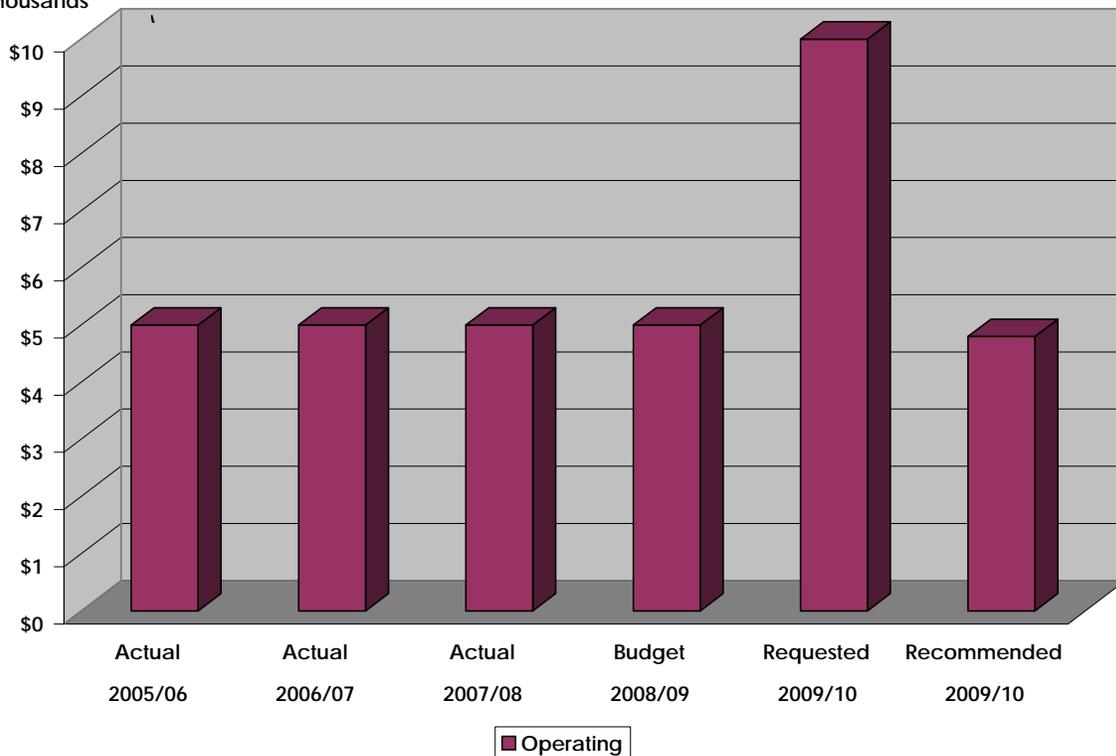
Significant Changes

4% reduction from FY 2008-2009.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 10,000	\$ 4,800
Total	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 10,000	\$ 4,800
Expenditures						
Operating	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 10,000	\$ 4,800
Total	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 10,000	\$ 4,800

Thousands



Social Services

Mission

The mission of the Lee County Department of Social Services is to improve the quality of life for Lee County citizens by promoting health and well-being, fostering self-sufficiency, and protecting vulnerable populations.

Significant Changes

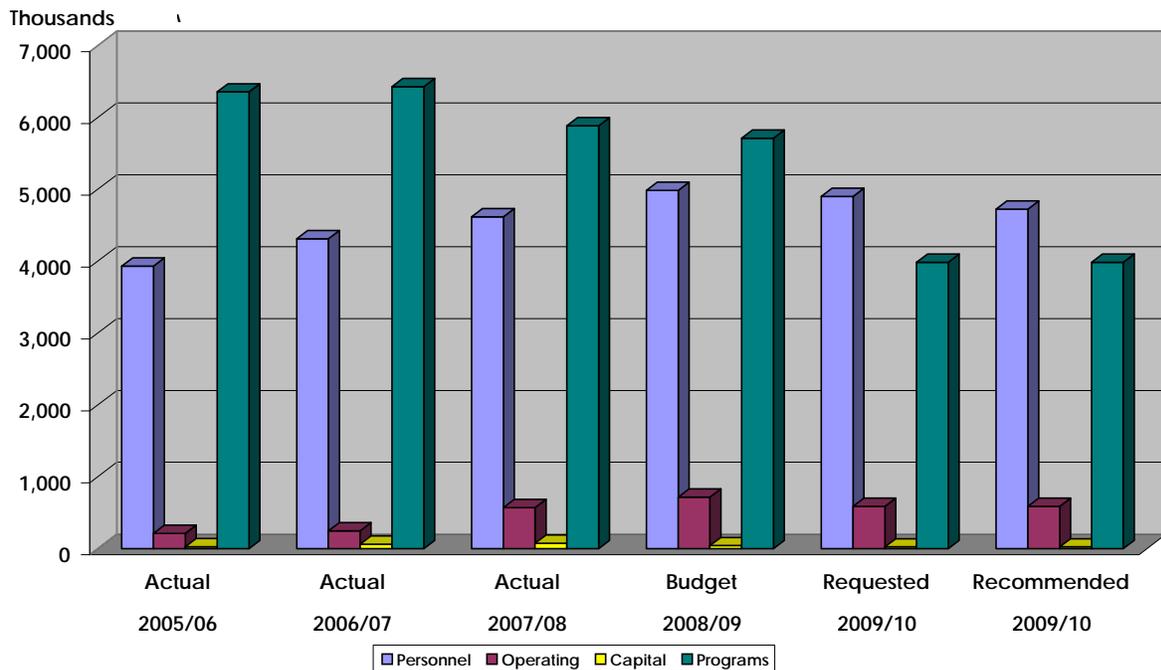
Elimination of four positions. Requested Income Maintenance Caseworker I for Childrens Medicaid is recommended. Decrease in program costs is due to the final elimination of Medicaid costs.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	92.875	94	96	97	95	92

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and state grants	\$ 5,883,061	\$ 6,235,549	\$ 6,200,360	\$ 7,181,530	\$ 6,869,818	\$ 6,860,871
Other sales and services	39,858	41,408	44,431	49,531	48,540	47,580
Miscellaneous	179,566	87,941	29,481	12,115	12,105	12,105
General Appropriation	4,417,520	4,681,486	4,864,891	4,205,545	2,565,419	2,396,033
Total	\$ 10,520,005	\$ 11,046,384	\$ 11,139,163	\$ 11,448,721	\$ 9,495,882	\$ 9,316,589
Expenditures						
Personnel	\$ 3,931,189	\$ 4,311,300	\$ 4,614,747	\$ 4,982,894	\$ 4,899,852	\$ 4,720,979
Operating	211,657	246,569	569,309	717,439	589,229	588,809
Capital	24,054	62,300	75,233	40,590	23,400	23,400
Programs	6,353,105	6,426,215	5,879,874	5,707,798	3,983,401	3,983,401
Total	\$ 10,520,005	\$ 11,046,384	\$ 11,139,163	\$ 11,448,721	\$ 9,495,882	\$ 9,316,589



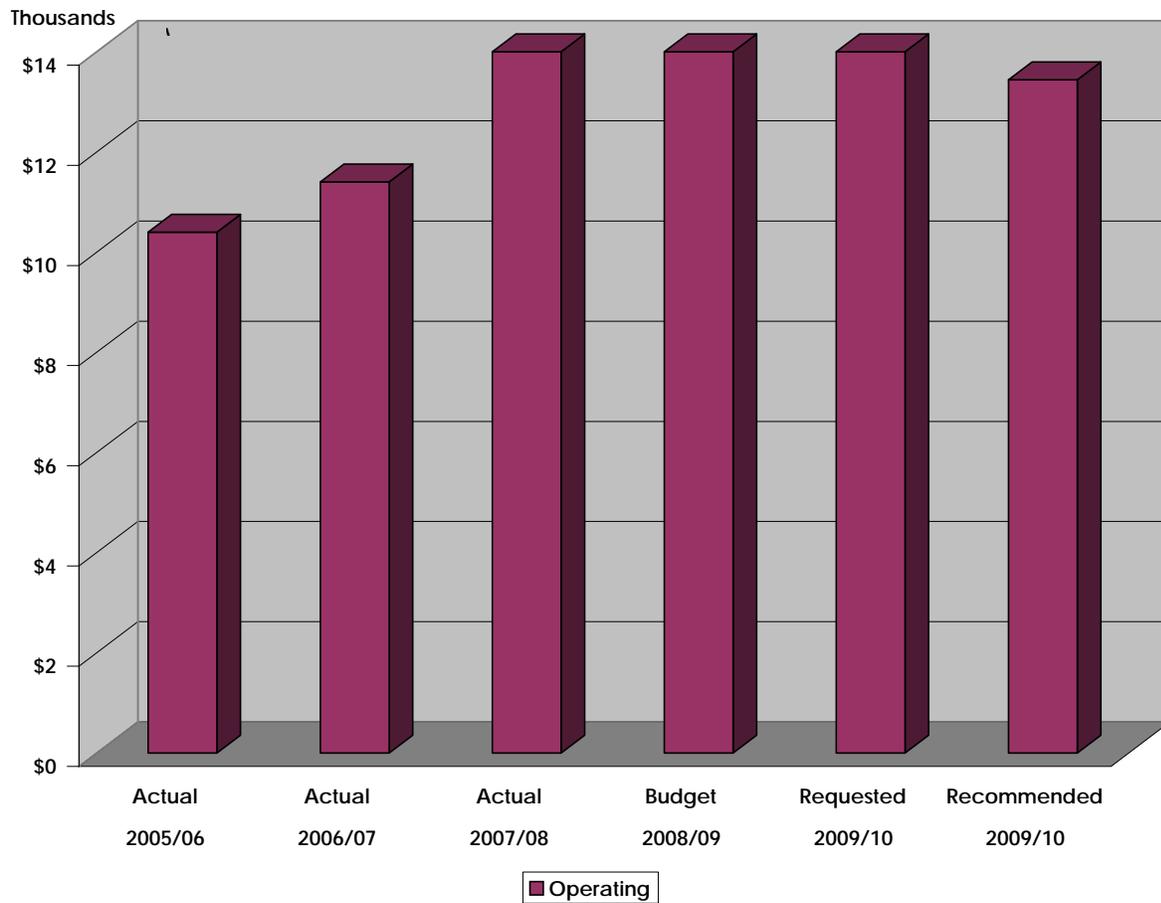
Johnston-Lee Community Action

Significant Changes

4% reduction from FY 2008-2009.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 10,400	\$ 11,400	\$ 14,000	\$ 14,000	\$ 14,000	\$ 13,440
Total	\$ 10,400	\$ 11,400	\$ 14,000	\$ 14,000	\$ 14,000	\$ 13,440
Expenditures						
Operating	\$ 10,400	\$ 11,400	\$ 14,000	\$ 14,000	\$ 14,000	\$ 13,440
Total	\$ 10,400	\$ 11,400	\$ 14,000	\$ 14,000	\$ 14,000	\$ 13,440



HAVEN

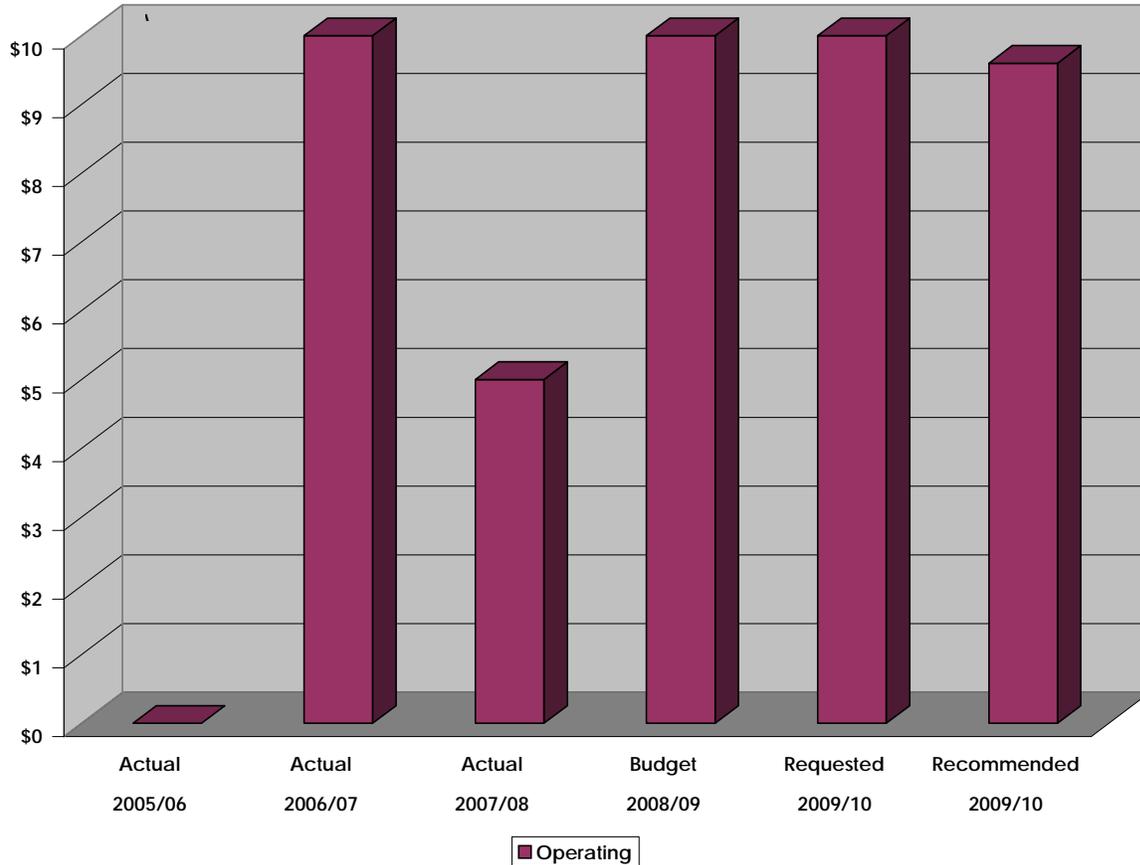
Significant Changes

4% reduction from FY 2008-2009.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ -	\$ 10,000	\$ 5,000	\$ 10,000	\$ 10,000	\$ 9,600
Total	\$ -	\$ 10,000	\$ 5,000	\$ 10,000	\$ 10,000	\$ 9,600
Expenditures						
Operating	\$ -	\$ 10,000	\$ 5,000	\$ 10,000	\$ 10,000	\$ 9,600
Total	\$ -	\$ 10,000	\$ 5,000	\$ 10,000	\$ 10,000	\$ 9,600

Thousands



COLTS

Mission

The mission of the County of Lee Transit System is to provide a timely, safe, efficient means of mobility to the citizens.

Significant Changes

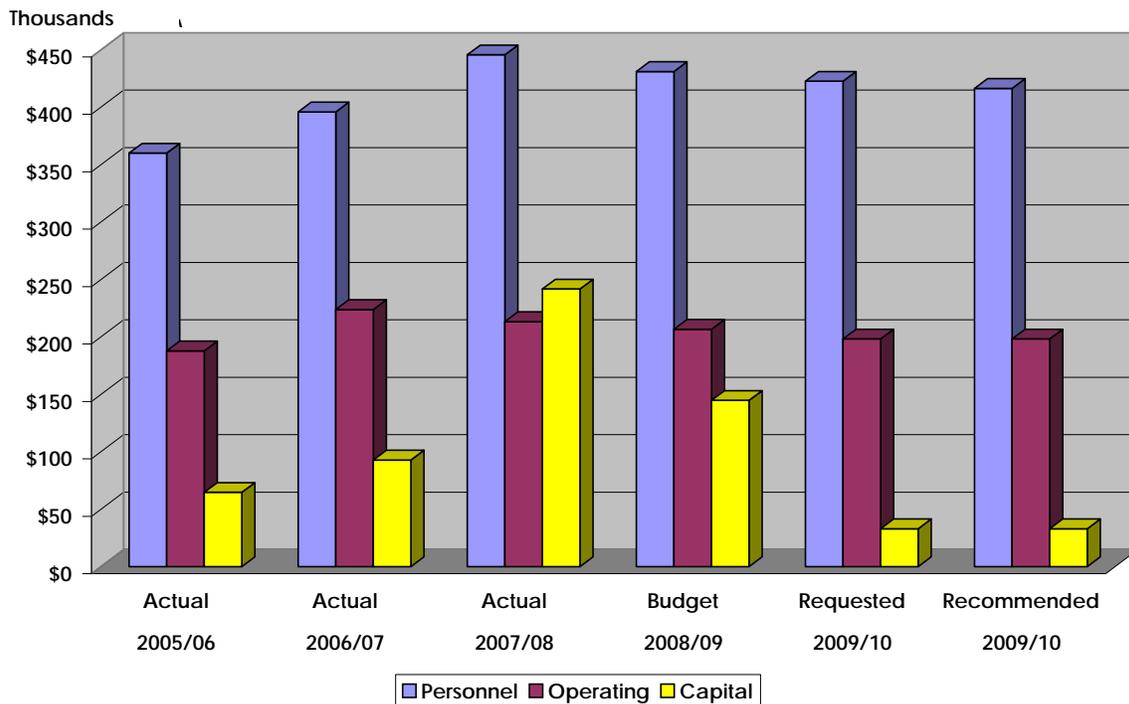
No significant changes

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	5	4	4	4	4	4

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and state grants	\$ 247,355	\$ 370,604	\$ 502,587	\$ 400,186	\$ 267,707	\$ 267,757
Other sales and services	270,953	227,395	283,764	308,808	278,950	272,806
Miscellaneous	861	361	250	-	-	-
General Appropriation	93,035	113,972	113,793	73,216	106,835	106,785
Total	\$ 612,204	\$ 712,332	\$ 900,394	\$ 782,210	\$ 653,492	\$ 647,348
Expenditures						
Personnel	\$ 359,929	\$ 395,697	\$ 445,514	\$ 430,905	\$ 422,471	\$ 416,327
Operating	187,704	223,823	213,303	206,606	198,161	198,161
Capital	64,571	92,812	241,577	144,699	32,860	32,860
Total	\$ 612,204	\$ 712,332	\$ 900,394	\$ 782,210	\$ 653,492	\$ 647,348



Senior Services

Mission

The mission of Lee County Senior Services is to provide a comprehensive assessment of the needs and opportunities associated with older adults and to fashion an achievable vision of successful aging in Lee County. Lee County Senior Services' mission statement is facilitated by the Enrichment Center, a building which serves as a focal point in the community where older adults meet to participate in activities and enhance their involvement in the community. The Center was developed for the purpose of providing an activity center for older adults who can function independently. It is a visible reminder in Lee County of the value and contributions of our older citizens.

Significant Changes

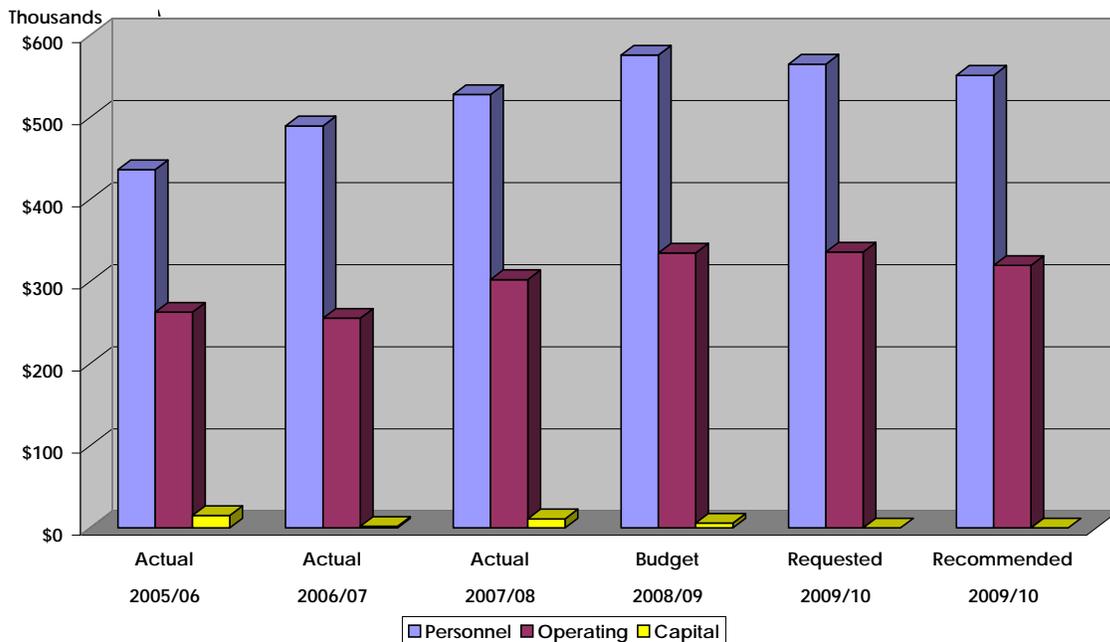
Reduction in hours Enrichment Center is open to the public. Reduction in temporary staff hours and operating expenses.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	10.25	10.75	10.875	10.875	10.875	10.875

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and state grants	\$ 388,057	\$ 283,718	\$ 409,736	\$ 418,657	\$ 404,534	\$ 404,534
Other sales and services	40,901	38,302	54,310	66,000	66,000	66,000
General Appropriation	285,240	424,946	377,360	432,120	430,419	400,448
Total	\$ 714,198	\$ 746,966	\$ 841,406	\$ 916,777	\$ 900,953	\$ 870,982
Expenditures						
Personnel	\$ 436,441	\$ 489,651	\$ 527,772	\$ 575,979	\$ 564,872	\$ 551,273
Operating	262,726	255,425	302,573	334,798	336,081	319,709
Capital	15,031	1,890	11,061	6,000	-	-
Total	\$ 714,198	\$ 746,966	\$ 841,406	\$ 916,777	\$ 900,953	\$ 870,982



Youth Services

Significant Changes

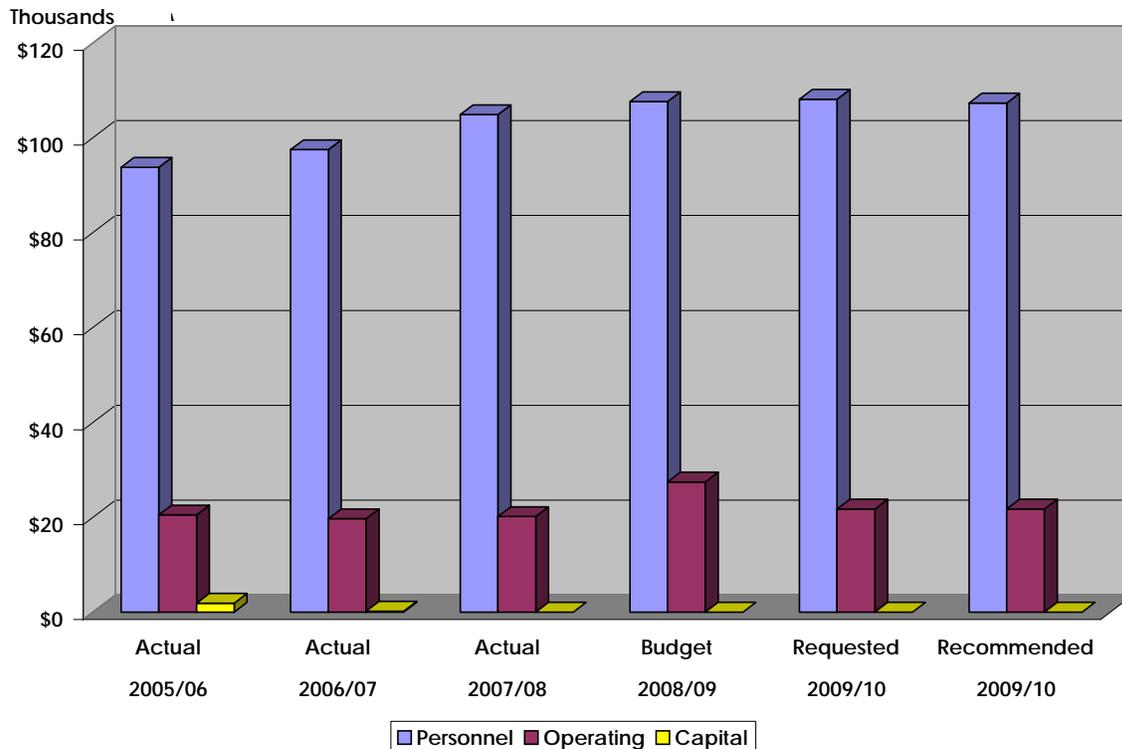
No significant changes.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	2	1.75	1.75	1.75	1.75	1.75

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and state grants	\$ 75,803	\$ 82,896	\$ 82,896	\$ 82,890	\$ 85,143	\$ 85,143
Other sales and services	4,240	7,396	11,873	10,488	8,450	8,450
General Appropriation	36,119	27,096	30,239	41,693	36,268	35,478
Total	\$ 116,162	\$ 117,388	\$ 125,008	\$ 135,071	\$ 129,861	\$ 129,071
Expenditures						
Personnel	\$ 93,762	\$ 97,479	\$ 104,852	\$ 107,615	\$ 108,111	\$ 107,321
Operating	20,497	19,709	20,156	27,456	21,750	21,750
Capital	1,903	200	-	-	-	-
Total	\$ 116,162	\$ 117,388	\$ 125,008	\$ 135,071	\$ 129,861	\$ 129,071



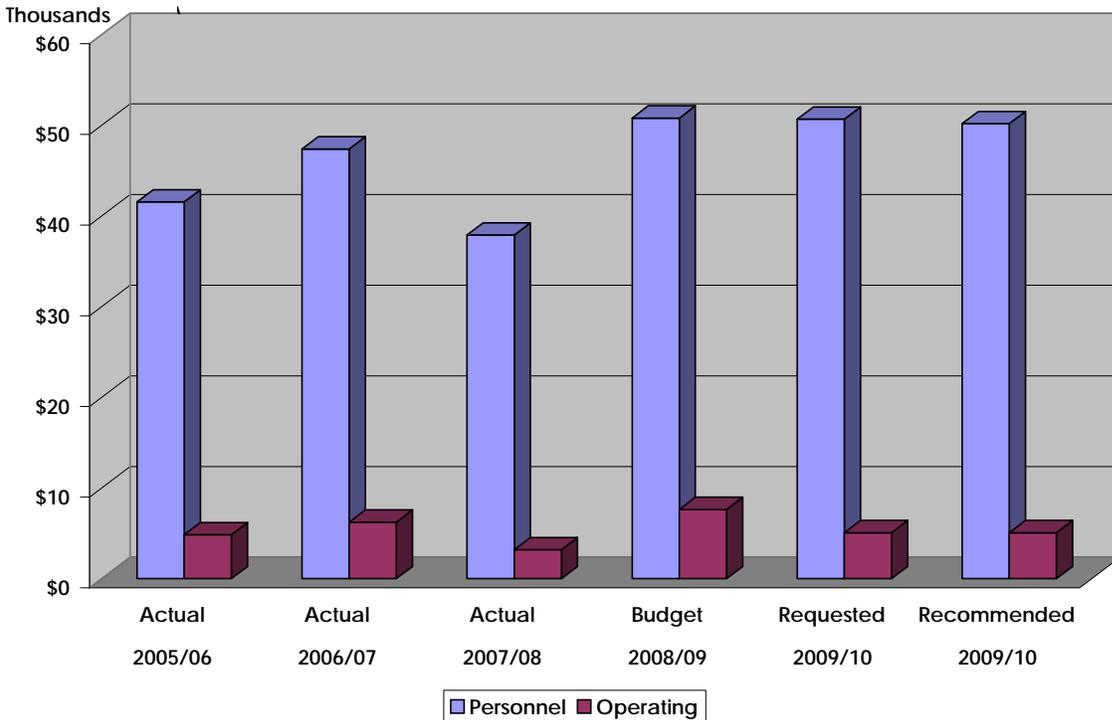
THANKS

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	1	1	1	1	1	1

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and state grants	\$ 30,250	\$ 33,000	\$ 26,852	\$ 33,000	\$ 33,000	\$ 33,000
Miscellaneous	1,817	2,484	4,903	2,100	1,750	1,750
General Appropriation	14,318	18,139	9,344	23,323	20,992	20,498
Total	\$ 46,385	\$ 53,623	\$ 41,099	\$ 58,423	\$ 55,742	\$ 55,248
Expenditures						
Personnel	\$ 41,543	\$ 47,388	\$ 37,896	\$ 50,790	\$ 50,666	\$ 50,172
Operating	4,842	6,235	3,203	7,633	5,076	5,076
Capital	-	-	-	-	-	-
Total	\$ 46,385	\$ 53,623	\$ 41,099	\$ 58,423	\$ 55,742	\$ 55,248



Hillcrest

Significant Changes

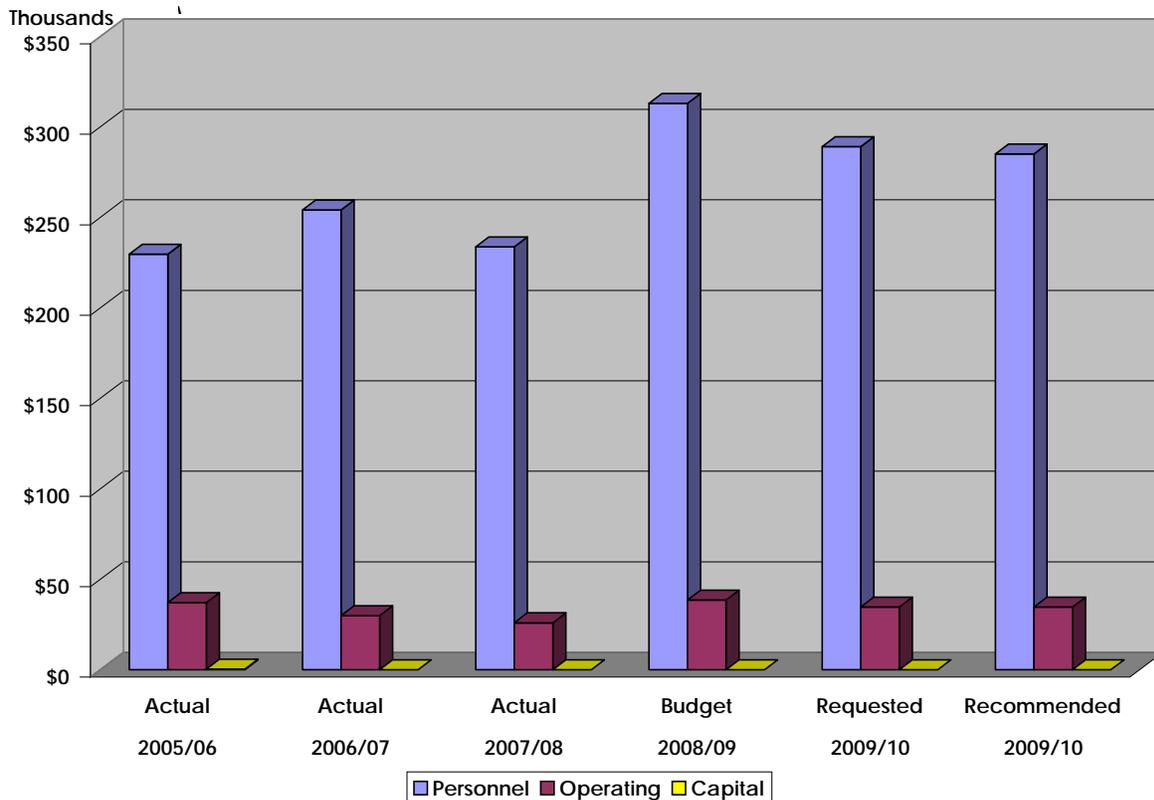
Reduction in temporary staff hours.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	6	6	6	5.5	6	6

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 178,288	\$ 121,689	\$ 182,455	\$ 185,890	\$ 170,142	\$ 170,142
Sales and Services	65,934	70,921	68,360	65,000	78,000	78,000
Miscellaneous	1,672	2,022	2,496	1,805	8,800	8,800
General Appropriation	21,162	89,291	6,197	98,707	66,703	62,752
Total	\$ 267,056	\$ 283,923	\$ 259,508	\$ 351,402	\$ 323,645	\$ 319,694
Expenditures						
Personnel	\$ 229,581	\$ 254,034	\$ 233,607	\$ 312,888	\$ 288,985	\$ 285,034
Operating	37,125	29,889	25,901	38,514	34,660	34,660
Capital	350	-	-	-	-	-
Total	\$ 267,056	\$ 283,923	\$ 259,508	\$ 351,402	\$ 323,645	\$ 319,694



Pretrial Release

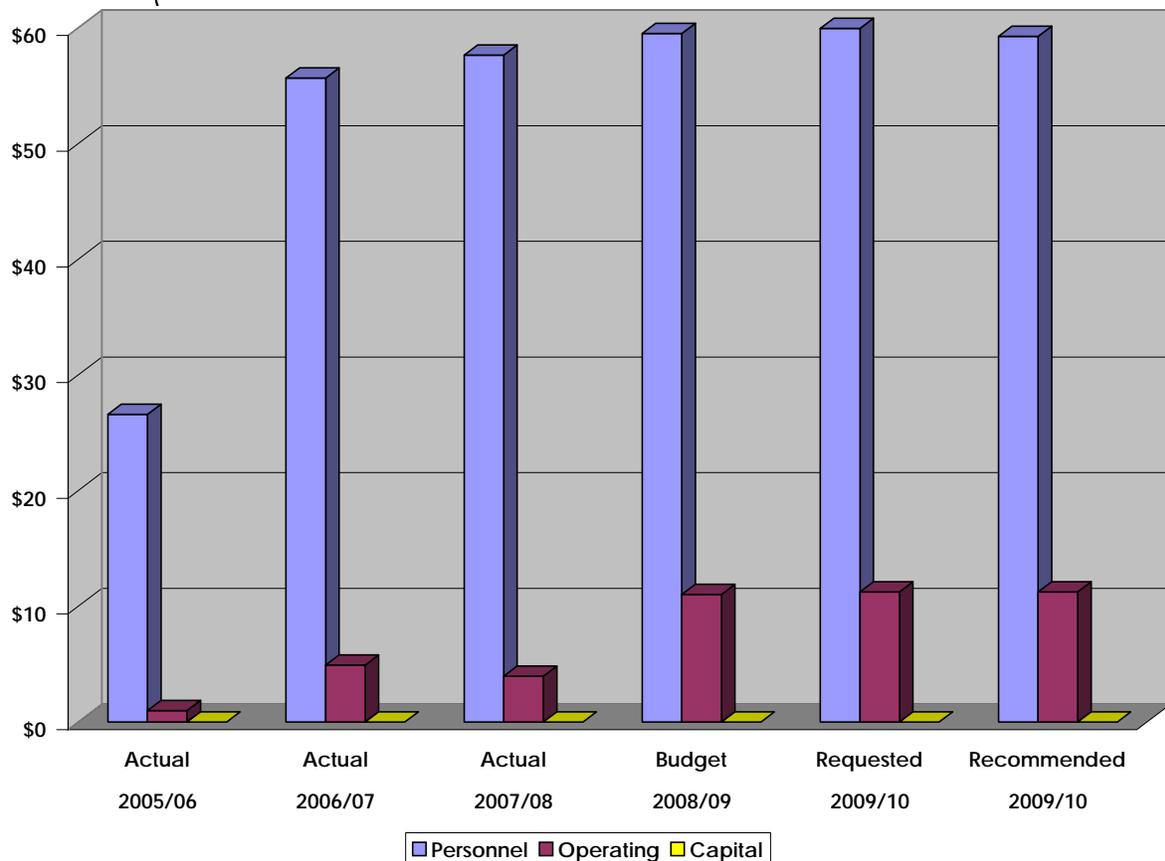
Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	1	1	1	1	1	1

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 27,569	\$ 60,594	\$ 61,598	\$ 70,515	\$ 71,191	\$ 70,501
Total	\$ 27,569	\$ 60,594	\$ 61,598	\$ 70,515	\$ 71,191	\$ 70,501
Expenditures						
Personnel	\$ 26,595	\$ 55,672	\$ 57,633	\$ 59,502	\$ 59,955	\$ 59,265
Operating	974	4,922	3,965	11,013	11,236	11,236
Capital	-	-	-	-	-	-
Total	\$ 27,569	\$ 60,594	\$ 61,598	\$ 70,515	\$ 71,191	\$ 70,501

Thousands



Family Centered Casework

Significant Changes

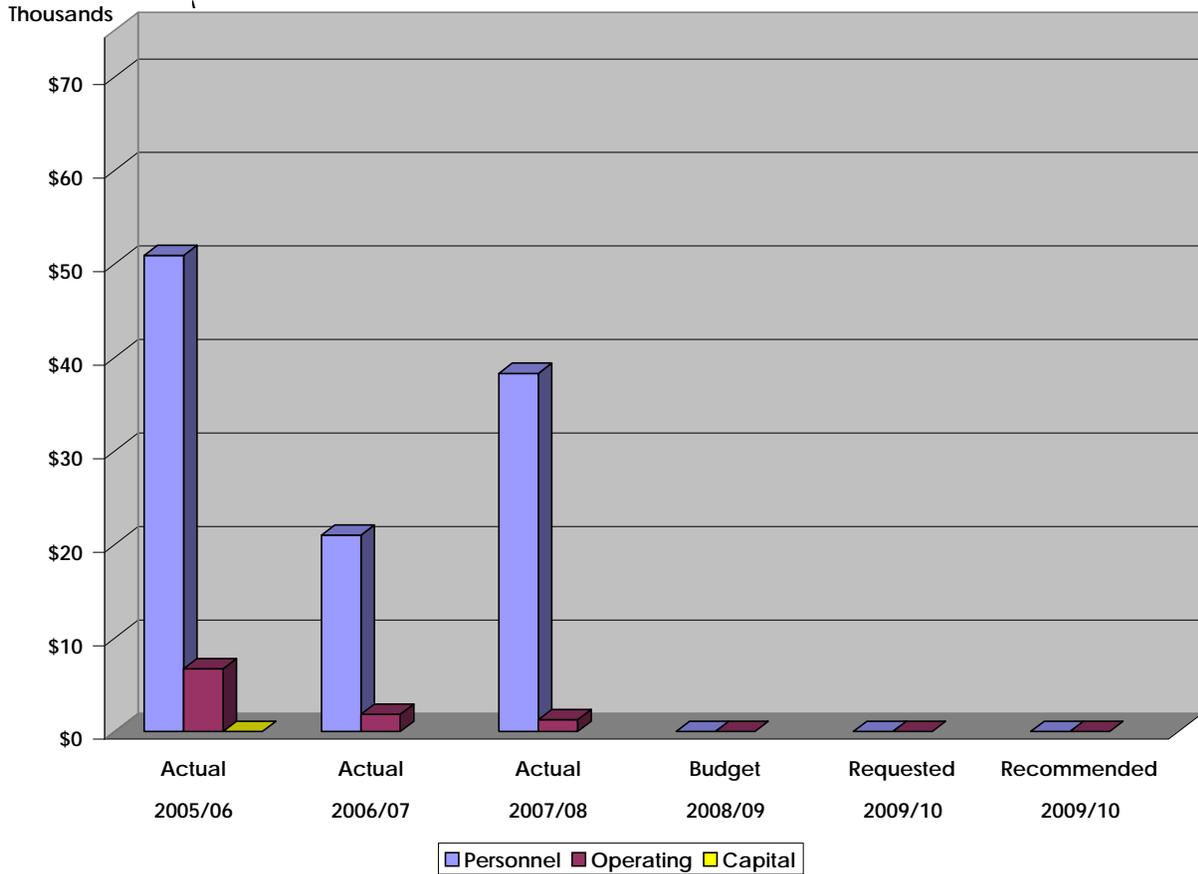
The job duties of the Family Centered Caseworker were assumed by the Hillcrest Coordinator in FY 2008-09 and the budgets have been merged accordingly.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	1	1	1	0	0	0

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 41,941	\$ 158	\$ -	\$ -	\$ -	\$ -
General Appropriation	15,677	22,723	39,582	-	-	-
Total	\$ 57,618	\$ 22,881	\$ 39,582	\$ -	\$ -	\$ -
Expenditures						
Personnel	\$ 50,890	\$ 21,018	\$ 38,301	\$ -	\$ -	\$ -
Operating	6,728	1,863	1,281	-	-	-
Total	\$ 57,618	\$ 22,881	\$ 39,582	\$ -	\$ -	\$ -



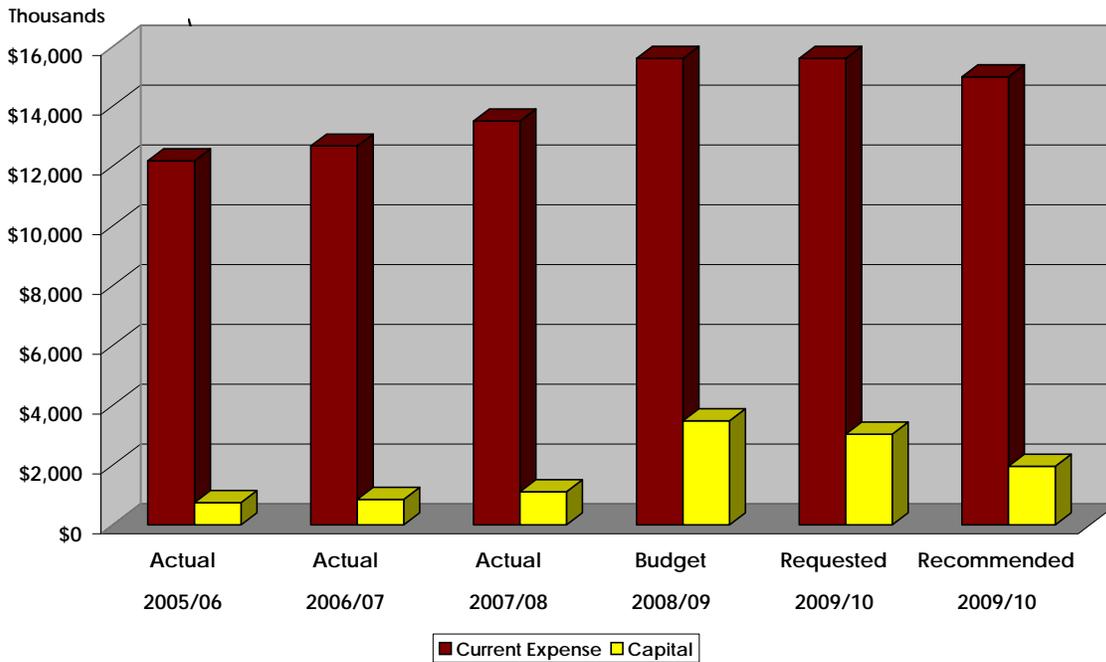
Lee County Schools

Significant Changes

4% reduction from FY 2008-2009 in current expense funding and in capital outlay funding. \$1,000,000 from lottery proceeds is included for capital outlay items. Budget includes lease payment for modular units at Lee County High School.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Transfers	\$ -	\$ -	\$ 308,963	\$ 2,637,730	\$ 1,000,000	\$ 1,000,000
General Appropriation	12,914,984	13,516,584	14,296,007	16,441,567	17,630,396	15,931,881
Total	\$ 12,914,984	\$ 13,516,584	\$ 14,604,970	\$ 19,079,297	\$ 18,630,396	\$ 16,931,881
Expenditures						
Current Expense	\$ 12,171,984	\$ 12,666,167	\$ 13,502,134	\$ 15,602,134	\$ 15,602,134	\$ 14,978,050
Capital	743,000	850,417	1,102,836	3,477,163	3,028,262	1,953,831
Total	\$ 12,914,984	\$ 13,516,584	\$ 14,604,970	\$ 19,079,297	\$ 18,630,396	\$ 16,931,881

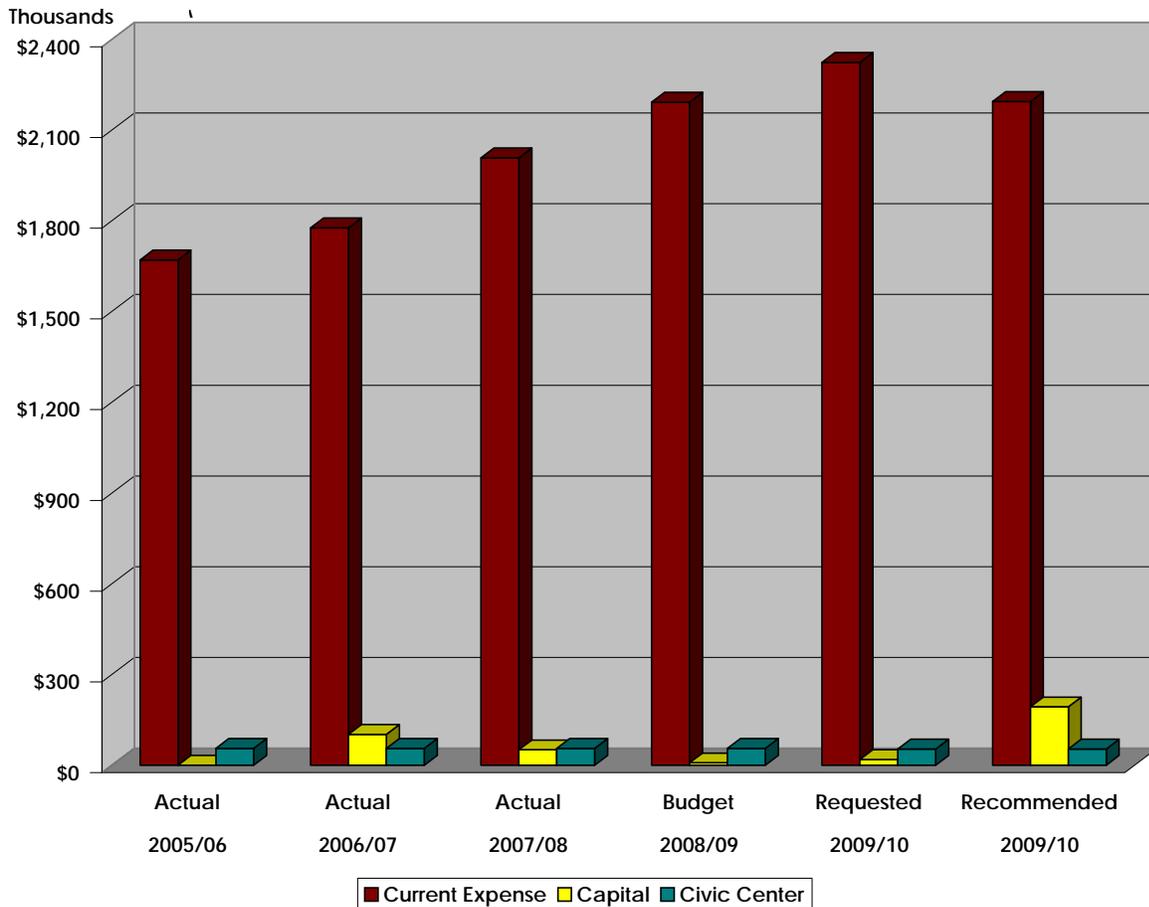


Significant Changes

Current expense budget has been reduced 4% from FY 2008-2009; however, funds have been budgeted to move Jonesboro campus activities to the Wicker School facilities. \$193,074 has been budgeted in capital to cover modular unit leases for the Wicker School site.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 1,726,282	\$ 1,935,244	\$ 2,115,136	\$ 2,256,329	\$ 2,397,390	\$ 2,441,638
Total	\$ 1,726,282	\$ 1,935,244	\$ 2,115,136	\$ 2,256,329	\$ 2,397,390	\$ 2,441,638
Expenditures						
Current Expense	\$ 1,670,543	\$ 1,777,305	\$ 2,008,397	\$ 2,192,590	\$ 2,324,573	\$ 2,195,054
Capital	-	102,200	51,000	8,000	19,307	193,074
Civic Center	55,739	55,739	55,739	55,739	53,510	53,510
Total	\$ 1,726,282	\$ 1,935,244	\$ 2,115,136	\$ 2,256,329	\$ 2,397,390	\$ 2,441,638



Library

Mission

The mission of the Lee County Library is to provide materials, services, and programs to support the educational, informational, cultural, and recreational interest of its patrons.

Significant Changes

Elimination of one position. Hours reduced at the Main Branch and at the Broadway Branch.

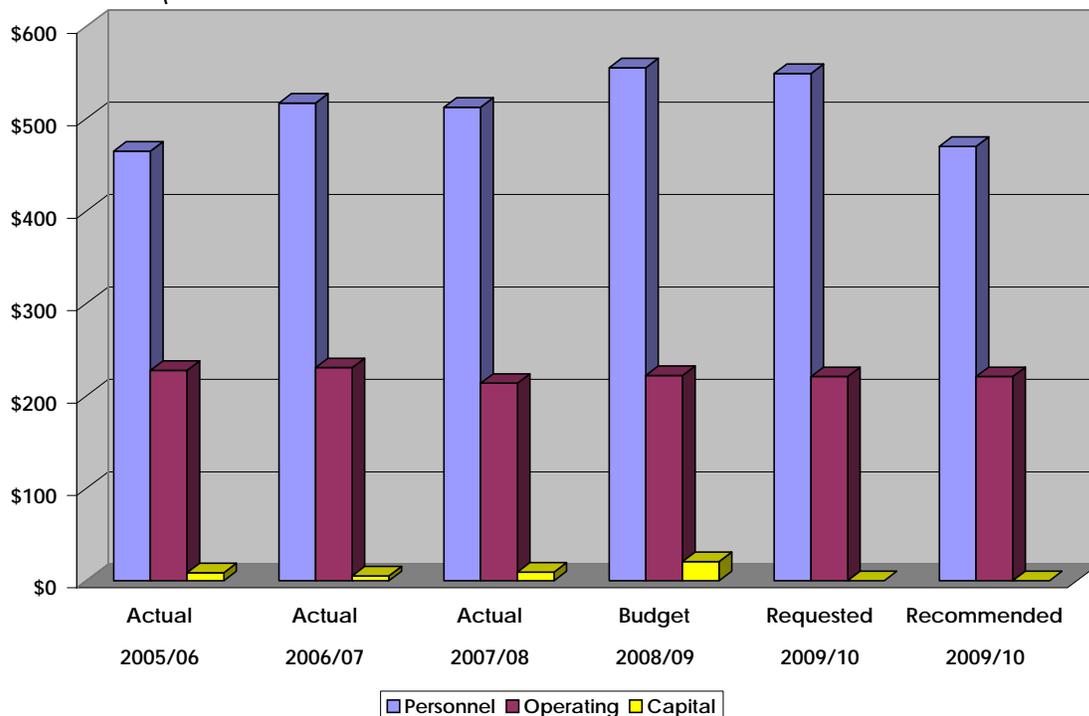
Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	11.25	11.25	11.25	10.8	11.8	10

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 116,590	\$ 136,151	\$ 133,964	\$ 118,282	\$ 116,972	\$ 116,972
Sales and Services	24,941	27,007	27,750	21,425	22,375	22,375
Miscellaneous	12,566	3,486	7,155	16,600	1,000	1,000
Transfers	-	2,000	3,700	5,200	-	-
General Appropriation	547,095	584,241	563,119	636,669	629,593	550,654
Total	\$ 701,192	\$ 752,885	\$ 735,688	\$ 798,176	\$ 769,940	\$ 691,001
Expenditures						
Personnel	\$ 464,883	\$ 516,958	\$ 512,489	\$ 555,058	\$ 548,989	\$ 470,050
Operating	227,658	230,609	213,762	222,318	220,951	220,951
Capital	8,651	5,318	9,437	20,800	-	-
Total	\$ 701,192	\$ 752,885	\$ 735,688	\$ 798,176	\$ 769,940	\$ 691,001

Thousands



Parks and Recreation

Mission

The mission of Lee County Parks and Recreation is to enhance the quality of life in Lee County by providing a broad variety of accessible leisure, recreation, cultural activities and services.

Significant Changes

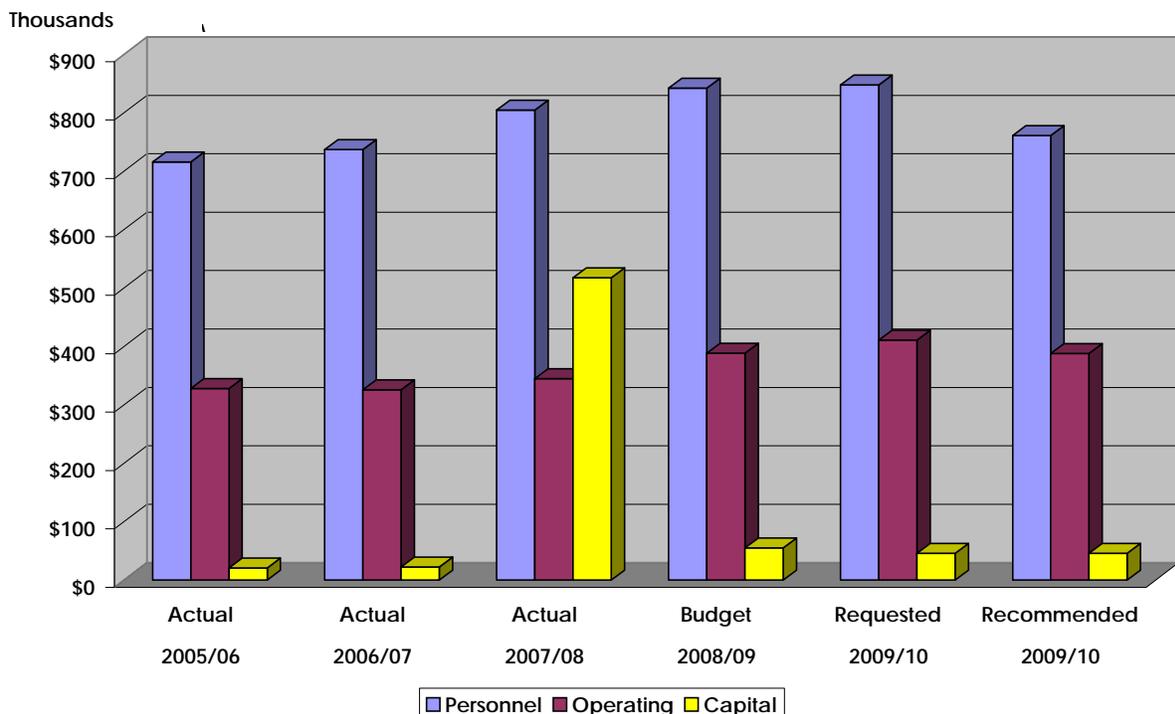
Elimination of one position. Reduction in temporary hours. Reduction in programs offered.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Regular Full Time Equivalents	10	10	10	10	10	9

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Federal and State Grants	\$ 3,000	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -
Sales and Services	231,534	228,157	715,480	266,751	269,111	269,111
Miscellaneous	139	89	7,309	500	500	500
General Appropriation	829,383	854,855	941,567	1,017,754	1,033,664	924,402
Total	\$ 1,064,056	\$ 1,085,101	\$ 1,666,356	\$ 1,285,005	\$ 1,303,275	\$ 1,194,013
Expenditures						
Personnel	\$ 715,782	\$ 737,003	\$ 804,394	\$ 841,720	\$ 847,293	\$ 760,666
Operating	327,879	325,757	344,737	388,235	410,282	387,647
Capital	20,395	22,341	517,225	55,050	45,700	45,700
Total	\$ 1,064,056	\$ 1,085,101	\$ 1,666,356	\$ 1,285,005	\$ 1,303,275	\$ 1,194,013



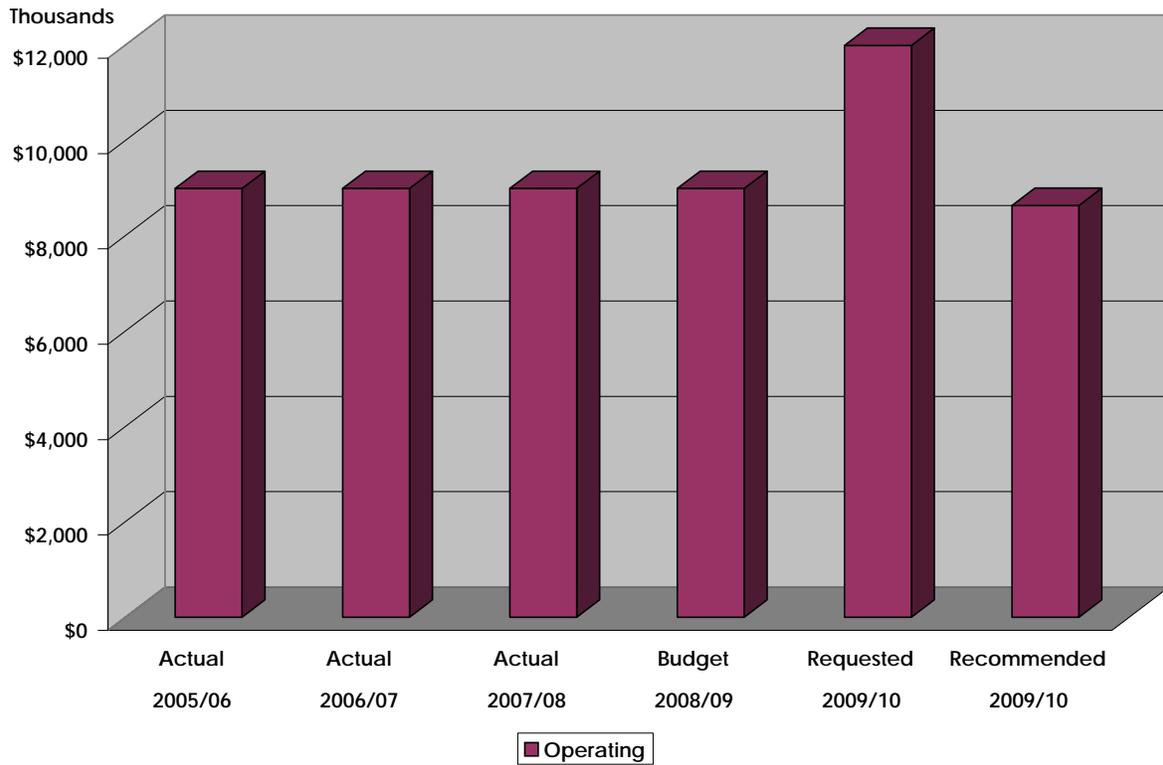
Temple Theater

Significant Changes

4% reduction from FY 2008-2009.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 12,000	\$ 8,640
Total	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 12,000	\$ 8,640
Expenditures						
Operating	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 12,000	\$ 8,640
Total	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 12,000	\$ 8,640



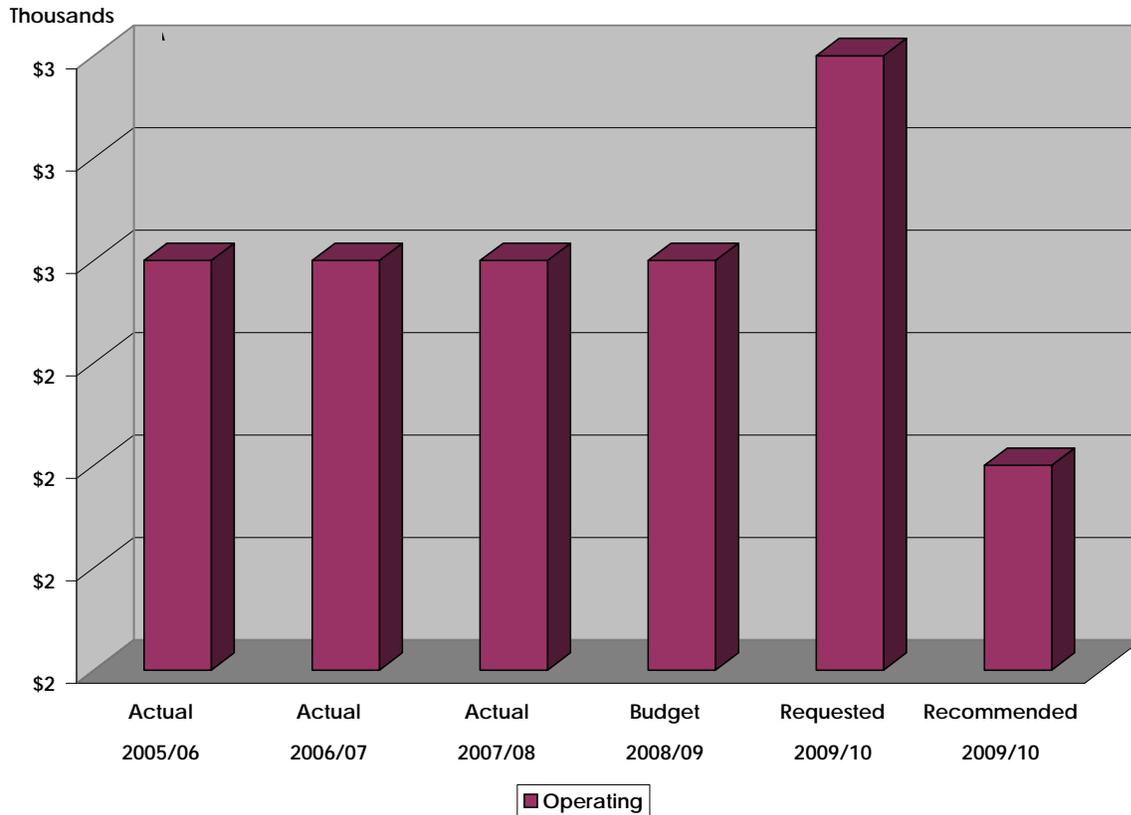
Arts Council

Significant Changes

4% reduction from FY 2008-2009.

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,600	\$ 2,400
Total	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,600	\$ 2,400
Expenditures						
Operating	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,600	\$ 2,400
Total	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,600	\$ 2,400



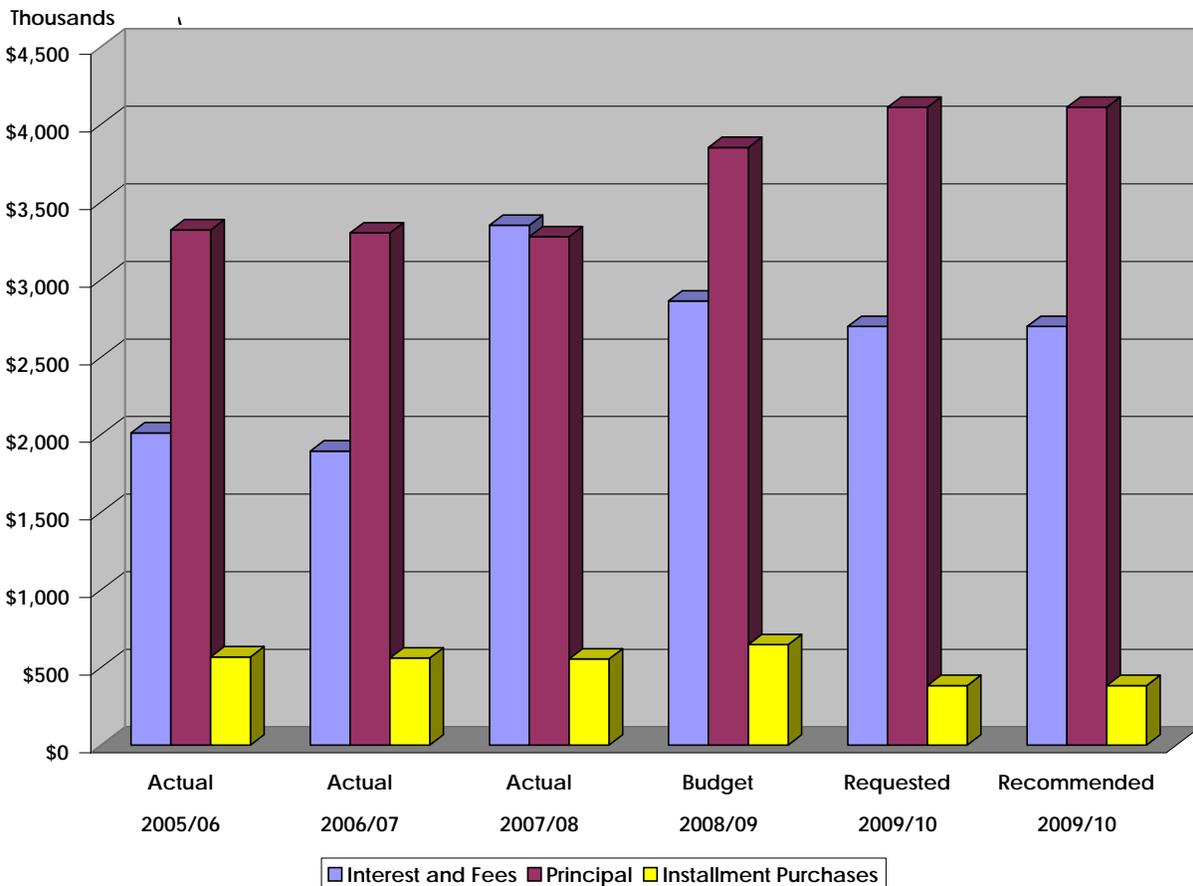
Debt Service

Significant Changes

No significant changes.

Budget

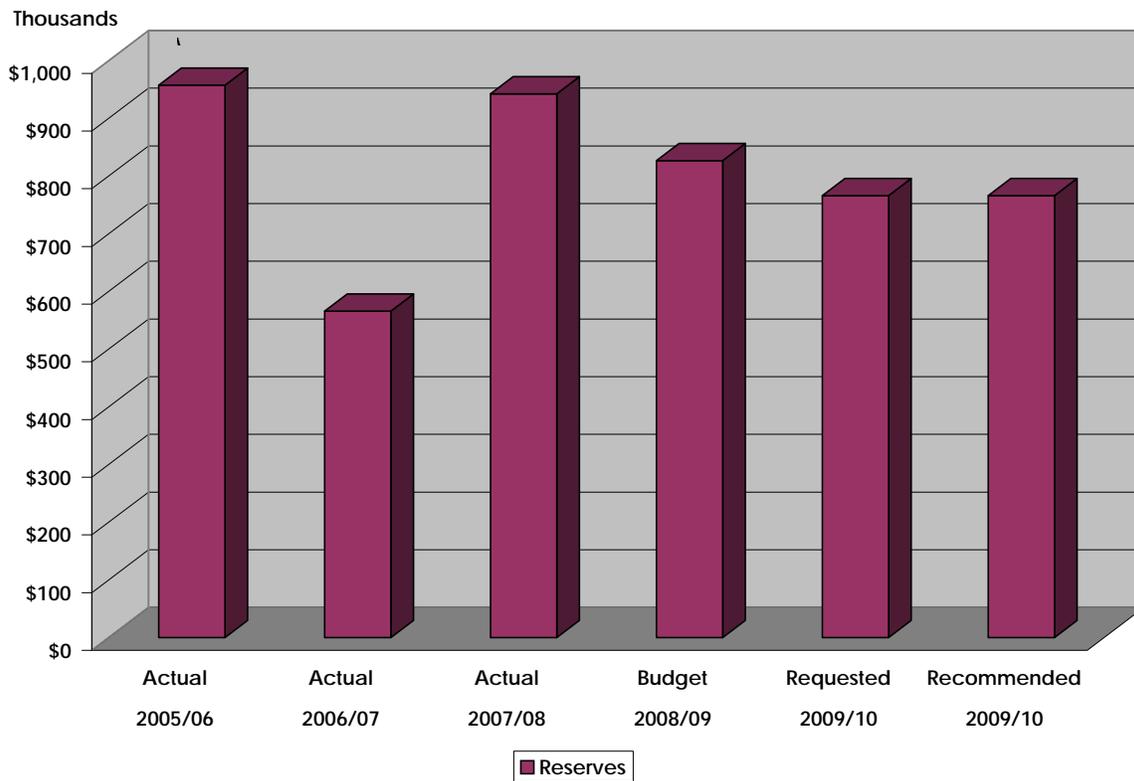
	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Transfers	\$ 2,167,562	\$ 2,614,266	\$ 2,872,272	\$ 3,482,721	\$ 3,533,126	\$ 4,662,372
General Appropriation	3,731,063	3,140,250	4,305,341	3,874,706	3,656,536	2,527,290
Total	\$ 5,898,625	\$ 5,754,516	\$ 7,177,613	\$ 7,357,427	\$ 7,189,662	\$ 7,189,662
Expenditures						
Interest and Fees	\$ 2,011,574	\$ 1,894,337	\$ 3,348,286	\$ 2,860,582	\$ 2,696,582	\$ 2,696,582
Principal	3,319,476	3,299,204	3,274,996	3,850,000	4,110,000	4,110,000
Installment Purchases	567,575	560,975	554,331	646,845	383,080	383,080
Total	\$ 5,898,625	\$ 5,754,516	\$ 7,177,613	\$ 7,357,427	\$ 7,189,662	\$ 7,189,662



Reserves

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
General Appropriation	\$ 957,203	\$ 565,809	\$ 942,404	\$ 826,613	\$ 766,000	\$ 766,000
Total	\$ 957,203	\$ 565,809	\$ 942,404	\$ 826,613	\$ 766,000	\$ 766,000
Expenditures						
Reserves	\$ 957,203	\$ 565,809	\$ 942,404	\$ 826,613	\$ 766,000	\$ 766,000
Total	\$ 957,203	\$ 565,809	\$ 942,404	\$ 826,613	\$ 766,000	\$ 766,000



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COUNTY OF LEE
Proposed 2009-2010
Other Funds

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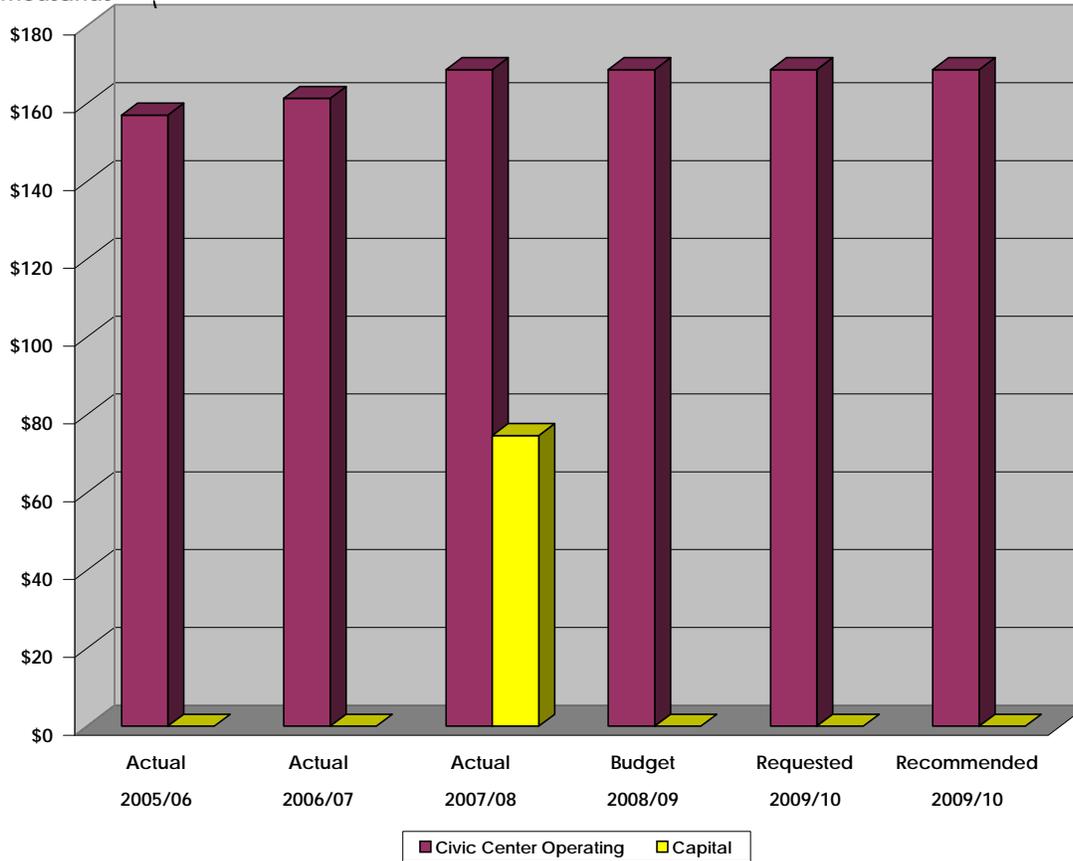
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Room Occupancy Tax Fund

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Other Taxes and Licenses	\$ 163,547	\$ 181,006	\$ 184,017	\$ 168,751	\$ 155,000	\$ 155,000
Investment Earnings	5,110	7,355	5,477	-	-	-
Fund Balance Appropriation	(11,591)	(27,008)	53,972	-	13,751	13,751
Total	\$ 157,066	\$ 161,353	\$ 243,466	\$ 168,751	\$ 168,751	\$ 168,751
Expenditures						
Civic Center Operating	\$ 157,066	\$ 161,353	\$ 168,751	\$ 168,751	\$ 168,751	\$ 168,751
Civic Center Capital	-	-	74,715	-	-	-
Total	\$ 157,066	\$ 161,353	\$ 243,466	\$ 168,751	\$ 168,751	\$ 168,751

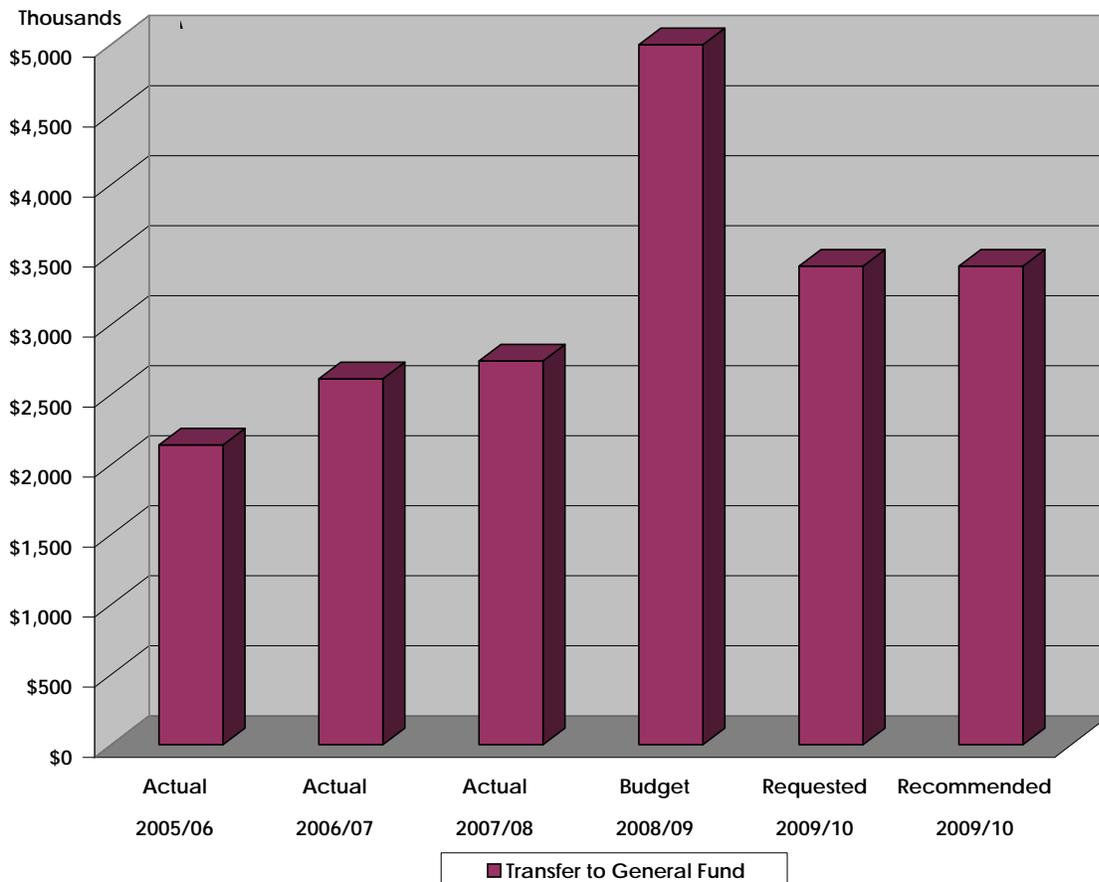
Thousands



Special Revenue Schools Fund

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Sales Taxes	\$ 1,639,219	\$ 1,956,901	\$ 1,995,877	\$ 2,108,425	\$ 1,898,975	\$ 1,898,975
State Public School Fund	428,283	732,142	-	568,061	519,771	519,771
Lottery Proceeds	-	-	908,204	2,006,430	1,000,000	1,000,000
Investment Earnings	-	-	2,236	-	-	-
Transfers	-	-	316,404	-	-	-
Fund Balance Appropriation	73,569	(74,777)	(482,115)	316,404	-	-
Total	\$ 2,141,071	\$ 2,614,266	\$ 2,740,606	\$ 4,999,320	\$ 3,418,746	\$ 3,418,746
Expenditures						
Transfer to General Fund	\$ 2,141,071	\$ 2,614,266	\$ 2,740,606	\$ 4,999,320	\$ 3,418,746	\$ 3,418,746
Total	\$ 2,141,071	\$ 2,614,266	\$ 2,740,606	\$ 4,999,320	\$ 3,418,746	\$ 3,418,746

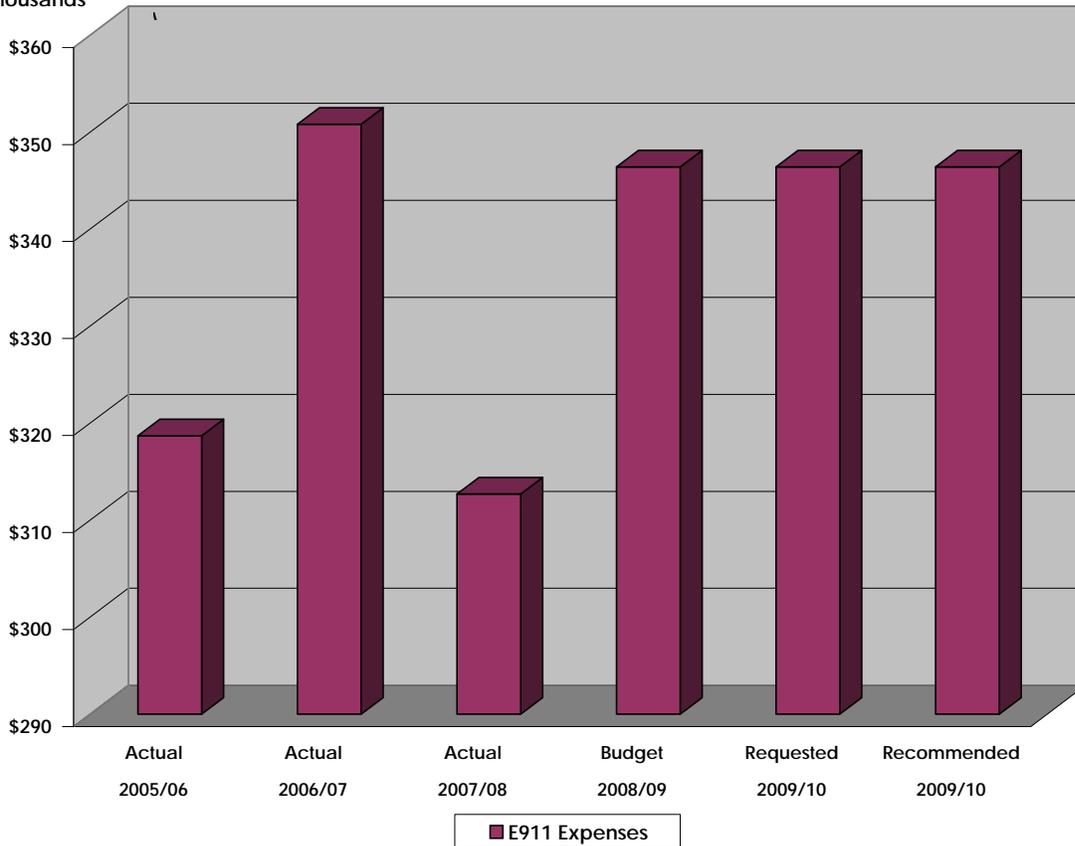


Emergency Telephone System Fund

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Other Taxes and Licenses	\$ 465,854	\$ 476,511	\$ 425,884	\$ 346,424	\$ 346,424	\$ 346,424
Investment Earnings	39,377	64,296	68,178	-	-	-
Fund Balance Appropriation	(186,530)	(189,993)	375,182	-	-	-
Total	\$ 318,701	\$ 350,814	\$ 869,244	\$ 346,424	\$ 346,424	\$ 346,424
Expenditures						
E911 Expenses	\$ 318,701	\$ 350,814	\$ 312,696	\$ 346,424	\$ 346,424	\$ 346,424
Transfers	-	-	556,548	-	-	-
Total	\$ 318,701	\$ 350,814	\$ 869,244	\$ 346,424	\$ 346,424	\$ 346,424

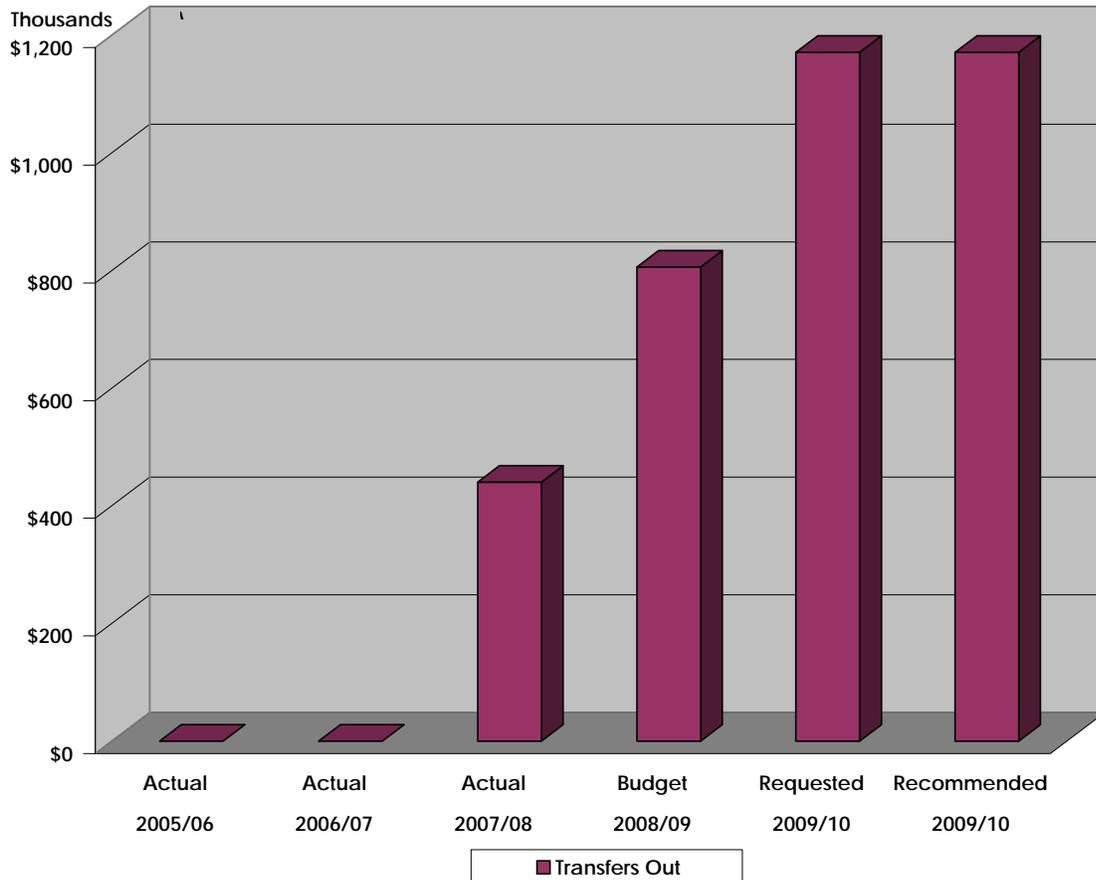
Thousands



Capital Reserve Fund

Budget

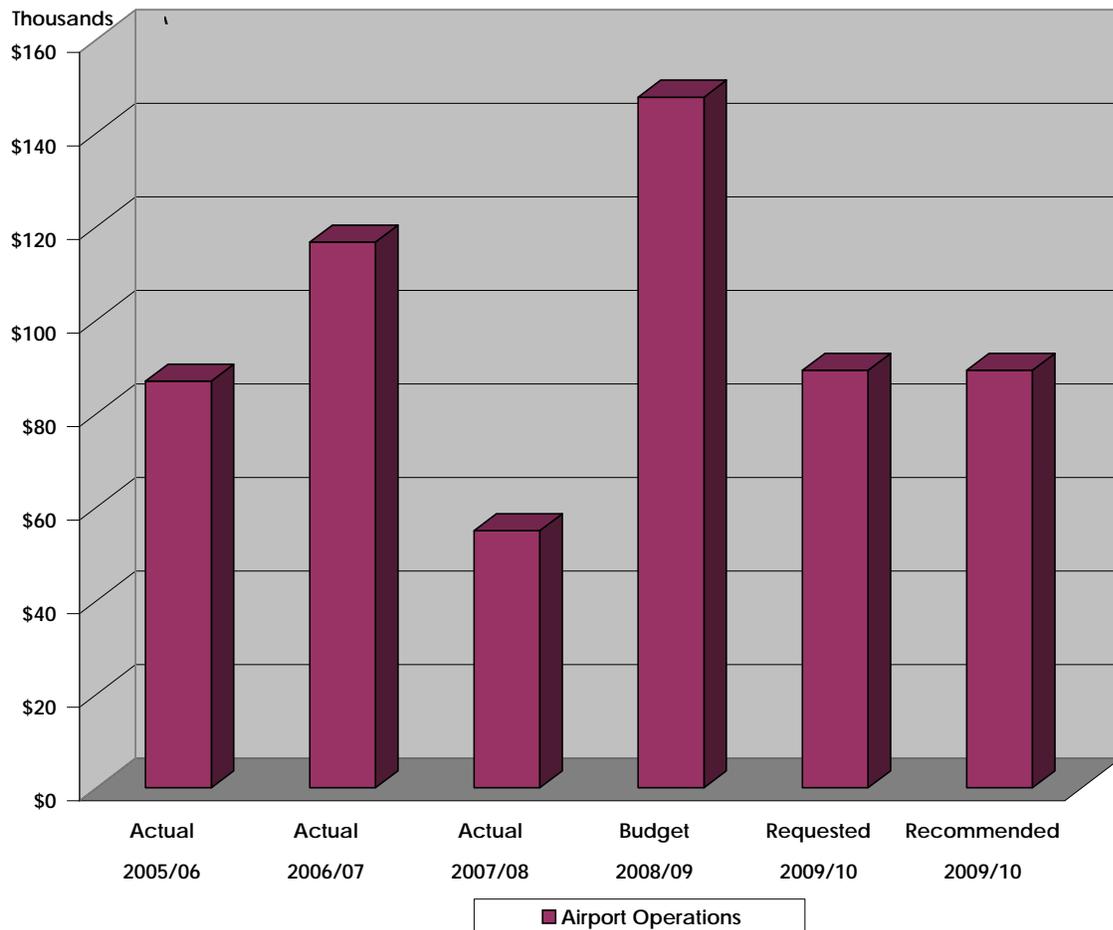
	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Investment Earnings	\$ 24,140	\$ 84,373	\$ 115,421	\$ -	\$ -	\$ -
Transfers In	952,100	564,000	702,183	640,000	601,000	601,000
Fund Balance	-	-	(376,975)	166,235	570,056	570,056
Total	\$ 976,240	\$ 648,373	\$ 440,629	\$ 806,235	\$ 1,171,056	\$ 1,171,056
Expenditures						
Transfers Out	\$ -	\$ -	\$ 440,629	\$ 806,235	\$ 1,171,056	\$ 1,171,056
Total	\$ -	\$ -	\$ 440,629	\$ 806,235	\$ 1,171,056	\$ 1,171,056



Airport Tax Reserve Fund

Budget

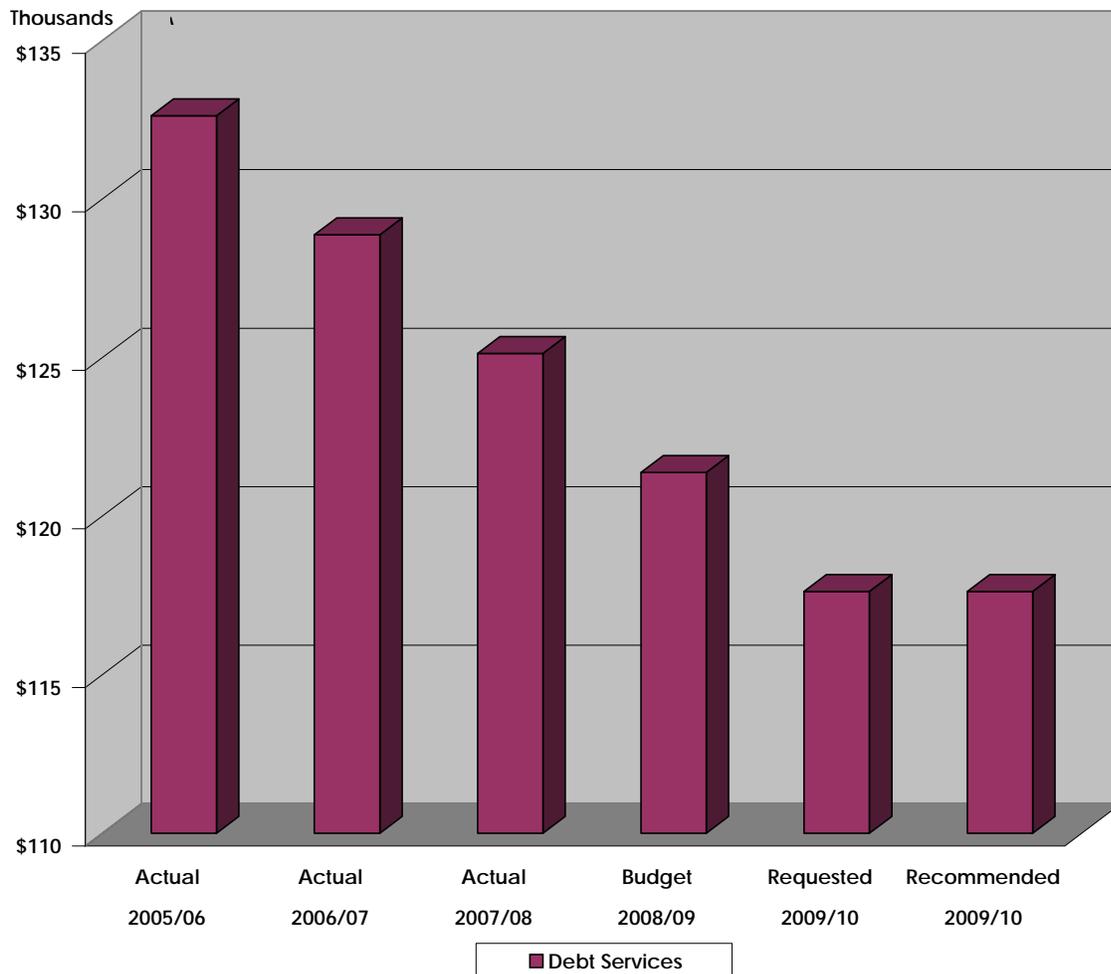
	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Ad Valorem Taxes	\$ 245,513	\$ 204,055	\$ 213,173	\$ 119,077	\$ 89,272	\$ 89,272
Investment Earnings	4,842	13,449	19,472	-	-	-
Fund Balance Appropriation	(163,379)	(100,806)	(177,648)	28,616	-	-
Total	\$ 86,976	\$ 116,698	\$ 54,997	\$ 147,693	\$ 89,272	\$ 89,272
Expenditures						
Airport Operations	86,976	116,698	54,997	147,693	89,272	89,272
Total	\$ 86,976	\$ 116,698	\$ 54,997	\$ 147,693	\$ 89,272	\$ 89,272



Water Debt Service Fund

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Intergovernmental Revenues	\$ 132,630	\$ 128,880	\$ 125,130	\$ 121,380	\$ 117,630	\$ 117,630
Total	\$ 132,630	\$ 128,880	\$ 125,130	\$ 121,380	\$ 117,630	\$ 117,630
Expenditures						
Debt Services	\$ 132,630	\$ 128,880	\$ 125,130	\$ 121,380	\$ 117,630	\$ 117,630
Total	\$ 132,630	\$ 128,880	\$ 125,130	\$ 121,380	\$ 117,630	\$ 117,630



Solid Waste

Mission

The mission of the Department of General Services Solid Waste Division is to meet the County's solid waste needs through a resource management infrastructure designed to reduce its reliance on land disposal and to promote sustainable behavior.

Significant Changes

Reductin in waste disposal due to the closure of the landfill.

Staffing

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Full Time Equivalents	3.125	4	4	4	4	4

Budget

	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Budget	2009/10 Requested	2009/10 Recommended
Revenue						
Charges for Services	\$ 1,103,943	\$ 1,073,803	\$ 1,129,739	\$ 1,038,480	\$ 1,053,520	\$ 1,053,520
Other Taxes and Licenses	71,059	77,297	83,963	245,000	93,137	93,137
Federal and State Grants	21,275	9,440	-	15,636	16,693	16,693
Investment Earnings	36,291	51,337	49,102	20,000	12,000	12,000
Miscellaneous	25,419	34,669	31,464	32,000	14,600	14,600
Fund Balance Appropriation	20,868	92,031	189,668	259,481	137,586	137,586
Total	\$ 1,278,855	\$ 1,338,577	\$ 1,483,936	\$ 1,610,597	\$ 1,327,536	\$ 1,327,536
Expenditures						
Waste Disposal	\$ 299,043	\$ 398,650	\$ 513,659	\$ 404,729	\$ 222,327	\$ 222,327
Waste Collections	979,812	939,927	970,277	1,205,868	1,105,209	1,105,209
Transfers Out	-	-	-	-	-	-
Total	\$ 1,278,855	\$ 1,338,577	\$ 1,483,936	\$ 1,610,597	\$ 1,327,536	\$ 1,327,536

