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LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

May 1, 2006

Lee County Board of Commissioners

Herbert A. Hincks, Chairman
Robert H. Brown, Vice-Chairman
W. Chad Adams
Jerry M. Lemmond
Nathan E. Paschal
Robert T. Reives
Amy L. Stevens

Re: Budget Message
Fiscal Year 2006-07 Recommended Budget

Dear Chairman Hincks and Commission Members:

The nearing conclusion of the fiscal year ending June 30, 2006 sees the proverbial freight train known as Lee County Government beginning to take the long slow arch that will ultimately lead to the turn-around and rebirth of County services. The previous 18 months of Board of Commissioner directives are now beginning to display their wisdom; the workforce shows renewed vigor, reliance on fund balance reserves for operational expense has slowed, and community support is steadily increasing. The Board is charting a course for Lee County to become a professional and progressive local government.

This time last year, the Board struggled with a decision to raise property taxes by nearly 18 percent to 79-cents per \$100 of valuation. The implications of this decision included the stabilization of the County's financial status and adequate funding for school system debt and operational expenses. While not a popular act, this decision did accomplish all of these goals. Today, the school system is funded at 111.4 percent of the state per-pupil average for current expense funds and budgeted use of fund balance reserve has decreased by 50 percent. Additionally, in concurrence with its adopted financial policies, the Board has begun to appropriate funds to a capital reserve account to pay for future facility construction projects. These activities illustrate the County's intent to control its destiny and act with foresight and vision when conducting public affairs.

County department heads responded to the Board's newly established vision by creating an organizational work plan for FY 2005-06. The plan's implementation has relied heavily on the participation of committees comprised of all levels of County

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employees. The effect has been that employees are empowered to make decisions that enhance their enjoyment and productivity in their daily work. Most of the nine (9) initiatives are nearing completion and are ready for integration into daily operations. Many, such as the employee orientation program and performance appraisal/merit pay system, will take years to fully realize the true impact on the workforce. The County's employees are doing their part to participate in achievement of the Board's vision statements. It is management's responsibility to ensure that these new initiatives are effectively implemented for the organization's benefit.

The conclusion of the 2005-06 fiscal year will see the continued, but reduced, reliance on fund balance reserves to achieve balanced budget status. The County began the year with an appropriation of \$2,663,425 from reserves; this amount was largely used for one-time purchases and not for ongoing expenses. It is estimated that the County will use \$1,328,212 of this amount to end the fiscal year. If so, total available General Fund balance will end the year at \$8,677,415, or 16.2 percent of FY 2005-06 projected expenditures. The Board's policy states that it will strive for a fund balance of 18 percent and will not allow reserves to drop below 14 percent. Fund balance appropriations in this proposed budget are projected to reduce reserves dangerously close to the Board's minimum threshold. Close scrutiny of fund balance use must continue to avoid a precariously low reserve level.

The recommended 2006-07 fiscal year budget contemplates a \$2,433,953 fund balance appropriation for one-time expenses and in consideration of the full-funding of salaries, which routinely allow for a \$1,500,000 "float". Eligible fund balance-use projects are routinely viewed as purchases that have a useful life of more than one year and are not "consumable". Traditionally, the acquisition of motor vehicles has not been viewed as an activity eligible for fund balance appropriation. However, as in FY 2005-06, this budget proposes the use of fund balance for vehicle acquisition. It is hoped that such activity will cease when the 2007 revaluation is implemented, and the Board has the opportunity to set a tax rate sufficient to fund County operations for the entire four-year cycle.

The total FY 2006-07 proposed budget reflects an expenditure increase of .43 percent to \$56,366,524. It is noteworthy that the Consumer Price Index (CPI) for the preceding calendar year is 3.7 percent; therefore, it is proposed that County government expenditures increase less than the average cost of goods and services. Unfortunately, the tax base is projected to grow at less than the CPI also. Property tax revenue is projected to grow only 2.1 percent over the 2006-07 budget year. The more aggressive auditing of business personal property and better coordination between the Tax and Inspections Departments will hopefully uncover unrealized revenue. Regardless, the lack of significant tax base growth did make the balancing of this proposed budget considerably difficult.

As alluded above, the County continues to struggle with funding all of its obligations to itself and constituent governments within the parameters of the current tax rate. Last year's 12-cent tax rate increase was hoped to be sufficient to fund operations until the 2007-08 fiscal year, at which time a real property revaluation would be complete and hopefully realize a considerable tax base increase. While this recommended budget

requests that the 79-cent per \$100 of valuation rate remain unchanged, expenditures have been considerably restrained throughout the General Fund. No service, program, department, or contribution has been shielded from cuts; all have been requested to continue another year without significant change. In many cases, departments are asked to provide the same services with less appropriation than in the previous year.

One expenditure category that is proposed to increase above that of any other government function is Education. Represented in this classification are the Lee County School System (LCSS) and Central Carolina Community College (CCCC). This category's 4.8 percent increase can be largely attributed to current expense funding for LCSS. The recommended \$12,666,167 contribution is considerably less than the \$13,651,805 requested by the Board of Education. However, the County did increase LCSS current expense funding by \$2.3 million (23.3 percent) in the FY 2005-06 budget. The recommended LCSS Capital Outlay contribution is \$770,417, a 3.7 percent increase over the previous year. The current tax rate and base will not support a double digit percentage education appropriation increase two years consecutively. The Board of Commissioners attempted to devise a formula for funding education expenses but the Board of Education never agreed to its use. A concrete funding relationship would assist the County and the constituent educational institutions in determining future year funding levels to minimize the potential for animosity.

The County's compulsory contribution to the State of North Carolina's Medicaid program continues to consume a significant expenditure percentage when compared with other non-educational obligations. The FY 2005-06 budget of \$2,662,446 represents 4.7 percent of total General Fund Budget and is the equivalent of 7.2-cents of the tax rate. Counties have made progress with the North Carolina General Assembly in finding alternative means for relieving local governments of this encumbrance, but no final action has been taken. Various proposals have surfaced and been debated; the latest from the House Select Committee on Health Care's Medicaid Subcommittee which proposes that \$65 million be dedicated for targeted relief from the Medicaid burden. If adopted, Lee County would receive \$461,127 in Fiscal Year 2006-07 to offset the anticipated expenditure of \$2,889,980. While it is not as comprehensive as previous proposals, nor provides the conclusion of local contribution, it is the most realistic option to surface thus far. The County, via the North Carolina Association of County Commissioners (NCACC) and efforts of its Legislative Liaison Committee and General Assembly delegation, must continue to seek elimination of this expenditure from the local budget.

The Lee County Board of Commissioners originally established its Legislative Liaison Committee to represent the County in an attempt to receive General Assembly authorization to levy an additional one-half (½) percent local sales tax for school construction. House Bill 756 and Senate Bill 458 were introduced to provide the option for the additional County-wide sales tax. If enacted, the County will receive the ability to generate an estimated \$2.4 million in additional revenue to fund school construction projects. Since the filing of these two bills, the House of Representatives did approve said authority for Lee and 43 other counties. The Legislative Liaison Committee has considerable work ahead to free the Bill from the Senate Finance Committee and move the Bill to the Senate floor for a full vote.

A matter that is viewed to have direct impact on the County's desire for the additional sales tax is the recent implementation of the North Carolina Education Lottery. As that a percentage of the proceeds are earmarked for school construction, it is widely speculated that the lottery's creation has weakened Counties' position that an additional sales tax is the only viable option to produce supplementary school construction revenue. The NCACC, at one time, estimated that Lee County will receive more than \$1.3 million in the first full year of lottery start-up. As that the lottery started a full quarter into the calendar year, that it has yet to operate all of the proposed games, and that the distribution method has yet to be officially determined, no lottery proceeds are realized in this proposed budget. However, if such are received during the course of the 2006-07 fiscal year, it is recommended that all proceeds be earmarked for capital reserve fund contribution to ensure that sufficient funds are in place to pay for planned school construction projects.

The Board has repeatedly stated its support and commitment to the employees of Lee County. Last year, the Board instructed staff to ensure that the County workforce is adequately and fairly compensated when compared with its peers in both the public and private sector. The resulting Pay and Classification Study did provide market-based pay adjustments to many employees effective January 1, 2006. Additionally, the Board established a policy that the annual Cost of Living Adjustment (COLA) to all employee salaries would be determined by a US Department of Labor index. By designating this unbiased economic indicator, County employees are assured that their salaries will keep pace with inflation and that such decision is made external to annual budget pressures. This budget does account for the study and annual COLA of 3.7 percent in its total payroll of \$18,423,866, an increase of \$900,200 (5.1 percent) over FY 2005-06. Without this provision, employees effectively take home less money to cover the increasing costs of food, shelter and other factors of daily living.

An employee benefit that is projected to incur a significant increase is the County's worker compensation insurance coverage. As of this writing, staff is anticipating a 60 percent increase in said insurance; an increase of \$194,538. The County has advertised a Request for Proposals (RFP) for worker's compensation and property/liability insurance that will hopefully provide relief to this unusual and substantial increase. Fortunately, the proposed budget does not anticipate any increase in employee medical insurance rates.

For years the Board has provided a health insurance benefit for retirees that serve at least 15 continuous years with Lee County. It is estimated that this benefit will represent a \$171,500 expenditure in FY 2005-06; an increase of approximately \$35,000 over the previous year's expenditure. The 2006-07 fiscal year realizes a total possible exposure of \$292,800 for this retiree benefit; however, the recommended budget proposes only \$225,000. Presently, 45 former employees receive this benefit. It is anticipated that in the next five (5) years an additional 50 employees will be eligible to retire with full retirement benefits and benefit from the program. There will also be 19 employees during the next 5 years that can retire with reduced retirement benefits and qualify for the insurance benefit. In light of increased medical insurance costs and the increasing number of retirement-eligible employees, the Board of Commissioners should monitor this program closely and be prepared to modify such if it becomes cost prohibitive.

The County's Human Services functions continue as the backbone of how the County affects the lives of its citizens. More than \$17 million of this proposed budget is dedicated to Health, Social Services, and Senior Services departments. Unfortunately, this budget realizes less than \$8.8 million in revenue to account for such services; a decrease of \$532,685. Social Services Department functions account for approximately \$368,000 of the lost revenue. The State's refusal to re-appropriate Pre-trial Release program grants account for a \$73,000 loss. Regardless, the Board of Commissioners chose to operate the service from General Fund revenue in an attempt to reduce incarceration expenses. Additionally, the State is no longer funding the Family Centered Caseworker program, resulting in lost revenue of \$67,584. Lower projections received from the State for Day Care Funds also contribute to the Social Services related revenue shortfall.

Another major contributor to lost revenue in the Human Services category is the budgeting of \$262,471 in revenue for the Health Department's Dental Program. The department has experienced great difficulty in recruiting and retaining qualified dentists, which has required the use of temporary employees that have less productivity, and therefore, incur less billable/reimbursable costs. This lower productivity is attributable to the program realizing operational revenue that is less than half of its total County appropriation for FY 06-07. Additionally, the County entered into a lease for space in the W.B. Wicker School Community Center and has budgeted \$30,982 for such. Expenditures significantly outpace revenue for this program. It is understood that the County embarked upon this program in FY 2000-01 with the perception that the dental clinic would be self-sufficient through user fees and Medicaid reimbursements. The Board may wish to entertain discussion with the Board of Health as to their plan to return this program to self-sufficient status.

The Health Department's submitted budget does propose additional revenue through the increase of Environmental Health Division fees charged for on-site septic system testing and food service establishment plan review. The additional revenue gained by these increases is proposed to be used to provide a nine (9) percent salary increase to Division employees. As the Board is aware, the County has experienced difficulty in recruitment and retention of qualified people in this field. Recently, two employees resigned to accept similar positions in a neighboring county. The Board of Health and Health Director believe that these proposed increases will allow the County to better perform inspection functions. A comparison of the Environmental Health fees charged in neighboring counties and that proposed herewith is provided on the following page.

Environmental Health Fees by County

| Permit Type | Harnett | Moore | Chatham | Lee (current) | Lee (proposed) |
|--------------------------|---------|-------|---------|------------------|-------------------|
| 2 bedroom type II | \$150 | \$380 | \$340 | \$200 | \$275 |
| 4 bedroom type II | \$150 | \$632 | \$465 | \$225 | \$300 |
| Re-evaluation | \$25 | \$50 | \$100 | \$50 | \$100 |
| Repair | \$25 | \$50 | \$100 | \$0 | \$0 |
| Food Service Plan Review | \$200 | \$100 | \$200 | \$0 | \$125 |

As the County begins to exhibit signs of an increased population growth rate, the Board may desire to increase fees associated with all development permitting. In light of recent US Census Bureau statistics that place Lee County as the 14th fastest growing North Carolina county, the organization should prepare for an increase in requested developmental services which include Planning, Inspections, and Environmental Health functions. Currently, City/County Inspections Department fees do not produce sufficient revenue to pay for the services provided. On average, Inspections Department fees generate approximately 80 percent of the service cost. The remainder is absorbed by the general property tax, thereby arguably creating a subsidy for the development community. It is recommended that inspections related development fees be set and budgeted on a 100 percent cost recovery basis.

Previously mentioned was this budget's reliance on fund balance to fund traditionally ineligible expenditures such as vehicles. For several consecutive years the County has budgeted motor vehicles as a reserve-eligible expenditure. This budget includes approximately \$450,000 of reserve appropriation for vehicle acquisition. More than half of said amount is for Sheriff Department patrol car replacement. The Board did engage in several discussions regarding replenishment of the County's motor fleet; only Public Safety related purchases have been made since early this decade. This budget proposes the replacement of 12 vehicles that meet the policy's standard for age and mileage. It is hoped this is the first step in re-establishing the motor vehicle change-out policy that has remained unused since the loss of State revenue reimbursements in 2002.

The most significant policy statement that the Board will make this year, other than annual budget implementation, is the adoption of a Capital Improvements Program (CIP). The Board directed staff to recreate the annual CIP process to produce a practical document instead of a departmental "wish list" that fails to consider the true financial impact of implementation. The Board likewise attacked the project with vigor and adopted a \$47 million CIP that will direct the construction of a middle school, County administrative offices, completion of Tramway Road Park, and numerous improvements at the CCC campus. This budget appropriates \$154,000 for the first interest payment on the administration building and park debt issuance. As

communicated in the CIP transmittal letter, it is anticipated that the addition of the equivalent of approximately three cents to the tax rate will be necessary in FY 2007-08 to fund these capital improvements.

Another recently adopted policy is the change of the real property revaluation cycle from the traditional eight (8) year schedule to a four (4) year program. The completion of the County's first four-year revaluation will be December 31, 2006. On January 1, 2007, new values will become effective and be used for the succeeding four fiscal year ad valorem tax revenue projections. The County did recently contract with a third-party consulting firm to assist with the creation of the schedule of values for the 2007 revaluation. This \$113,575 FY 2006-07 expense may be found in the Revaluation Department budget. If approved as presented, it is projected that the 2007 revaluation project will be completed at a cost of \$693,071, or \$22.81 per parcel.

In November of 2005 the Commissioners established the Lee County Rural Fire Protection Improvement Task Force to make recommendations regarding the future provision of County fire protection services. As aware, the County had contracted its Fire Marshal and inspection responsibilities to the City of Sanford until the current fiscal year. As a result, the County has not had a liaison, volunteer or otherwise, to coordinate with the nine (9) volunteer fire departments. The task force recommended a number of both modest and substantive changes aimed at defining the Fire Marshal's responsibilities and ensuring a cohesive model for providing rural volunteer fire protection. One of the first initiatives to be implemented from the task force's report is the creation of a Fire Advisory Board to make recommendations to the Commissioners regarding fire service matters, including annual funding amounts. As of this writing, the Lee County Fire Advisory Board (FAB) has met twice and is considering the implementation of a county-wide service district as well as recommending FY 2006-07 funding levels for each of the fire districts.

This proposed budget also includes full funding for the Fire Marshal's Department with offsetting revenue contributions from each of the fire district's tax proceeds. The Board did defer a decision to hire a full time inspector in order for a new Fire Marshal to be hired and the FAB to make a recommendation concerning the matter. Therefore, this budget proposes funding the continued limited assistance of a contract inspector and hiring a full time inspector after January 1, 2007. The Fire Marshal budget also includes the use of lapsed salary funds to pay for the purchase of a vehicle for the newly reclassified department head Fire Marshal position.

The 2006-07 fiscal year represents the introduction of a performance measurement budgeting system designed to maximize the efficient use of public funds while producing higher quality services. Performance measurement is part of the County's overall performance management program; a system designed to improve community services by invoking accountability, responsive customer service, and insightful budget forecasting resulting from high departmental performance. In order to correlate performance measures with budgetary information, this year's budget format has been modified to reflect the integration of this program.

In this first year of introduction, 18 departments were asked to make a commitment to participate by enlisting at least one program or service to measure. The process began through the creation of department mission statements which are supported by goals, objectives, and measures. Included in this FY 2006-07 proposed budget is the department specific groundwork which will enable County employees to work towards these performance measurement targets.

The data collected will provide the ability to ascertain benchmarks by which to measure the County's effectiveness and efficiency. Departments are encouraged to work together to find alternatives that benefit more than one group in reciprocal expenditure areas. In order to promote employee/departmental achievement, an rewards program will be devised. An incentive for employees to generate savings for their department will not only result in department benefits but will also result in the more efficient use of County funds.

Performance measurement budgeting is a new direction for Lee County; one that will inevitably lead to a comprehensive performance management system to unite the vision and performance of employees, management, and the Lee County Board of Commissioners. The Lee County Board of Commissioners has expressed its intent to promote an organization that is accountable, responsive, and insightful to community needs and County resources. It is through progressive management tools such as performance measurement budgeting, that a successful Lee County government will emerge. This 2006-07 proposed budget suggests the commencement of this earnest approach to establishing a greater correlation between departmental performance and budget resources.

In accordance with the North Carolina Budget and Fiscal Control Act, the County of Lee's budget for the fiscal year beginning July 1, 2006, is presented herewith for your review and consideration. North Carolina General Statute (NCGS) 159-13(a) directs that the Budget Ordinance and tax rate adoption take place by July 1, 2006.

On the same day the budget is presented to the governing body, the Budget Officer is required to file a copy of it in the office of the Clerk to the Board for public inspection and schedule a public hearing. In addition to the Clerk's office, a copy of this proposed FY 2006-07 budget is available at the Suzanne Reeves Library on Hawkins Avenue in Sanford. The public hearing for this recommended budget is scheduled for May 15, 2006, in Courtroom #4 at the Old Lee County Courthouse. NCGS 159-13 specifies that not earlier than 10 days after the budget is presented to the governing body and not later than July 1, the governing body shall adopt a budget ordinance and levy a tax rate. Work sessions for the Board to contemplate this proposed budget are scheduled to begin May 8, 2006. It is hoped that deliberations will be complete and that the budget ordinance may be adopted at the June 5, 2006, regular Board meeting.

The drafting of this recommended budget has taken many hours of work and dedication from many employees. Considerable thanks and praise is extended to Finance Director Lisa Minter and Budget Analyst Patricia Coleman for their diligence in providing the data contained in this document. Additional thanks are conveyed to the

department managers who submitted realistic budgets and reasonable requests in a timely fashion.

In the following pages you will find a more detailed account of this FY 2006-07 proposed budget. I encourage you to review such and contact me if a specific explanation is required. A comprehensive presentation of the document and the proposals contained within is scheduled for the May 1, 2006, 9:00 a.m. regular meeting of the Board.

It has been a pleasure working with each of you, the department heads and staff in our quest to advance this community toward days of prosperity. The County at-large, and the organization itself, are poised to experience a bright future. The County has faced many challenges and will face many more along its road to becoming a standard bearer for professional local government. The proposed budget presented herewith is a major milestone in this journey. I look forward to the next year and working with you to provide a better tomorrow for all citizens of Lee County.

Sincerely



David M. Smitherman
County Manager/Budget Officer

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LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

Fiscal Year 2006-07 Budget at a Glance

Total Property Valuation: \$3.94 billion

Proposed Tax Rate: \$.79

One Penny Generates: \$378,366

General Fund- Revenues

| | Amended 05-06 Budget | Recommended 06-07 Budget | Adopted 06-07 Budget | Increase/ (Decrease) |
|--------------------------------|-------------------------|-----------------------------|-------------------------|-------------------------|
| Property Taxes | \$29,283,713 | \$29,890,938 | \$29,890,938 | \$607,225 |
| Local Option Sales Taxes-Total | \$7,857,169 | \$8,597,430 | \$8,597,430 | \$740,261 |
| Other Taxes- Total | \$2,944,796 | \$3,156,230 | \$3,156,230 | \$211,434 |
| General Revenues -Total | \$3,263,617 | \$3,501,450 | \$3,501,450 | \$237,833 |
| Human Services-Total | \$9,320,208 | \$8,786,523 | \$8,786,523 | (\$533,685) |
| Designated Fund Balance | \$3,453,077 | \$2,433,953 | \$2,320,284 | (\$1,019,124) |
| Total Revenues | \$56,122,580 | \$56,366,524 | \$56,252,855 | \$243,944 |

General Fund- Expenditures

| | Amended 05-06 Budget | Recommended 06-07 Budget | Adopted 06-07 Budget | Increase/ (Decrease) |
|----------------------------------|-------------------------|-----------------------------|-------------------------|-------------------------|
| General Government-Total | \$7,313,222 | \$7,062,815 | \$7,033,975 | (\$250,407) |
| Public Safety-Total | \$6,468,146 | \$6,078,134 | \$6,026,866 | (\$390,012) |
| Economic/Physical Devel.-Total | \$1,718,556 | \$2,099,253 | \$2,015,731 | \$380,697 |
| Health and Welfare-Total | \$16,779,074 | \$17,196,463 | \$17,192,463 | \$417,389 |
| <i>Public Health</i> | \$3,170,688 | \$3,558,414 | \$3,552,414 | \$387,726 |
| <i>Mental Health</i> | \$252,000 | \$252,000 | \$252,000 | \$0 |
| <i>Social Services</i> | \$11,247,812 | \$11,303,006 | \$11,294,006 | \$55,194 |
| Education- Total | \$14,641,266 | \$15,341,911 | \$15,371,828 | \$700,645 |
| <i>School Current Expense</i> | \$12,171,984 | \$12,666,167 | \$12,666,167 | \$494,183 |
| <i>CCCC Current Expense</i> | \$1,726,282 | \$1,803,127 | \$1,833,044 | \$76,845 |
| Cultural and Recreational -Total | \$1,851,127 | \$1,937,149 | \$1,934,149 | \$86,022 |
| Debt Service-Total | \$5,924,599 | \$5,716,799 | \$5,716,799 | (\$207,800) |
| Reserves- Total | \$1,426,590 | \$934,000 | \$961,044 | (\$492,590) |
| Total Expenditures | \$56,122,580 | \$56,366,524 | \$56,252,855 | \$243,944 |

FISCAL YEAR 2006-2007 BUDGET RECOMMENDATIONS

GENERAL FUND REVENUE

In order to achieve a self-sufficient operation, this proposed budget includes the receipt of \$56,366,524 in revenue to support General Fund activities for the 2006-07 fiscal year. As that greater than 73 percent of the government's revenues are derived from two sources, the property and sales taxes, it is important to understand the significance of the projected revenue proceeds. The following table should help show the projected growth in the two revenue sources and the County's reliance on each as a percentage of total expenditures.

Table #1 – Major Revenue Sources

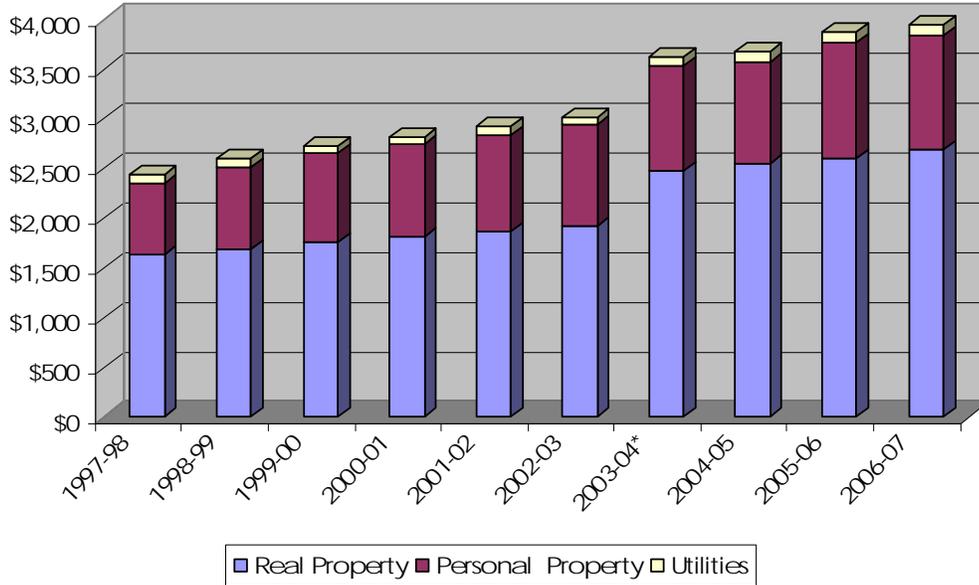
| | FY 2005-2006 | FY 2006-2007 | Difference | % Change |
|------------------------|------------------|------------------|---------------|----------------|
| Tax base | \$ 3,868,339,293 | \$ 3,939,672,390 | \$ 71,333,097 | 1.84% |
| Tax rate | 0.79 | 0.79 | 0.00 | 0.00% |
| Ad valorem rev. | 29,283,713 | 29,890,938 | 607,225 | 2.07% |
| <i>% of total exp.</i> | <i>53.62%</i> | <i>53.02%</i> | <i>(.60%)</i> | <i>(1.12%)</i> |
| Sales tax rev. | 9,333,865 | 10,336,860 | 1,002,995 | 10.75% |
| <i>% of total exp.</i> | <i>17.09%</i> | <i>18.33%</i> | <i>1.24%</i> | <i>7.26%</i> |

As illustrated above, the tax rate for FY 2006-07 is recommended to remain the same 79 cents per \$100 of valuation as was levied for the 2005-06 fiscal year. Due to natural growth of the tax base, this should realize a modest \$607,225 of additional ad valorem revenue to support the proposed \$56,366,524 budget. When compared to the 2005-06 fiscal year budget, this budget is funding more than \$1.3 million of net additional expenditures.

The low tax base growth projection of 1.84 percent reflects a \$23 million decrease in taxable personal property at Wyeth Vaccines. Additionally, new construction growth has not been realized at anticipated levels. Regardless, growth in this revenue source permits the local tax base to produce \$378,366 for each penny of tax rate levy. Therefore, based upon a collection rate of 97 percent, real, personal and utility tax revenue is projected at \$27,291,630. Motor vehicle tax receipts are projected to fall by 0.2 percent in this budget due to a NC General Assembly mandated change from a single annual billing event to staggered bills for commercially registered vehicles. The schedule implemented by the State will have some taxpayers paying bills in the later part of this fiscal year and will not be billed

again until the FY 2007-08. Collected at an 87 percent rate, motor vehicles will realize net proceeds of \$2,599,308 for this proposed budget.

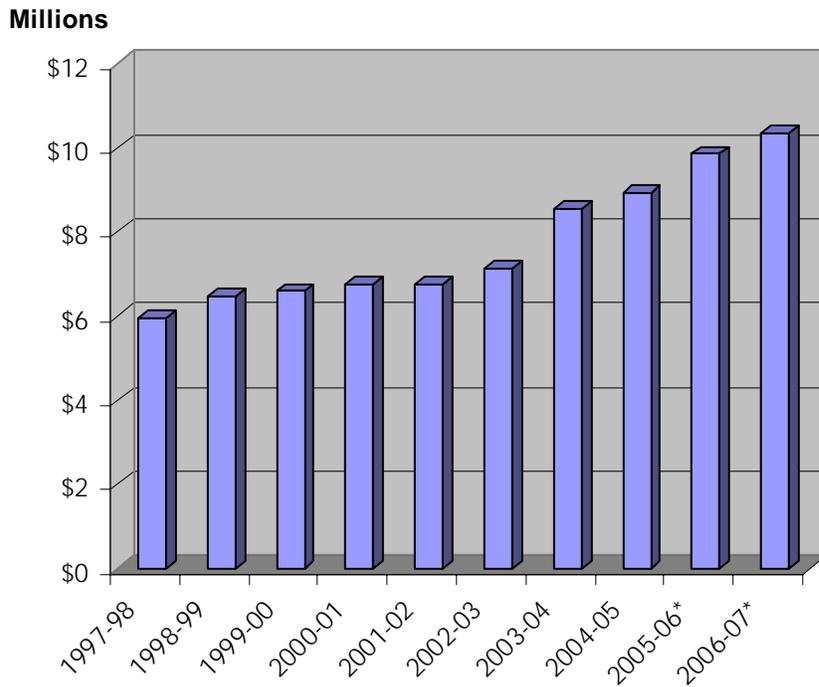
Property Tax Base Growth



*revaluation year

Growth in projected sales tax receipts is the other major source of increased revenue proposed herewith. On average, the various sales tax sources are projected to grow by five (5) percent. This ambitious projection is based upon a recovering local and state economy that is anticipated to realize growth of five (5) percent in FY 2005-06. Total local option sales tax revenue is projected at \$10,336,860, a \$1,002,995 increase over the FY 2005-06 budgeted amount.

Local Option Sales Tax Receivable



*projected

Considering the anticipated use of \$1,328,212 in the current year budget, it is projected that the year end 2006 available fund balance will be 16 percent of general fund expenditures. This proposed budget's use of fund balance reserves is significant, yet justifiable. \$2,433,953 of fund balance is included as supplemental revenue for FY 2006-07. All of the acquisitions and projects that utilize this general fund reserve in the proposed budget are one-time expenditures. A list summarizing the requested and recommended fund balance uses by category are illustrated in the table below. A detailed list can be found in Exhibit 4.

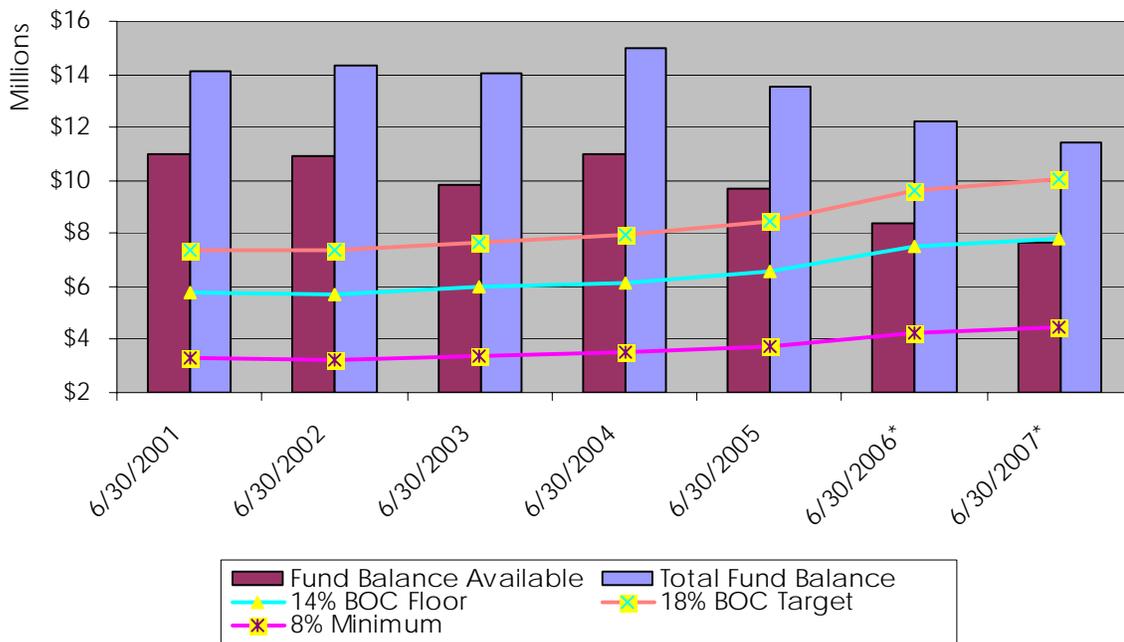
Table #2 – Fund Balance Uses

| Category | Requested | Recommended |
|-----------------------|-------------|-------------|
| Capital | \$1,020,990 | \$ 808,853 |
| Building Improvements | 174,600 | 117,100 |
| Facility Development | 42,600 | 8,000 |
| Total | \$1,238,190 | \$ 933,953 |

While the use of fund balance for one-time expenditures is not in and of itself a negative action, the ongoing annual use of fund balance is cause for contemplation. If this trend continues, the County risks increased scrutiny from the Local Government Commission and ultimately forced oversight by this regulatory

body. A much better method for funding capital acquisitions is the use of a capital reserve fund. The Board did adopt a capital reserve appropriation policy that requires an annual contribution amount equal to one (1) percent of General Fund expenditures; this budget does appropriate said amount. Without such a fund, the depletion of fund balance is prone to continue. The Board also adopted a minimum fund balance policy that requires an amount equal to 14 percent of expenditures and strives for a target fund balance to expenditures ratio of 18 percent. In light of the ongoing appropriation of fund balance reserves, it is projected that FY 2006-07 this will be the final year in which the activity will not breach the Board's 14 percent fund balance floor.

Fund Balance History



*projected

GENERAL FUND EXPENDITURES

Expenditures proposed herewith total \$56,366,524, an increase of .43 percent or \$243,944 more than the FY 2005-06 amended budget. The modest increase is attributable to normal inflationary influences; no new programs or services are proposed. Among such customary increases to the County operating budget is a Cost of Living Adjustment (COLA) of 3.7 percent to keep employee salaries on par with economic conditions. The Board of Commissioners wisely included a competitive employment provision to its financial policies last year that specifies the County's use of a specified Consumer Price Index (CPI) to determine increases to employee salaries. Adherence to this policy will help prevent the need for dramatic pay adjustments as required last fiscal year to address several years of stagnant or below average compensation adjustments.

Another initiative aimed to provide benefit to the employee is the adoption and implementation of a merit based performance evaluation system. Adopted at the Board's March 20, 2006 regular meeting, this program will provide financial incentives for employee accomplishment. Effective January 1, 2006, the County no longer provides automatic "step" increases for new employees. Now, the only salary increase opportunity other than the annual COLA is through a negotiated performance agreement that specifies a reward for specific accomplishment. An employee-led committee devised the program which will officially commence July 1, 2006. These investments in the Lee County workforce are viewed as essential to retention and development of a highly qualified staff. The new compensation methods will provide incentive for accomplishment and performance while eliminating the traditional view that tenure is the determining factor for rate of pay.

The FY 2005-06 budgeted 12.2 new positions was the first significant action to add employees to the County payroll in recent times. Since FY 2000-01, County employment has increased by a total of 10 positions, bringing total County employment to 365. While total employment has increased modestly, the workload of existing employees has increased at a more significant rate. For example, the caseloads in Food Stamps and Medicaid have increased 78.6 percent and 22.0 percent, respectively over the last 5 years. Incidents of calls for emergency response have increased by 4%, and the number of sites and total facility square footage maintained by the General Services Department has increased by 24% during the same period.

This budget proposes to increase total employment by one (1) full time equivalent (FTE) to address deficiencies in County personnel effort. A total of 13 new positions were requested in this FY 2006-07 budget. The following table illustrates said requests and those recommended for approval.

Table #3 – Position Request Summary

| <u>Department</u> | <u>Position Title</u> | <u>Salary *</u> | <u>Recommended</u> | <u>Notes</u> |
|---|--------------------------------------|-------------------|--------------------|--------------|
| Human Resources/Veterans | Administrative Support Assistant II | \$35,029 | | |
| Tax Administration | Revenue Collection Clerk | 32,061 | | |
| IT | IT Technician (2) | 99,016 | | |
| General Services | Part-time Admin. Support Assistant I | 13,146 | | |
| General Services | Maintenance Worker I (2) | 69,998 | \$ 17,500 | 1 |
| General Services | Housekeeping Assistant | 28,827 | | |
| Sheriff | Target Team Investigator (2) | 96,576 | | |
| Sheriff | Captain of Operations | 53,826 | | |
| Social Services | Administrative Officer II | 53,711 | 26,856 | 1, 2 |
| Parks and Recreation | Park Operations Technician | 35,138 | | |
| Total requested | 13 | Total recommended | 1 | |
| Notes: * Includes fringes (social security, retirement, 401(K) & insurance) | | | | |
| 1. January 1, 2007 hire date | | | | |
| 2. 50% County costs | | | | |

As an agent of the General Assembly, the County provides many mandatory human services programs of which the eligibility and cost are not determined locally. \$7,616,040 of County revenue is dedicated to these type required services; \$25,584,923 is dedicated to mandatory programs and services outside human service functions. A detailed list of mandated and non-mandated program is provided in Exhibits 2 and 3. The County's inability to control the vast majority of the annual budget is an ongoing frustration that many outside of daily government affairs do not necessarily comprehend. This year, however, there may be opportunity for modest relief from the County's required contribution to the State's Medicaid program. A proposal initiated in the House of Representatives may provide \$461,127 of reduction to the estimated \$2,889,980 of FY 2006-07 Medicaid expenses. If such is realized, an equal reduction to appropriated fund balance or contribution to capital reserve will help the County achieve a firm financial position in preparation for repayment of middle school construction debt.

Following is a more detailed description of proposed General Fund expenditure activities by functional area. The Board should be aware that the requested operational budgets for the various County departments were very conservative and contained very few unreasonable requests. Appreciation is extended to the department heads for submitting practical proposals that considered the County's mission and its financial status. The Board should extend praise to each for their

sincere dedication to the organization and their ability to provide high-quality services on somewhat less than adequate operational budgets.

General Government

General government activities can be viewed as the administrative support and governing activities of the organization. Included in this category are the governing body and administrative management, revenue and finance functions, courthouse responsibilities, as well as facility and technology support. Total expenditures in this category are down 3.42 percent or \$250,407.

The responsibility of general government activities can be summarized as support services for the functional areas of County government. These back-office functions provide the revenue, administration, professional and technical support necessary to operate local government. While largely unseen by the general public, these services are essential and must receive continued investment of County resources to ensure high achievement standards in all government departments.

The increase of constituent services has a direct and proportional effect on the need for quality general government activities. When new offices and employees are added, there is a need for increased support in facility maintenance, human resources and information technology services. Over time, if left unaddressed, these changes in government activities can overburden the general government staff designated to provide support. This is the case currently in the County's Information Technology (IT) and General Services departments. The increased utilization and deployment of personal computing devices has increased demand on the IT department from a support ratio of 50 devices per technician to 160 per technician since 1999. Unfortunately, this budget cannot recommend the addition of the requested IT Technician positions to alleviate the workload demands of the current staff.

Two information technology initiatives started in FY 2005-06 and proposed to continue in this fiscal year are the computer replacement schedule and employee computer purchase program. All County-owned computers are placed on a six-year replacement schedule, which requires an expenditure of \$62,584 in this proposed budget. The employee computer purchase assistance initiative requires a \$25,000 appropriation. This new program allows employees to acquire and sharpen computer literacy skills by providing interest-free loans to purchase personal computer equipment and software similar to what employees use for County business. Employees may purchase the equipment from the County and repay the loan through payroll deduction.

The grounds maintenance division of the General Services Department continues to be handed increased maintenance responsibilities. Since 1999, this division has added maintenance of grounds at two (2) buildings, four (4) ball fields, and Tramway Road Park with no increase in staff. The facility maintenance division of General Services has also added 12,960 square feet to its maintenance schedule without increasing staff during this period. The Department requested two general

maintenance workers and one housekeeper. This proposed budget recommends one of the requested grounds maintenance employees.

Tax Department operations continue to focus on improving customer service and more completely integrating each division (Collections, Listing, and Appraisal) into a cohesive unit. As a result of a Department of Revenue efficiency study, the Tax Administrator has implemented many changes to bring the department into modern business practices. In an effort to modernize the tax billing process, the department proposes to outsource bill printing and distribution. This change is brought about by software and hardware conversion improvements that render former billing methods obsolete. It is projected that the outsourcing initiative will save the department considerable effort and allow the reassignment of personnel resources to realize a higher tax collection rate.

A requested Tax Department initiative not funded is the outsourcing of collections via a lockbox service. The cost of this service is equivalent to the cost of an additional tax collection clerk. At this time, the Tax Department does not feel that the service could replace an employee in the department without having a negative impact on customer service. If a vacancy should occur in the Collections Division, management suggests that this service be reconsidered as the long range costs may be lower than an employee's salary and related fringe benefits.

This budget proposes the continued funding of the County's real property revaluation project at a cost of \$216,999. This project changed course after the Revaluation Coordinator's resignation in February, 2006 and is now managed by a third party assessment firm. The proposed budget contemplates the filling of the vacancy in January 2007, after completion of the revaluation project. This position is critical if the County desires to maintain a four-year revaluation cycle as opposed to the previous and traditional eight-year process. The payment to vendor Assessment Solution, Inc. is budgeted at \$113,575. Upon completion, it is estimated that the entire revaluation project will have cost the County \$693,079 or \$22.81 per parcel.

The Register of Deeds office proposes herewith an initiative to save \$5,400 annually in web hosting services by relocating deed and plat web data services from Logan Systems to another vendor. The County's reliance on Logan Systems for indexing and scanning services is projected at \$74,600 for FY 2006-07. Other alternatives for supplying records management should be sought in an attempt to save County resources in the Register of Deeds Department.

One item that the County Commissioners may desire to review in the near future is the payment of retired County employee health insurance. This budget recommends the appropriation of \$225,000 to cover the health insurance related retiree expenses. When this program began in 1996, the cost of individual employee health insurance was \$1,932 annually; today this expense is \$4,435. As of June 30, 2006, 45 employees will be participating in the retiree health insurance program. Another 13 individuals will become fully eligible at year end, but have not announced retirement plans. Over the next five years, 37 additional employees will become eligible for the benefit, while 19 more would be able to participate but would leave the County under reduced local government retirement system

benefits. With these numbers, the potential expense of this program will become increasingly burdensome.

Another item that the Board of Commissioners needs to consider when addressing retiree insurance is the Governmental Accounting Standards Board's (GASB) Statement 45, "Accounting and Financial Reporting by Employers for Post-Employment Benefits Other Than Pensions." This statement requires that beginning in Fiscal Year 2008-09, the County must report its costs and obligations pertaining to health benefits of current and future retired employees as a general obligation. Currently, the County is recognizing the costs of this program as it occurs. GASB 45, however, requires that an actuarial study be conducted to determine the annual expense of this program and to the extent not pre-funded, a liability be reported on the financial statements. GASB 45 does not require that the program be pre-funded; however, with 45 employees currently enrolled in the program and 50 – 69 employees eligible to participate over the next 5 years, the unfunded liability will be significant.

A final note on general government operations is the combination of Administration and County Attorney departments under the Administration umbrella. In this budget is housed the salaries of the County Attorney and Customer Service Representative/Office Assistant positions that were not accounted for in the FY 2005-06 Administration budget.

Public Safety

Total public safety related expenditures are proposed to decrease by 6.03 percent in the recommended FY 2006-07 budget. Included in this category is a contract-specified cost increase in the jail food services and additional expenses in the Fire Marshal Office. Not recommended in this budget is a request for two Target Team Investigators, an Operations Captain in the Sheriff Department as well as temporary clerical assistance in the Emergency Services Department. Several capital outlay requests in both departments also are recommended as unfunded in this proposed budget.

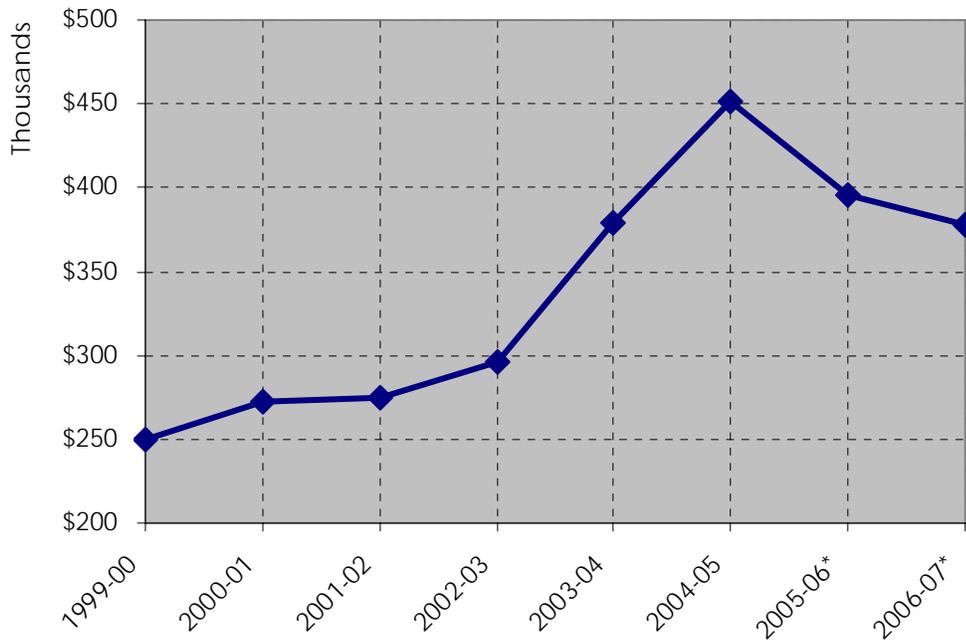
Effective with the February 6, 2006 regular Board of Commissioners meeting, the Fire Marshal's Office became a stand-alone department of Lee County Government instead of a functional division of Emergency Services. The Board's appointed Rural Fire Protection Improvement Task Force recommended not only the separation of these two departments but the organizational elevation of the Fire Marshal to department head status. The task force also recommended the removal of inspections from the Fire Marshal's primary responsibilities in order to allow a focused effort on county-wide fire service improvement and planning. This budget proposes the continued outsourcing of fire inspections until a more definitive plan is recommended by the newly created Lee County Fire Advisory Board. The creation of this citizen advisory group was the first step in moving forward with the task force's recommendations. The County is currently in search of a quality individual to serve as Fire Marshal and lead the volunteer departments to become the premier county fire service of North Carolina.

Changes in the Fire Marshal department are also found in the budgeting of administrative assistance and the costs of maintaining Special Rescue Team functions through various volunteer departments. In 2002, the County disbanded the traditional rescue squads and contracted with volunteer departments to provide specialty services such as trench, confined space, water and heavy rescue. Support for these services was through a special grant fund established by the County Commissioners. Now that the grants have been distributed, there is a need for ongoing support of these functions. This budget appropriates \$12,000 for said services. It is recommended that the funds be administered by the Fire Marshal and not directly appropriated to the individual departments. This budget also proposes the 50/50 cost sharing of the Emergency Services Program Assistant IV position in order to accurately account for the assistance provided to Fire Marshal activities.

Funding for the Fire Marshal Office is wholly supplied by fire district tax contributions. As that the Fire Marshal supports no areas that incorporated municipal departments serve, it is appropriate that the users of the service (fire district tax payers) pay for Fire Marshal activities. Accordingly, this budget proposes the purchase of a new vehicle for the Fire Marshal's use through lapsed salary reserve proceeds that accumulated during the prolonged vacancy of said position.

Last year the Board of Commissioners entered into contract with a third party vendor to provide food preparation services in the Jail. The County's cost of providing this serve was escalating dramatically; the outsourcing of this service was projected to save nearly \$170,981 annually. The projected end of year (June 30, 2006) expense for this service is \$396,000; a savings of \$216,050. It is proposed that the County continue to contract with Aramark at a cost of \$312,380 or \$2.69 per meal for Jail meals and a cost of \$65,000 or \$2.22 for Enrichment Center meals. The following chart provides a historical perspective of this service. The chart does not include salaries for the previous food staff.

Jail Food Costs



*projected

Economic and Physical Development

Per contractual relationship with the City of Sanford, it is proposed that the joint Planning and Community Development Department's budget continue to be funded by the County. This amounts to \$339,700 for FY 2006-07; a 10.0 percent increase over the current fiscal year. Both Cooperative Extension and the Soil Conservation Department budgets realize little change from FY 2006-07 appropriations. Last fiscal year Cooperative Extension requested the full 45 percent County share for an Agricultural Agent that was previously shared with Harnett County. The adopted budget intended to end this two-county effort in order for the agent to focus solely on Lee County matters. However, North Carolina State University (NCSU) did not match the County's increased effort and the position remains unfilled. Without the County increasing its contribution or NCSU budgeting the full 55% (per the current "lock-in" agreement) this position will remain unfilled indefinitely.

The most financially significant difference in this year's Economic Development budget is the increased appropriation for previously committed industrial incentive payments. These \$1,322,572 payments are an increase of \$327,850 over the FY 2005-06 level; the total appropriation is the equivalent of 3.5 cents of the County tax rate. The incentives are provided to new and expanding industries that have made a significant investment and employment commitment. The incentive program is managed by the Lee County Economic Development Corporation who recently

revised its economic development incentive guidelines. A list of approved incentive contracts and the anticipated payment amount is provided below.

Table #4 – Approved Incentive Contracts

| Company | Jobs Created | Capital Investment | Annual Incentive | Expiration Date |
|----------------|---------------------|---------------------------|-------------------------|------------------------|
| Moen | >150 | \$30,300,000 | \$ 93,598 | 2007 |
| Pentair | >100 | \$3,000,000 | \$ 8,105 | 2010 |
| Wyeth #1 | >20 | \$120,000,000 | \$493,106 | 2006 |
| Wyeth #2 | 0 | \$ 85,000,000 | \$270,683 | 2008 |
| Wyeth #3 | >25 | \$152,000,000 | \$457,080 | 2010 |

Health and Welfare

Health and Welfare services budgeted by the County are proposed to increase 2.49 percent over the FY 2005-06 budget; a \$417,389 increase. Services budgeted in this category include Mental Health, Health, Senior and Social Services Departments. The services that fall under this umbrella are vast and account for \$17,196,463, or 30.5 percent of the total FY 2006-07 recommended General Fund budget.

The 2005-06 fiscal year represented the first of the County's membership with the Sandhills Center for the provision of Mental Health, Developmental Disability, and Substance Abuse (MH/DD/SA) Services. While the County's obligation to the new service provider is identical to that of the previous Lee-Harnett MH/DD/SA Authority, the per capita contribution is significantly higher than that of 75% of the member counties. For the 2006-07 fiscal year, the Sandhills Center has requested a contribution of \$252,000; the same as the FY 05-06 appropriation. Regardless, and as the following table illustrates, it can be argued that Lee county citizens pay a disproportional amount for MH/DD/SA services. The Board of Commissioners may desire to initiate a conversation with the Sandhills member counties to devise a more appropriate cost-sharing relationship.

Table #5 – Sandhills Center County General Funding

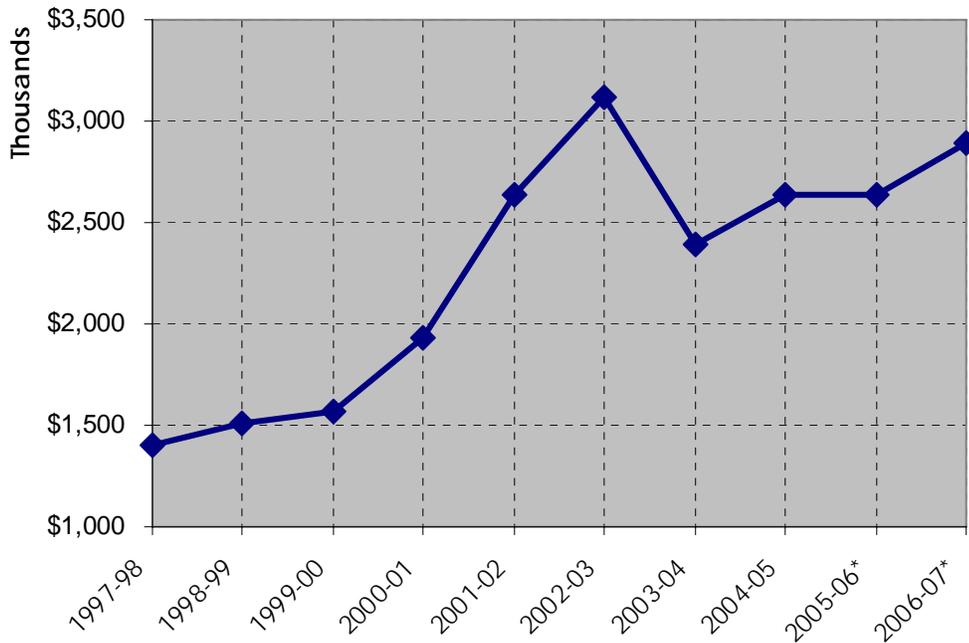
| County | FY 05-06 Allocation | FY 06-07 Request | Net Increase | FY 06-07 Per Capita |
|--------------|------------------------|---------------------|-----------------|---------------------------|
| Anson | \$ 55,000 | \$ 55,000 | \$ - | \$ 2.15 |
| Hoke | \$ 58,000 | \$ 58,000 | \$ - | \$ 1.47 |
| Harnett | \$ 199,679 | \$ 199,679 | \$ - | \$ 2.41 |
| Lee | \$ 252,000 | \$ 252,000 | \$ - | \$ 5.37 |
| Montgomery | \$ 87,675 | \$ 87,675 | \$ - | \$ 4.02 |
| Moore | \$ 298,107 | \$ 298,107 | \$ - | \$ 3.66 |
| Randolph | \$ 1,001,565 | \$ 1,001,565 | \$ - | \$ 7.16 |
| Richmond | \$ 150,000 | \$ 150,000 | \$ - | \$ 3.21 |
| Total | \$ 2,102,026 | \$ 2,102,026 | \$ - | \$ 4.27 |

Despite the elimination of State funding assistance, the Board of Commissioners did establish a pre-trial release program during the course of the 2005-06 fiscal year to alleviate unnecessary and costly incarceration expenses at the jail. Managed by the Department of Social Services, this program provides pre-trial jail release and expedites the judicial process in an attempt to reduce the County's incarceration expenses. Funding for this service is wholly assumed by the County at a cost of \$65,692. Through its first month, it is estimated that the County has reduced incarceration related expenses through supervised release by \$9,927. Additionally, expedition of guilty plea court cases has saved the County potential costs of \$33,082. It is anticipated that the County's investment will continue to realize measurable savings in jail inmate costs and prove to be a beneficial initiative of Lee County Government.

Medicaid funding is an ongoing struggle for North Carolina Counties. As the following graph illustrates, Lee County's local share of Medicaid funding has increased by 106 percent over the past 10 years. Today it accounts for \$2,889,980 or 7.64 cents of the proposed tax rate. The desire to relieve Counties from this uncontrollable expense has increased in the current session of the North Carolina General Assembly. The session has seen numerous Bills with widespread sponsorship surface only to be stalled in committee as the lawmakers apparently contemplate how to secure adequate revenue to absorb the Counties' approximate \$500 million share of the service. During its winter recess, additional proposals have surfaced to reduce or eliminate County contributions for this State welfare program. The Lee County Board of Commissioners vocally and formally stated its opposition to one proposal that required the compulsory increase of local sales taxes to replace the State's confiscation of existing sales tax revenue. A more recent proposal provides immediate relief to all Counties based on their percentage of Medicaid eligible citizens. Under this proposal, Lee County would realize \$461,127 of State contribution

to offset local expenses. However, this plan does not eliminate County participation, which is the primary goal of the NC Association of County Commissioners. Due to systemic inadequacies of the State's revenue statutes, it seems unlikely that any substantial relief will pass the NC General Assembly. Therefore, this budget does not include any Medicaid relief appropriations.

Medicaid Spending



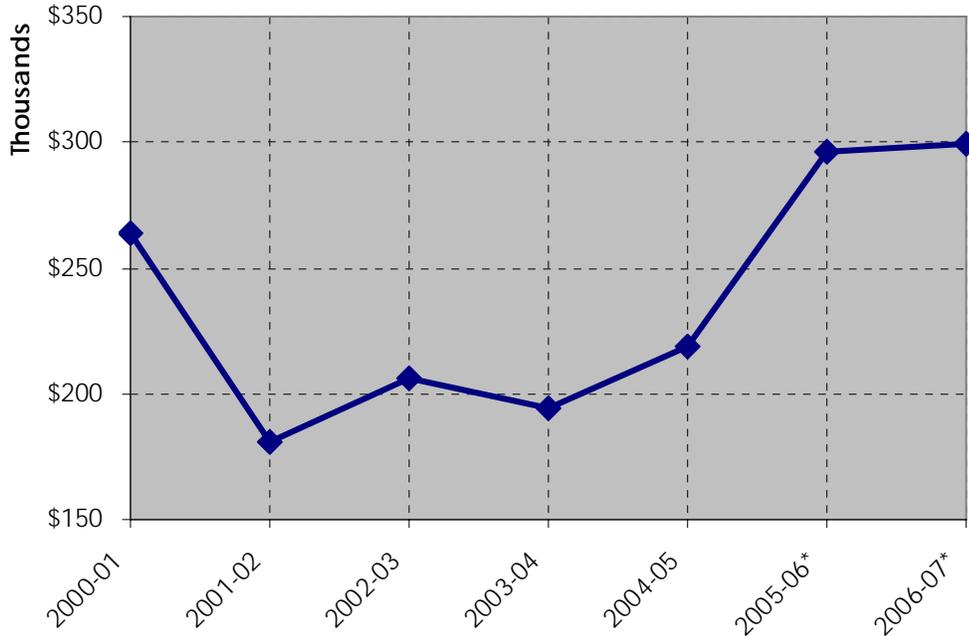
*projected

The Lee County Health Department has a reputation and history for providing effective health improvement services through creative means. Its primary care concept has finally received favorable opinions from the NC Attorney General and Commissioner of Insurance to allow the County to provide basic medical services to employers on a fee for service basis. Lee County businesses that can not afford health insurance for their employees are now able to contract with the Health Department to receive preventative care and other services routinely offered by the traditional family practice. In addition to previously received financial assistance, the program did recently receive a \$50,000 grant from the UNC-CH Institute of Public Health to assist with the marketing and development of the program's availability. The County also continues to seek Federal funding assistance in hopes of ultimately removing the program from under the local government umbrella and become a community sponsored service.

The Health Department also continues to strive for improvement in its Animal Control Division and relationship with the City of Sanford for leash law enforcement. The County's previous investment in two (2) Animal Control Officer positions and a revised Memorandum of Understanding with the City of Sanford have helped to

improve this previously strained division. The relationship with the City's Code Enforcement division is proving to be a successful partnership.

Animal Control Spending



*projected

Both the Health and Social Services Department FY 2006-07 budgets provide funding necessary for the reclassification of certain positions as determined by the Office of State Personnel (OSP). These salary increases and job title/responsibility amendments are routinely reviewed by OSP; County compliance is required. Total cost of OSP required salary adjustments in these two departments is \$91,427. The Social Services budget also includes the addition of one staff member to provide administrative assistance to the Director in the daily management of this \$11.3 million department and its 93 employees. This Administrative Officer will primarily be responsible for fiscal related activities and comprehensive business planning for Social Services. Due to ever increasing legislative demands, these tasks have become extremely demanding as has the day to day supervision of all the many and varied programs.

Education

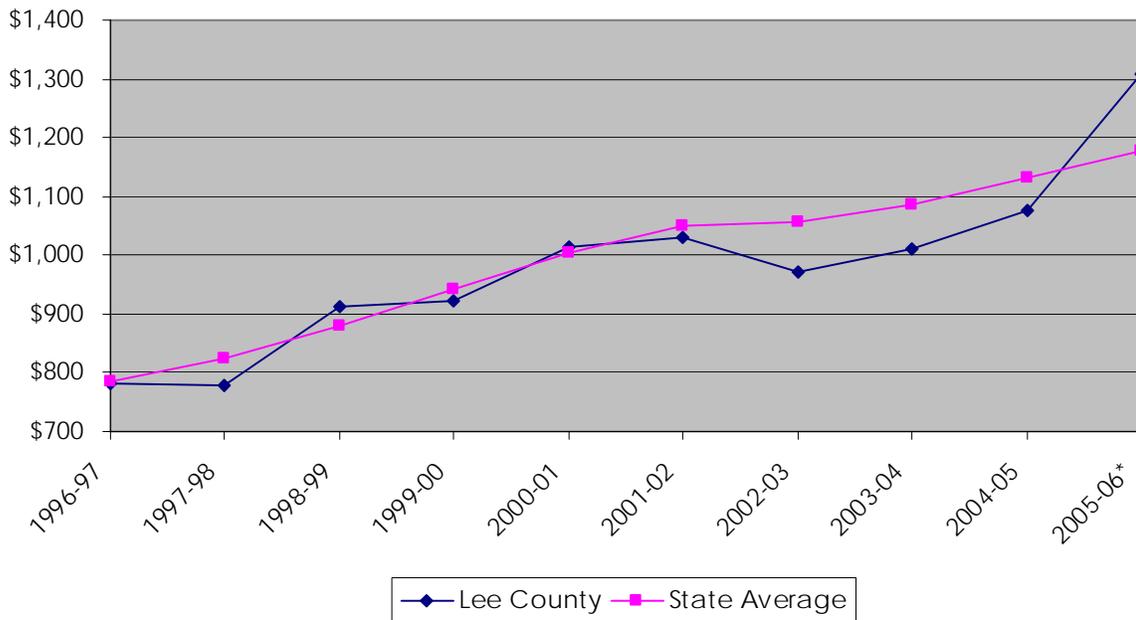
The four (4) expenditure budgets for the Education category are Lee County School System (LCSS) Current Expense, LCSS Capital, Central Carolina Community College (CCCC) Current Expense, and CCCC Capital/Civic Center. These four (4) budgets combined represent 27.2 percent of total General Fund expenditures for FY 2006-07,

which equates to a total Education appropriation of \$15,341,911; 4.8 percent greater than the 2005-06 fiscal year budget of \$14,641,266. Even though not at the requested level, increases proposed for education spending are higher than any other functional area of County responsibility.

The Lee County Board of Education’s submitted budget represents a \$14,539,647 funding request; \$1,624,663 higher than last fiscal year (a 12.6% increase). Much of the requested contribution for the LCSS is for “expansion” items that represent the initiation of new service levels or increased employee benefits. As communicated in the preceding transmittal letter, new and expanded services are not a priority of this FY 2006-07 budget. In order to reduce the occurrence of drastic funding request increases, the Board of Commissioners attempted to establish an education funding formula. However, the Board of Education did not ratify the presented BOC resolution.

In light of last year’s considerable increase (23.3 percent) in LCSS current expense funding, the County’s per pupil funding amount has surpassed the state average. In fact, if funded at the level proposed herewith Lee County education funding will be at \$1,362 per student, \$186 above the state average for FY 2005-06.

Lee County Schools-Per Pupil Expense



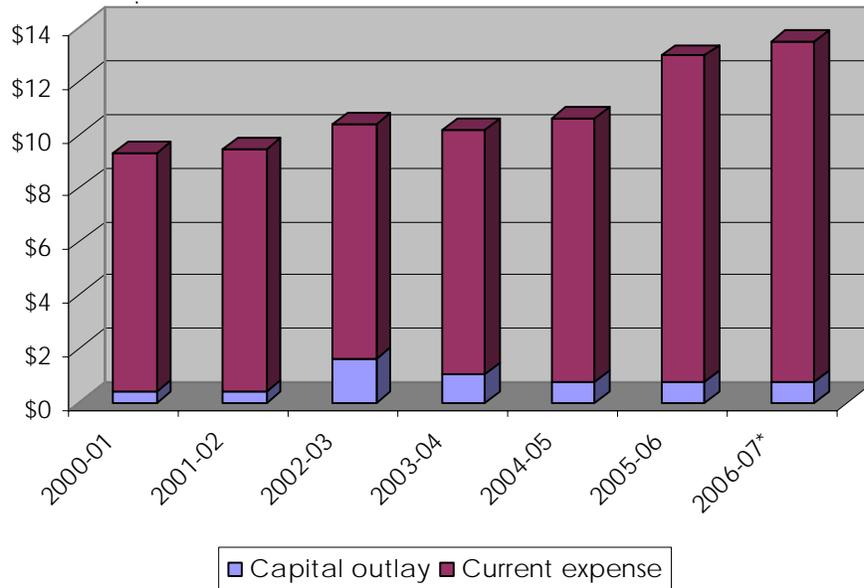
*projected

Source: NCAACC Budget & Tax Survey (February 22, 2006)

While also not funded at the requested level, this budget represents an increase in recommended LCSS capital appropriation. When considering the County’s debt obligations for school construction and the increased level of current expense and capital outlay support, the Commissioners should be applauded for their efforts to improve the educational opportunities of Lee County children. Total education

appropriations in this proposed budget are the equivalent of 35.5 cents of the tax rate levy. The graph below illustrates the County's current expense and capital outlay funding history.

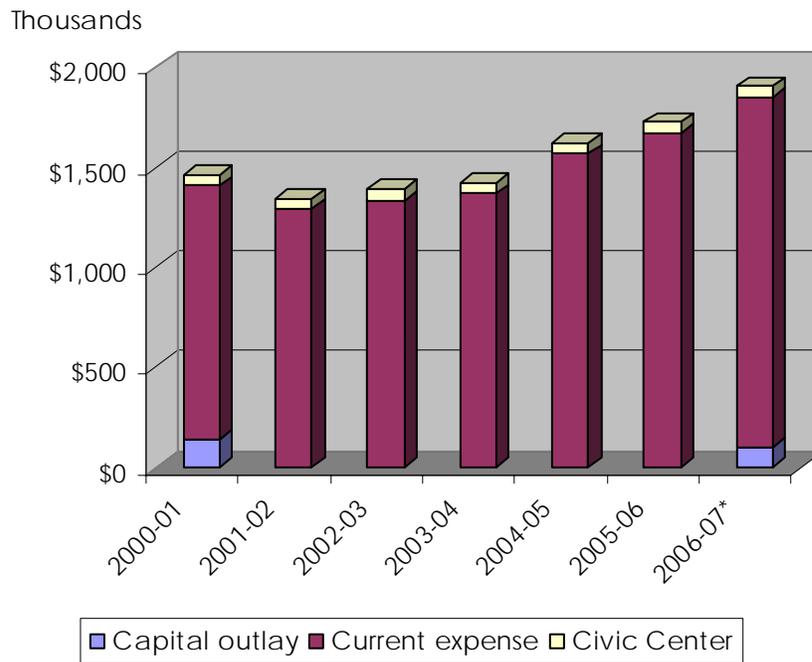
**Lee County School System
Funding for Current Expense and Capital Outlay**



*projected

Central Carolina Community College also proposed a significant increase to their current expense funding for FY 2006-07. Contained in this request is a \$76,400 appropriation for the College's rental expense for moving the Dental Hygienist program to the new W.B. Wicker School community center. As previously mentioned, this facility will house the cooperative effort of the College and the County to provide high caliber dental care to all citizens. The Community College's requested 9.8 percent increase from the current year appropriation is recommended to be funded at \$1,803,127; a 4.45 percent increase. The capital request includes appropriation for the County's share of the cost of acquiring an additional 56 acres of land for the college's future expansion. The remainder of the \$2,194,408 acquisition expense will be funded through 2000 State Bond monies and existing college reserves. Additionally, \$400,000 will be funded through debt financing for roof replacement of the Dennis A. Wicker Civic Center. For illustration purposes, following is a history of current expense funding for CCCC.

Central Carolina Community College Funding



*projected

Cultural and Recreational

Very few changes are proposed in the Cultural and Recreational category of General Fund appropriations for FY 2006-07. It is recommended that several capital outlay purchases be authorized in the Recreation Department to replace worn equipment and acquire additional equipment necessary to maintain the new Tramway Road Park. Not funded in the Recreation Department is a request for an Operations Technician position for San-Lee Park. It should be noted that this department, like many others, is increasing its workload without the addition of needed staff.

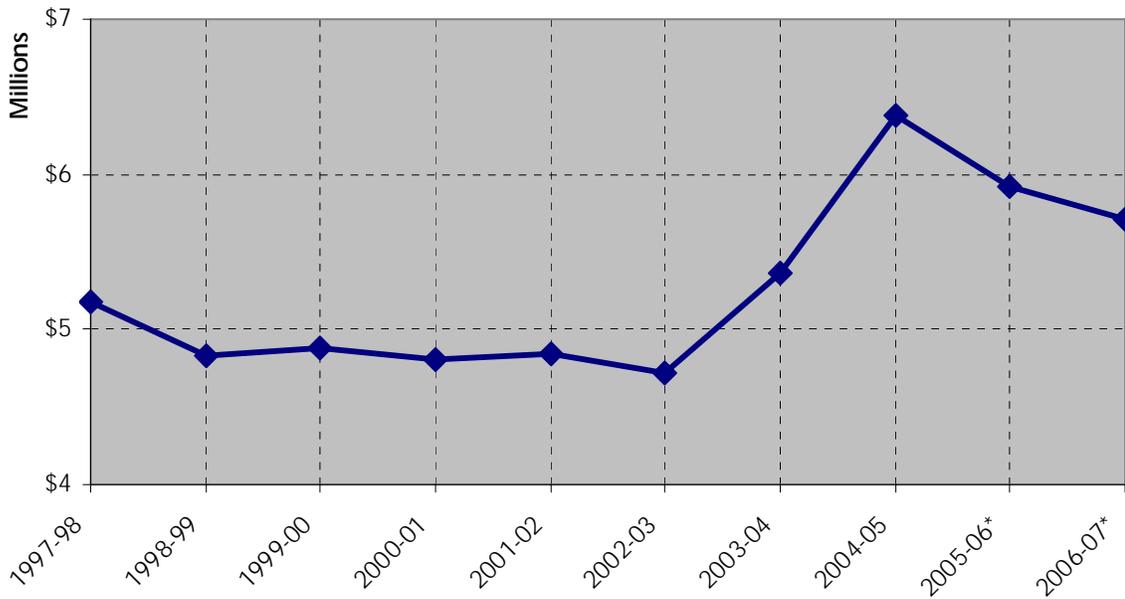
The Library, Temple Theater, and Arts Council recommended appropriations reflect no significant change over FY 2005-06 funding levels even though all requested increases in County funding.

Debt Service

This proposed budget includes debt service for the County's debt issued in 2004 for Southern Lee High School and CCCC's Emergency Services Training Facility as well as outstanding debt on six elementary schools, additions and renovations to Lee Senior High School, and other County government facilities. Based on the Board's adoption of the April 18, 2006 CIP, the proposed budget includes an interest payment of \$154,000 to cover debt issuance for an administrative building and

funds for the completion of Tramway Road Park. Following is a graph that illustrates the County's total debt service expenditures over the past ten (10) years as well as a table that illustrates future debt service payments throughout the life of each loan. Please note that of the County's total debt payment for the coming fiscal year, \$3,764,399, or 65 percent, is for Lee County School System facility construction.

Debt Service Expenditures



*projected

Table #6 – Future Debt Service Payments

| Fiscal Year Ending June 30, | 1997 School Bonds | 2001 Refunding Series | 2001 Public Improvement Bonds | 2004 COPS Series | Agribusiness Center Lease | EMS Facility Lease | Telecommunication School Lease | Total |
|-----------------------------|-------------------|-----------------------|-------------------------------|------------------|---------------------------|--------------------|--------------------------------|------------|
| 2007 | 2,075,000 | 1,329,000 | 160,980 | 1,626,445 | 209,904 | 110,970 | 240,841 | 5,753,140 |
| 2008 | 2,000,000 | 1,256,000 | 156,980 | 1,615,195 | 209,904 | 110,970 | 234,224 | 5,583,273 |
| 2009 | 2,225,000 | 884,000 | 152,980 | 1,601,445 | 192,412 | 110,970 | 227,604 | 5,394,411 |
| 2010 | 3,035,000 | | 148,980 | 1,796,445 | | 46,235 | 220,986 | 5,247,646 |
| 2011 | 2,900,000 | | 144,980 | 1,773,370 | | | 214,367 | 5,032,717 |
| 2012 | 1,365,000 | | 290,980 | 2,753,520 | | | 207,750 | 4,617,250 |
| 2013 | | | 280,980 | 2,667,908 | | | 201,131 | 3,150,019 |
| 2014 | | | 270,730 | 2,607,882 | | | 194,512 | 3,073,124 |
| 2015 | | | 245,105 | 2,539,283 | | | 187,894 | 2,972,282 |
| 2016 | | | | 2,474,112 | | | 181,277 | 2,655,389 |
| 2017 | | | | 2,388,363 | | | 174,657 | 2,563,020 |
| 2018 | | | | 2,319,762 | | | 168,314 | 2,488,076 |
| 2019 | | | | 2,229,725 | | | | 2,229,725 |
| 2020 | | | | 2,139,688 | | | | 2,139,688 |
| 2021 | | | | 2,049,650 | | | | 2,049,650 |
| 2022 | | | | 1,959,612 | | | | 1,959,612 |
| 2023 | | | | 1,869,575 | | | | 1,869,575 |
| 2024 | | | | 1,797,400 | | | | 1,797,400 |
| Totals | 13,600,000 | 3,469,000 | 1,852,695 | 38,209,380 | 612,220 | 379,145 | 2,453,557 | 60,575,997 |

Emergency and Contingency

The County maintains an emergency and contingency account to budget for unexpected yet reasonable changes in the operation costs of governmental operations. This year’s Miscellaneous Expense budget includes two (2) unusual items that deserve mention. The first is a \$200,000 appropriation for workers’ compensation insurance contingency. These funds are budgeted to cover the projected 60 percent increase in said insurance.

The other noteworthy item in the Miscellaneous Expense budget is a \$564,000 contribution to the General Fund Capital Reserve account in accordance with the Board’s adopted financial policies to annually fund said reserve by the equivalent of one (1) percent of General Fund expenditures. The adoption and adherence to this goal is a wise decision that will ultimately reduce the Board’s reliance on fund balance to pay for capital acquisitions. It is hoped that as the County’s financial condition improves, this goal will be increased to more adequately fund the capital projects of the government.

A complete accounting of all Emergency and Contingency appropriations is provided in the following table.

Table #7 – Miscellaneous Expense Account Expenditures

| Amount | Purpose |
|---------------|--|
| \$ 42,000 | Unemployment insurance contingency |
| \$200,000 | Workers' compensation insurance contingency |
| \$ 28,000 | Property and Liability insurance contingency |
| \$100,000 | General contingency |
| \$564,000 | Capital Reserve Fund transfer (per Financial Policy) |

-----End of General Fund-----

ROOM OCCUPANCY TAX FUND

The revenues from this fund are derived from a 3% surcharge placed on hotel/motel rooms within Lee County and are dedicated to the operation and capital improvements of the Dennis A. Wicker Civic Center. An appropriation of \$161,353 is budgeted from estimated annual receipts to fund the operations of the Civic Center.

SPECIAL REVENUES SCHOOLS FUND

The restricted portions of Articles 40 and 42 sales tax proceeds are deposited in this fund as required by State law. Also, the proceeds from the Public School Building Capital Fund (ADM) are deposited in this fund for accounting purposes. Using current year projections, an increase in sales tax collections is projected at five (5) percent or \$82,830.

An increase of \$83,258 is projected in the public school building capital fund. These funds are transferred to the general fund to service funding school related debt.

CAPITAL RESERVE FUND

It is recommended, for the 2006-07 fiscal year, that a General Fund budgeted contribution of \$564,000 be made to support reserves for capital projects. This amount is derived from a calculation of one (1) percent of General Fund expenditures and is in accordance to the Board's financial policies.

EMERGENCY TELEPHONE SYSTEM FUND

The Board established this fund during the 1996-97 fiscal year to account for the E-911 surcharge revenues collected by Alltel. An appropriation of \$339,075 is being transferred to the City of Sanford to compensate them for leasing equipment and paying other qualified costs for the E-911 Communications Center located in the basement of City Hall. The balance of the funds will be transferred to the County's

General Fund to pay for qualified E-911 cost at the Sheriff's Dispatch Center, which is located at the Courthouse and in the Strategic Services department. The total appropriation from this fund is \$353,842.

STATE SCHOOL BOND RESERVES FUND

This fund has been used to hold monies received from the State School Bonds approved in 1997. These funds have been used to cover debt service for Southern Lee High School. As all funds should be depleted in FY 2005-2006, this fund will be closed through the Budget Ordinance for FY 2006-078.

AIRPORT TAX RESERVE FUND

On February 20, 2003, the Board of Commissioners approved a funding agreement for the Sanford-Lee County Regional Airport Authority. The agreement establishes a reserve fund based on the amount of property tax collected on personnel property located at the airport during each fiscal year. The first priority in the use of the collected funds will be for the operation and maintenance of the airport and airport capital projects. Excess funds may be used for public purposes that benefit both the city and county.

As of this writing, the Airport Authority has not completed their budget for FY 2006-07; however, management has indicated that the maximum request from this fund would be \$159,298. This is an increase of \$72,322. \$65,000 of the increase is requested to fund the potential acquisition of a fuel farm for the airport. The total request can be met with current year tax revenues.

WATER DEBT SERVICE FUND

This fund was established in FY 2005-06 to accept contributions from the City of Sanford to offset the remaining debt that Lee County Water & Sewer District #1 holds on the water system that was transferred to the City of Sanford in March 2005.

FIRE DISTRICTS FUNDS

With the establishment of the Lee County Fire Advisory Board (FAB), this proposed budget does not include recommendations for the volunteer fire department budget requests. The FAB is considering the FY 2006-07 funding levels for each of the fire districts and will present their recommendation to the Board of Commissioners by May 23, 2006.

SOLID WASTE FUND

The purpose of this fund is to account for revenues and expenditures in the Solid Waste enterprise budget. Total projected revenues for the fund are \$1,275,104 a 3.4 percent increase from the current fiscal year. The primary reason for the increase is the projected use of \$62,917 of fund balance in FY 2006-07 to purchase equipment.

The fees assessed to fund this enterprise fund are being proposed as follows:

| <u>FEE</u> | CURRENT RATE | PROPOSED RATE | DIFFERENCE |
|--------------------|--------------|---------------|------------|
| (1) Disposal fee | \$38.50 | \$38.50 | \$0.00 |
| (2) Collection fee | \$38.50 | \$38.50 | \$0.00 |
| Total | \$77.00 | \$77.00 | \$0.00 |

Other revenues that make up this fund include construction and demolition tipping fees (\$30.00 per ton), a \$1.07 per ton increase. Other revenues include State grants for tire and white goods disposal and recycling revenues.

Expenditures in this fund are designated in two categories, waste disposal operations and waste collection operations. The cost of waste disposal operations is increasing \$47,187 in FY 2006-07. Most of the increase can be attributed to major repairs that are needed to the dozer that is used to maintain the working face at the Lee County Construction & Demolition Debris Landfill.

In reviewing initiatives to reduce cost of the Solid Waste Fund, a recent audit of convenience center usage was conducted. Use of Lee County's Solid Waste convenience centers is restricted to the unincorporated area's residents, home-based businesses and churches. The audit indicated that an average of 14 percent of users reside outside of Lee County. Illegal use of the Wilson Road Convenience Center alone was 25 percent. To curb this misuse, the implementation of a convenience center decal system is recommended in FY 2006-07. Under this system decals will be issued to anyone who pays the annual solid waste fee allowing them unlimited use of our convenience centers. This system could result in the avoidance of up to \$19,000 in tipping fees next fiscal year.

BUDGET SUMMARY

Exhibit 1

| | 04-05 Actual | Amended 05-06 Budget | Requested 06-07 Budget | Recommended 06-07 Budget | Adopted 06-07 Budget | Increase/ (Decrease)* |
|----------------------------|---------------|-------------------------|---------------------------|-----------------------------|-------------------------|--------------------------|
| General Fund | | | | | | |
| Revenues | | | | | | |
| Taxes | | | | | | |
| Property Taxes | | | | | | |
| Current Year | \$ 23,797,687 | \$ 29,283,713 | \$ 29,699,363 | \$ 29,890,938 | \$ 29,890,938 | \$ 607,225 |
| Prior Years | 1,175,973 | 1,222,600 | 1,159,800 | 1,162,800 | 1,162,800 | (59,800) |
| Rental Vehicle Tax | 46,467 | 40,000 | 40,000 | 40,000 | 40,000 | 0 |
| Privilege License Taxes | 5,000 | 3,500 | 4,000 | 4,000 | 4,000 | 500 |
| Local Option Sales Tax | 7,639,604 | 7,857,169 | 8,597,430 | 8,597,430 | 8,597,430 | 740,261 |
| Special School Sales Tax | 1,298,637 | 1,476,696 | 1,739,430 | 1,739,430 | 1,739,430 | 262,734 |
| Cable TV Franchise Tax | 194,335 | 152,000 | 157,000 | 157,000 | 157,000 | 5,000 |
| Beer & Wine Tax | 52,286 | 50,000 | 53,000 | 53,000 | 53,000 | 3,000 |
| Total | 34,209,989 | 40,085,678 | 41,450,023 | 41,644,598 | 41,644,598 | 1,558,920 |
| General Revenues | | | | | | |
| Investment Earnings | 244,361 | 300,000 | 450,000 | 450,000 | 450,000 | 150,000 |
| Departmental Revenues/Fees | | | | | | 0 |
| Tax | 118,368 | 106,700 | 112,500 | 97,500 | 97,500 | (9,200) |
| Elections | 7,735 | 20,962 | 400 | 400 | 400 | (20,562) |
| Register of Deeds | 553,510 | 542,000 | 572,000 | 572,000 | 572,000 | 30,000 |
| Sheriff/Jail | 435,541 | 464,199 | 394,314 | 394,314 | 394,314 | (69,885) |
| Emergency Management | 182,290 | 350,354 | 161,197 | 161,197 | 161,197 | (189,157) |
| Library | 133,193 | 134,515 | 133,224 | 135,724 | 135,724 | 1,209 |
| Recreation | 228,911 | 310,248 | 268,518 | 268,518 | 268,518 | (41,730) |
| ABC Revenues | 92,649 | 94,000 | 92,000 | 92,000 | 92,000 | (2,000) |
| Other | 2,484,205 | 940,639 | 1,058,801 | 1,329,797 | 1,329,797 | 389,158 |
| Total | 4,480,763 | 3,263,617 | 3,242,954 | 3,501,450 | 3,501,450 | 237,833 |
| Human Services | | | | | | |
| Veterans | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 0 |
| Health Department | 1,446,381 | 1,482,290 | 1,320,921 | 1,320,921 | 1,320,921 | (161,369) |
| Social Services | 5,574,871 | 6,221,317 | 6,026,886 | 6,005,963 | 6,005,963 | (215,354) |
| Senior Services | 858,684 | 1,089,576 | 1,086,193 | 1,086,193 | 1,086,193 | (3,383) |
| Youth & Adult Services | 465,167 | 525,025 | 371,446 | 371,446 | 371,446 | (153,579) |
| Total | 8,347,103 | 9,320,208 | 8,807,446 | 8,786,523 | 8,786,523 | (533,685) |
| Designated Fund Balance | - | 3,453,077 | - | 2,433,953 | 2,320,284 | (1,019,124) |
| Total Revenues | 47,037,855 | 56,122,580 | 53,500,423 | 56,366,524 | 56,252,855 | 243,944 |

*Represents change from 2005-2006 Budget to 2006-2007 Adopted

BUDGET SUMMARY

Exhibit 1

| | 04-05 Actual | Amended 05-06 Budget | Requested 06-07 Budget | Recommended 06-07 Budget | Adopted 06-07 Budget | Increase/ (Decrease)* |
|--------------------------------------|------------------|-------------------------|---------------------------|-----------------------------|-------------------------|--------------------------|
| Expenditures | | | | | | |
| General Government | | | | | | |
| Governing Body | 143,164 | 185,606 | 177,253 | 156,953 | 156,953 | (28,653) |
| Administration | 212,642 | 286,396 | 493,558 | 479,883 | 479,883 | 193,487 |
| Human Resources/Veterans | 349,997 | 419,855 | 581,495 | 467,588 | 467,588 | 47,733 |
| Finance | 352,361 | 384,173 | 407,043 | 407,132 | 407,132 | 22,959 |
| Internal Services | 3,143 | - | 67,915 | 67,915 | 67,915 | 67,915 |
| Tax Administration | 1,066,046 | 957,505 | 1,172,018 | 1,072,298 | 1,072,298 | 114,793 |
| Tax Revaluation | 71,325 | 345,161 | 422,246 | 216,999 | 216,999 | (128,162) |
| Strategic Services | - | 321,954 | 365,289 | 352,614 | 352,614 | 30,660 |
| Legal | 109,714 | 128,429 | - | - | - | (128,429) |
| Court Facilities | 2,193 | 8,952 | 8,952 | 8,952 | 8,952 | 0 |
| Elections | 233,808 | 235,975 | 218,873 | 213,911 | 213,911 | (22,064) |
| Register of Deeds | 370,982 | 498,922 | 378,121 | 372,721 | 372,721 | (126,201) |
| IT | 552,292 | 864,596 | 800,204 | 673,704 | 677,404 | (190,892) |
| E911 Coordinator | 25,521 | - | - | - | - | 0 |
| General Services | 2,016,432 | 2,675,698 | 2,786,258 | 2,572,145 | 2,539,605 | (103,553) |
| Total | 5,509,620 | 7,313,222 | 7,879,225 | 7,062,815 | 7,033,975 | (250,407) |
| Public Safety | | | | | | |
| Sheriff | 2,830,707 | 3,090,319 | 3,527,374 | 3,214,954 | 3,214,954 | 124,635 |
| Jail | 1,634,495 | 1,786,827 | 1,471,645 | 1,452,145 | 1,452,145 | (334,682) |
| E-911 Communications | 117,266 | 125,422 | 137,964 | 137,964 | 133,996 | 12,542 |
| Fire Department Contributions | 7,783 | 12,000 | - | - | - | (12,000) |
| State Fire Control Contribution | 62,033 | 76,427 | 79,928 | 79,928 | 79,928 | 3,501 |
| Inspections | 33,850 | 43,000 | 47,300 | 47,300 | - | 4,300 |
| Medical Examiner | 29,651 | 30,000 | 32,000 | 32,000 | 32,000 | 2,000 |
| Juvenile Detention | 45,840 | 40,000 | 40,000 | 40,000 | 40,000 | 0 |
| Juvenile Probation | 13,750 | 14,725 | 13,905 | 13,905 | 13,905 | (820) |
| EMS | 500,000 | 500,000 | 525,000 | 525,000 | 525,000 | 25,000 |
| Emergency Services | 348,879 | 681,374 | 418,043 | 345,898 | 345,898 | (335,476) |
| Fire Marshal | 39,789 | 68,052 | 210,583 | 189,040 | 189,040 | 120,988 |
| Total | 5,664,043 | 6,468,146 | 6,503,742 | 6,078,134 | 6,026,866 | (390,012) |
| Economic/Physical Development | | | | | | |
| Planning | 293,018 | 308,820 | 339,700 | 339,700 | 339,189 | 30,880 |
| Economic Development | 568,130 | 1,146,251 | 1,483,472 | 1,483,472 | 1,400,461 | 337,221 |
| Extension | 131,922 | 155,600 | 179,484 | 170,678 | 170,678 | 15,078 |
| Conservation | 88,240 | 107,885 | 110,453 | 105,403 | 105,403 | (2,482) |
| Total | 1,081,310 | 1,718,556 | 2,113,109 | 2,099,253 | 2,015,731 | 380,697 |
| Human services | | | | | | |
| Health Department - Admin | 475,149 | 530,465 | 619,975 | 603,810 | 597,810 | 73,345 |
| Maternal Health | 255,253 | 275,016 | 325,426 | 323,976 | 323,976 | 48,960 |
| Child Health | 191,970 | 125,860 | 135,248 | 133,948 | 133,948 | 8,088 |
| Primary Care | 90,133 | 98,266 | 85,000 | 85,000 | 85,000 | (13,266) |
| Promotion | 93,617 | 136,185 | 155,936 | 136,322 | 136,322 | 137 |
| WIC - CS | 145,907 | 160,352 | 170,000 | 170,000 | 170,000 | 9,648 |
| Jail Health | 224,092 | 179,266 | 205,144 | 203,094 | 203,094 | 23,828 |
| Family Planning | 130,038 | 152,877 | 169,133 | 161,813 | 161,813 | 8,936 |
| Animal Control | 193,983 | 313,430 | 317,890 | 299,409 | 299,409 | (14,021) |

BUDGET SUMMARY

Exhibit 1

| | 04-05 Actual | Amended 05-06 Budget | Requested 06-07 Budget | Recommended 06-07 Budget | Adopted 06-07 Budget | Increase/ (Decrease)* |
|----------------------------------|-----------------------|-------------------------|---------------------------|-----------------------------|-------------------------|--------------------------|
| Environmental Health | 353,802 | 379,767 | 439,130 | 437,411 | 437,411 | 57,644 |
| Aids Control | 25,013 | 29,730 | 41,958 | 41,318 | 41,318 | 11,588 |
| Bioterrorism | 51,934 | 58,625 | 49,831 | 49,831 | 49,831 | (8,794) |
| WIC - BF | 8,957 | 11,158 | 15,000 | 15,000 | 15,000 | 3,842 |
| Children Services Coordinator | 83,374 | 102,442 | 136,967 | 135,130 | 135,130 | 32,688 |
| Communicable Diseases | 102,973 | 131,347 | 155,479 | 151,623 | 151,623 | 20,276 |
| Breast/Cervical Cancer Control | 19,390 | 29,577 | 18,779 | 17,476 | 17,476 | (12,101) |
| Immunizations | 51,594 | 55,319 | 62,440 | 61,766 | 61,766 | 6,447 |
| HIV Case Management | 845 | 9,994 | 10,194 | 10,194 | 10,194 | 200 |
| Health-Dental | 260,359 | 290,858 | 420,562 | 418,967 | 418,967 | 128,109 |
| Health Check Coordination | 33,918 | 36,579 | 39,484 | 39,484 | 39,484 | 2,905 |
| WIC - GA | 6,050 | 6,599 | 10,000 | 10,000 | 10,000 | 3,401 |
| WIC - NE | 47,026 | 56,976 | 52,842 | 52,842 | 52,842 | (4,134) |
| Mental Health | 240,000 | 252,000 | 252,000 | 252,000 | 252,000 | 0 |
| Lee County Industries | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0 |
| Social Services - Admin | 4,290,708 | 4,724,691 | 5,170,503 | 5,094,808 | 5,085,808 | 370,117 |
| Social Services - Programs | 5,307,177 | 6,523,121 | 6,208,198 | 6,208,198 | 6,208,198 | (314,923) |
| Johnston-Lee Community Action | 9,400 | 10,400 | 11,400 | 10,400 | 11,400 | 0 |
| HAVEN | - | - | - | - | 10,000 | 0 |
| Senior Services - Transportation | 469,925 | 607,962 | 671,042 | 671,042 | 671,042 | 63,080 |
| Senior Services - General | 696,186 | 806,412 | 779,719 | 769,479 | 769,479 | (36,933) |
| Youth Services | 138,799 | 139,986 | 150,018 | 146,688 | 146,688 | 6,702 |
| Thanks | 48,472 | 54,384 | 52,661 | 52,386 | 52,386 | (1,998) |
| Hillcrest | 254,468 | 309,286 | 313,630 | 308,940 | 308,940 | (346) |
| Pretrial Release | - | 83,031 | 65,692 | 65,692 | 65,692 | (17,339) |
| Family Centered Casework | 51,491 | 92,113 | 53,516 | 53,416 | 53,416 | (38,697) |
| Total | <u>14,357,003</u> | <u>16,779,074</u> | <u>17,369,797</u> | <u>17,196,463</u> | <u>17,192,463</u> | <u>417,389</u> |
| Education | | | | | | |
| School Current Expense | 9,871,984 | 12,171,984 | 13,651,805 | 12,666,167 | 12,666,167 | 494,183 |
| School Capital Outlay | 743,000 | 743,000 | 887,842 | 770,417 | 770,417 | 27,417 |
| CCCC Current Expense & Civic C | 1,623,838 | 1,726,282 | 1,896,984 | 1,803,127 | 1,833,044 | 76,845 |
| CCCC Capital Outlay | - | - | 502,200 | 102,200 | 102,200 | 102,200 |
| Total | <u>12,238,822</u> | <u>14,641,266</u> | <u>16,938,831</u> | <u>15,341,911</u> | <u>15,371,828</u> | <u>700,645</u> |
| Cultural and Recreational | | | | | | |
| Libraries | 649,785 | 696,091 | 766,695 | 756,046 | 753,046 | 59,955 |
| Parks and Recreation | 1,006,076 | 1,143,536 | 1,276,253 | 1,169,603 | 1,169,603 | 26,067 |
| Temple Theater | 9,000 | 9,000 | 15,000 | 9,000 | 9,000 | 0 |
| Arts Council | 2,500 | 2,500 | 3,500 | 2,500 | 2,500 | 0 |
| Total | <u>1,667,361</u> | <u>1,851,127</u> | <u>2,061,448</u> | <u>1,937,149</u> | <u>1,934,149</u> | <u>86,022</u> |
| Debt Service | | | | | | |
| Principal | 3,345,000 | 3,320,000 | 3,100,000 | 3,100,000 | 3,100,000 | (220,000) |
| Interest and Fees | 2,458,016 | 2,036,225 | 2,048,425 | 2,048,425 | 2,048,425 | 12,200 |
| Capital Lease Payments | 574,175 | 568,374 | 568,374 | 568,374 | 568,374 | 0 |
| Total | <u>6,377,191</u> | <u>5,924,599</u> | <u>5,716,799</u> | <u>5,716,799</u> | <u>5,716,799</u> | <u>(207,800)</u> |
| Reserves | <u>1,702,609</u> | <u>1,426,590</u> | <u>185,000</u> | <u>934,000</u> | <u>961,044</u> | <u>(492,590)</u> |
| Total Expenditures | <u>48,597,959</u> | <u>56,122,580</u> | <u>58,767,951</u> | <u>56,366,524</u> | <u>56,252,855</u> | <u>243,944</u> |
| Net Shortfall | <u>\$ (1,560,104)</u> | <u>\$ -</u> | <u>\$ (5,267,528)</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

*Represents change from 2005-2006 Budget to 2006-2007 Adopted

BUDGET SUMMARY

Exhibit 1

| | 04-05 Actual | Amended 05-06 Budget | Requested 06-07 Budget | Recommended 06-07 Budget | Adopted 06-07 Budget | Increase/ (Decrease)* |
|---|-----------------------|-------------------------|---------------------------|-----------------------------|-------------------------|--------------------------|
| <u>Room Occupancy Tax Fund</u> | | | | | | |
| Revenues | \$ 156,917 | \$ 157,066 | \$ 161,353 | \$ 161,353 | \$ 161,353 | \$ 4,287 |
| Expenses | 146,550 | 157,066 | 161,353 | 161,353 | 161,353 | 4,287 |
| Net Excess | <u>\$ 10,367</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |
| <u>Special Revenue Schools Fund</u> | | | | | | |
| Revenues | \$ 1,839,121 | \$ 1,904,979 | \$ 2,250,971 | \$ 2,471,572 | \$ 2,471,572 | \$ 566,593 |
| Expenses | 1,712,037 | 1,904,979 | 2,250,971 | 2,471,572 | 2,471,572 | 566,593 |
| Net Excess | <u>\$ 127,084</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |
| <u>Emergency Telephone System Fund</u> | | | | | | |
| Revenues | \$ 467,365 | \$ 301,022 | \$ 353,842 | \$ 353,842 | \$ 353,842 | \$ 52,820 |
| Expenses | 262,777 | 301,022 | 353,842 | 353,842 | 353,842 | 52,820 |
| Net Excess | <u>\$ 204,588</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |
| <u>State School Bond Reserves</u> | | | | | | |
| Revenues | \$ 24,160 | \$ 15,000 | \$ - | \$ - | \$ - | \$ (15,000) |
| Expenses | 1,521,100 | 15,000 | - | - | - | (15,000) |
| Net Excess | <u>\$ (1,496,940)</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |
| <u>Airport Tax Reserve Fund</u> | | | | | | |
| Revenues | \$ 129,286 | \$ 86,976 | \$ 159,298 | \$ 159,298 | \$ 159,298 | \$ 72,322 |
| Expenses | 136,629 | 86,976 | 159,298 | 159,298 | 159,298 | 72,322 |
| Net Excess | <u>\$ (7,343)</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |
| <u>Water Debt Service Fund</u> | | | | | | |
| Revenues | \$ - | \$ 131,450 | \$ 127,700 | \$ 127,700 | \$ 127,700 | \$ (3,750) |
| Expenses | - | 131,450 | 127,700 | 127,700 | 127,700 | (3,750) |
| Net Excess | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

BUDGET SUMMARY

Exhibit 1

| | 04-05 Actual | Amended 05-06 Budget | Requested 06-07 Budget | Recommended 06-07 Budget | Adopted 06-07 Budget | Increase/ (Decrease)* |
|-----------------------------|---------------------|-------------------------|---------------------------|-----------------------------|-------------------------|--------------------------|
| Solid Waste Fund | | | | | | |
| Revenues | | | | | | |
| User Fees | \$ 1,069,301 | \$ 1,136,145 | \$ 1,116,187 | \$ 1,116,187 | \$ 1,116,187 | \$ (19,958) |
| White Goods Disposal Fees | 19,368 | 21,000 | 21,000 | 21,000 | 21,000 | - |
| 1% Surcharge on Tires | 48,397 | 47,000 | 47,000 | 47,000 | 47,000 | - |
| Other Revenues | 63,955 | 20,000 | 15,500 | 15,500 | 15,500 | (4,500) |
| Investment Earnings | 20,881 | 9,395 | 12,500 | 12,500 | 12,500 | 3,105 |
| Designated Reserves | - | - | 62,917 | 62,917 | 62,917 | 62,917 |
| Total Revenues | <u>\$ 1,221,901</u> | <u>\$ 1,233,540</u> | <u>\$ 1,275,104</u> | <u>\$ 1,275,104</u> | <u>\$ 1,275,104</u> | <u>\$ 41,564</u> |
| Expenses | | | | | | |
| Waste Disposal Operations | \$ 321,275 | \$ 293,106 | \$ 335,293 | \$ 335,293 | \$ 335,293 | \$ 42,187 |
| Waste Collection Operations | 955,694 | 940,434 | 939,811 | 939,811 | 939,811 | (623) |
| Total Expenses | <u>\$ 1,276,969</u> | <u>\$ 1,233,540</u> | <u>\$ 1,275,104</u> | <u>\$ 1,275,104</u> | <u>\$ 1,275,104</u> | <u>\$ 41,564</u> |
| Net Excess | <u>\$ (55,067)</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

*Represents change from 2005-2006 Budget to 2006-2007 Adopted

Schedule of Mandated Programs

Exhibit 2

| <u>Department</u> | <u>Notes</u> | <u>Budgeted Expense</u> | <u>Budgeted Revenues</u> | <u>Net Expense to County</u> | <u>% of Budget Paid by County</u> |
|---------------------------------------|--------------|-----------------------------|------------------------------|----------------------------------|---------------------------------------|
| Governing Body | 1 | \$ 156,953 | \$ - | \$ 156,953 | 100.00% |
| Finance | 1 | 407,132 | - | 407,132 | 100.00% |
| Tax Administration | 1 | 1,072,298 | 97,500 | 974,798 | 90.91% |
| Strategic Services | 1 | 352,614 | 85,000 | 267,614 | 75.89% |
| Court Facilities | 1 | 8,952 | - | 8,952 | 100.00% |
| Elections | 1 | 213,911 | 400 | 213,511 | 99.81% |
| Register of Deeds | 1 | 372,721 | 572,000 | (199,279) | -53.47% |
| Buildings and Grounds | 1 | 2,539,605 | - | 2,539,605 | 100.00% |
| Sheriff | 1 | 3,214,954 | 237,697 | 2,977,257 | 92.61% |
| Jail | 1 | 1,452,145 | 203,617 | 1,248,528 | 85.98% |
| Fire Marshal | 1 | 189,040 | 145,540 | 43,500 | 23.01% |
| Emergency Services | 1 | 345,898 | 161,197 | 184,701 | 53.40% |
| Health Dept - General Admin. | 1 | 597,810 | 26,543 | 571,267 | 95.56% |
| Health - Maternal Health | 1 | 323,976 | 126,170 | 197,806 | 61.06% |
| Health - Child Health | 1 | 133,948 | 39,056 | 94,892 | 70.84% |
| Health - Promotion | 1 | 136,322 | 49,284 | 87,038 | 63.85% |
| Health - WIC - CS | 2 | 170,000 | 170,000 | - | 0.00% |
| Health - Jail Health | 1 | 203,094 | 2,036 | 201,058 | 99.00% |
| Health - Family Planning | 1 | 161,813 | 119,398 | 42,415 | 26.21% |
| Health - Animal Control | 1 | 299,409 | 54,594 | 244,815 | 81.77% |
| Health - Environmental Health | 1 | 437,411 | 88,432 | 348,979 | 79.78% |
| Health - Aids Control | 1 | 41,318 | 500 | 40,818 | 98.79% |
| Health - Bioterrorism | 1 | 49,831 | 49,831 | - | 0.00% |
| Health - WIC - BF | 2 | 15,000 | 15,000 | - | 0.00% |
| Health - Children's Svcs. Coordinator | 1 | 135,130 | 59,006 | 76,124 | 56.33% |
| Health - Communicable Disease | 1 | 151,623 | 26,254 | 125,369 | 82.68% |
| Health - Breast/Cervical Cancer | 1 | 17,476 | 13,000 | 4,476 | 25.61% |
| Health - Immunization Outreach | 1 | 61,766 | 21,826 | 39,940 | 64.66% |
| Health - HIV Case Management | 1 | 10,194 | 10,194 | - | 0.00% |
| Health - WIC - GA | 2 | 10,000 | 10,000 | - | 0.00% |
| Health - WIC - NE | 2 | 52,842 | 52,842 | - | 0.00% |
| Mental Health | 1 | 252,000 | 14,000 | 238,000 | 94.44% |
| Social Services | 1&2 | 11,294,006 | 6,005,963 | 5,288,043 | 46.82% |
| School Current Expense | 1 | 12,666,167 | - | 12,666,167 | 100.00% |
| School Capital Outlay | 1 | 770,417 | - | 770,417 | 100.00% |
| Debt Service | 1 | 5,716,799 | 2,471,572 | 3,245,227 | 56.77% |
| | | <u>\$ 44,034,575</u> | <u>\$ 10,928,452</u> | <u>\$ 33,106,123</u> | |

Mandated Programs account for 78.3% of the total general fund budget.

NOTES

- 1 - DEPARTMENT OR PROGRAM MANDATED BUT THE FUNDING LEVEL IS DETERMINED BY THE COUNTY
- 2 - DEPARTMENT OR PROGRAM MANDATED AND FUNDING LEVEL SET BY FEDERAL OR STATE AUTHORITY

Schedule of Non-Mandated Programs

Exhibit 3

| <u>Department</u> | <u>Budgeted Expense</u> | <u>Budgeted Revenues</u> | <u>Net Expense to County</u> | <u>% of Budget Paid by County</u> |
|-------------------------------------|-----------------------------|------------------------------|----------------------------------|---------------------------------------|
| Administration | \$ 479,883 | \$ - | \$ 479,883 | 100.00% |
| Human Resources/Veterans | 467,588 | 2,000 | 465,588 | 99.57% |
| Internal Services | 67,915 | - | 67,915 | 100.00% |
| Tax Revaluation | 216,999 | - | 216,999 | 100.00% |
| IT | 677,404 | 36,767 | 640,637 | 94.57% |
| 911 Communications | 133,996 | - | 133,996 | 100.00% |
| State Fire Control Contribution | 79,928 | - | 79,928 | 100.00% |
| Medical Examiner | 32,000 | - | 32,000 | 100.00% |
| Juvenile Detention | 40,000 | - | 40,000 | 100.00% |
| Juvenile Probation Rent | 13,905 | - | 13,905 | 100.00% |
| EMS | 525,000 | - | 525,000 | 100.00% |
| Planning | 339,189 | - | 339,189 | 100.00% |
| Economic Development | 1,400,461 | - | 1,400,461 | 100.00% |
| Cooperative Extension | 170,678 | 4,494 | 166,184 | 97.37% |
| Conservation | 105,403 | - | 105,403 | 100.00% |
| Health - Primary Care | 85,000 | 85,000 | - | 0.00% |
| Health - Dental | 418,967 | 262,471 | 156,496 | 37.35% |
| Health Check Coordination | 39,484 | 39,484 | - | 0.00% |
| Lee County Industries | 5,000 | - | 5,000 | 100.00% |
| Johnston-Lee Community Action | 11,400 | - | 11,400 | 100.00% |
| HAVEN | 10,000 | - | 10,000 | 100.00% |
| COLTS | 671,042 | 672,543 | (1,501) | -0.22% |
| Senior Services | 769,479 | 413,650 | 355,829 | 46.24% |
| Youth Services | 146,688 | 91,451 | 55,238 | 37.66% |
| Thanks | 52,386 | 34,600 | 17,786 | 33.95% |
| Hillcrest | 308,940 | 245,396 | 63,545 | 20.57% |
| Pretrial Release | 65,692 | - | 65,692 | 100.00% |
| Family Centered Caseworker | 53,416 | - | 53,416 | 100.00% |
| CCCC Current Expense & Civic Center | 1,833,044 | - | 1,833,044 | 100.00% |
| CCCC Capital Outlay | 102,200 | - | 102,200 | 100.00% |
| Library | 753,046 | 135,724 | 617,322 | 81.98% |
| Parks and Recreation | 1,169,603 | 268,518 | 901,085 | 77.04% |
| Arts Council | 2,500 | - | 2,500 | 100.00% |
| Temple Theater | 9,000 | - | 9,000 | 100.00% |
| Reserves | 961,044 | - | 961,044 | 100.00% |
| | <u>\$ 12,218,280</u> | <u>\$ 2,292,097</u> | <u>\$ 9,926,183</u> | |

Non-Mandated programs account for 21.7% of the total general fund budget.

Fund Balance Appropriated

Exhibit 4

| <u>Department</u> | <u>Description</u> | <u>Requested</u> | <u>Recommended</u> | <u>Adopted</u> |
|-------------------------|--|------------------|--------------------|----------------|
| Capital Outlay | | | | |
| Commissioners | Capital <\$5000 per item | \$ 1,000 | \$ - | \$ - |
| Administration | Capital <\$5000 per item | 1,000 | 1,000 | 1,000 |
| Human Resources | Technology Equipment <\$5000 per item | 1,100 | - | - |
| Finance | GASB 34 Report Writer Software for Munis | 12,750 | 12,750 | 12,750 |
| Tax Administration | Capital <\$5000 per item | 5,210 | 2,000 | 2,000 |
| Strategic Services | Map grade GPS system | 11,775 | - | - |
| Clerk of Court | Capital <\$5000 per item | 3,587 | 3,587 | 3,587 |
| Elections | Technology Equipment <\$5000 per item | 2,100 | - | - |
| IT | Capital <\$5000 per item | 88,232 | 76,364 | 76,364 |
| IT | Messaging Server | 8,000 | 8,000 | 8,000 |
| IT | Domain Controller Server | 8,000 | - | - |
| IT | Small SUV | 19,000 | 19,000 | 15,200 |
| General Services | Capital <\$5000 per item | 1,500 | 1,500 | 1,500 |
| General Services | Toro Z597 Mower | 12,000 | - | - |
| General Services | 2110 Torro Workman | 11,000 | 11,000 | 11,000 |
| General Services | Repeater for 2-way Radio System | 18,500 | 18,500 | 18,500 |
| General Services | MP2 Work Order Software | 7,000 | - | - |
| General Services | 2006 Pickup Truck 3/4 Ton (2) | 34,000 | 34,000 | 13,600 |
| General Services | 2006 Cargo Van E350 Econoline | 18,000 | 18,000 | 14,400 |
| General Services | 2006 Utility Truck 3/4 Ton | 22,500 | 22,500 | 18,000 |
| General Services | 2006 Dump Truck 1 ton | 20,200 | 20,200 | 16,160 |
| Sheriff | Capital <\$5000 per item | 15,000 | 7,800 | 7,800 |
| Sheriff | Patrol Cars (13) | 314,665 | 242,050 | 242,050 |
| Sheriff | Bullet Proof Vests (10) | 5,750 | 5,750 | 5,750 |
| Sheriff | JAG Grant | 7,632 | 7,632 | 7,632 |
| Sheriff | Mobile Data Terminals (2) | 14,000 | - | - |
| Emergency Services | Capital <\$5000 per item | 5,250 | 5,250 | 5,250 |
| Emergency Services | 4WD SUV | 27,500 | - | - |
| Emergency Services | Trailer for Shelter Plan | 5,500 | 5,500 | 5,500 |
| Emergency Services | Generator Quick Connect for 2 Shelters | 20,000 | 20,000 | 20,000 |
| Emergency Services | Technology Equipment <\$5000 per item | 1,750 | - | - |
| Fire Marshal | Capital <\$5000 per item | 7,800 | 3,500 | 3,500 |
| Fire Marshal | 4WD SUV | 27,500 | 27,500 | 27,500 |
| Fire Marshal | Technology Equipment <\$5000 per item | 2,500 | 500 | 500 |
| Extension | Capital <\$5000 per item | 4,325 | - | - |
| Soil Conservation | Capital <\$5000 per item | 4,300 | 500 | 500 |
| Health Department | 2 passenger vehicles | 30,000 | 30,000 | 24,000 |
| Health - Animal Control | Capital <\$5000 per item | 4,500 | 2,000 | 2,000 |
| Health - Animal Control | Privacy Fence | 5,500 | - | - |
| Health - Environmental | Capital <\$5000 per item | 2,000 | 2,000 | 2,000 |
| Social Services | Capital <\$5000 per item | 11,160 | 11,160 | 11,160 |
| Social Services | 3 passenger vehicles | 45,000 | 45,000 | 36,000 |
| Social Services | Technology Equipment <\$5000 per item | 11,760 | 11,760 | 11,760 |
| Hillcrest | Capital <\$5000 per item | 675 | 675 | 675 |
| CCCC | Land purchase | 102,200 | 102,200 | 102,200 |
| Library | Dynix Acquisitions Module | 6,374 | - | - |
| Library | Passenger Vehicle | 15,000 | 15,000 | 12,000 |

Fund Balance Appropriated

Exhibit 4

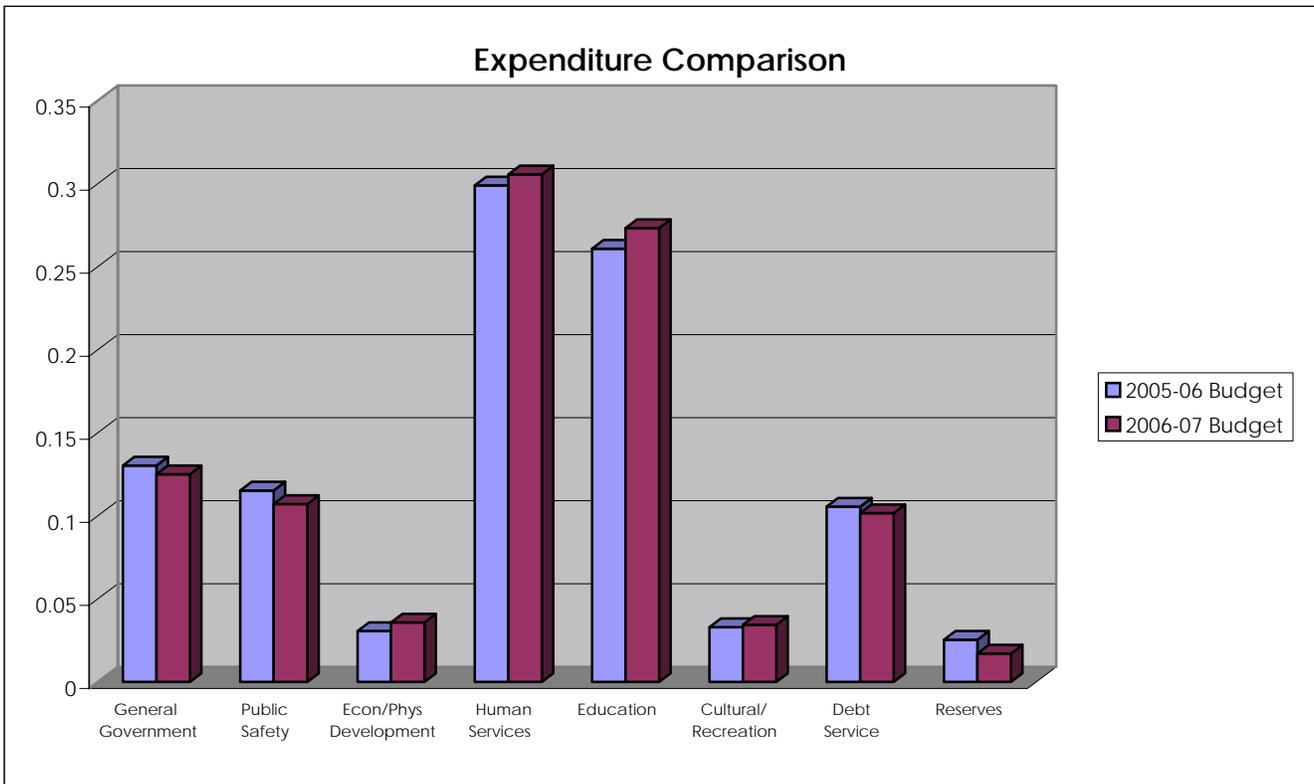
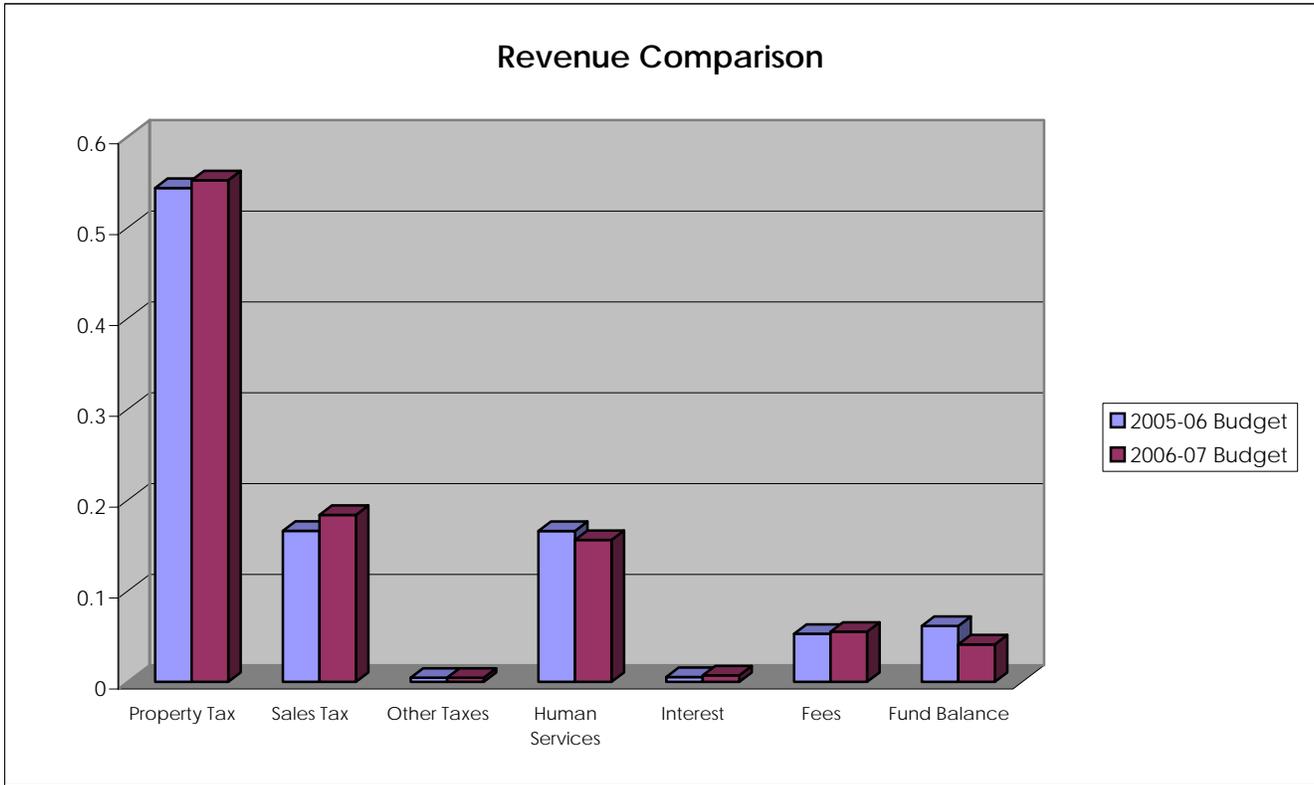
| <u>Department</u> | <u>Description</u> | <u>Requested</u> | <u>Recommended</u> | <u>Adopted</u> |
|--|---|----------------------------|----------------------------|----------------------------|
| <u>Capital Outlay - continued</u> | | | | |
| Recreation | Capital <\$5000 per item | 12,895 | 9,675 | 9,675 |
| Recreation | Playground Equipment Armory | <u>5,000</u> | <u>5,000</u> | <u>5,000</u> |
| | Total capital outlay | <u>1,020,990</u> | <u>808,853</u> | <u>754,513</u> |
| <u>Building Improvements</u> | | | | |
| General Services | Replace remainder of carpet at Main Library | 28,000 | 28,000 | 28,000 |
| General Services | Replace remainder of carpet at Courthouse | 62,000 | 62,000 | 62,000 |
| General Services | Replace coping on lower roofs at LCGC | 19,600 | 19,600 | 19,600 |
| General Services | Cover wood entrance at McSwain Center | 6,000 | 6,000 | 6,000 |
| General Services | Replace domestic water line at LCGC | 20,000 | - | - |
| General Services | Replace HVAC at Makepeace Building | 6,000 | - | - |
| General Services | Lights for LCGC parking lot | 30,000 | - | - |
| Hillcrest | Renovations | <u>3,000</u> | <u>1,500</u> | <u>1,500</u> |
| | Total building improvements | <u>174,600</u> | <u>117,100</u> | <u>117,100</u> |
| <u>Facility Development</u> | | | | |
| Recreation | Replace Main Bridge at Buchanan Park | 20,000 | - | - |
| Recreation | Deep River Park Contribution | 2,000 | 2,000 | 2,000 |
| Recreation | San Lee Park Paving | 6,000 | 6,000 | 6,000 |
| Recreation | Replace decking on bridge at San Lee Park | <u>14,600</u> | <u>-</u> | <u>-</u> |
| | Total facility development | <u>42,600</u> | <u>8,000</u> | <u>8,000</u> |
| | Grand Total | <u>\$ 1,238,190</u> | <u>\$ 933,953</u> | <u>\$ 879,613</u> |
| | Capital, building improvements and facility development | | \$ 933,953 | \$ 879,613 |
| | Revenue and expenditure float | | <u>1,500,000</u> | <u>1,440,671</u> |
| | Total fund balance appropriated | | <u>\$ 2,433,953</u> | <u>\$ 2,320,284</u> |

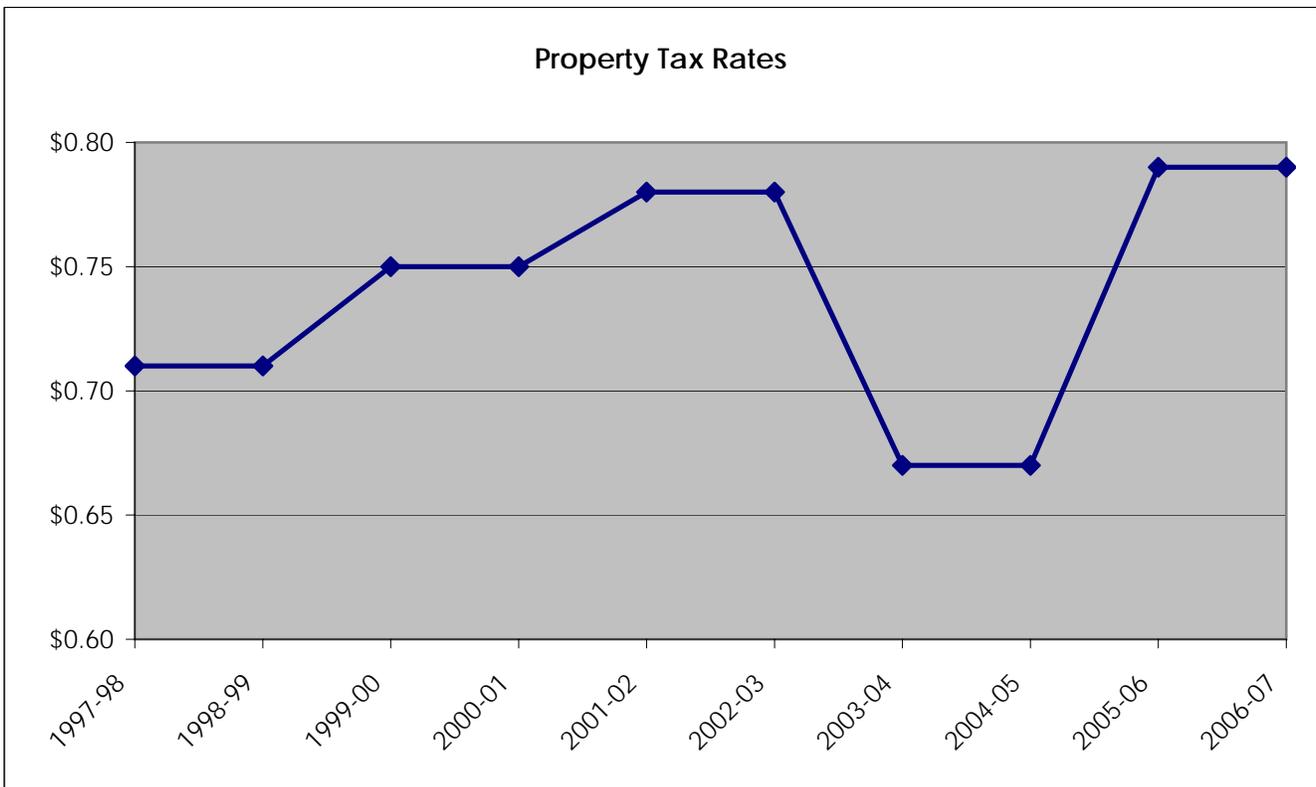
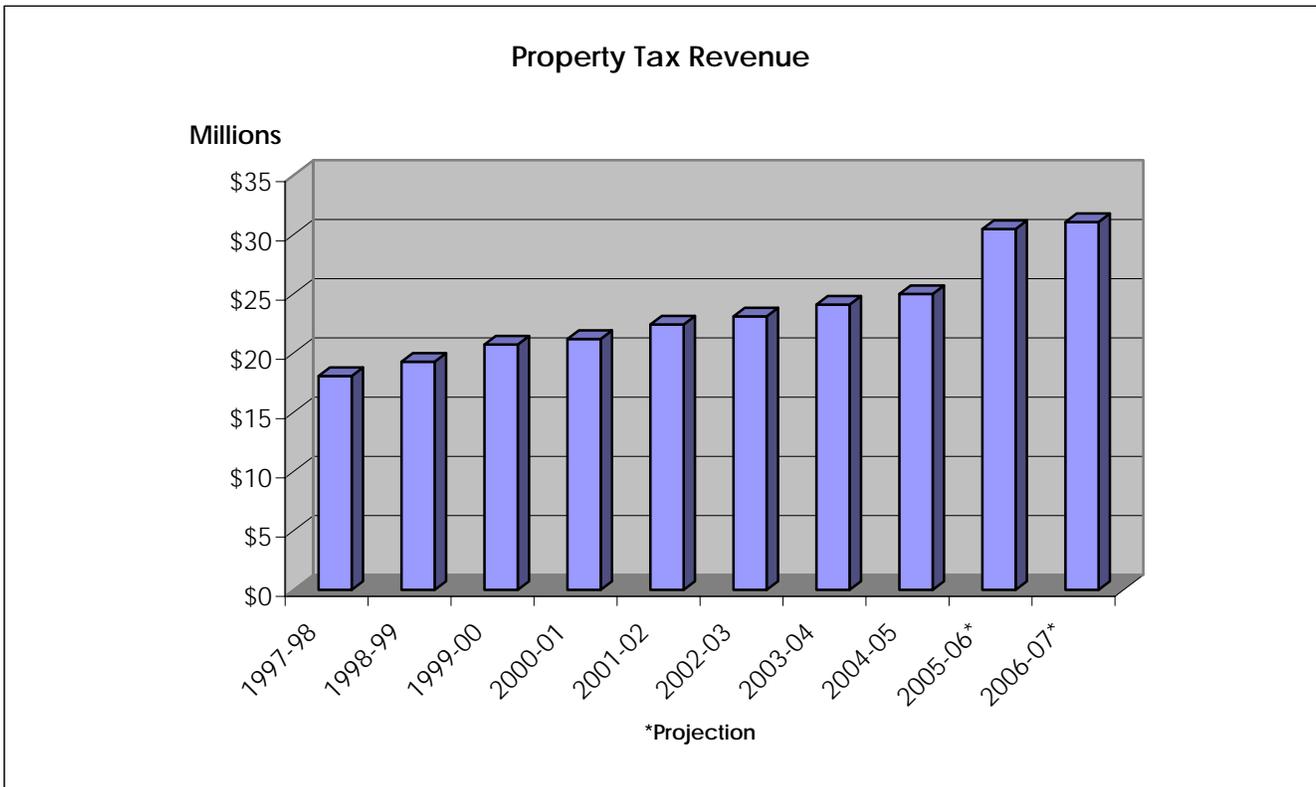
Capital Outlay

Exhibit 5

| <u>Department</u> | <u>Description</u> | <u>Requested</u> | <u>Recommended</u> | <u>Adopted</u> |
|------------------------------------|--|----------------------------|--------------------------|----------------------------|
| <u>General Fund</u> | | | | |
| Finance | GASB 34 Report Writer Software for Munis | \$ 12,750 | \$ 12,750 | 12,750 |
| Strategic Services | Map grade GPS system | 11,775 | - | - |
| IT | Messaging Server | 8,000 | 8,000 | 8,000 |
| IT | Domain Controller Server | 8,000 | - | - |
| IT | Small SUV | 19,000 | 19,000 | 15,200 |
| IT | Recording Equipment | - | - | 7,500 |
| General Services | Toro Z597 Mower | 12,000 | - | - |
| General Services | 2110 Torro Workman | 11,000 | 11,000 | 11,000 |
| General Services | Repeater for 2-way Radio System | 18,500 | 18,500 | 18,500 |
| General Services | MP2 Work Order Software | 7,000 | - | - |
| General Services | 2006 Pickup Truck 3/4 Ton (2) | 34,000 | 34,000 | 13,600 |
| General Services | 2006 Cargo Van E350 Econoline | 18,000 | 18,000 | 14,400 |
| General Services | 2006 Utility Truck 3/4 Ton | 22,500 | 22,500 | 18,000 |
| General Services | 2006 Dump Truck 1 ton | 20,200 | 20,200 | 16,160 |
| Sheriff | Patrol Cars (13) | 314,665 | 242,050 | 242,050 |
| Sheriff | Bullet Proof Vests (10) | 5,750 | 5,750 | 5,750 |
| Sheriff | JAG Grant | 7,632 | 7,632 | 7,632 |
| Sheriff | Mobile Data Terminals (2) | 14,000 | - | - |
| Emergency Services | 4WD SUV | 27,500 | - | - |
| Emergency Services | Trailer for Shelter Plan | 5,500 | 5,500 | 5,500 |
| Emergency Services | Generator Quick Connect for 2 Shelters | 20,000 | 20,000 | 20,000 |
| Fire Marshal | 4WD SUV | 27,500 | 27,500 | 27,500 |
| Health Department | 2 passenger vehicles | 30,000 | 30,000 | 24,000 |
| Health - Animal Control | Privacy Fence | 5,500 | - | - |
| Health - Dental | Adult Operatories (2) | 70,000 | 70,000 | 70,000 |
| Social Services | 3 passenger vehicles | 45,000 | 45,000 | 36,000 |
| COLTS | Lift-equipped vans (3) | 98,058 | 98,058 | 98,058 |
| CCCC | Land purchase | 102,200 | 102,200 | 102,200 |
| CCCC | Civic Center Roof | 400,000 | - | 400,000 |
| Library | Dynix Acquisitions Module | 6,374 | - | 6,374 |
| Library | Passenger Vehicle | 15,000 | 15,000 | 12,000 |
| Recreation | Playground Equipment Armory | 5,000 | 5,000 | 5,000 |
| General Fund Total | | <u>\$ 1,402,404</u> | <u>\$ 837,640</u> | <u>\$ 1,197,174</u> |
| <u>Solid Waste Fund</u> | | | | |
| Waste Collections | 40 cu yd compactor receiver box | \$ 6,700 | \$ 6,700 | 6,700 |
| Solid Waste Fund Total | | <u>\$ 6,700</u> | <u>\$ 6,700</u> | <u>\$ 6,700</u> |

Graphical Presentation of Budget Highlights





LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow

RESOLUTION

WHEREAS, the Lee County Board of Commissioners met February 7 & 8, 2005, at the UNC School of Government at Chapel Hill to contemplate future challenges and opportunities that the County will encounter; and,

WHEREAS, the Board of Commissioners is excited and optimistic that the future of Lee County will be one of great prosperity; and,

WHEREAS, Lee County Government has a distinct role in guiding the development and improvement of the community and its citizens; and,

WHEREAS, it is imperative that the Board of Commissioners communicate a clear vision for the expectations of County Government and its employees in providing services to the community.

NOW, THEREFORE BE IT RESOLVED, that the Lee County Board of Commissioners does hereby adopt the following vision statements for use in leading, directing, and prioritizing the work of Lee County Government:

MOTTO:

Committed Today for a Better Tomorrow

MISSION:

Through vision and leadership, setting the standard for professional local government.

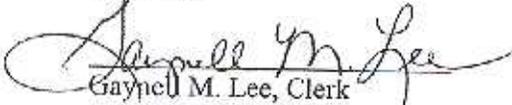
CORE VALUES:

- We value:
- Our citizens
- Community
- Business and Industry
- Competent, knowledgeable and courteous employees
- Cost effective, high quality service
- Responsive and cooperative departments



Herbert A. Hincks, Chairman

ATTEST:



Gaynell M. Lee, Clerk



FINANCIAL POLICIES RESOLUTION

WHEREAS, stability in fiscal affairs is a desirable objective but a difficult goal for counties to attain because of many factors some of which are the relationship of the various units of government, mandates, the changing economies and the limited authority of local government; and

WHEREAS, the Board of Commissioners is of the opinion that the statement of minimum standards of fiscal policy would help present and future boards and staff to adapt to the changes that occur and help them to attain a reasonable measure of fiscal stability;

NOW, THEREFORE BE IT RESOLVED, that the Lee County Board of Commissioners does hereby adopt the following financial policies:

Debt

- Debt service will not exceed 15% of general fund expenditures. In any year where the debt service is less than or equal to 14% of general fund expenditures at least 1% of the operating budget will be transferred to capital reserve. This contribution will only be made if available fund balance is at 15% or greater of general fund expenditures.
- Payout of aggregate principal outstanding shall be no less than 50% repaid within 10 years.
- The County will strive to maintain its net bonded debt at a level not to exceed two percent of the assessed valuation of taxable property within the County.

Fees and user charges

- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of Commissioners.
- The County should charge other fees when it is allowable, when a limited and specific group of beneficiaries can be identified, when it is feasible to charge beneficiaries for the services rendered, and when there is no reason to subsidize the service wholly or in part. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.
- Factors to consider in deciding whether a subsidy is appropriate include the burden on property tax payers, the degree to which the service benefits a particular segment of the population, whether beneficiaries can pay the fee, and whether the service provides a broader benefit to the community.

Fund Balance

- The County will maintain as a floor an available fund balance equal to 14% of the General Fund budget at the end of each fiscal year; however, the County will strive to reach a target of 18%.
- General Fund balances in excess of target levels will be transferred to capital reserve funds to provide equity resources to fund the County's capital improvement plan.

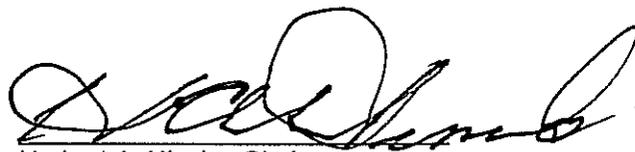
Competitive Employment

- In order to recruit and retain the most qualified employees while ensuring fairness and non-discrimination, Lee County will commit to conducting a comprehensive compensation and classification study every five years. The study shall be based on the complexity and relative worth of each job as well as an extensive market comparability analysis which identifies competitive pay rates for jobs similar in content to those of the County in the labor market in which we compete for our labor supply.
- In an effort to maintain competitive rates of pay the County will strive to make annual cost of living adjustments for all employees based on the Consumer Price Index for Urban Wage Earners, Southern Region, Average of All Groups.

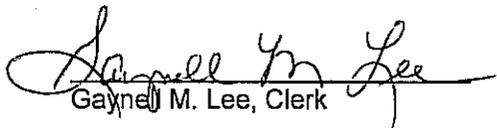
Tax rate

- In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation.
- The Board of Commissioners prefers to limit the growth of the annual operating budget to an amount which can be accommodated by growth in the tax base as well as other local state and federal revenues, without a tax rate increase, whenever possible.
- In an effort to stabilize the County's tax rate, the County will strive to develop and annually review projections of revenues, expenditures and fund balance for the next five years. Longer range projections should be developed as necessary.

Adopted this 3rd day of May, 2005.


Herbert A. Hincks, Chairman

ATTEST:


Gaynell M. Lee, Clerk

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COUNTY OF LEE
2006-2007
General Fund

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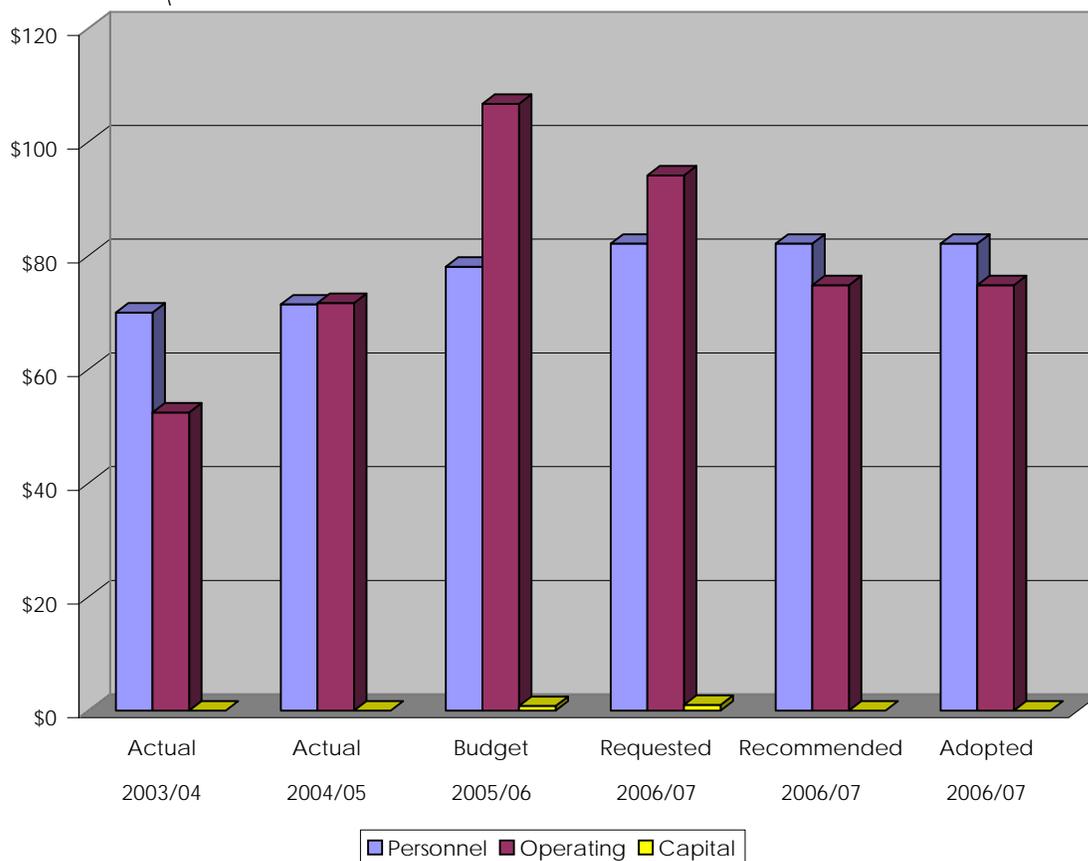
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Budget Summary - Governing Body

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 122,463 | \$ 143,164 | \$ 185,606 | \$ 177,253 | \$ 156,953 | \$ 156,953 |
| Total | \$ 122,463 | \$ 143,164 | \$ 185,606 | \$ 177,253 | \$ 156,953 | \$ 156,953 |
| Expenditures | | | | | | |
| Personnel | \$ 69,996 | \$ 71,448 | \$ 78,068 | \$ 82,133 | \$ 82,133 | \$ 82,133 |
| Operating | 52,467 | 71,716 | 106,709 | 94,120 | 74,820 | 74,820 |
| Capital | - | - | 829 | 1,000 | - | - |
| Total | \$ 122,463 | \$ 143,164 | \$ 185,606 | \$ 177,253 | \$ 156,953 | \$ 156,953 |

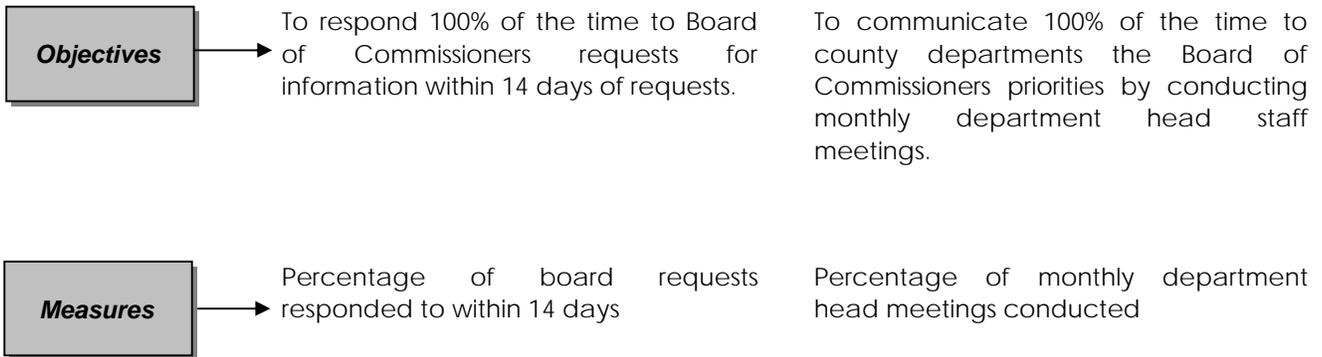


Mission Statement

The mission of Lee County Administration is to implement the policies of the Board of Commissioners and to provide leadership to all employees in an effort to achieve the highest standards of efficiency, ethics, and community involvement for the maximum benefit of Lee County.

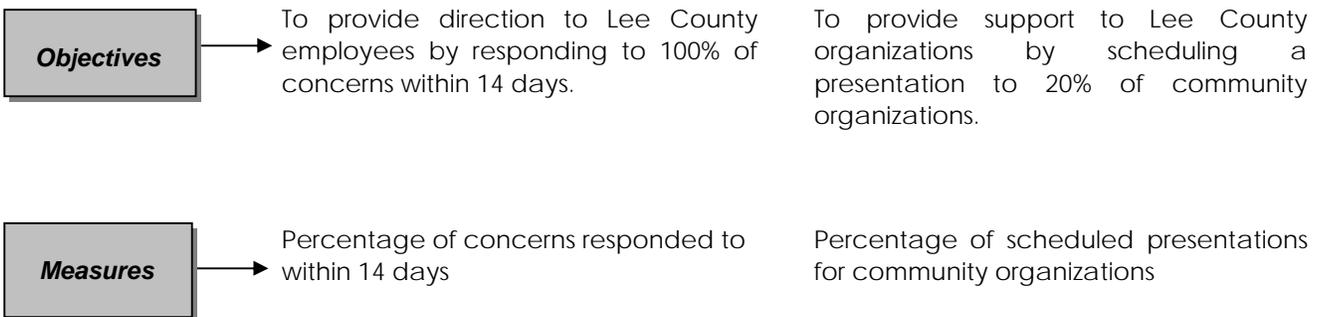
Goal 1

To provide efficient communication between the Board of Commissioners and Lee County Staff.



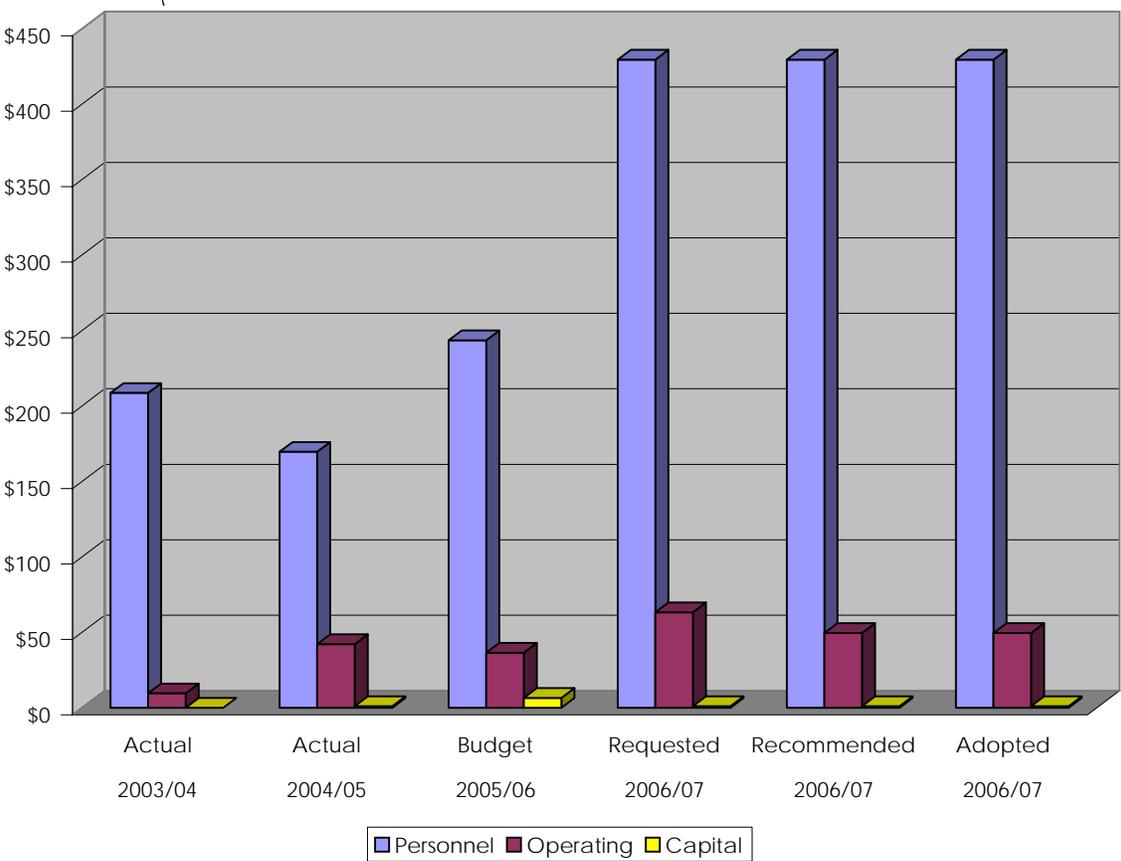
Goal 2

To provide clear direction and leadership to the citizens, employees, and organizations of Lee County.



Budget Summary - Administration

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 218,127 | \$ 212,642 | \$ 286,396 | \$ 493,558 | \$ 479,883 | \$ 479,883 |
| Total | \$ 218,127 | \$ 212,642 | \$ 286,396 | \$ 493,558 | \$ 479,883 | \$ 479,883 |
| Expenditures | | | | | | |
| Personnel | \$ 208,577 | \$ 169,579 | \$ 243,474 | \$ 429,323 | \$ 429,323 | \$ 429,323 |
| Operating | 9,550 | 42,080 | 36,422 | 63,235 | 49,560 | 49,560 |
| Capital | - | 984 | 6,500 | 1,000 | 1,000 | 1,000 |
| Total | \$ 218,127 | \$ 212,642 | \$ 286,396 | \$ 493,558 | \$ 479,883 | \$ 479,883 |



Veterans Services

Mission Statement

The mission of the Lee County Veterans Services is to pursue a high quality of life for local veterans, their families, and their survivors.

Goal 1

To increase public awareness of the services available to veterans and their families.

Objectives

To increase the number of contacts from veterans and their families by 5% from the previous year.

To increase the number of outreach visits by 50% from the previous year.

Measures

Percentage of increase/decrease in contacts from previous year

Percentage of increase/decrease in the number of outreach visits

Goal 2

To act as an advocate for Veterans and their families by assisting them in obtaining the benefits to which they are entitled.

Objectives

To contact, by letter, all newly discharged eligible veterans within 30 days of DD-214 notification to explain services available.

To maintain an average VA benefit per veteran, within Lee County, that equals or exceeds the statewide average of VA benefits paid per veteran.

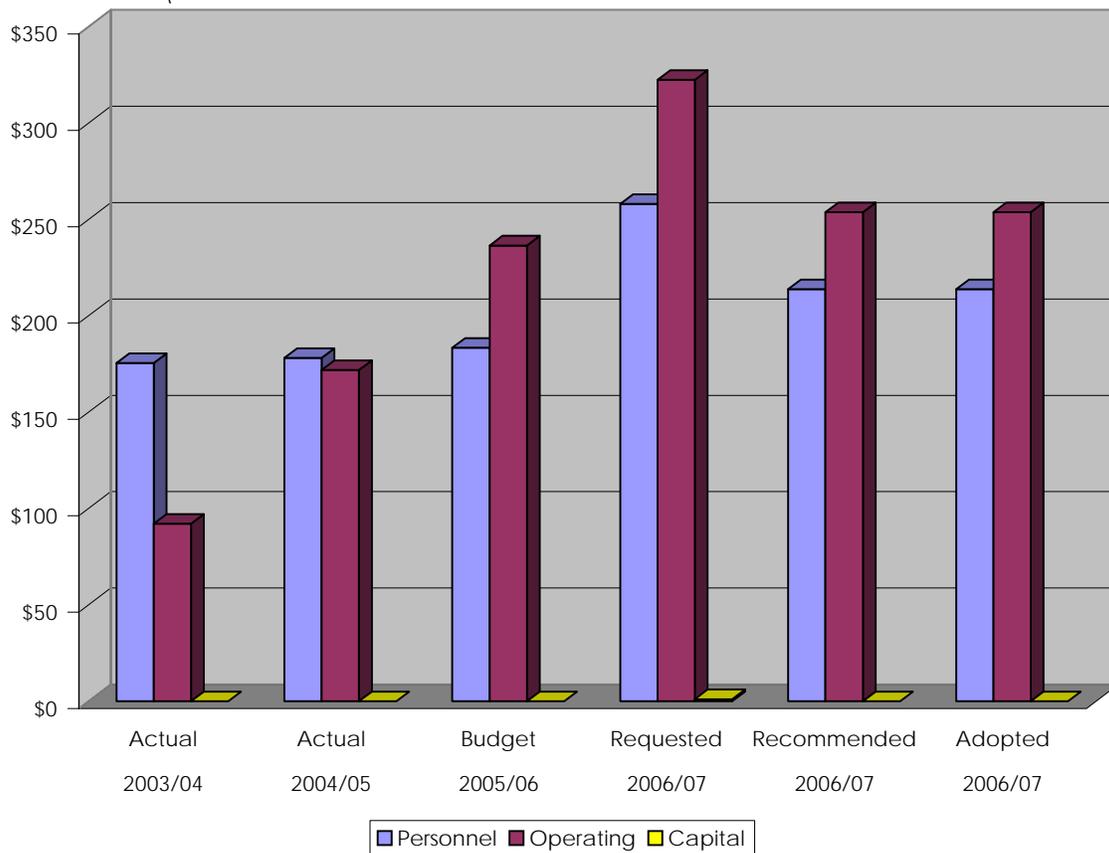
Measures

Percentage of newly discharged eligible veterans contacted within 30 days of DD-214 notification

State average equal to Lee County average

Budget Summary - Human Resources/Veterans

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 |
| General Appropriation | 265,719 | 347,997 | 417,855 | 579,495 | 465,588 | 465,588 |
| Total | \$ 267,719 | \$ 349,997 | \$ 419,855 | \$ 581,495 | \$ 467,588 | \$ 467,588 |
| Expenditures | | | | | | |
| Personnel | \$ 175,538 | \$ 178,129 | \$ 183,382 | \$ 258,005 | \$ 213,848 | \$ 213,848 |
| Operating | 92,181 | 171,868 | 236,473 | 322,390 | 253,740 | 253,740 |
| Capital | - | - | - | 1,100 | - | - |
| Total | \$ 267,719 | \$ 349,997 | \$ 419,855 | \$ 581,495 | \$ 467,588 | \$ 467,588 |



Mission Statement

The mission of the Lee County Finance Department is to provide sound fiscal policies and financial reporting information necessary to effectively manage the fiscal affairs of the County.

Goal 1

To provide financial information in an accurate, efficient and timely manner.

| | | |
|-------------------|---|--|
| Objectives | → Complete the County's Comprehensive Annual Financial Report (CAFR) by October 31 and submit to the Government Finance Officer's Association (GFOA) for the Certificate of Achievement for Excellence in Financial Reporting by December 31. | Provide monthly financial updates to the Board of Commissioners by their regularly scheduled second meeting 99% of time. |
|-------------------|---|--|

| | | |
|-----------------|--|---|
| Measures | → Date CAFR completed Date CAFR submitted to GFOA | Percentage of monthly financials provided by the regularly scheduled second meeting |
|-----------------|--|---|

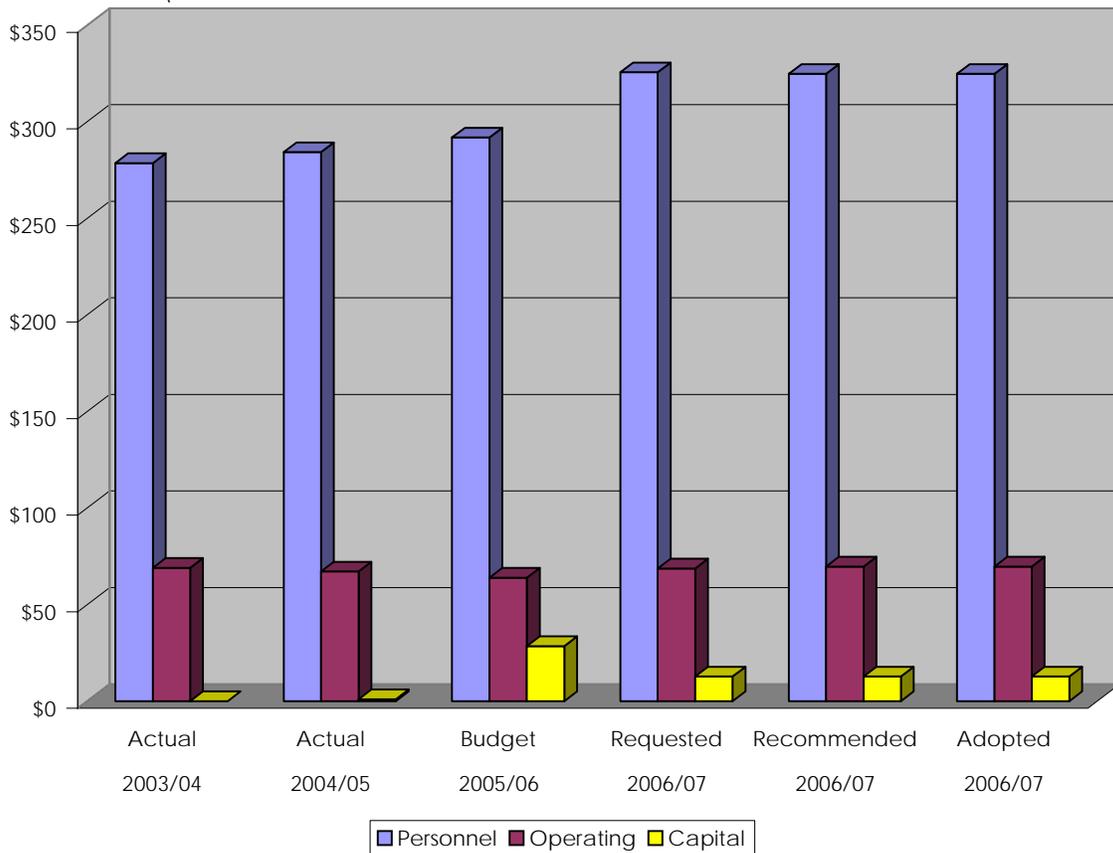
Goal 2

Process efficiently and correctly all financial transactions in compliance with Federal, State and local guidelines.

| | | |
|-------------------|--|--|
| Objectives | → Process all Accounts Payable Documentation received and generate vendor payments accurately 95% of the time as evidenced by corrected checks | Process all Payroll documentation received and calculate wage payments accurately 98% of the time, as evidenced by corrected payments. |
|-------------------|--|--|

| | | |
|-----------------|---|--|
| Measures | → Percentage of vendor payments generated correctly | Percentage of wage payments prepared correctly |
|-----------------|---|--|

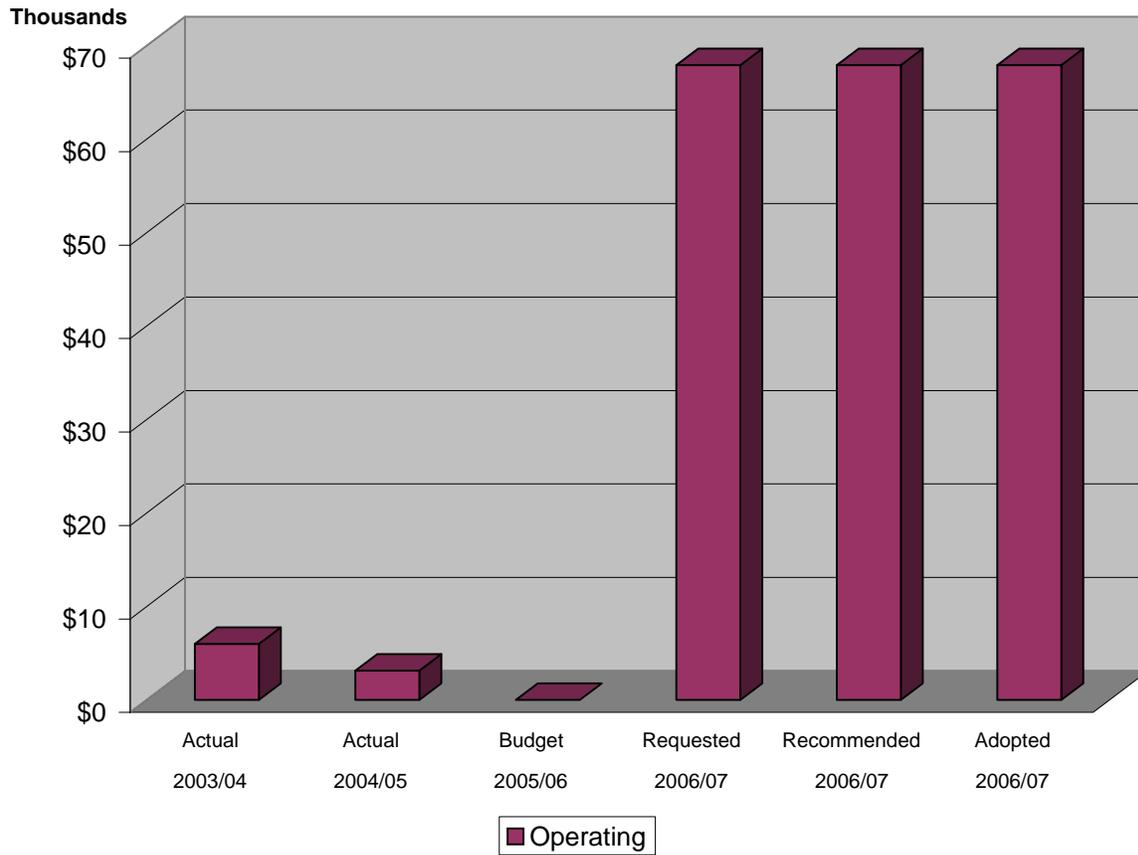
| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 347,535 | \$ 352,361 | \$ 384,173 | \$ 407,043 | \$ 407,132 | \$ 407,132 |
| Total | \$ 347,535 | \$ 352,361 | \$ 384,173 | \$ 407,043 | \$ 407,132 | \$ 407,132 |
| Expenditures | | | | | | |
| Personnel | \$ 278,537 | \$ 284,230 | \$ 291,754 | \$ 325,583 | \$ 324,722 | \$ 324,722 |
| Operating | 68,997 | 67,136 | 63,919 | 68,710 | 69,660 | 69,660 |
| Capital | - | 995 | 28,500 | 12,750 | 12,750 | 12,750 |
| Total | \$ 347,535 | \$ 352,361 | \$ 384,173 | \$ 407,043 | \$ 407,132 | \$ 407,132 |



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Budget Summary - Internal Services

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 6,004 | \$ 3,143 | \$ - | \$ 67,915 | \$ 67,915 | \$ 67,915 |
| Total | \$ 6,004 | \$ 3,143 | \$ - | \$ 67,915 | \$ 67,915 | \$ 67,915 |
| Expenditures | | | | | | |
| Operating | \$ 6,004 | \$ 3,143 | \$ - | \$ 67,915 | \$ 67,915 | \$ 67,915 |
| Total | \$ 6,004 | \$ 3,143 | \$ - | \$ 67,915 | \$ 67,915 | \$ 67,915 |

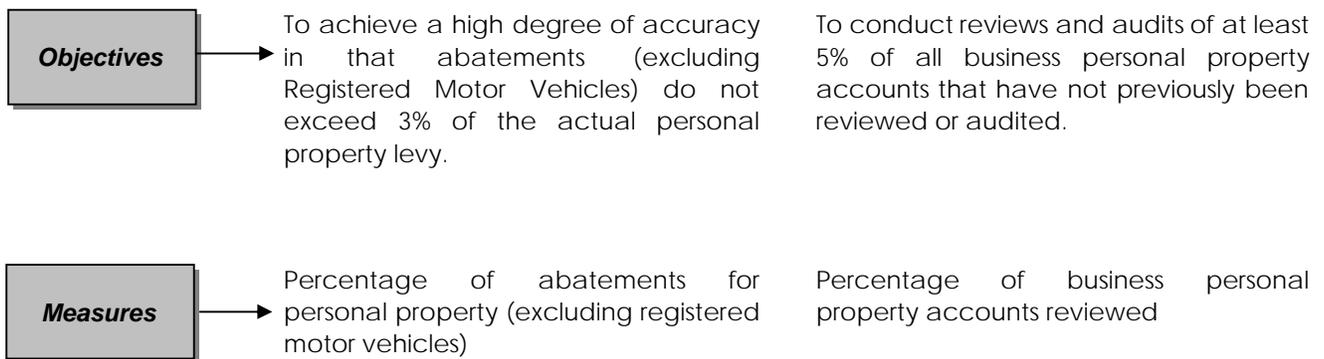


Mission Statement

The mission of the Lee County Tax Department is to provide the equitable and fair assessment, levy, and collection of all taxable property while maintaining quality data and providing excellent customer service.

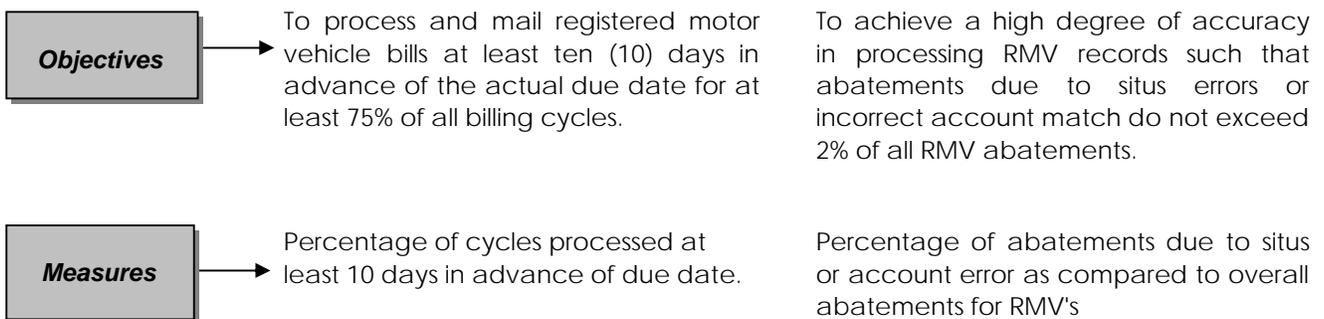
Goal 1

To establish and maintain an equitable and uniform basis for assessing ad valorem taxes on personal property and to administer a reliable compliance program.



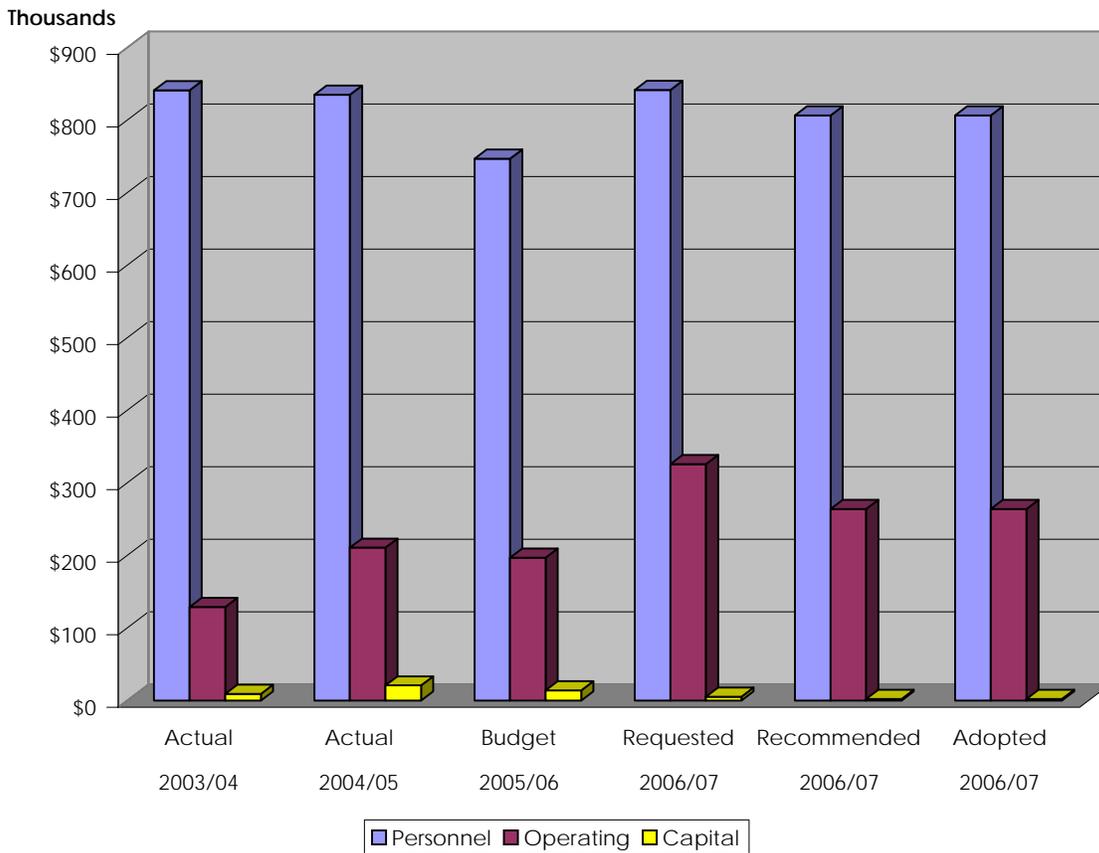
Goal 2

To maintain an accurate and time efficient procedure for processing and billing registered motor vehicle records.



Budget Summary - Tax Administration

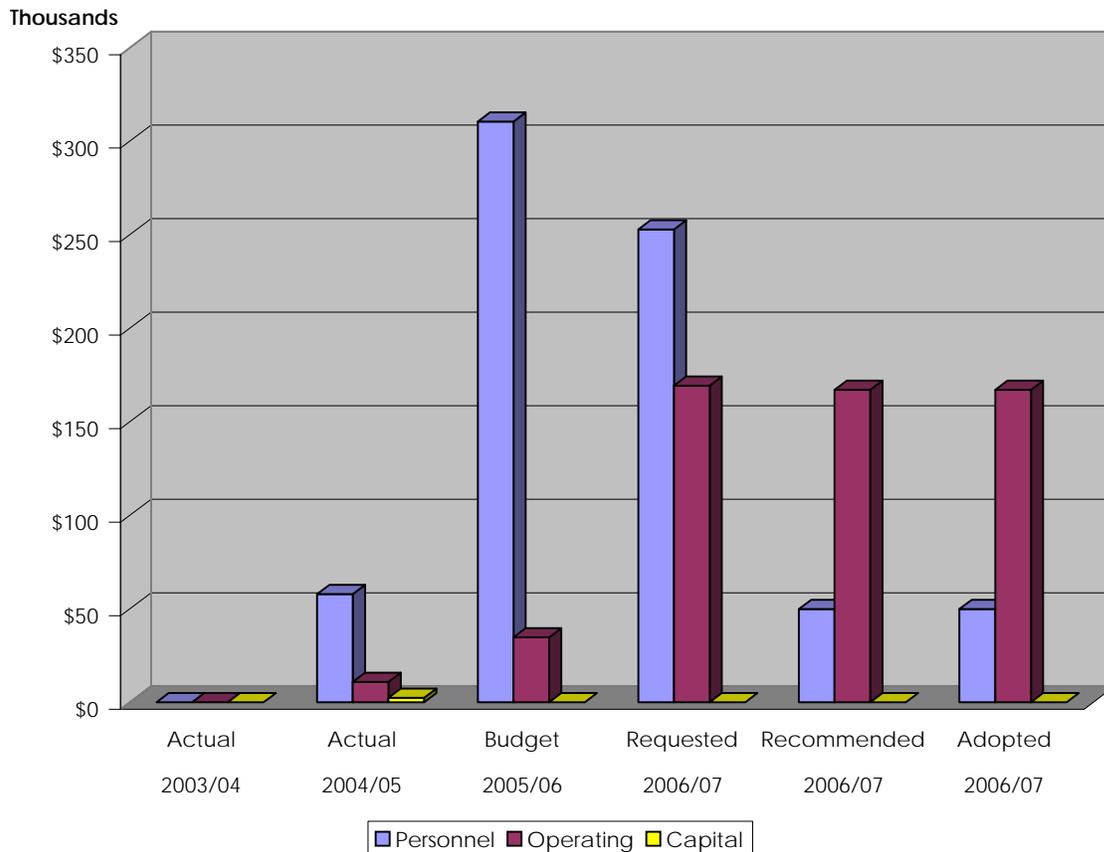
| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|---------------------|-------------------|----------------------|------------------------|---------------------|
| Revenue | | | | | | |
| Sales and Services | \$ 120,167 | \$ 118,368 | \$ 106,700 | \$ 112,500 | \$ 97,500 | \$ 97,500 |
| General Appropriation | 858,534 | 947,678 | 850,805 | 1,059,518 | 974,798 | 974,798 |
| Total | \$ 978,701 | \$ 1,066,046 | \$ 957,505 | \$ 1,172,018 | \$ 1,072,298 | \$ 1,072,298 |
| Expenditures | | | | | | |
| Personnel | \$ 840,784 | \$ 834,674 | \$ 746,647 | \$ 841,278 | \$ 806,418 | \$ 806,418 |
| Operating | 128,687 | 210,612 | 196,853 | 325,530 | 263,880 | 263,880 |
| Capital | 9,231 | 20,760 | 14,005 | 5,210 | 2,000 | 2,000 |
| Total | \$ 978,701 | \$ 1,066,046 | \$ 957,505 | \$ 1,172,018 | \$ 1,072,298 | \$ 1,072,298 |



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Budget Summary - Tax Revaluation

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ - | \$ 71,325 | \$ 345,161 | \$ 422,246 | \$ 216,999 | \$ 216,999 |
| Total | \$ - | \$ 71,325 | \$ 345,161 | \$ 422,246 | \$ 216,999 | \$ 216,999 |
| Expenditures | | | | | | |
| Personnel | \$ - | \$ 57,858 | \$ 310,457 | \$ 252,911 | \$ 49,914 | \$ 49,914 |
| Operating | - | 11,007 | 34,704 | 169,335 | 167,085 | 167,085 |
| Capital | - | 2,460 | - | - | - | - |
| Total | \$ - | \$ 71,325 | \$ 345,161 | \$ 422,246 | \$ 216,999 | \$ 216,999 |



Mission Statement

The mission of Lee County Strategic Services is to coordinate and support the development and maintenance of a county-wide geographic information system (GIS).

Goal 1

The Sanford/Lee County Strategic Services Department will maintain an accurate county wide GIS including maintenance of GIS databases and geographic layers in a timely fashion.

Objectives

→ To update 95% of all parcel splits and merges received from the Lee County Register of Deeds within 10 working days with the ultimate goal of 5 working days by 2009.

To update 95% of address requests from City of Sanford/Lee County departments within three (3) working days with the ultimate goal of one (1) working day by 2008.

Measures

→ Percentage of parcel splits and merges updated within 10 working days of receipt

Percentage of address requests received from City of Sanford/Lee County departments and updated within three (3) working days

Goal 2

The Sanford/Lee County Strategic Services Department will serve as the clearinghouse for all GIS databases and geographic layers serving the needs of City and County departments as well as external public requests.

Objectives

→ To implement two (2) layer change check lists within the fiscal year.

To complete 95% of all map requests by City/County personnel and the public within 4 working days.

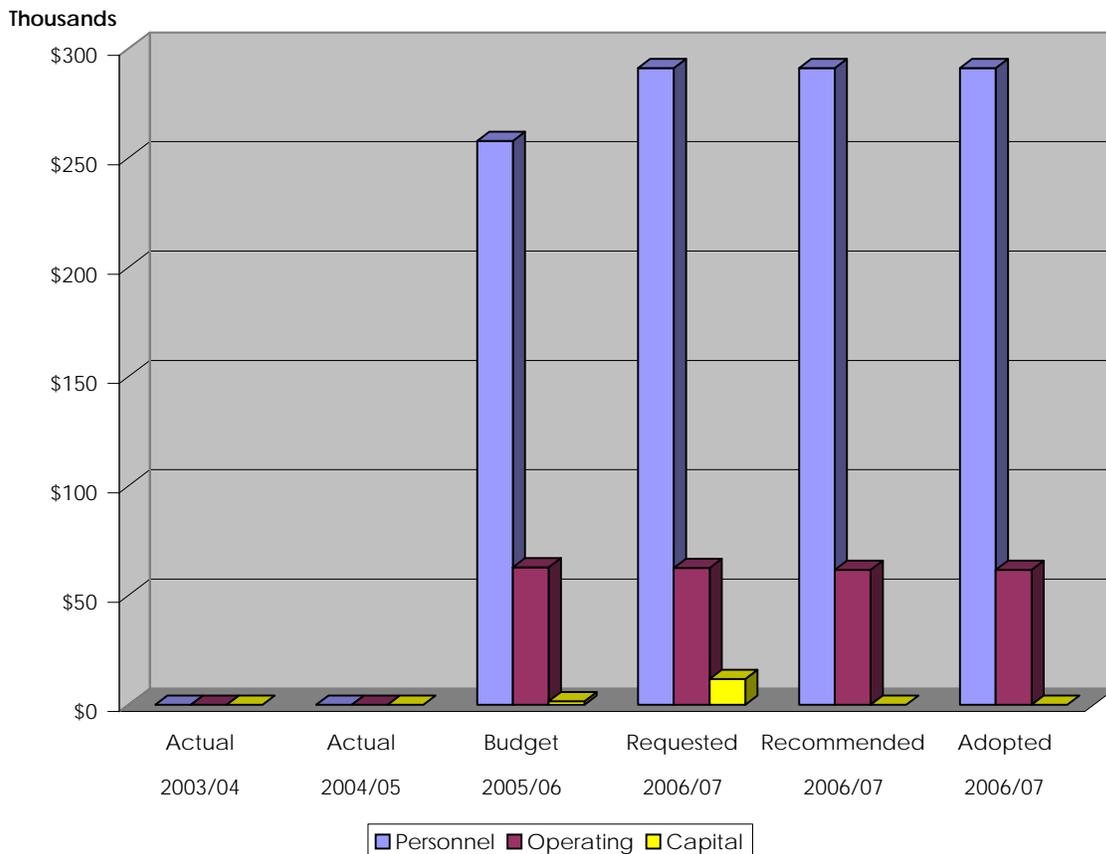
Measures

→ Number of layer change check lists implemented within the fiscal year

Percentage of map requests completed within 4 working days

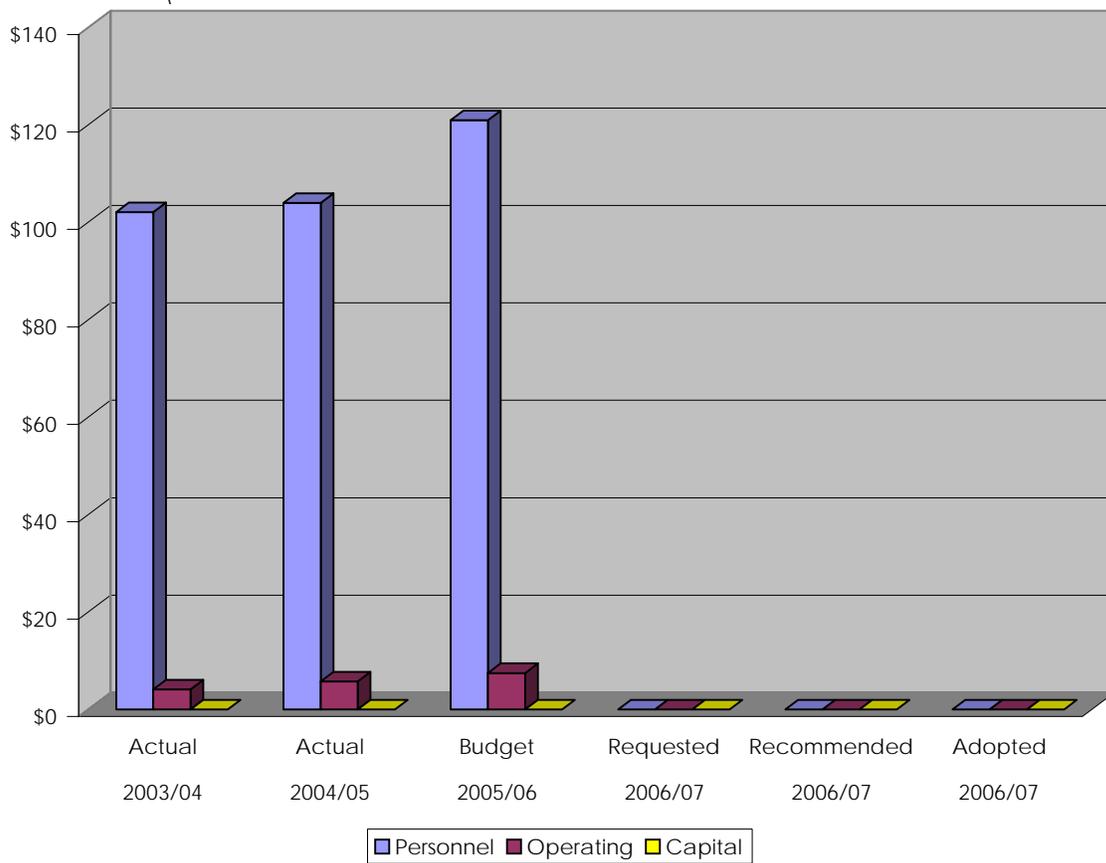
Budget Summary - Strategic Services

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Sales and Services | \$ - | \$ - | \$ 82,000 | \$ 82,000 | \$ 82,000 | \$ 82,000 |
| Transfers | - | - | - | 3,000 | 3,000 | 3,000 |
| General Appropriation | - | - | 239,954 | 280,289 | 267,614 | 267,614 |
| Total | \$ - | \$ - | \$ 321,954 | \$ 365,289 | \$ 352,614 | \$ 352,614 |
| Expenditures | | | | | | |
| Personnel | \$ - | \$ - | \$ 257,684 | \$ 291,045 | \$ 291,045 | \$ 291,045 |
| Operating | - | - | 62,770 | 62,469 | 61,569 | 61,569 |
| Capital | - | - | 1,500 | 11,775 | - | - |
| Total | \$ - | \$ - | \$ 321,954 | \$ 365,289 | \$ 352,614 | \$ 352,614 |



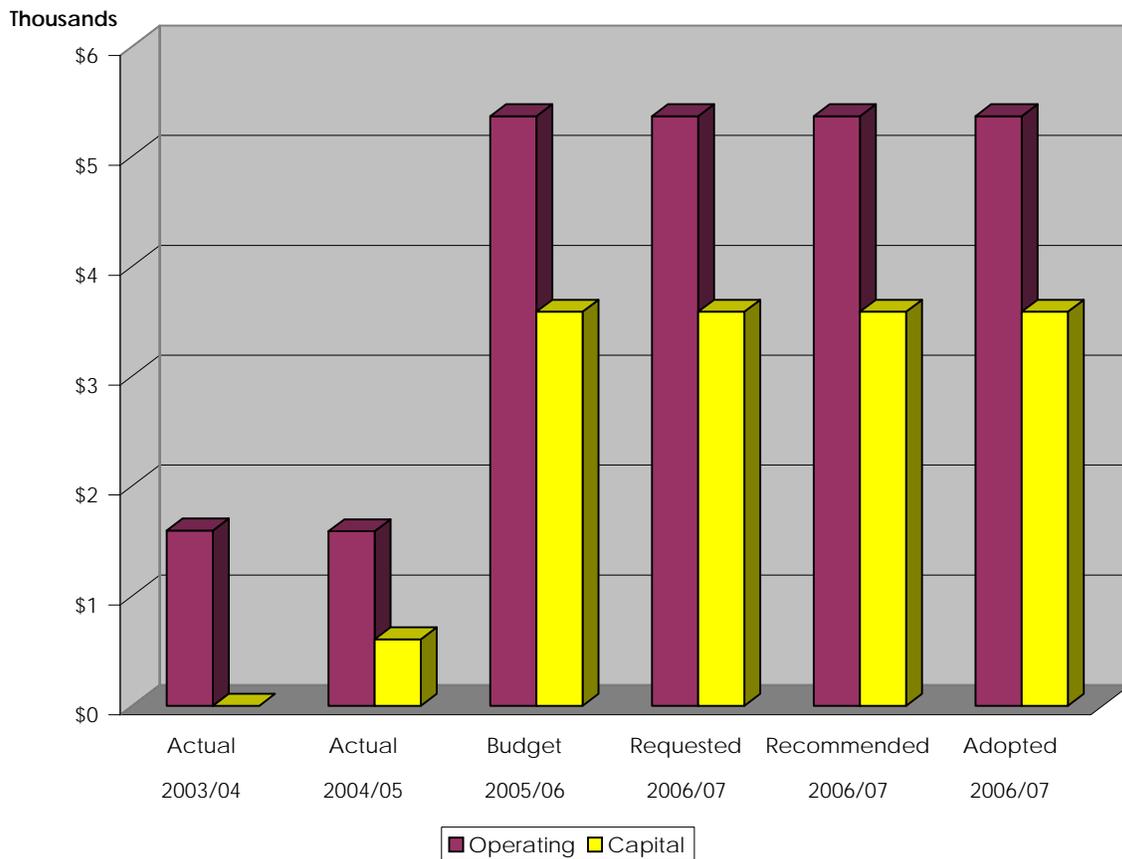
Budget Summary - Legal

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 106,166 | \$ 109,714 | \$ 128,429 | \$ - | \$ - | \$ - |
| Total | \$ 106,166 | \$ 109,714 | \$ 128,429 | \$ - | \$ - | \$ - |
| Expenditures | | | | | | |
| Personnel | \$ 102,091 | \$ 103,989 | \$ 120,970 | \$ - | \$ - | \$ - |
| Operating | 4,076 | 5,725 | 7,459 | - | - | - |
| Capital | - | - | - | - | - | - |
| Total | \$ 106,166 | \$ 109,714 | \$ 128,429 | \$ - | \$ - | \$ - |



Budget Summary - Court Facilities

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 1,596 | \$ 2,193 | \$ 8,952 | \$ 8,952 | \$ 8,952 | \$ 8,952 |
| Total | \$ 1,596 | \$ 2,193 | \$ 8,952 | \$ 8,952 | \$ 8,952 | \$ 8,952 |
| Expenditures | | | | | | |
| Operating | \$ 1,596 | \$ 1,588 | \$ 5,365 | \$ 5,365 | \$ 5,365 | \$ 5,365 |
| Capital | - | 605 | 3,587 | 3,587 | 3,587 | 3,587 |
| Total | \$ 1,596 | \$ 2,193 | \$ 8,952 | \$ 8,952 | \$ 8,952 | \$ 8,952 |



Mission Statement

The mission of the Lee County Board of Elections is to preserve and promote the election process for citizens of the County.

Goal 1

To promote citizen participation in the election process by increasing voter registration and reducing provisional votes.

| | | |
|-------------------|--|--|
| Objectives | → To increase voter registration by 1% in the fiscal year. | To reduce provisional votes cast by 1% in comparison to prior election of same type. |
|-------------------|--|--|

| | | |
|-----------------|---|--|
| Measures | → Percentage increase in voter registration | Percent decrease in provisional votes cast from prior to current election of same type |
|-----------------|---|--|

Goal 2

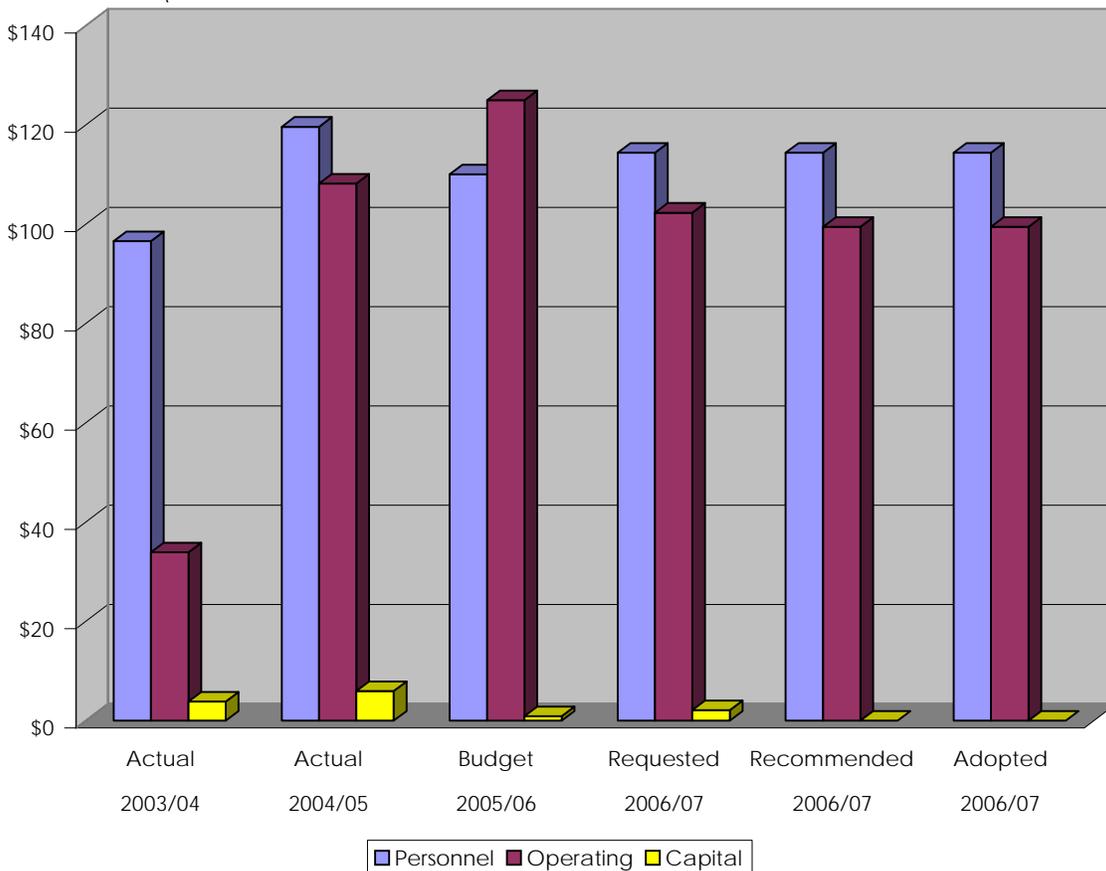
To digitally record Lee County registration records in order to provide more effective service.

| | | |
|-------------------|---|--|
| Objectives | → To digitally record Lee County registration records in order to provide more effective service. | To have 95% of new voter registration records scanned within 2 days of receipt |
|-------------------|---|--|

| | | |
|-----------------|---|--|
| Measures | → Percent of registration records scanned | Percent of new voter registration records scanned within 2 days of receipt |
|-----------------|---|--|

Budget Summary - Elections

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ - | \$ 7,584 | \$ 5,262 | \$ - | \$ - | \$ - |
| Sales and Services | 16,371 | 151 | 15,700 | 400 | 400 | 400 |
| General Appropriation | 117,964 | 226,073 | 215,013 | 218,473 | 213,511 | 213,511 |
| Total | \$ 134,335 | \$ 233,808 | \$ 235,975 | \$ 218,873 | \$ 213,911 | \$ 213,911 |
| Expenditures | | | | | | |
| Personnel | \$ 96,596 | \$ 119,646 | \$ 110,084 | \$ 114,441 | \$ 114,441 | \$ 114,441 |
| Operating | 33,907 | 108,199 | 124,992 | 102,332 | 99,470 | 99,470 |
| Capital | 3,833 | 5,962 | 899 | 2,100 | - | - |
| Total | \$ 134,335 | \$ 233,808 | \$ 235,975 | \$ 218,873 | \$ 213,911 | \$ 213,911 |



Performance Measurement - Register of Deeds

Mission Statement

The mission of the Lee County Register of Deeds is to maintain, protect, and make accessible all recorded transactions and vital records for the County.

Goal 1

To process, record, and place documents on a temporary index in a timely manner.

Objectives

To place 90% of recordable documents on a temporary index when presented.

To scan, check and mail back 95% of recordable documents to designated party within 24 working hours.

Measures

Percentage of recordable documents placed on a temporary index at presentation

Percentage of recordable documents scanned, checked and mailed to designated parties within 24 hours

Goal 2

To maintain and provide vital records in an efficient and timely manner.

Objectives

To index and file 95% of vital records within 2 days of receipt.

To process 99% of mail requests within 24 hours.

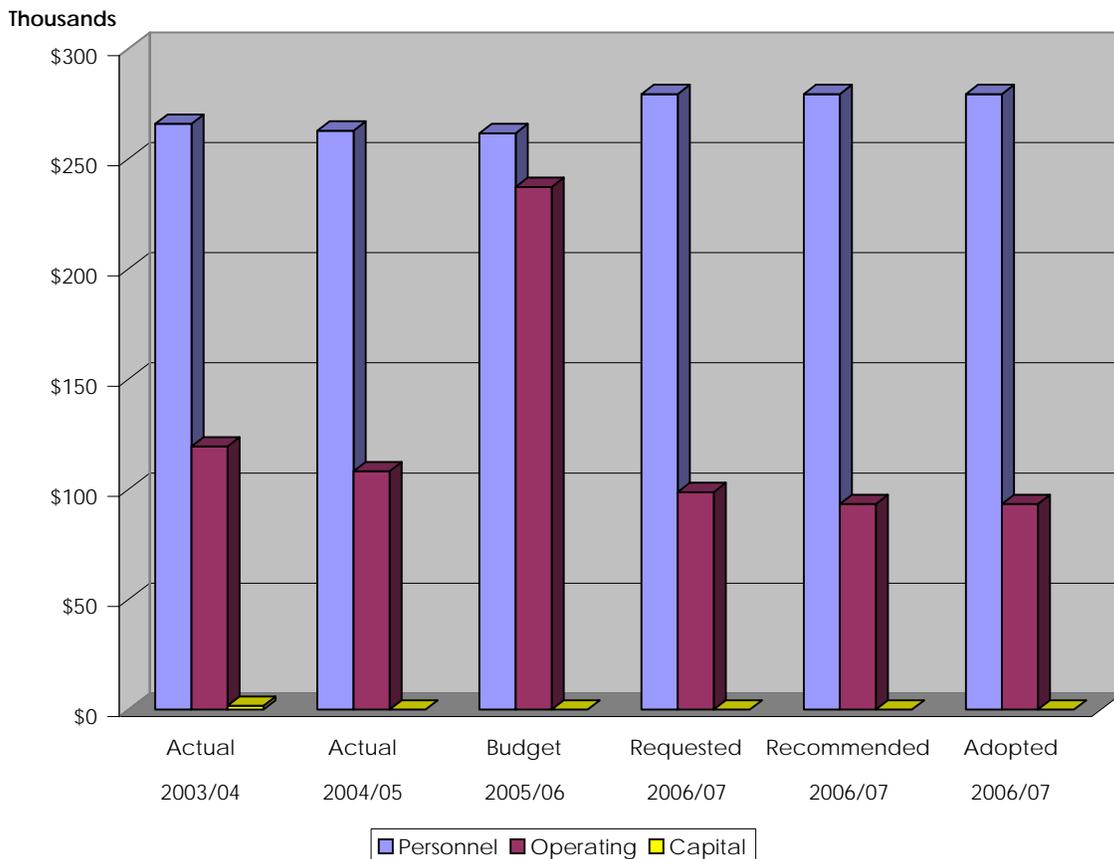
Measures

Percentage of vital records indexed and filed within 2 days of receipt

Percentage of mail requests processed within 24 hours

Budget Summary - Register of Deeds

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Other Taxes and Licenses | \$ 180,299 | \$ 199,135 | \$ 180,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 |
| Permits and Fees | 397,358 | 354,375 | 362,000 | 372,000 | 372,000 | 372,000 |
| General Appropriation | (190,593) | (182,528) | (43,078) | (193,879) | (199,279) | (199,279) |
| Total | \$ 387,064 | \$ 370,982 | \$ 498,922 | \$ 378,121 | \$ 372,721 | \$ 372,721 |
| Expenditures | | | | | | |
| Personnel | \$ 265,923 | \$ 262,810 | \$ 261,654 | \$ 279,411 | \$ 279,411 | \$ 279,411 |
| Operating | 119,462 | 108,171 | 237,268 | 98,710 | 93,310 | 93,310 |
| Capital | 1,679 | - | - | - | - | - |
| Total | \$ 387,064 | \$ 370,982 | \$ 498,922 | \$ 378,121 | \$ 372,721 | \$ 372,721 |



Mission Statement

The mission of the Information Technology Department is to provide our customers with high quality, cost-effective, innovative, and responsive technical services.

Goal 1

To facilitate the collection, storage, security and integrity of electronic data on the enterprise network while ensuring appropriate, responsive and reliable data access.

| | | |
|-------------------|---|--|
| Objectives | → Maintain enterprise services and data accessibility, from 8:00 am until 5:00 pm, for 98% of the established time. | To establish a 90% blockage rate of illegitimate electronic messages from entering employees in box. |
|-------------------|---|--|

| | | |
|-----------------|--|--|
| Measures | → Percentage of working hours accessible | Percentage of illegitimate electronic messages blocked |
|-----------------|--|--|

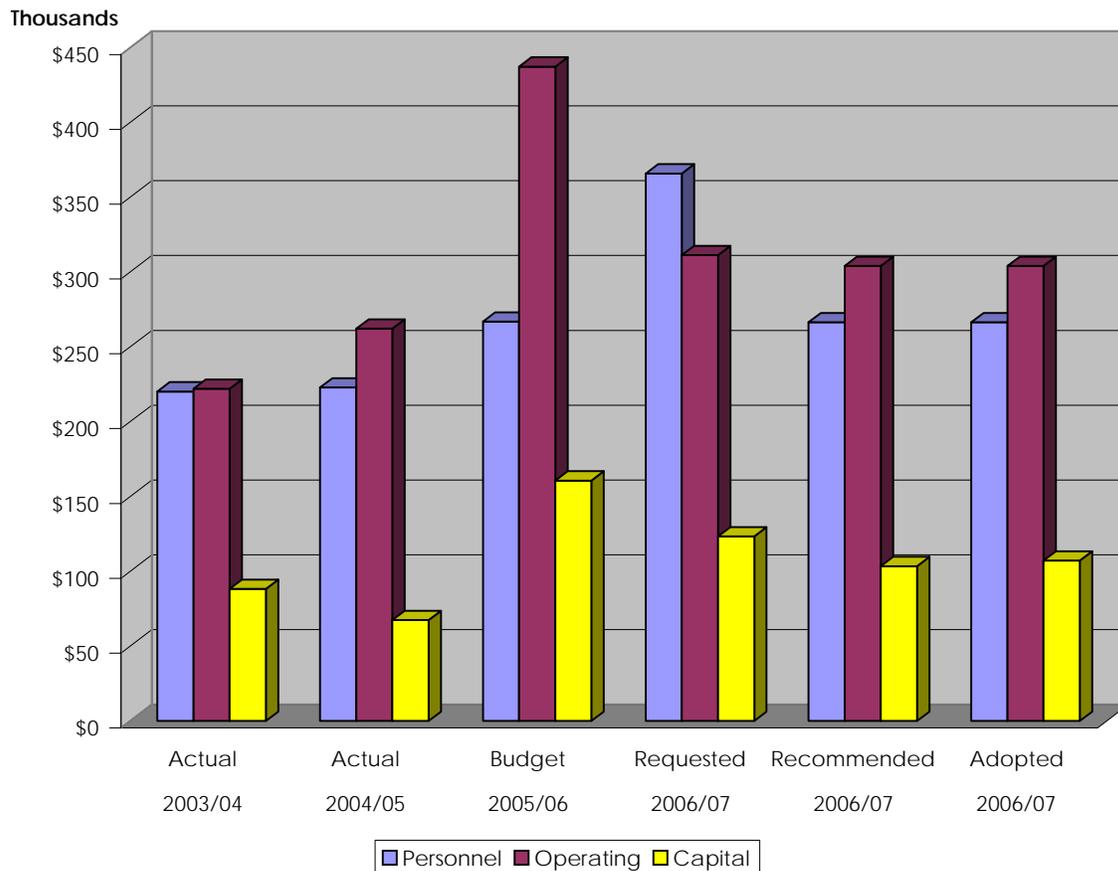
Goal 2

To develop, enhance, and manage the County's telecommunication system to provide high speed, transparent, and highly functional connectivity among all information resources in a cost effective manner.

| | | |
|-------------------|--|---|
| Objectives | → To maintain incoming/outgoing voice communications, from 8:00 am until 5:00 pm, for 99% of the established time. | To upgrade the number of legacy telecommunication devices by 20%. |
|-------------------|--|---|

| | | |
|-----------------|--|--|
| Measures | → Percentage of the established time, 8:00 am until 5:00 pm, incoming/outgoing voice communication was available | Percentage of legacy telecommunication devices upgraded within the fiscal period |
|-----------------|--|--|

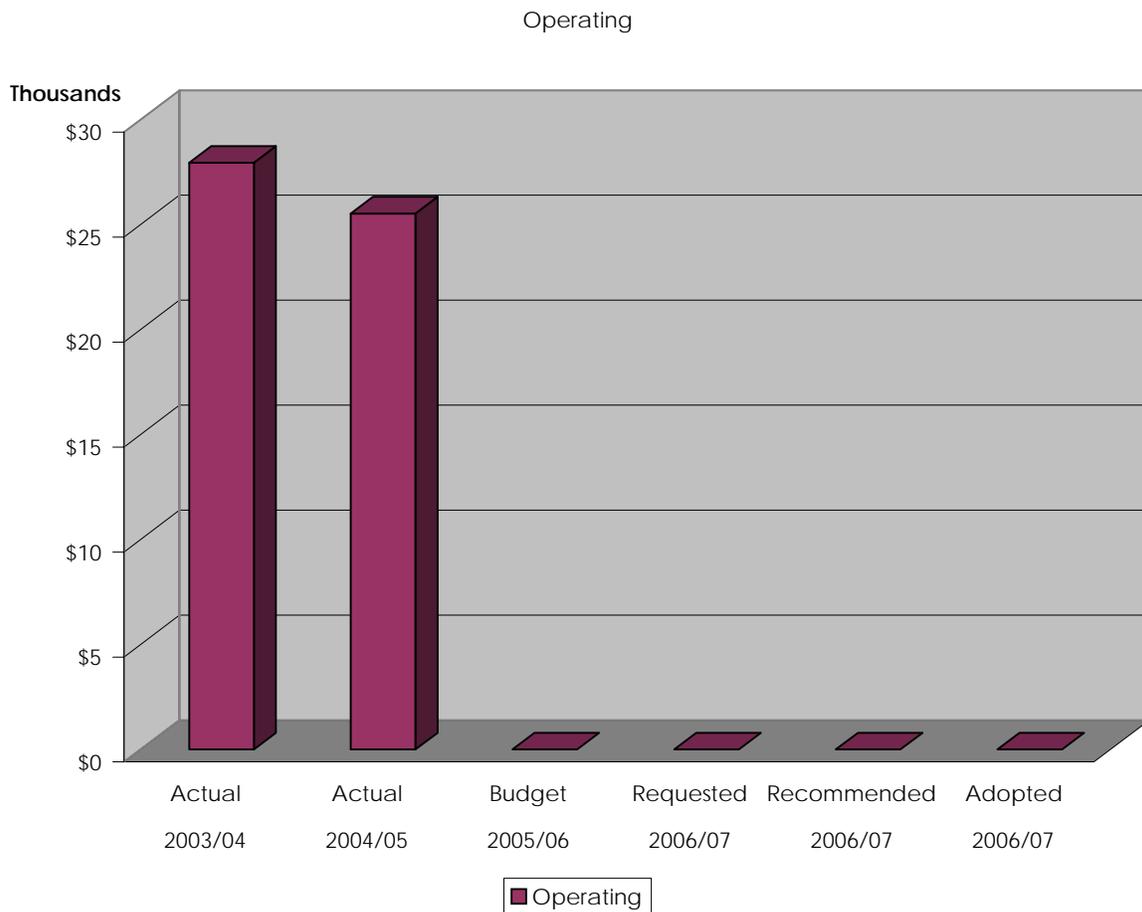
| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Sales and Services | \$ - | \$ - | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| Transfers | 2,756 | 14,767 | 14,767 | 11,767 | 11,767 | 11,767 |
| General Appropriation | 527,454 | 537,525 | 824,829 | 763,437 | 636,937 | 640,637 |
| Total | \$ 530,210 | \$ 552,292 | \$ 864,596 | \$ 800,204 | \$ 673,704 | \$ 677,404 |
| Expenditures | | | | | | |
| Personnel | \$ 220,088 | \$ 222,819 | \$ 266,773 | \$ 365,767 | \$ 266,335 | \$ 266,335 |
| Operating | 221,988 | 262,125 | 437,241 | 311,205 | 304,005 | 304,005 |
| Capital | 88,134 | 67,348 | 160,582 | 123,232 | 103,364 | 107,064 |
| Total | \$ 530,210 | \$ 552,292 | \$ 864,596 | \$ 800,204 | \$ 673,704 | \$ 677,404 |



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Budget Summary - E-911 Coordinator

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 27,941 | \$ 25,521 | \$ - | \$ - | \$ - | \$ - |
| Total | \$ 27,941 | \$ 25,521 | \$ - | \$ - | \$ - | \$ - |
| Expenditures | | | | | | |
| Operating | \$ 27,941 | \$ 25,521 | \$ - | \$ - | \$ - | \$ - |
| Total | \$ 27,941 | \$ 25,521 | \$ - | \$ - | \$ - | \$ - |



Buildings and Ground Division

Mission Statement

The mission of the Department of General Services Buildings and Ground Division is to provide a safe and comfortable environment for all County departments to conduct business in a timely and efficient manner.

Goal 1 - Building

To provide quality, cost effective, and timely maintenance and repair services for specified County Departments and Agencies.

Objectives

→ To respond to 85% of routine maintenance and repair work orders within ten (10) working days.

To respond to 85% of emergency situations within two (2) hours of notification.

Measures

→ Percentage of routine work orders responded to within ten (10) working days

Percentage of emergency calls responded to within two (2) hours of notification

Goal 2 - Building

To provide employees with tools that improve and promote a safe work environment.

Objectives

→ To ensure that 100% of Building Maintenance employees attend six (6) hours of safety training classes during the fiscal year.

To provide, within the fiscal year, at least three (3) training classes that meet OSHA requirements, to maintenance employees.

Measures

→ Percentage of Building Maintenance employees attending six (6) hours of safety training classes during the fiscal year.

Number of training classes provided that meet OSHA requirements, during the fiscal year

Buildings and Ground Division (continued)

Mission Statement

The mission of the Department of General Services Buildings and Ground Division is to provide a safe and comfortable environment for all County departments to conduct business in a timely and efficient manner.

Goal 1 - Housekeeping

To provide timely and efficient housekeeping services for County Departments and Agencies in order to ensure clean and functional facilities for employees and the public.

Objectives

To complete 90% of scheduled housekeeping work orders within five (5) working days.

To respond to 100% of complaints within two (2) working days.

Measures

Percent of scheduled housekeeping work orders completed within 5 working days

Percentage of complaints responded to within two (2) working days

Goal 2 - Housekeeping

To provide timely and efficient housekeeping services in Lee County parks in order to ensure clean and functional facilities for the public.

Objectives

To complete 90% of scheduled housekeeping work orders within 5 working days.

To respond to 100% of complaints within two (2) working days.

Measures

Percentage of scheduled housekeeping work orders completed within 5 working days

Percentage of complaints responded to within two (2) working days

Buildings and Ground Division (continued)

Mission Statement

The mission of the Department of General Services Buildings and Ground Division is to provide a safe and comfortable environment for all County departments to conduct business in a timely and efficient manner.

Goal 1 - Grounds

To maintain the upkeep and repair of the grounds for County facilities to provide an attractive appearance for employees and the public.

Objectives

To update or establish the landscape of at least one (1) County facility during the fiscal year.

To complete 80% of all scheduled work orders.

Measures

Number of landscaped facilities which received updating or the establishment of landscaping during the fiscal year

Percentage of completed scheduled work orders

Goal 2 - Grounds

To maintain and landscape County-owned parks to provide safe and attractive grounds for the public.

Objectives

To complete 90% of scheduled park inspections.

To respond to 100% of complaints within two (2) working days of notification.

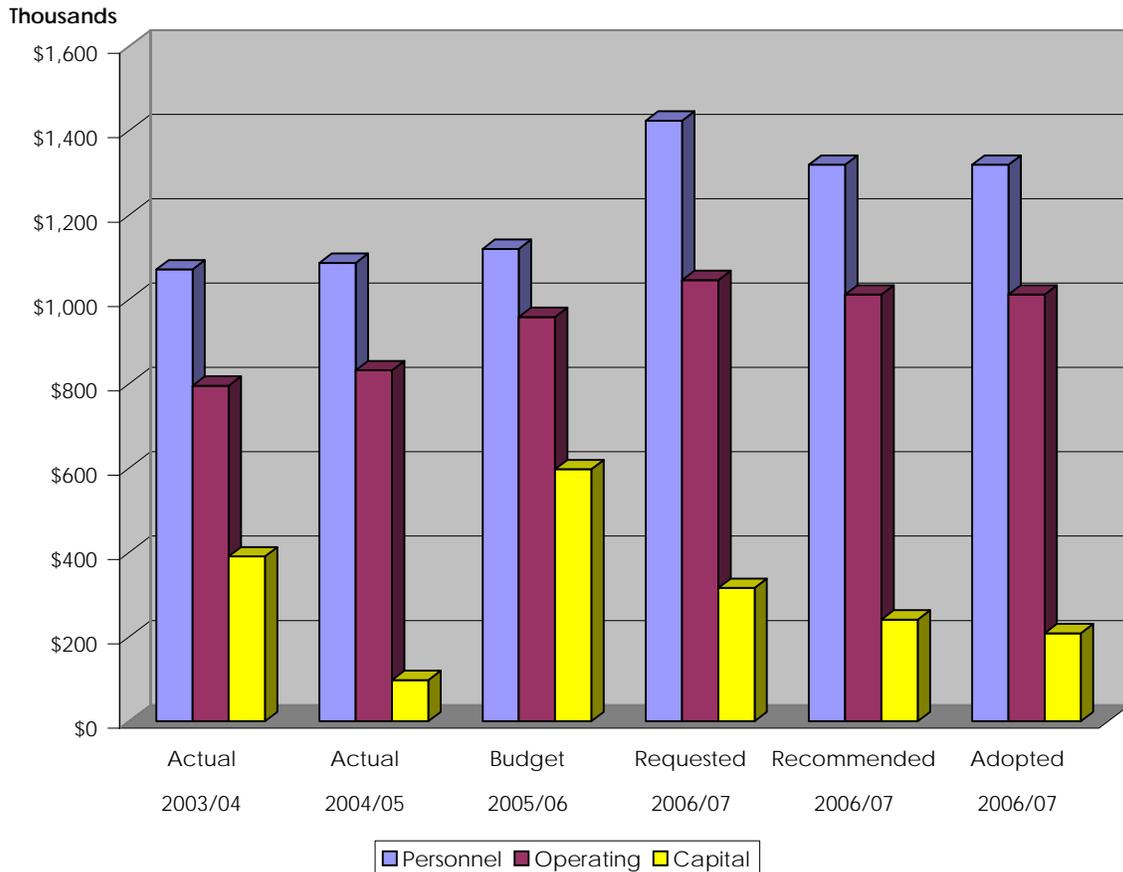
Measures

Percentage of completed park inspections

Percentage of complaints responded to within two (2) working days of notification

Budget Summary - General Services

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|---------------------|---------------------|---------------------|----------------------|------------------------|---------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 2,257,749 | \$ 2,016,432 | \$ 2,675,698 | \$ 2,786,258 | \$ 2,572,145 | \$ 2,539,605 |
| Total | \$ 2,257,749 | \$ 2,016,432 | \$ 2,675,698 | \$ 2,786,258 | \$ 2,572,145 | \$ 2,539,605 |
| Expenditures | | | | | | |
| Personnel | \$ 1,071,177 | \$ 1,086,593 | \$ 1,119,959 | \$ 1,423,918 | \$ 1,319,155 | \$ 1,319,155 |
| Operating | 795,585 | 831,940 | 958,239 | 1,046,040 | 1,011,690 | 1,011,690 |
| Capital | 390,987 | 97,900 | 597,500 | 316,300 | 241,300 | 208,760 |
| Total | \$ 2,257,749 | \$ 2,016,432 | \$ 2,675,698 | \$ 2,786,258 | \$ 2,572,145 | \$ 2,539,605 |

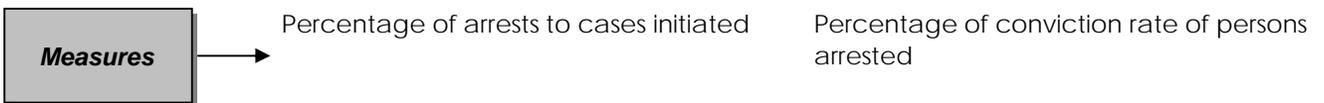
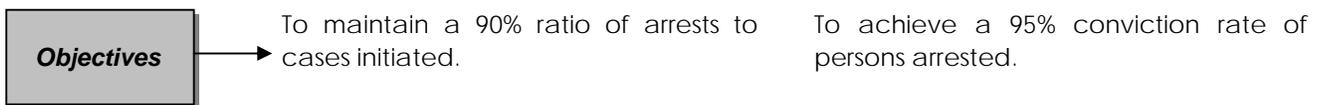


Mission Statement

The mission of the Lee County Sheriff's Office is to provide the County with a specialized team of professional law enforcement officers whose primary focus is proactive crime prevention.

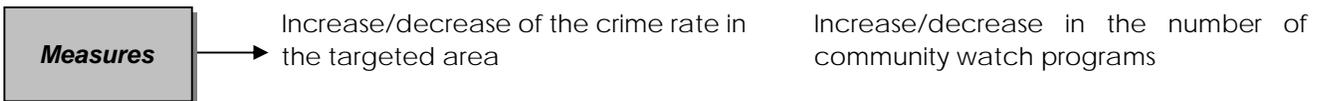
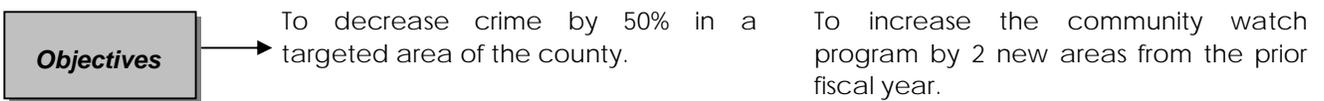
Goal 1

To provide a high arrest and conviction rate of offenders.

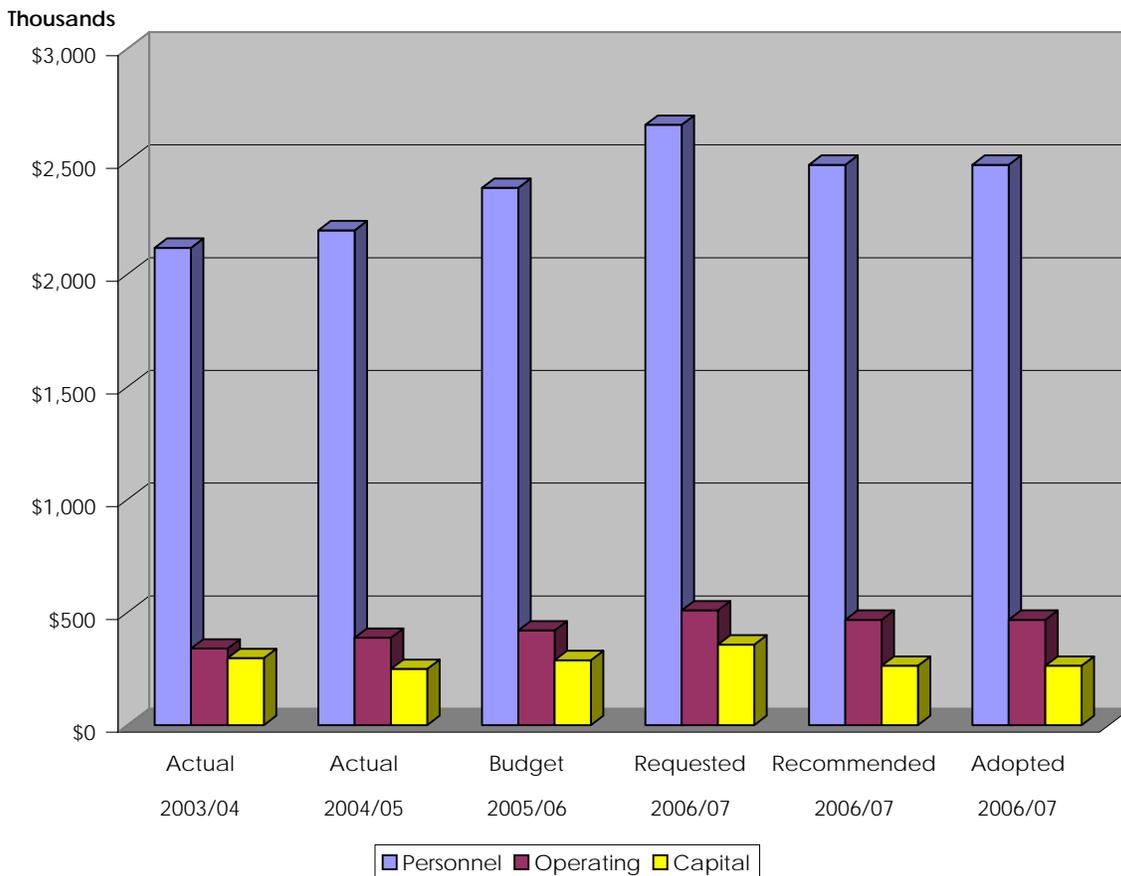


Goal 2

To decrease crime rate in a targeted area of the county.

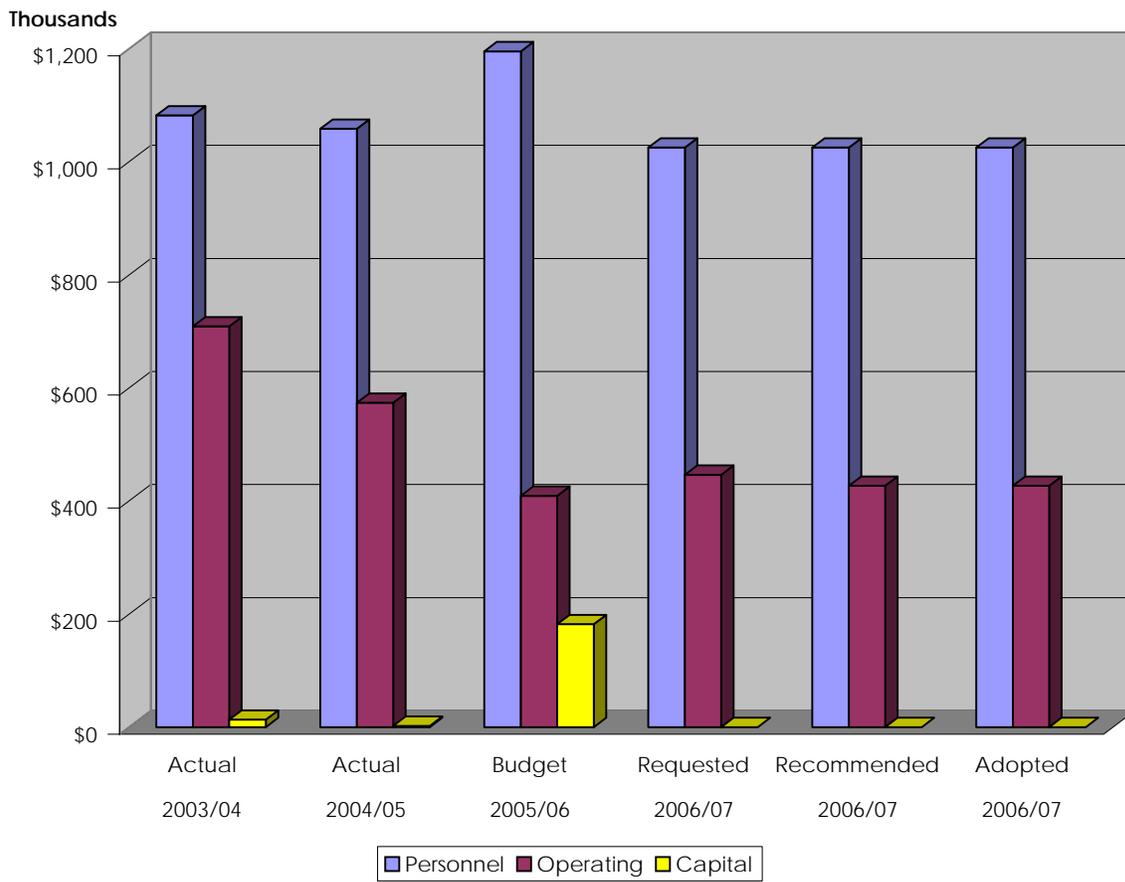


| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 33,261 | \$ 6,096 | \$ 17,331 | \$ 10,507 | \$ 10,507 | \$ 10,507 |
| Intergovernmental Revenues | 102,128 | 109,310 | 102,220 | 102,220 | 102,220 | 102,220 |
| Sales and Services | 54,634 | 80,441 | 72,478 | 77,970 | 77,970 | 77,970 |
| Transfers | - | 29,320 | 47,549 | 47,000 | 47,000 | 47,000 |
| General Appropriation | 2,563,327 | 2,605,540 | 2,850,741 | 3,289,677 | 2,977,257 | 2,977,257 |
| Total | \$ 2,753,350 | \$ 2,830,707 | \$ 3,090,319 | \$ 3,527,374 | \$ 3,214,954 | \$ 3,214,954 |
| Expenditures | | | | | | |
| Personnel | \$ 2,116,633 | \$ 2,194,045 | \$ 2,382,485 | \$ 2,661,656 | \$ 2,484,701 | \$ 2,484,701 |
| Operating | 339,435 | 387,724 | 419,909 | 508,671 | 467,021 | 467,021 |
| Capital | 297,282 | 248,937 | 287,925 | 357,047 | 263,232 | 263,232 |
| Total | \$ 2,753,350 | \$ 2,830,707 | \$ 3,090,319 | \$ 3,527,374 | \$ 3,214,954 | \$ 3,214,954 |



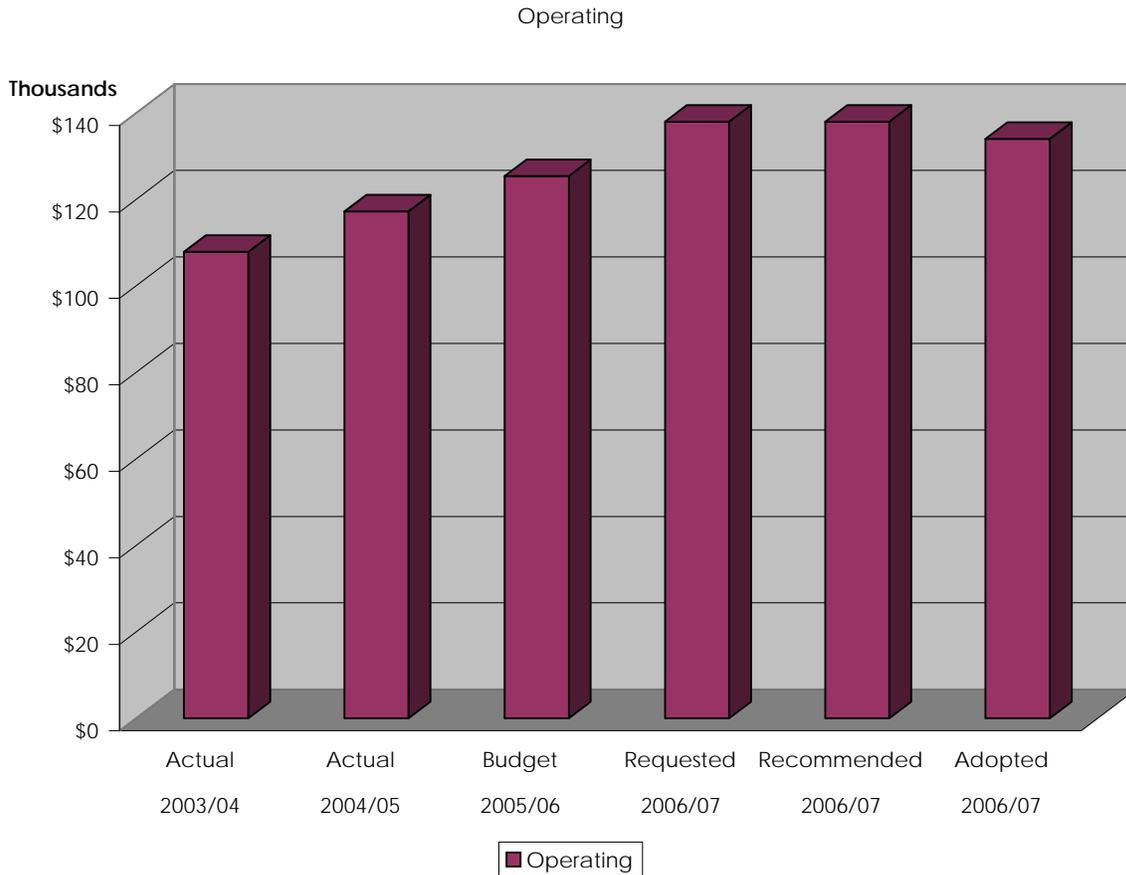
Budget Summary - Jail

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|---------------------|---------------------|---------------------|----------------------|------------------------|---------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 20,754 | \$ 10,000 | \$ 10,170 | \$ 14,497 | \$ 14,497 | \$ 14,497 |
| Sales and Services | 408,584 | 229,693 | 262,000 | 189,120 | 189,120 | 189,120 |
| General Appropriation | 1,375,144 | 1,394,802 | 1,514,657 | 1,268,028 | 1,248,528 | 1,248,528 |
| Total | \$ 1,804,482 | \$ 1,634,495 | \$ 1,786,827 | \$ 1,471,645 | \$ 1,452,145 | \$ 1,452,145 |
| Expenditures | | | | | | |
| Personnel | \$ 1,082,161 | \$ 1,058,442 | \$ 1,195,470 | \$ 1,025,192 | \$ 1,025,192 | \$ 1,025,192 |
| Operating | 709,020 | 573,765 | 409,357 | 446,453 | 426,953 | 426,953 |
| Capital | 13,301 | 2,288 | 182,000 | - | - | - |
| Total | \$ 1,804,482 | \$ 1,634,495 | \$ 1,786,827 | \$ 1,471,645 | \$ 1,452,145 | \$ 1,452,145 |



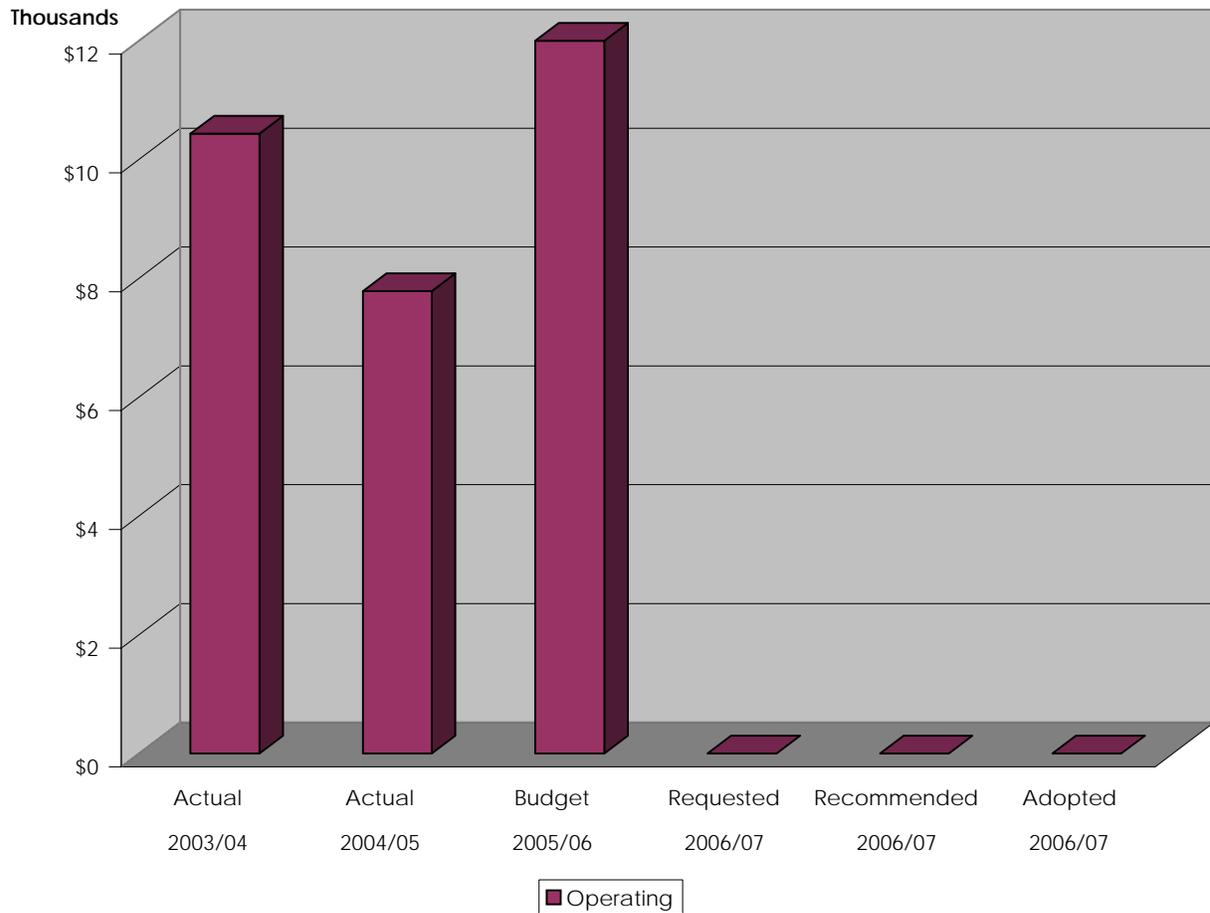
Budget Summary - E-911 Communications

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 107,873 | \$ 117,266 | \$ 125,422 | \$ 137,964 | \$ 137,964 | \$ 133,996 |
| Total | \$ 107,873 | \$ 117,266 | \$ 125,422 | \$ 137,964 | \$ 137,964 | \$ 133,996 |
| Expenditures | | | | | | |
| Operating | \$ 107,873 | \$ 117,266 | \$ 125,422 | \$ 137,964 | \$ 137,964 | \$ 133,996 |
| Total | \$ 107,873 | \$ 117,266 | \$ 125,422 | \$ 137,964 | \$ 137,964 | \$ 133,996 |



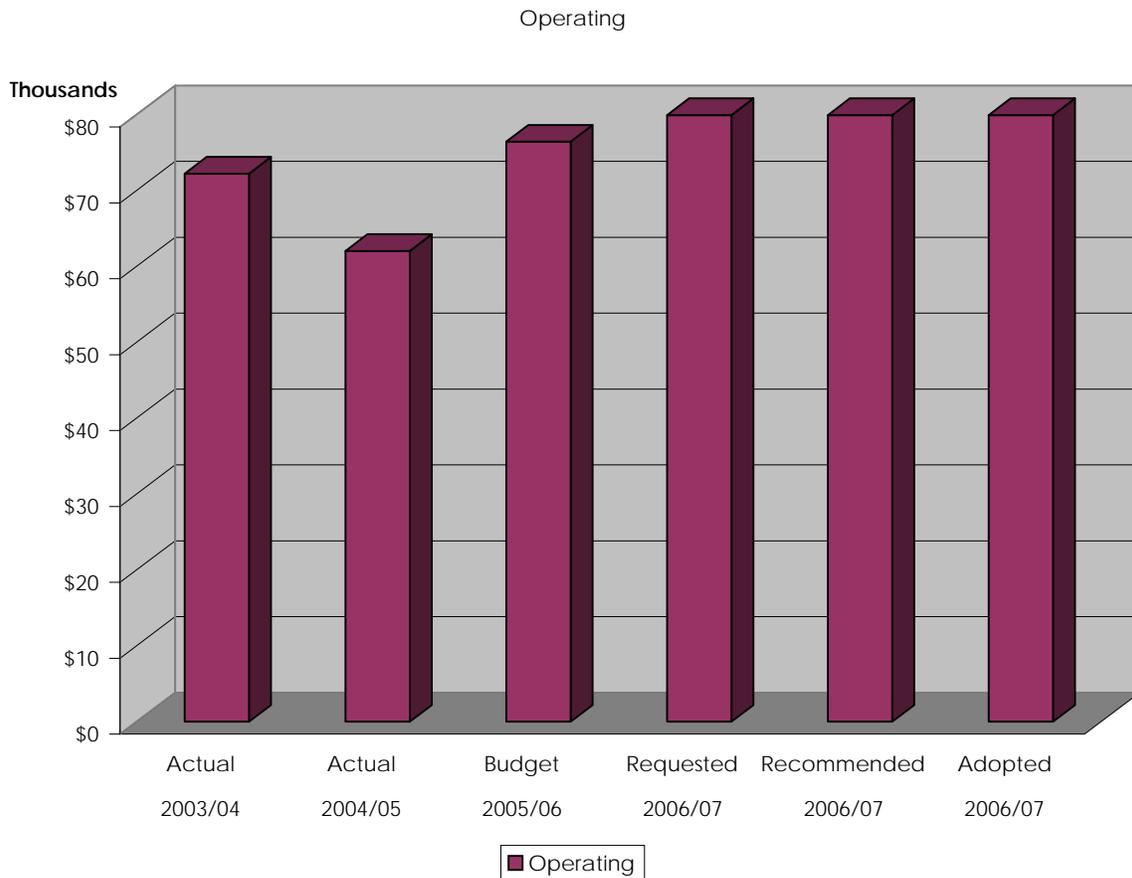
Budget Summary - Fire Department Contributions

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 10,434 | \$ 7,783 | \$ 12,000 | \$ - | \$ - | \$ - |
| Total | \$ 10,434 | \$ 7,783 | \$ 12,000 | \$ - | \$ - | \$ - |
| Expenditures | | | | | | |
| Operating | \$ 10,434 | \$ 7,783 | \$ 12,000 | \$ - | \$ - | \$ - |
| Total | \$ 10,434 | \$ 7,783 | \$ 12,000 | \$ - | \$ - | \$ - |



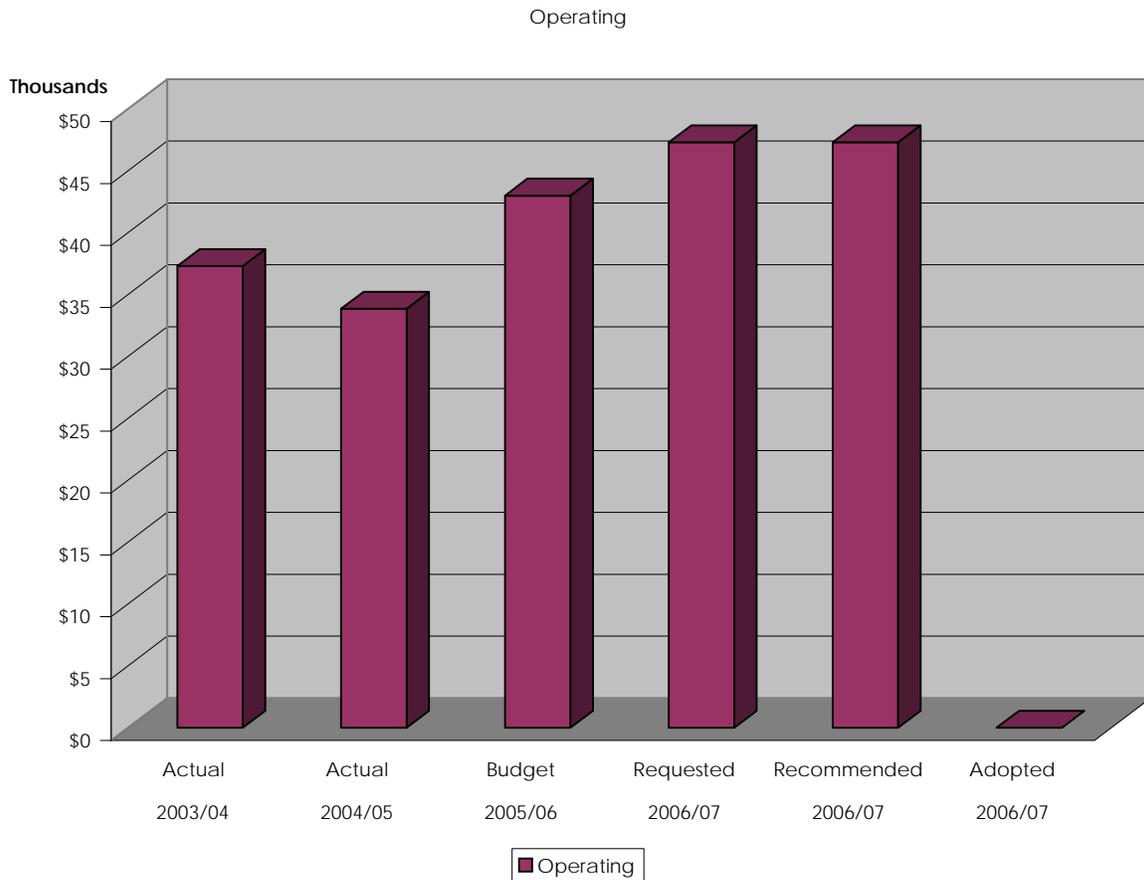
Budget Summary - State Fire Control

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 72,217 | \$ 62,033 | \$ 76,427 | \$ 79,928 | \$ 79,928 | \$ 79,928 |
| Total | \$ 72,217 | \$ 62,033 | \$ 76,427 | \$ 79,928 | \$ 79,928 | \$ 79,928 |
| Expenditures | | | | | | |
| Operating | \$ 72,217 | \$ 62,033 | \$ 76,427 | \$ 79,928 | \$ 79,928 | \$ 79,928 |
| Total | \$ 72,217 | \$ 62,033 | \$ 76,427 | \$ 79,928 | \$ 79,928 | \$ 79,928 |



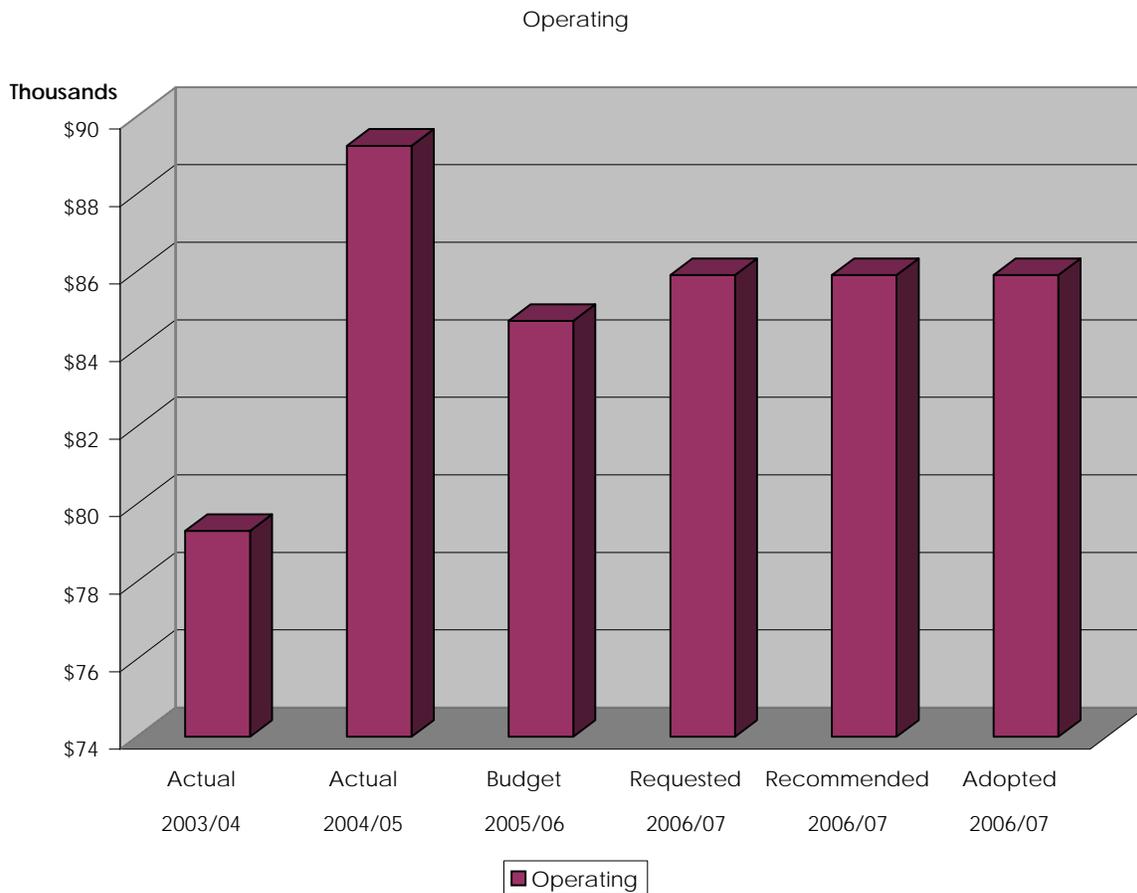
Budget Summary - Inspections

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 37,294 | \$ 33,850 | \$ 43,000 | \$ 47,300 | \$ 47,300 | \$ - |
| Total | \$ 37,294 | \$ 33,850 | \$ 43,000 | \$ 47,300 | \$ 47,300 | \$ - |
| Expenditures | | | | | | |
| Operating | \$ 37,294 | \$ 33,850 | \$ 43,000 | \$ 47,300 | \$ 47,300 | \$ - |
| Total | \$ 37,294 | \$ 33,850 | \$ 43,000 | \$ 47,300 | \$ 47,300 | \$ - |



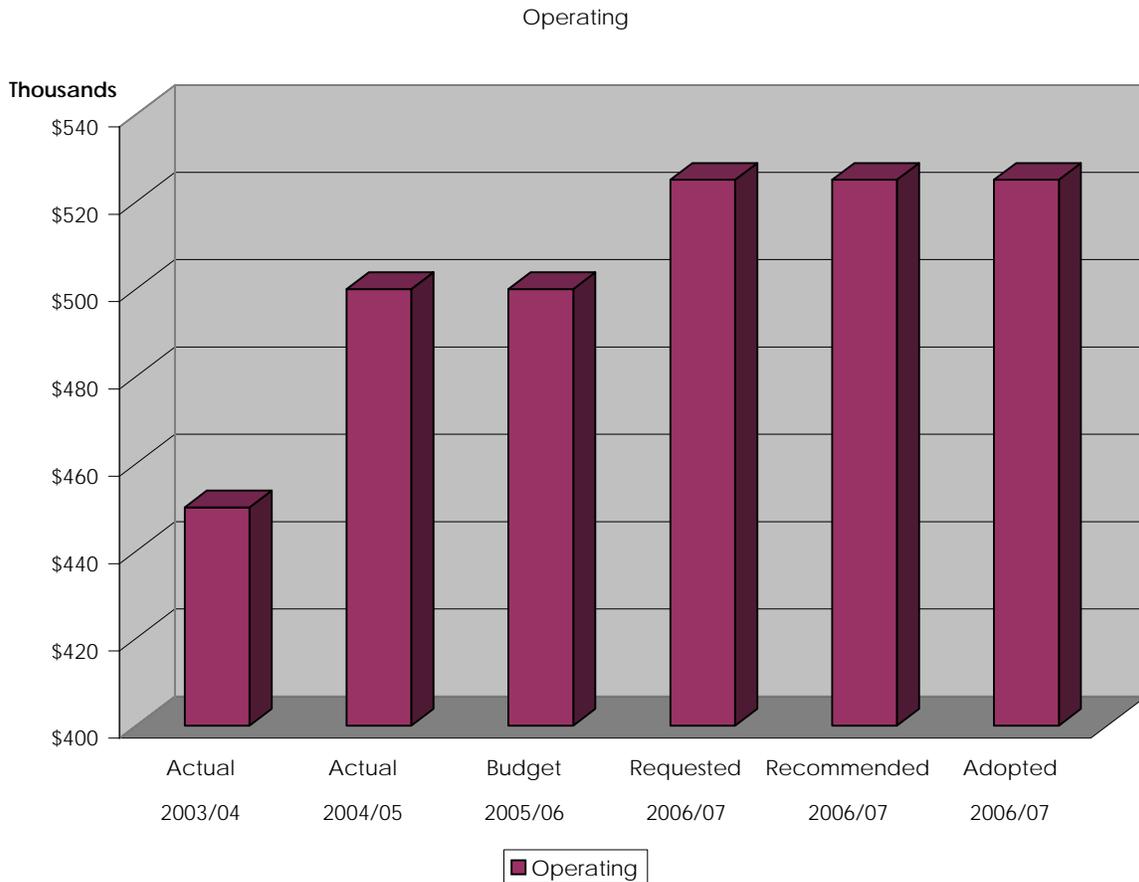
Budget Summary - State Services

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 79,310 | \$ 89,241 | \$ 84,725 | \$ 85,905 | \$ 85,905 | \$ 85,905 |
| Total | \$ 79,310 | \$ 89,241 | \$ 84,725 | \$ 85,905 | \$ 85,905 | \$ 85,905 |
| Expenditures | | | | | | |
| Operating | \$ 79,310 | \$ 89,241 | \$ 84,725 | \$ 85,905 | \$ 85,905 | \$ 85,905 |
| Total | \$ 79,310 | \$ 89,241 | \$ 84,725 | \$ 85,905 | \$ 85,905 | \$ 85,905 |



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| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 450,000 | \$ 500,000 | \$ 500,000 | \$ 525,000 | \$ 525,000 | \$ 525,000 |
| Total | \$ 450,000 | \$ 500,000 | \$ 500,000 | \$ 525,000 | \$ 525,000 | \$ 525,000 |
| Expenditures | | | | | | |
| Operating | \$ 450,000 | \$ 500,000 | \$ 500,000 | \$ 525,000 | \$ 525,000 | \$ 525,000 |
| Total | \$ 450,000 | \$ 500,000 | \$ 500,000 | \$ 525,000 | \$ 525,000 | \$ 525,000 |



Mission Statement

The mission of the Lee County Office of Emergency Services is to develop and maintain a comprehensive emergency management program in order to reduce or eliminate the vulnerability of our customers to natural and/or man-made hazards.

Goal 1

Develop and maintain plans, policies and procedures to insure all local, state and federal requirements are met or exceeded

Objectives

To obtain approval signatures for 100% of the agencies identified in the Emergency Operations Plan.

To develop and implement the School Emergency Plan to insure that 90% of schools are using a consistent planning document at the beginning of each school year.

Measures

Percentage of agencies with approval signatures

Percentage of schools with a School Emergency Plan by the beginning of each school year

Goal 2

To provide training and educational opportunities to our customers that will prepare them for events that are beyond their typical daily functions.

Objectives

To deliver IS-700 NIMS training to 100% of each Emergency Service provider (Fire, Law Enforcement, and EMS) within Lee County.

To deliver two (2) County employee safety training programs for fire evacuation and CPR that meet the minimum guidelines of the NCACC.

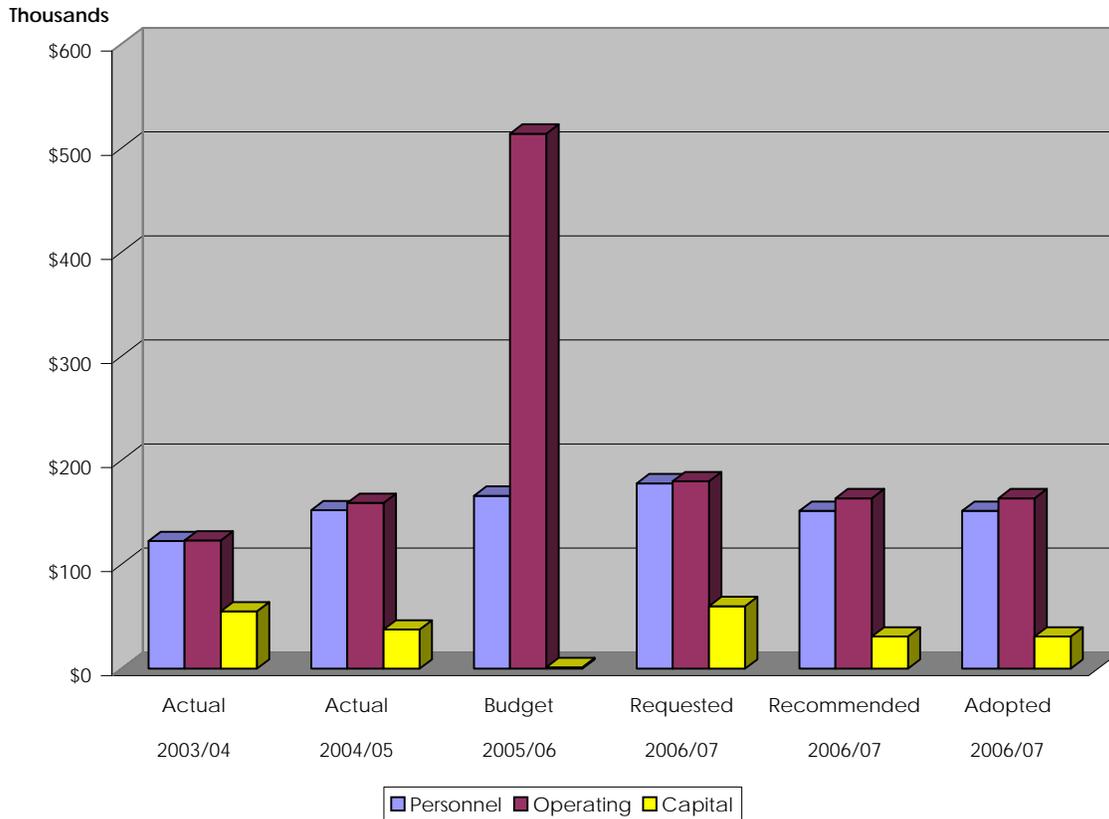
Measures

Percent of Emergency Service providers receiving IS-700 NIMS training

Number of programs delivered within the fiscal year

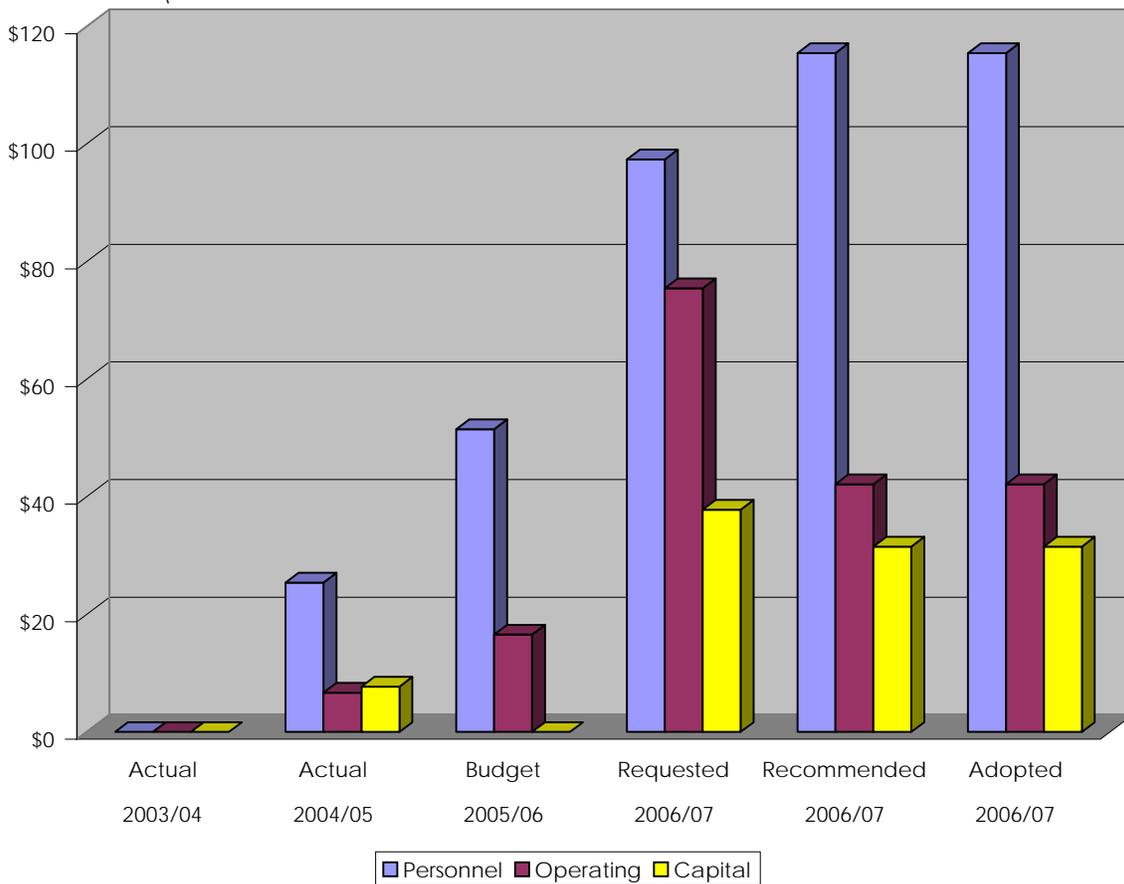
Budget Summary - Emergency Services

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 51,679 | \$ 149,702 | \$ 316,354 | \$ 128,697 | \$ 128,697 | \$ 128,697 |
| Miscellaneous | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 |
| General Appropriation | 216,557 | 166,677 | 332,520 | 256,846 | 184,701 | 184,701 |
| Total | \$ 300,736 | \$ 348,879 | \$ 681,374 | \$ 418,043 | \$ 345,898 | \$ 345,898 |
| Expenditures | | | | | | |
| Personnel | \$ 122,592 | \$ 152,171 | \$ 166,127 | \$ 178,016 | \$ 151,521 | \$ 151,521 |
| Operating | 123,094 | 159,145 | 513,997 | 180,027 | 163,627 | 163,627 |
| Capital | 55,050 | 37,563 | 1,250 | 60,000 | 30,750 | 30,750 |
| Total | \$ 300,736 | \$ 348,879 | \$ 681,374 | \$ 418,043 | \$ 345,898 | \$ 345,898 |

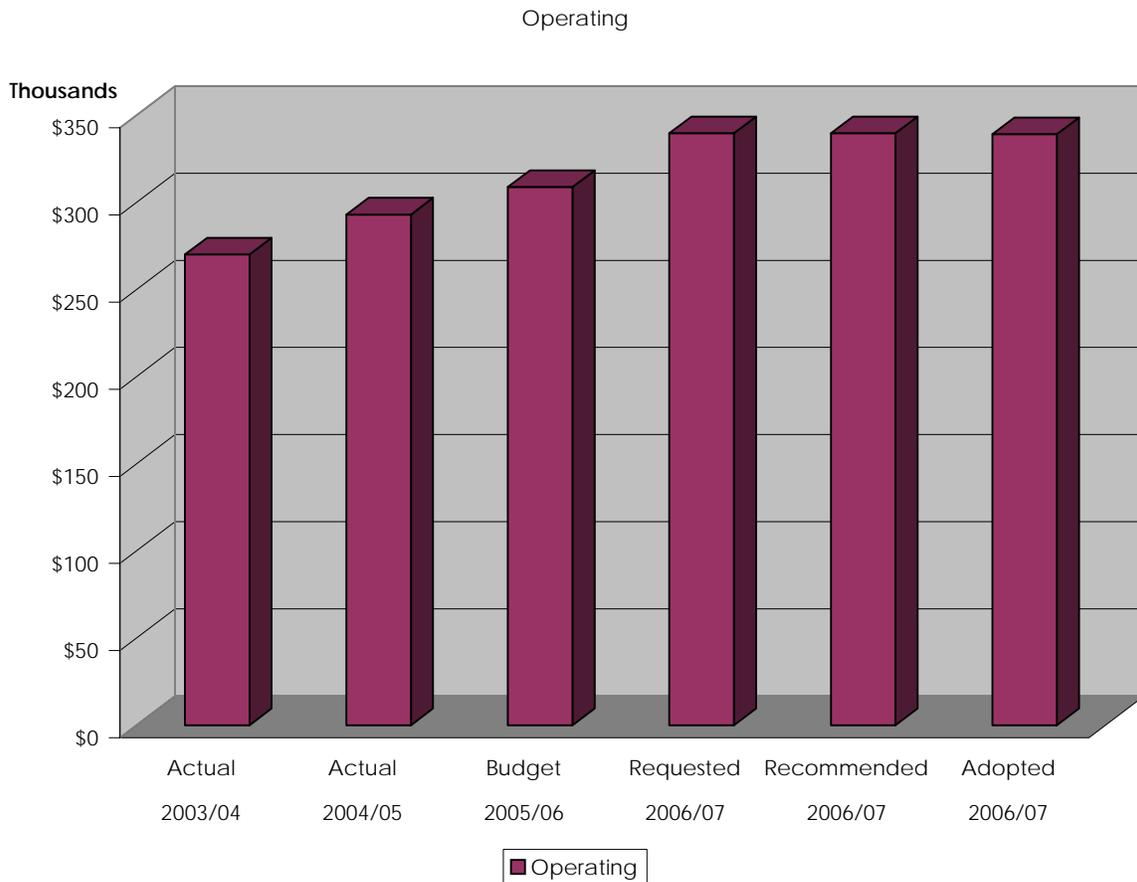


Budget Summary - Fire Marshal

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Sales and Services | \$ - | \$ 89 | \$ 1,500 | \$ - | \$ - | \$ - |
| Transfers | - | 70,110 | 68,052 | 117,358 | 145,540 | 145,540 |
| General Appropriation | - | (30,410) | (1,500) | 93,225 | 43,500 | 43,500 |
| Total | \$ - | \$ 39,789 | \$ 68,052 | \$ 210,583 | \$ 189,040 | \$ 189,040 |
| Expenditures | | | | | | |
| Personnel | \$ - | \$ 25,402 | \$ 51,492 | \$ 97,348 | \$ 115,430 | \$ 115,430 |
| Operating | - | 6,666 | 16,560 | 75,435 | 42,110 | 42,110 |
| Capital | - | 7,721 | - | 37,800 | 31,500 | 31,500 |
| Total | \$ - | \$ 39,789 | \$ 68,052 | \$ 210,583 | \$ 189,040 | \$ 189,040 |



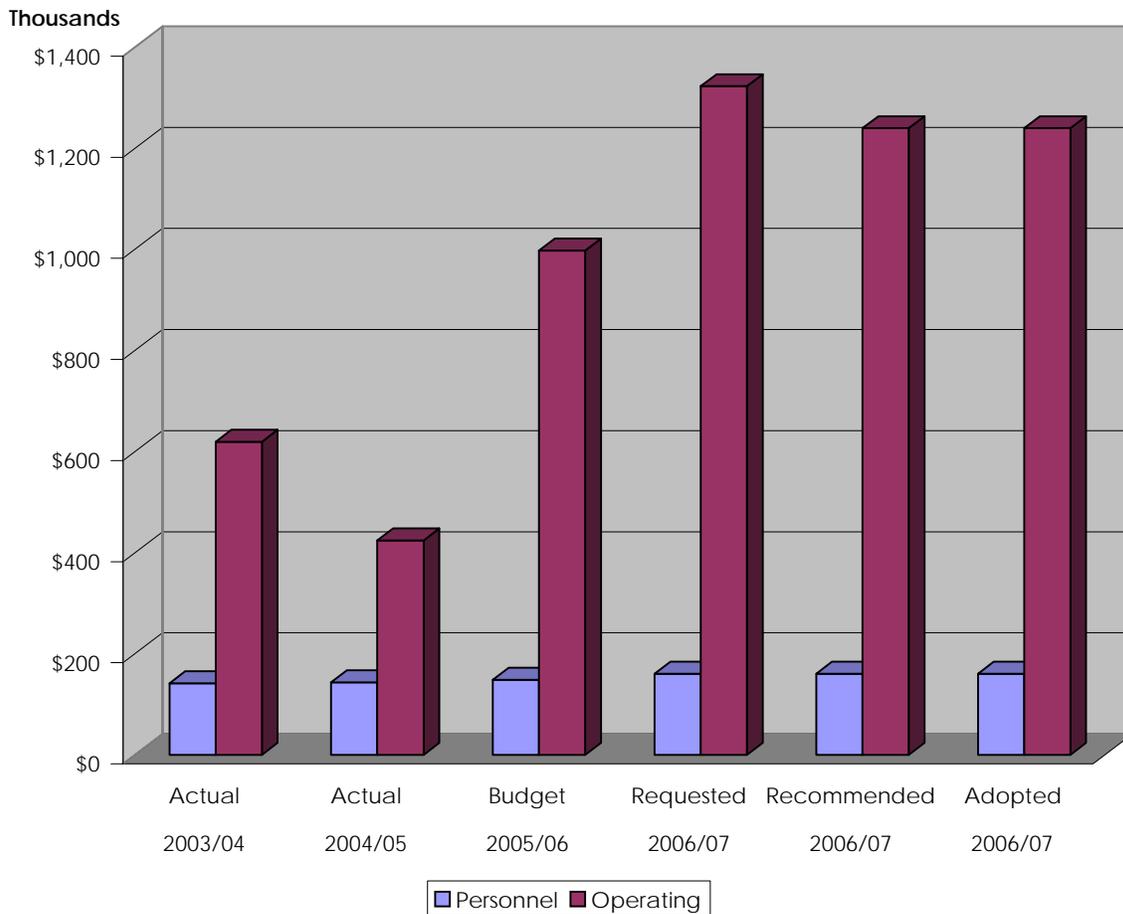
| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 270,145 | \$ 293,018 | \$ 308,820 | \$ 339,700 | \$ 339,700 | \$ 339,189 |
| Total | \$ 270,145 | \$ 293,018 | \$ 308,820 | \$ 339,700 | \$ 339,700 | \$ 339,189 |
| Expenditures | | | | | | |
| Operating | \$ 270,145 | \$ 293,018 | \$ 308,820 | \$ 339,700 | \$ 339,700 | \$ 339,189 |
| Total | \$ 270,145 | \$ 293,018 | \$ 308,820 | \$ 339,700 | \$ 339,700 | \$ 339,189 |



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Budget Summary - Economic Development

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|---------------------|----------------------|------------------------|---------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 761,141 | \$ 568,130 | \$ 1,146,251 | \$ 1,483,472 | \$ 1,400,461 | \$ 1,400,461 |
| Total | \$ 761,141 | \$ 568,130 | \$ 1,146,251 | \$ 1,483,472 | \$ 1,400,461 | \$ 1,400,461 |
| Expenditures | | | | | | |
| Personnel | \$ 141,672 | \$ 143,706 | \$ 148,501 | \$ 160,617 | \$ 160,617 | \$ 160,617 |
| Operating | 619,469 | 424,424 | 997,750 | 1,322,855 | 1,239,844 | 1,239,844 |
| Total | \$ 761,141 | \$ 568,130 | \$ 1,146,251 | \$ 1,483,472 | \$ 1,400,461 | \$ 1,400,461 |



4-H Youth Development Program

Mission Statement

The mission of the 4-H Youth Development Program in Lee County is to develop a variety of life skills in young people which enable them to become responsible, productive citizens.

Goal 1

To increase diverse community stakeholder involvement in the 4-H Youth Development Program Advisory Council

Objectives

→ To expand the diversity of the 4-H advisory council by having at least 40% minority representation.

To implement two (2) new programs recommended by the advisory council.

Measures

→ Percentage of minority representation of the 4-H advisory council

Number of new programs implemented

Goal 2

For club leaders to successfully lead club meetings and activities with limited guidance from the 4-H agent.

Objectives

→ To provide training for 80% of existing volunteer leaders twice a year on club maintenance, life skill development, and the project book and presentation program.

To establish and train two (2) new leaders for two (2) new community clubs.

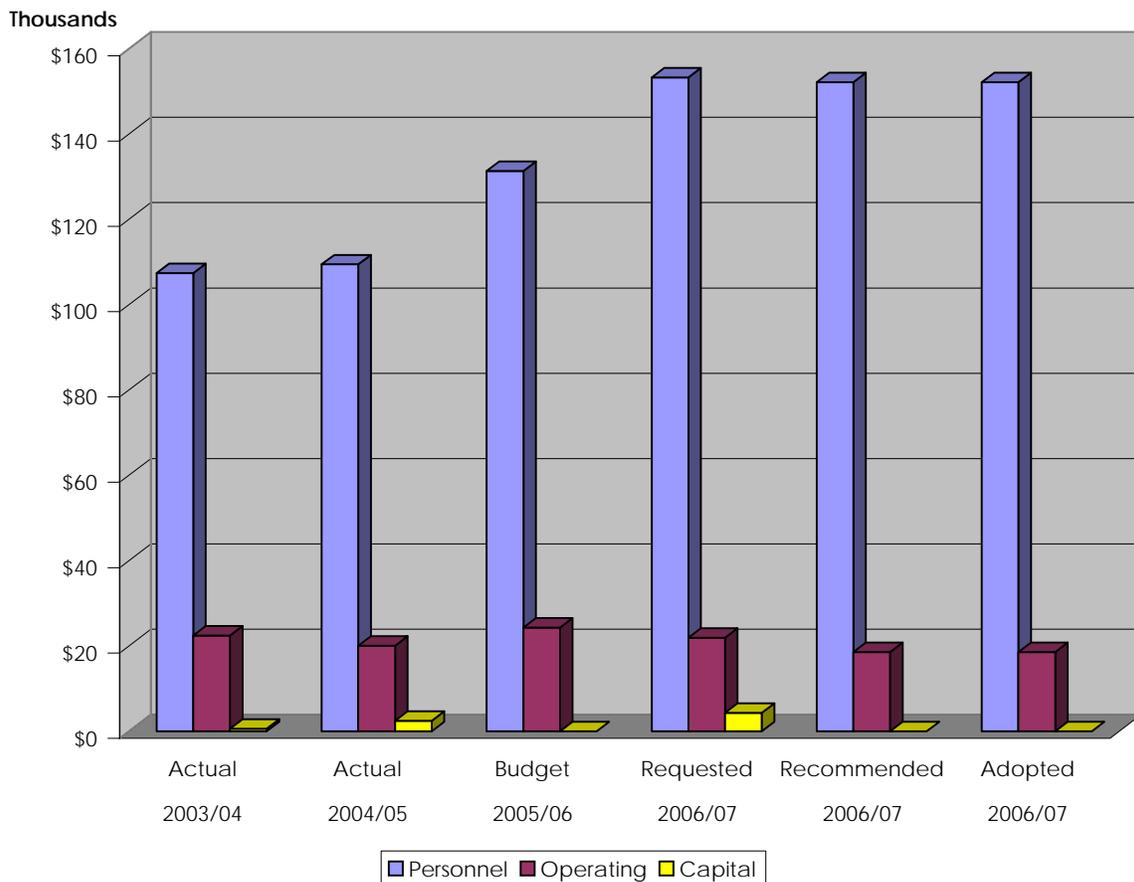
Measures

→ Percentage of existing volunteer leaders trained twice within the fiscal year

Number of new trained leaders and new community clubs established

Budget Summary - Extension

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Miscellaneous | \$ 3,826 | \$ 3,060 | \$ 3,000 | \$ 4,494 | \$ 4,494 | \$ 4,494 |
| General Appropriation | 126,513 | 128,862 | 152,600 | 174,990 | 166,184 | 166,184 |
| Total | \$ 130,339 | \$ 131,922 | \$ 155,600 | \$ 179,484 | \$ 170,678 | \$ 170,678 |
| Expenditures | | | | | | |
| Personnel | \$ 107,349 | \$ 109,419 | \$ 131,299 | \$ 153,222 | \$ 152,146 | \$ 152,146 |
| Operating | 22,422 | 20,067 | 24,301 | 21,937 | 18,532 | 18,532 |
| Capital | 569 | 2,436 | - | 4,325 | - | - |
| Total | \$ 130,339 | \$ 131,922 | \$ 155,600 | \$ 179,484 | \$ 170,678 | \$ 170,678 |



Mission Statement

The mission of the Lee Soil & Water Conservation District is to ensure a quality urban and rural environment through protection, restoration, and improvements of our soil, water, and related resources.

Goal 1

To increase visibility and knowledge of natural resource technical assistance, in order to provide availability of resources to the public.

Objectives

To increase requests for technical assistance by 10%.

To increase public presentations by 10%.

Measures

Increase/decrease in percentage of technical assistance requests

Increase/decrease in percentage of public presentations

Goal 2

To promote and increase the use and availability of our federal and state cost-share programs.

Objectives

To increase program sign-up applications by 10%.

To obtain 90% of onsite evaluation of application requests within 8 working days.

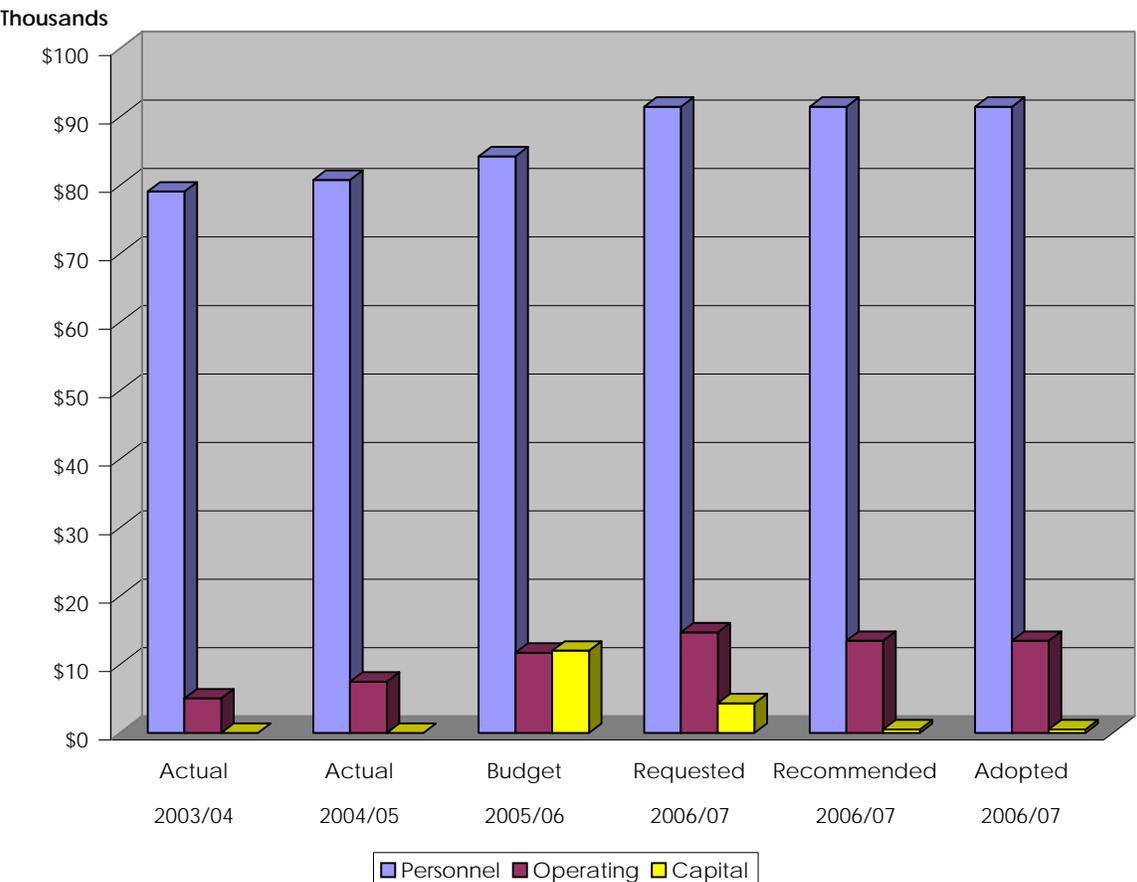
Measures

Increase/decrease in percentage of program sign-up applications

Percentage of onsite evaluation application requests obtained within 8 working days

Budget Summary - Conservation

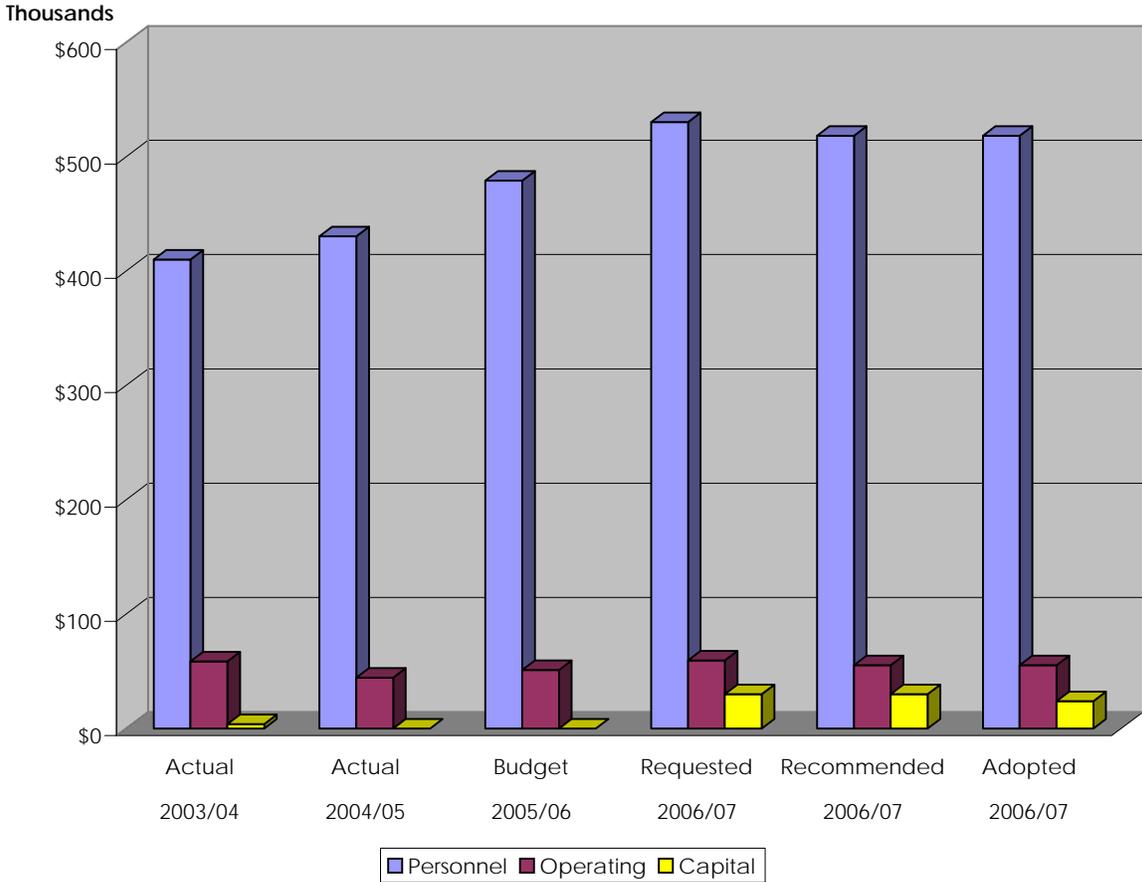
| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 84,102 | \$ 88,240 | \$ 107,885 | \$ 110,453 | \$ 105,403 | \$ 105,403 |
| Total | \$ 84,102 | \$ 88,240 | \$ 107,885 | \$ 110,453 | \$ 105,403 | \$ 105,403 |
| Expenditures | | | | | | |
| Personnel | \$ 79,075 | \$ 80,773 | \$ 84,206 | \$ 91,463 | \$ 91,463 | \$ 91,463 |
| Operating | 5,027 | 7,467 | 11,679 | 14,690 | 13,440 | 13,440 |
| Capital | - | - | 12,000 | 4,300 | 500 | 500 |
| Total | \$ 84,102 | \$ 88,240 | \$ 107,885 | \$ 110,453 | \$ 105,403 | \$ 105,403 |



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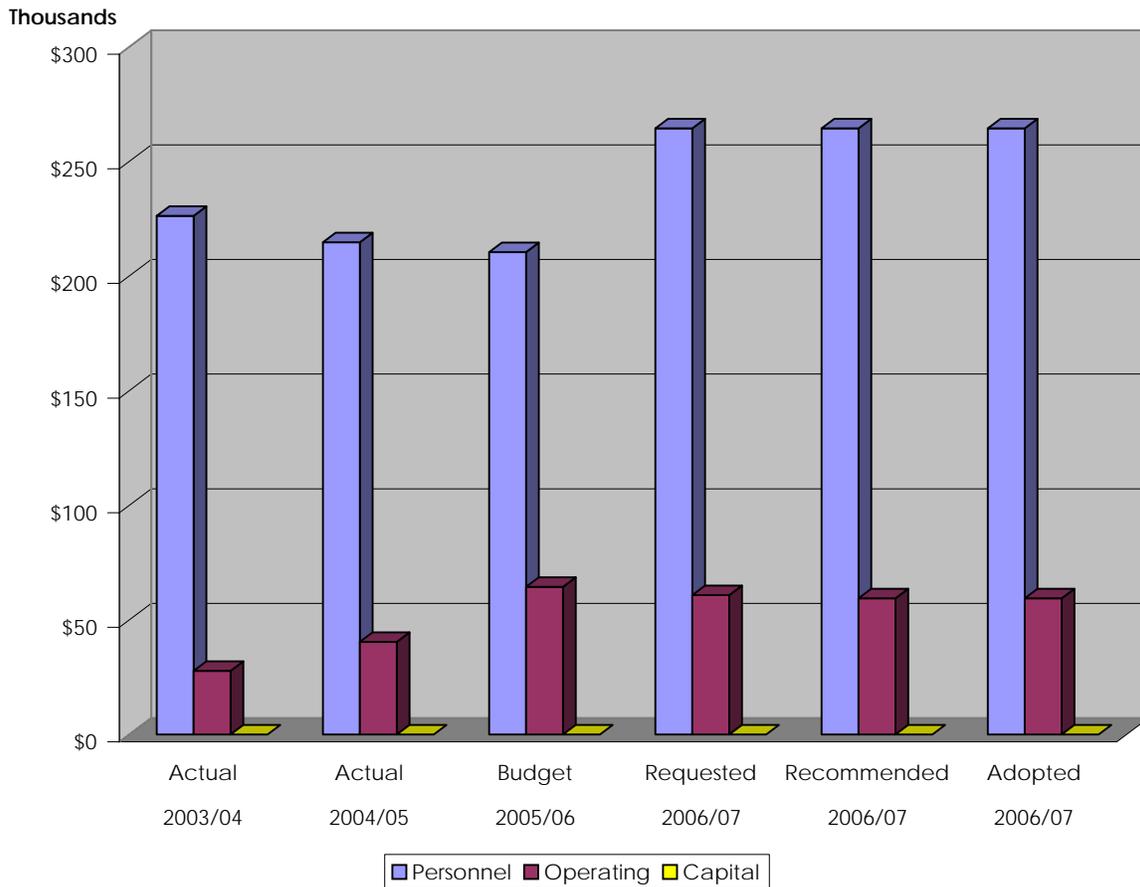
Budget Summary - Health - General

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 28,960 | \$ 24,422 | \$ 25,960 | \$ 25,960 | \$ 25,960 | \$ 25,960 |
| Sales and Services | 294 | 448 | 836 | 583 | 583 | 583 |
| General Appropriation | 443,620 | 450,279 | 503,669 | 593,432 | 577,267 | 571,267 |
| Total | \$ 472,874 | \$ 475,149 | \$ 530,465 | \$ 619,975 | \$ 603,810 | \$ 597,810 |
| Expenditures | | | | | | |
| Personnel | \$ 410,264 | \$ 430,536 | \$ 479,267 | \$ 530,326 | \$ 518,498 | \$ 518,498 |
| Operating | 58,819 | 44,613 | 51,198 | 59,649 | 55,312 | 55,312 |
| Capital | 3,791 | - | - | 30,000 | 30,000 | 24,000 |
| Total | \$ 472,874 | \$ 475,149 | \$ 530,465 | \$ 619,975 | \$ 603,810 | \$ 597,810 |



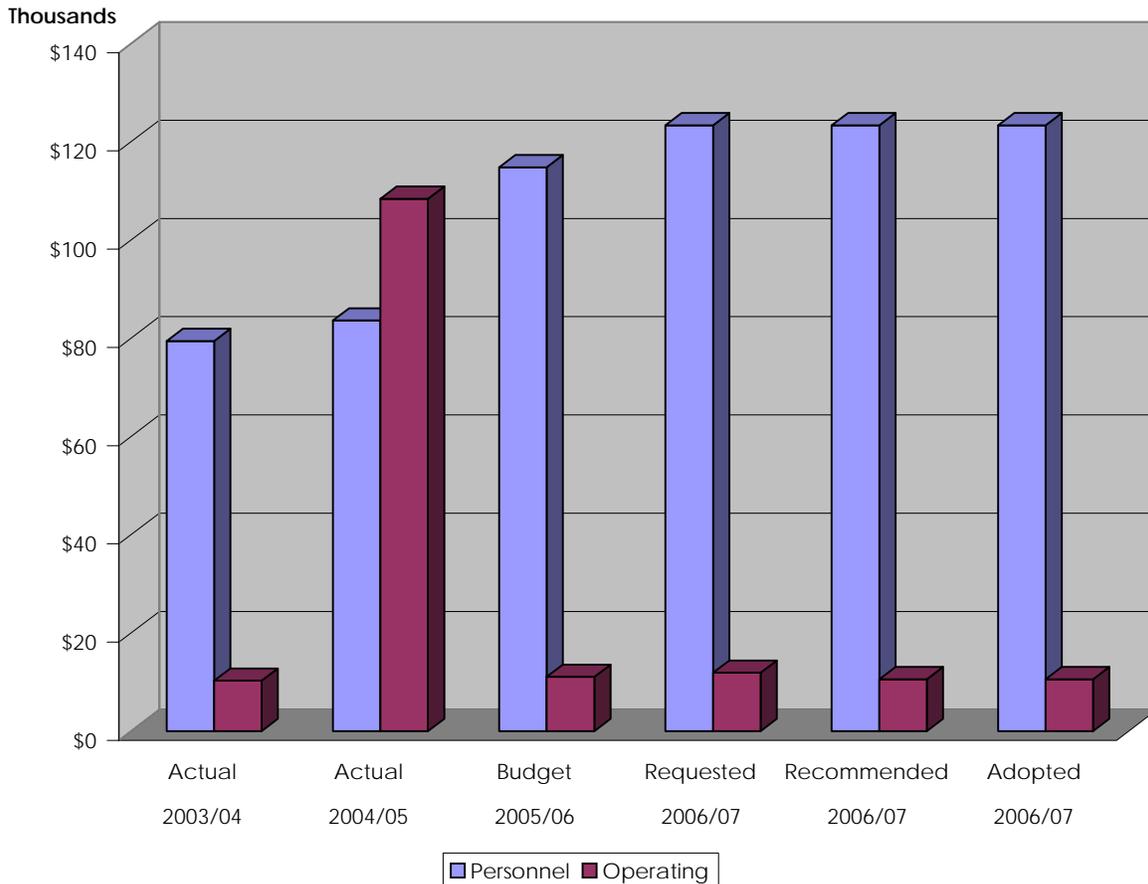
Budget Summary - Health - Maternal Health

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 62,182 | \$ 38,891 | \$ 36,203 | \$ 41,203 | \$ 41,203 | \$ 41,203 |
| Sales and Services | 97,897 | 165,983 | 188,222 | 84,967 | 84,967 | 84,967 |
| General Appropriation | 94,132 | 50,379 | 50,591 | 199,256 | 197,806 | 197,806 |
| Total | \$ 254,211 | \$ 255,253 | \$ 275,016 | \$ 325,426 | \$ 323,976 | \$ 323,976 |
| Expenditures | | | | | | |
| Personnel | \$ 226,408 | \$ 214,796 | \$ 210,524 | \$ 264,506 | \$ 264,506 | \$ 264,506 |
| Operating | \$ 27,803 | \$ 40,457 | \$ 64,492 | \$ 60,920 | \$ 59,470 | \$ 59,470 |
| Capital | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total | \$ 254,211 | \$ 255,253 | \$ 275,016 | \$ 325,426 | \$ 323,976 | \$ 323,976 |



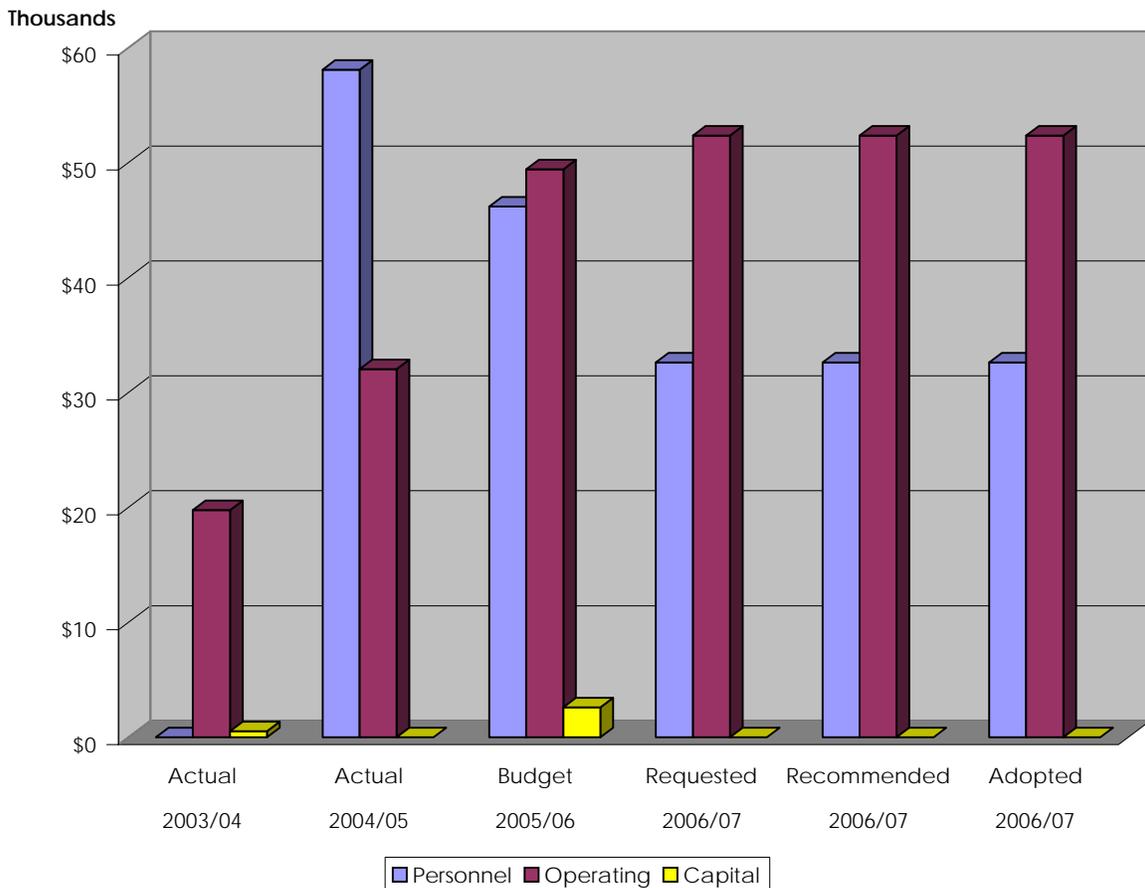
Budget Summary - Health - Child Health

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 38,859 | \$ 99,170 | \$ 16,914 | \$ 21,914 | \$ 21,914 | \$ 21,914 |
| Sales and Services | 13,712 | 50,905 | 35,734 | 17,142 | 17,142 | 17,142 |
| General Appropriation | 37,158 | 41,895 | 73,212 | 96,192 | 94,892 | 94,892 |
| Total | \$ 89,729 | \$ 191,970 | \$ 125,860 | \$ 135,248 | \$ 133,948 | \$ 133,948 |
| Expenditures | | | | | | |
| Personnel | \$ 79,433 | \$ 83,603 | \$ 114,798 | \$ 123,359 | \$ 123,359 | \$ 123,359 |
| Operating | 10,297 | 108,367 | 11,062 | 11,889 | 10,589 | 10,589 |
| Capital | - | - | - | - | - | - |
| Total | \$ 89,729 | \$ 191,970 | \$ 125,860 | \$ 135,248 | \$ 133,948 | \$ 133,948 |



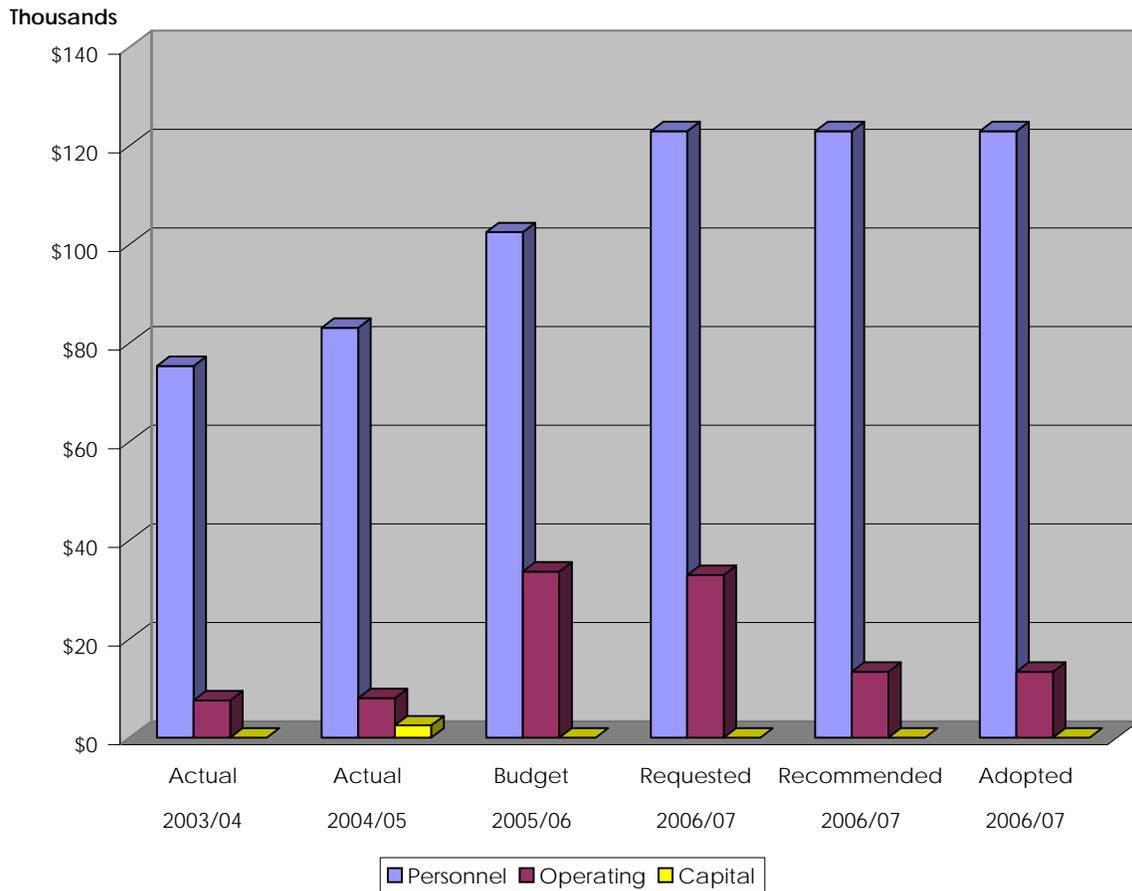
Budget Summary - Health - Primary Care

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ - | \$ 20,000 | \$ - | \$ - | \$ - | \$ - |
| Sales and Services | 1,889 | 22,903 | 84,118 | 35,000 | 35,000 | 35,000 |
| Miscellaneous | 65,115 | - | 20,000 | 50,000 | 50,000 | 50,000 |
| General Appropriation | (46,687) | 47,230 | (5,852) | - | - | - |
| Total | \$ 20,318 | \$ 90,133 | \$ 98,266 | \$ 85,000 | \$ 85,000 | \$ 85,000 |
| Expenditures | | | | | | |
| Personnel | \$ - | \$ 58,096 | \$ 46,212 | \$ 32,630 | \$ 32,630 | \$ 32,630 |
| Operating | 19,772 | 32,037 | 49,438 | 52,370 | 52,370 | 52,370 |
| Capital | 545 | - | 2,616 | - | - | - |
| Total | \$ 20,318 | \$ 90,133 | \$ 98,266 | \$ 85,000 | \$ 85,000 | \$ 85,000 |



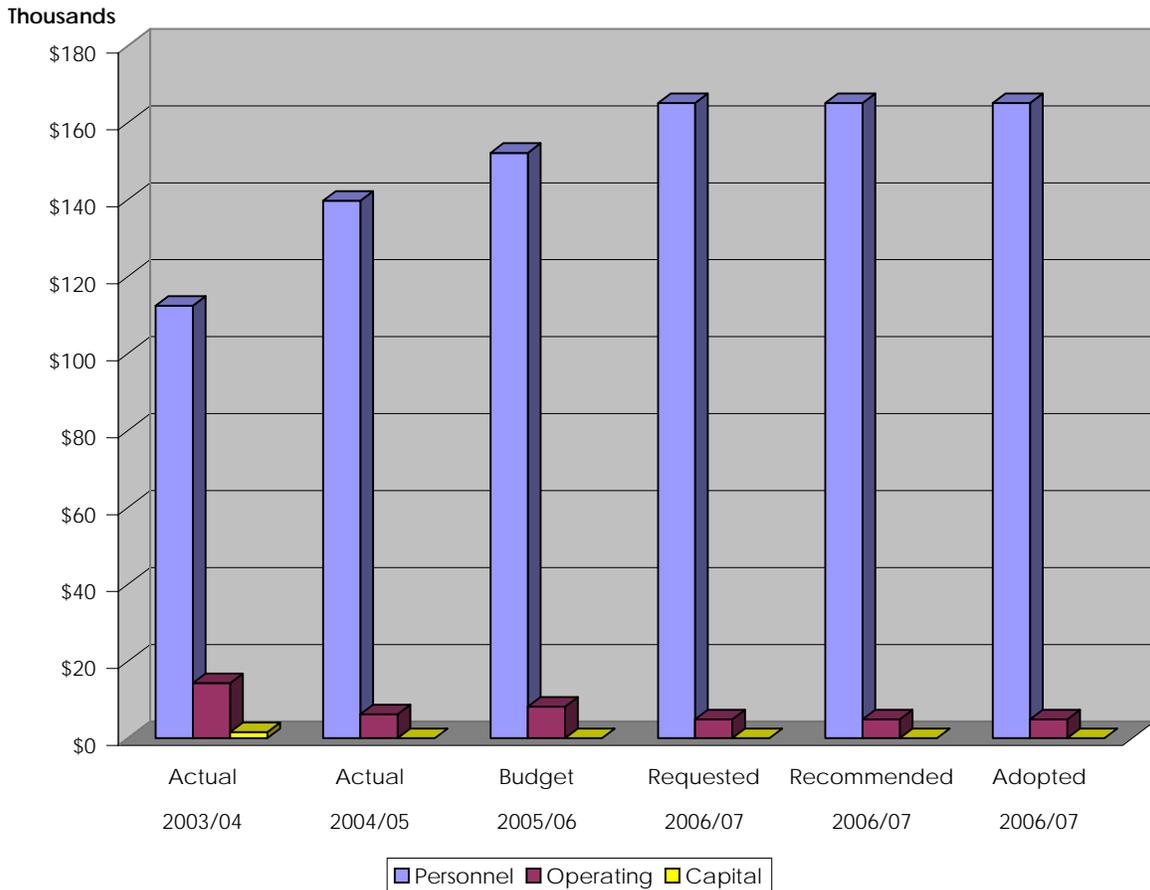
Budget Summary - Health - Promotion

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 59,242 | \$ 41,009 | \$ 40,509 | \$ 46,509 | \$ 46,509 | \$ 46,509 |
| Sales and Services | 1,008 | 9,517 | 2,814 | 2,775 | 2,775 | 2,775 |
| General Appropriation | 22,668 | 43,091 | 92,862 | 106,652 | 87,038 | 87,038 |
| Total | \$ 82,918 | \$ 93,617 | \$ 136,185 | \$ 155,936 | \$ 136,322 | \$ 136,322 |
| Expenditures | | | | | | |
| Personnel | \$ 75,360 | \$ 83,092 | \$ 102,480 | \$ 122,956 | \$ 122,956 | \$ 122,956 |
| Operating | 7,559 | 8,025 | 33,705 | 32,980 | 13,366 | 13,366 |
| Capital | - | 2,500 | - | - | - | - |
| Total | \$ 82,918 | \$ 93,617 | \$ 136,185 | \$ 155,936 | \$ 136,322 | \$ 136,322 |



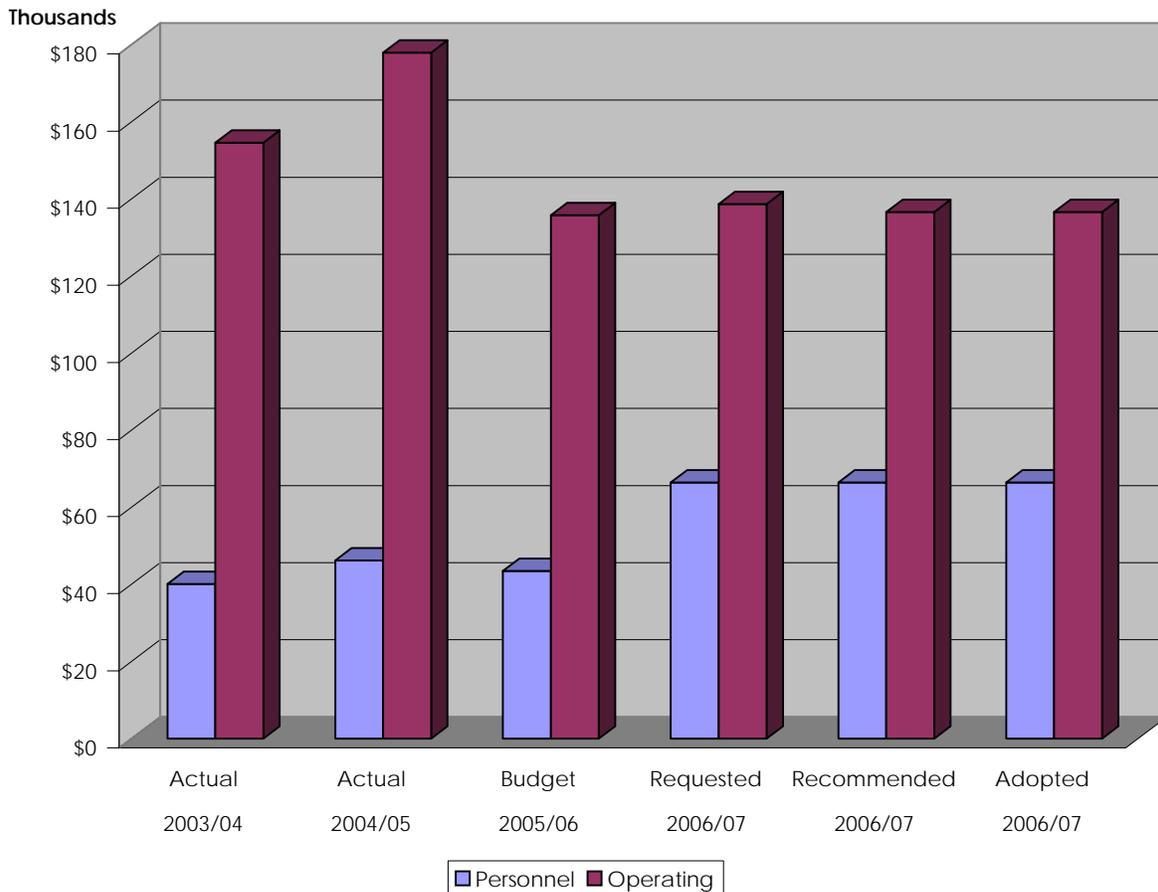
Budget Summary - Health - WIC - CS

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 128,357 | \$ 145,907 | \$ 160,352 | \$ 170,000 | \$ 170,000 | \$ 170,000 |
| General Appropriation | - | - | - | - | - | - |
| Total | \$ 128,357 | \$ 145,907 | \$ 160,352 | \$ 170,000 | \$ 170,000 | \$ 170,000 |
| Expenditures | | | | | | |
| Personnel | \$ 112,406 | \$ 139,684 | \$ 152,149 | \$ 165,095 | \$ 165,095 | \$ 165,095 |
| Operating | 14,340 | 6,224 | 8,203 | 4,905 | 4,905 | 4,905 |
| Capital | 1,611 | - | - | - | - | - |
| Total | \$ 128,357 | \$ 145,907 | \$ 160,352 | \$ 170,000 | \$ 170,000 | \$ 170,000 |



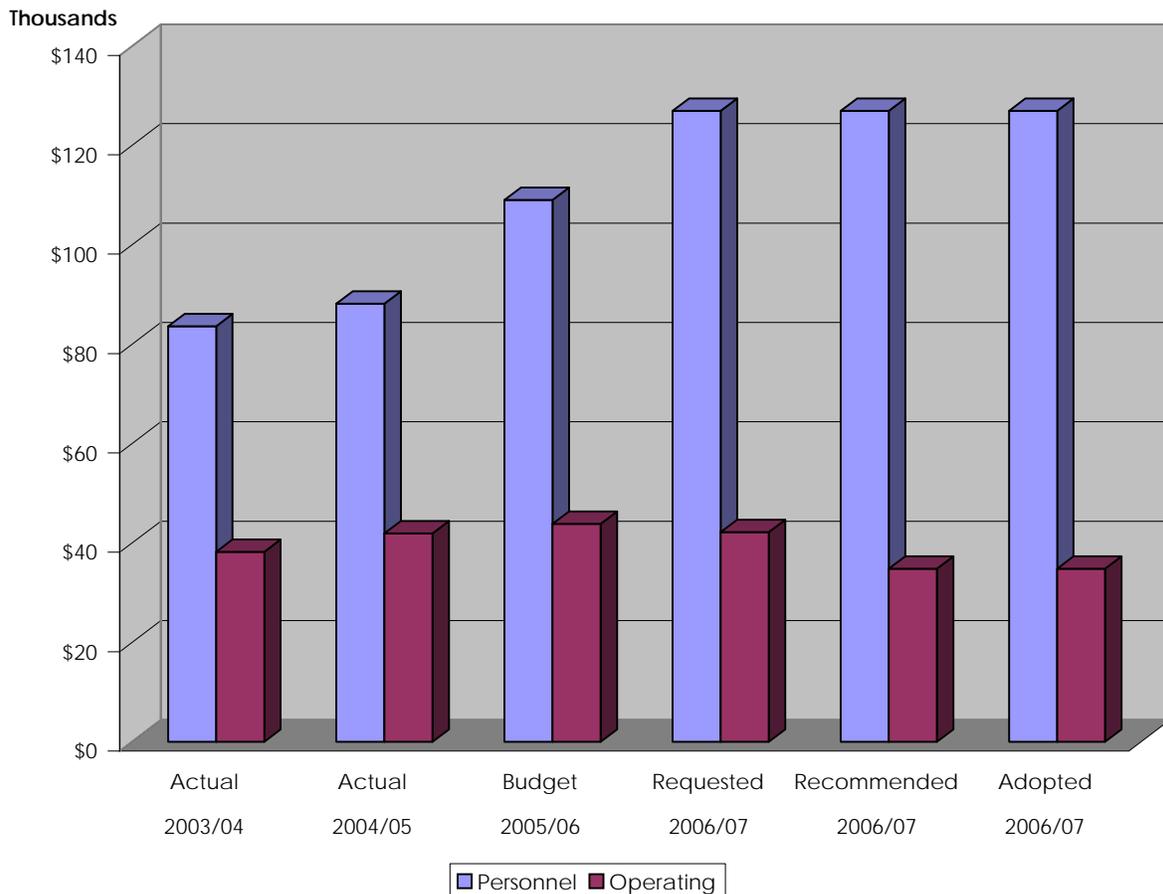
Budget Summary - Health - Jail Health

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Sales and Services | \$ 2,853 | \$ 1,796 | \$ 1,000 | \$ 2,036 | \$ 2,036 | \$ 2,036 |
| General Appropriation | 191,832 | 222,296 | 178,266 | 203,108 | 201,058 | 201,058 |
| Total | \$ 194,685 | \$ 224,092 | \$ 179,266 | \$ 205,144 | \$ 203,094 | \$ 203,094 |
| Expenditures | | | | | | |
| Personnel | \$ 40,074 | \$ 46,176 | \$ 43,470 | \$ 66,462 | \$ 66,462 | \$ 66,462 |
| Operating | 154,611 | 177,916 | 135,796 | 138,682 | 136,632 | 136,632 |
| Capital | - | - | - | - | - | - |
| Total | \$ 194,685 | \$ 224,092 | \$ 179,266 | \$ 205,144 | \$ 203,094 | \$ 203,094 |



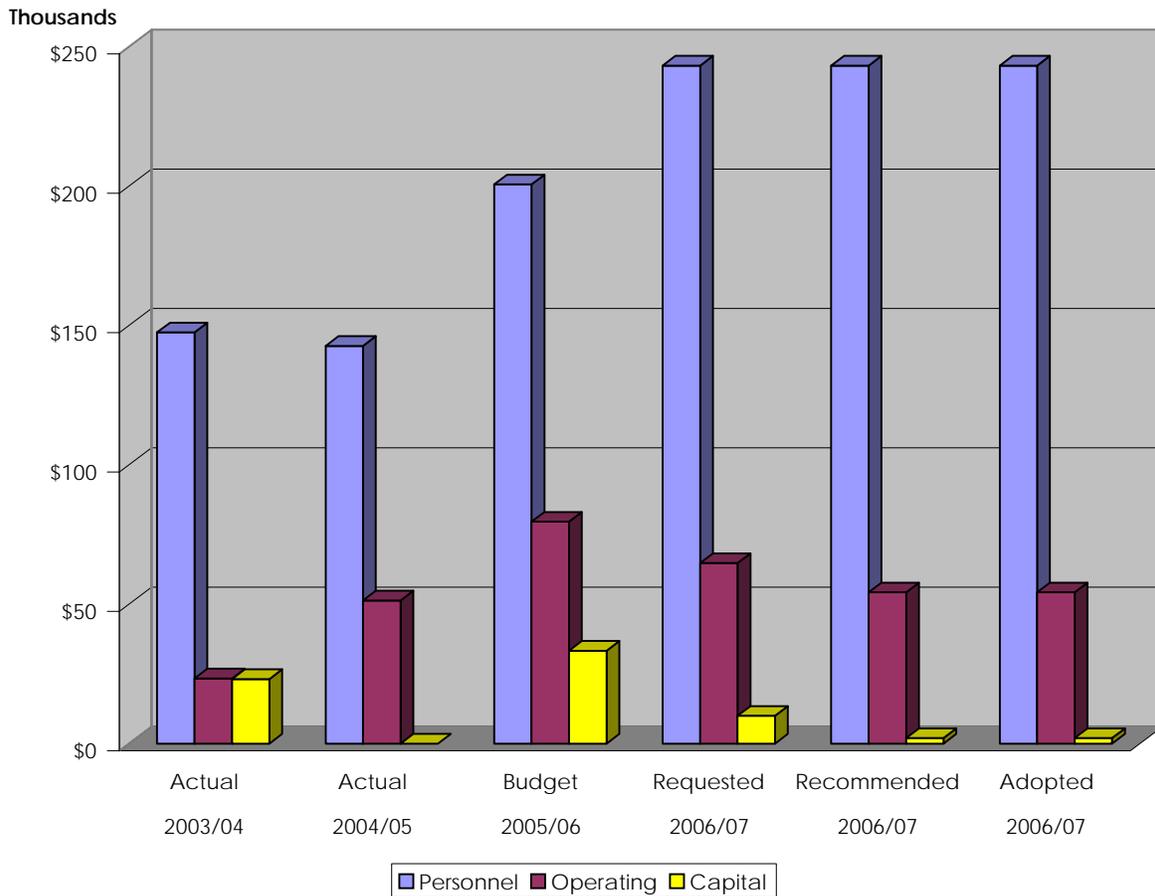
Budget Summary - Health - Family Planning

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 127,590 | \$ 120,064 | \$ 67,607 | \$ 78,041 | \$ 78,041 | \$ 78,041 |
| Sales and Services | 25,294 | 57,313 | 51,580 | 41,357 | 41,357 | 41,357 |
| General Appropriation | (31,039) | (47,339) | 33,690 | 49,735 | 42,415 | 42,415 |
| Total | \$ 121,845 | \$ 130,038 | \$ 152,877 | \$ 169,133 | \$ 161,813 | \$ 161,813 |
| Expenditures | | | | | | |
| Personnel | \$ 83,616 | \$ 88,126 | \$ 109,042 | \$ 126,970 | \$ 126,970 | \$ 126,970 |
| Operating | 38,228 | 41,912 | 43,835 | 42,163 | 34,843 | 34,843 |
| Capital | - | - | - | - | - | - |
| Total | \$ 121,845 | \$ 130,038 | \$ 152,877 | \$ 169,133 | \$ 161,813 | \$ 161,813 |



Budget Summary - Health - Animal Control

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Sales and Services | \$ 50,656 | \$ 54,030 | \$ 75,000 | \$ 54,594 | \$ 54,594 | \$ 54,594 |
| General Appropriation | 143,368 | 139,953 | 238,430 | 263,296 | 244,815 | 244,815 |
| Total | \$ 194,024 | \$ 193,983 | \$ 313,430 | \$ 317,890 | \$ 299,409 | \$ 299,409 |
| Expenditures | | | | | | |
| Personnel | \$ 147,464 | \$ 142,621 | \$ 200,520 | \$ 243,158 | \$ 243,158 | \$ 243,158 |
| Operating | 23,376 | 51,362 | 79,617 | 64,732 | 54,251 | 54,251 |
| Capital | 23,184 | - | 33,293 | 10,000 | 2,000 | 2,000 |
| Total | \$ 194,024 | \$ 193,983 | \$ 313,430 | \$ 317,890 | \$ 299,409 | \$ 299,409 |



Environmental Health Division

Mission Statement

The mission of Lee County Environmental Health is to safeguard life, promote human health and protect the environment.

Goal 1

To protect the public and make dining away from home in Lee County safer.

| | | |
|-------------------|--|--|
| Objectives | → To complete 100% of mandated inspections according to state law and rules. | To respond to 90% of retail food related complaints within two (2) working days. |
|-------------------|--|--|

| | | |
|-----------------|--|---|
| Measures | → Percentage of mandated inspections completed | Percentage of complaints responded to within two (2) working days |
|-----------------|--|---|

Goal 2

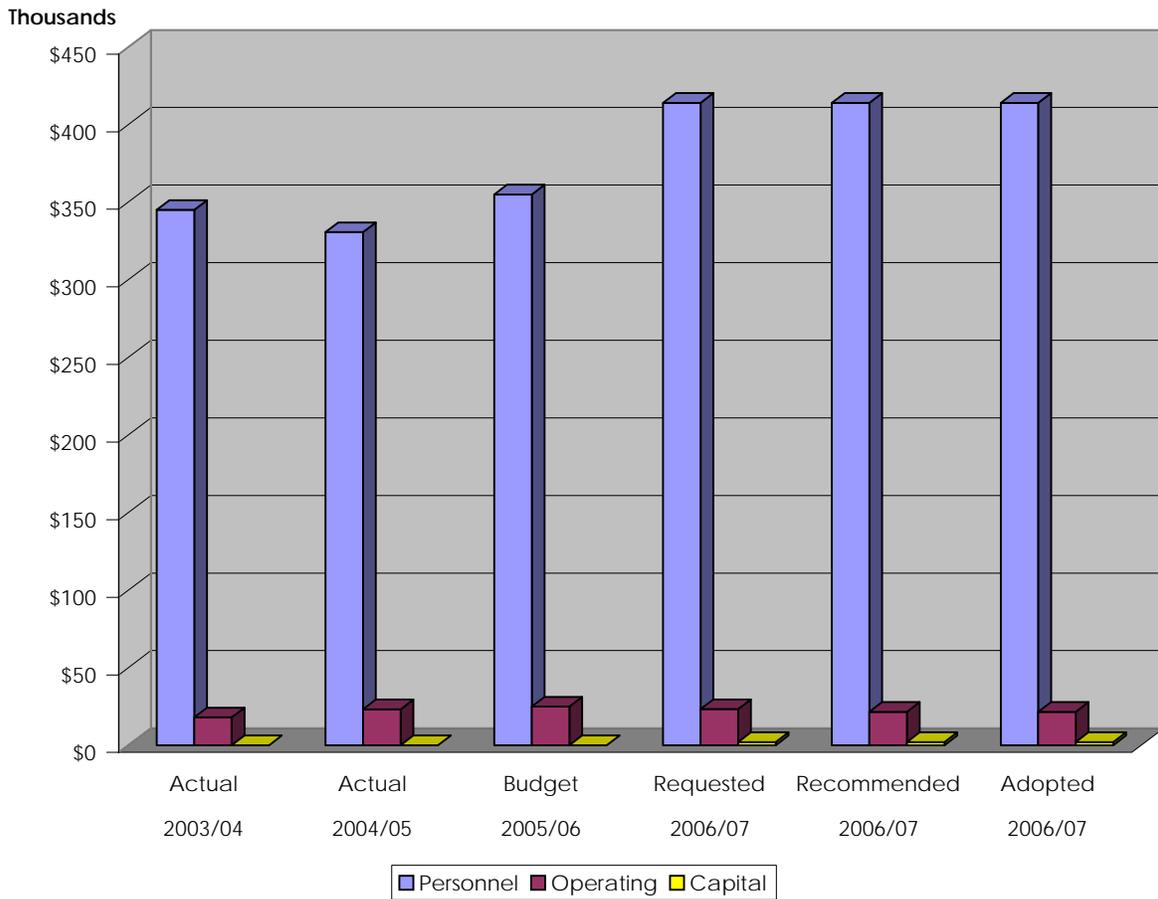
To protect public health and the environment, including ground water, from sewage and wastewater.

| | | |
|-------------------|---|---|
| Objectives | → To conduct first site visit on 95% of applications for new on-site wastewater disposal system within ten (10) working days. | To respond to 90% of on-site wastewater complaints within two (2) working days. |
|-------------------|---|---|

| | | |
|-----------------|--|---|
| Measures | → Percentage of first site visits conducted within ten (10) working days | Percentage of complaints responded to within two (2) working days |
|-----------------|--|---|

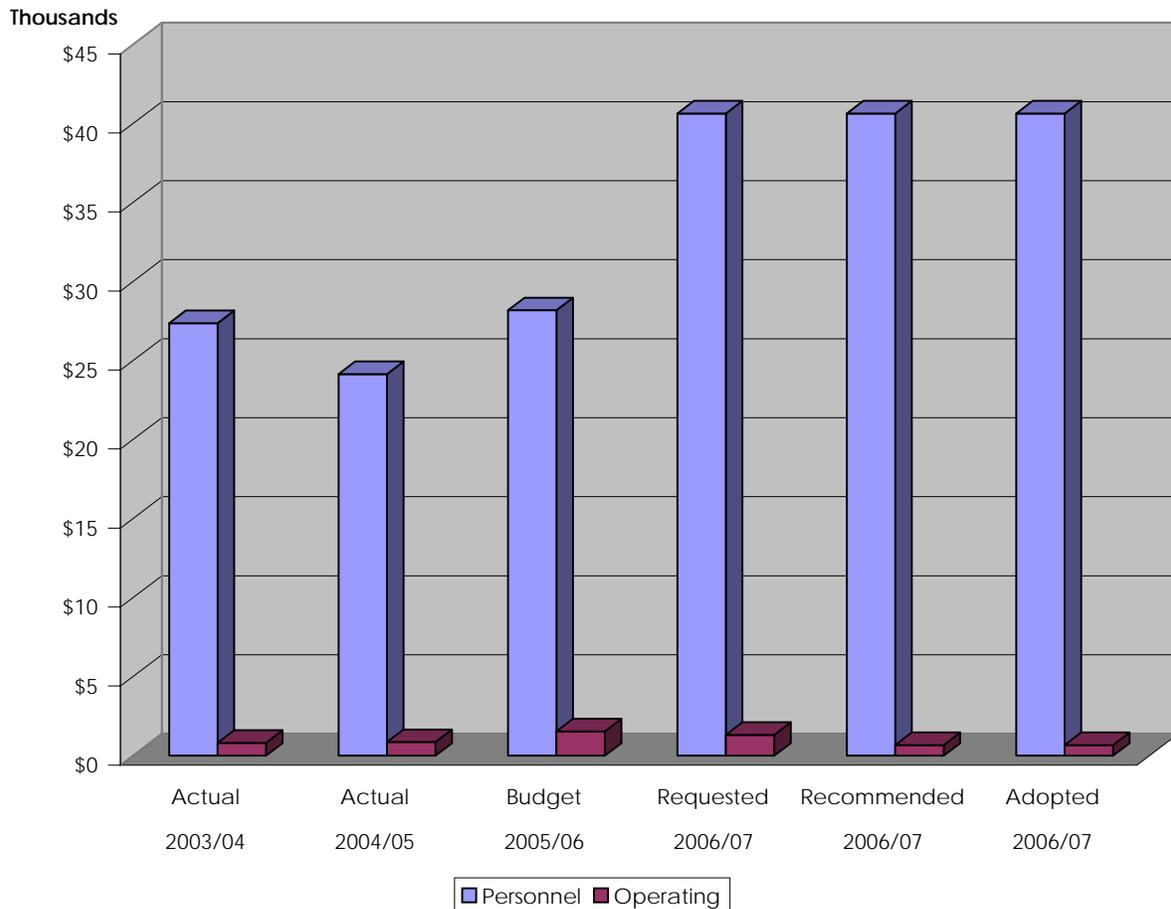
Budget Summary - Health - Environmental Health

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 11,312 | \$ 6,472 | \$ 6,392 | \$ 6,392 | \$ 6,392 | \$ 6,392 |
| Sales and Services | 62,160 | 67,818 | 58,616 | 82,040 | 82,040 | 82,040 |
| General Appropriation | 289,479 | 279,512 | 314,759 | 350,698 | 348,979 | 348,979 |
| Total | \$ 362,951 | \$ 353,802 | \$ 379,767 | \$ 439,130 | \$ 437,411 | \$ 437,411 |
| Expenditures | | | | | | |
| Personnel | \$ 344,980 | \$ 330,625 | \$ 354,917 | \$ 413,929 | \$ 413,929 | \$ 413,929 |
| Operating | 17,971 | 23,177 | 24,850 | 23,201 | 21,482 | 21,482 |
| Capital | - | - | - | 2,000 | 2,000 | 2,000 |
| Total | \$ 362,951 | \$ 353,802 | \$ 379,767 | \$ 439,130 | \$ 437,411 | \$ 437,411 |



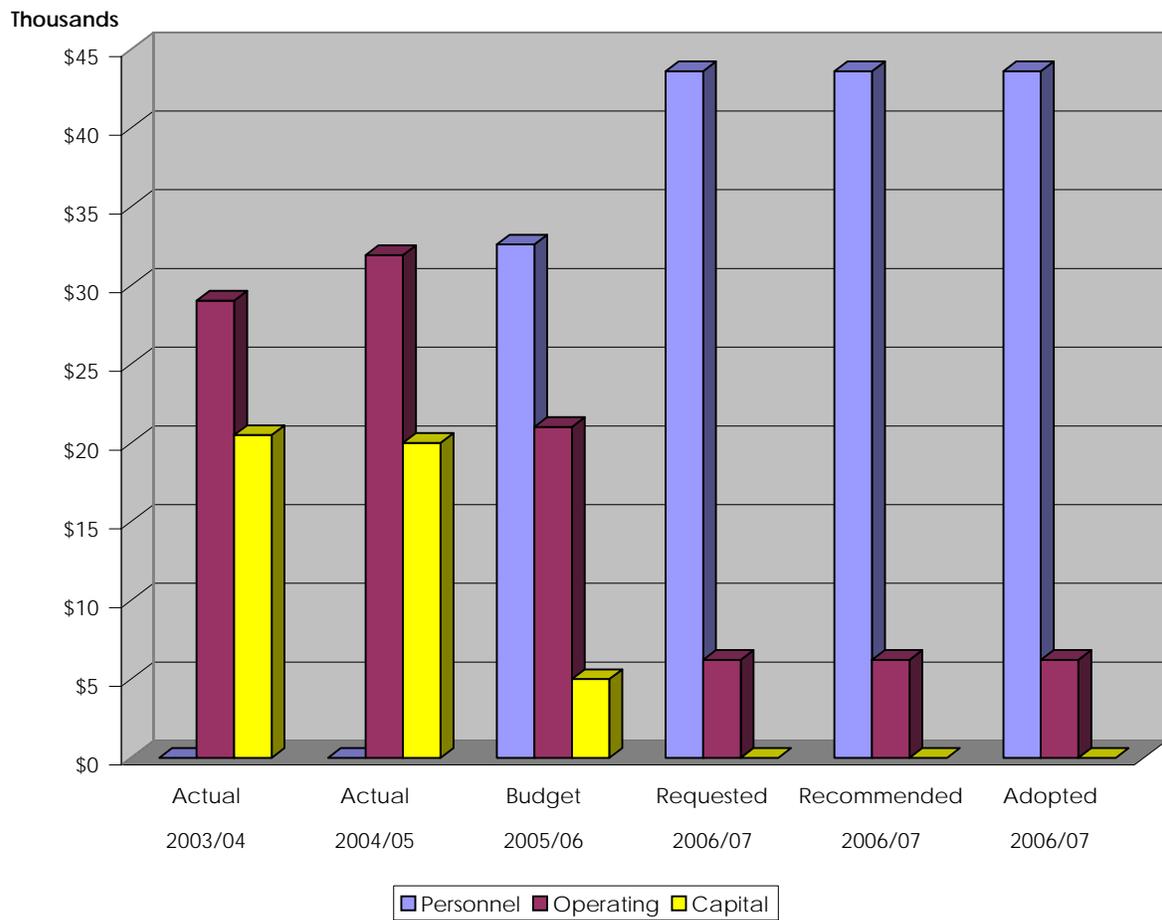
Budget Summary - Health - Aids Control

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 2,930 | \$ 500 | \$ 500 | \$ 500 | \$ 500 | \$ 500 |
| General Appropriation | 25,261 | 24,513 | 29,230 | 41,458 | 40,818 | 40,818 |
| Total | \$ 28,191 | \$ 25,013 | \$ 29,730 | \$ 41,958 | \$ 41,318 | \$ 41,318 |
| Expenditures | | | | | | |
| Personnel | \$ 27,376 | \$ 24,150 | \$ 28,192 | \$ 40,645 | \$ 40,645 | \$ 40,645 |
| Operating | 815 | 862 | 1,538 | 1,313 | 673 | 673 |
| Capital | - | - | - | - | - | - |
| Total | \$ 28,191 | \$ 25,013 | \$ 29,730 | \$ 41,958 | \$ 41,318 | \$ 41,318 |



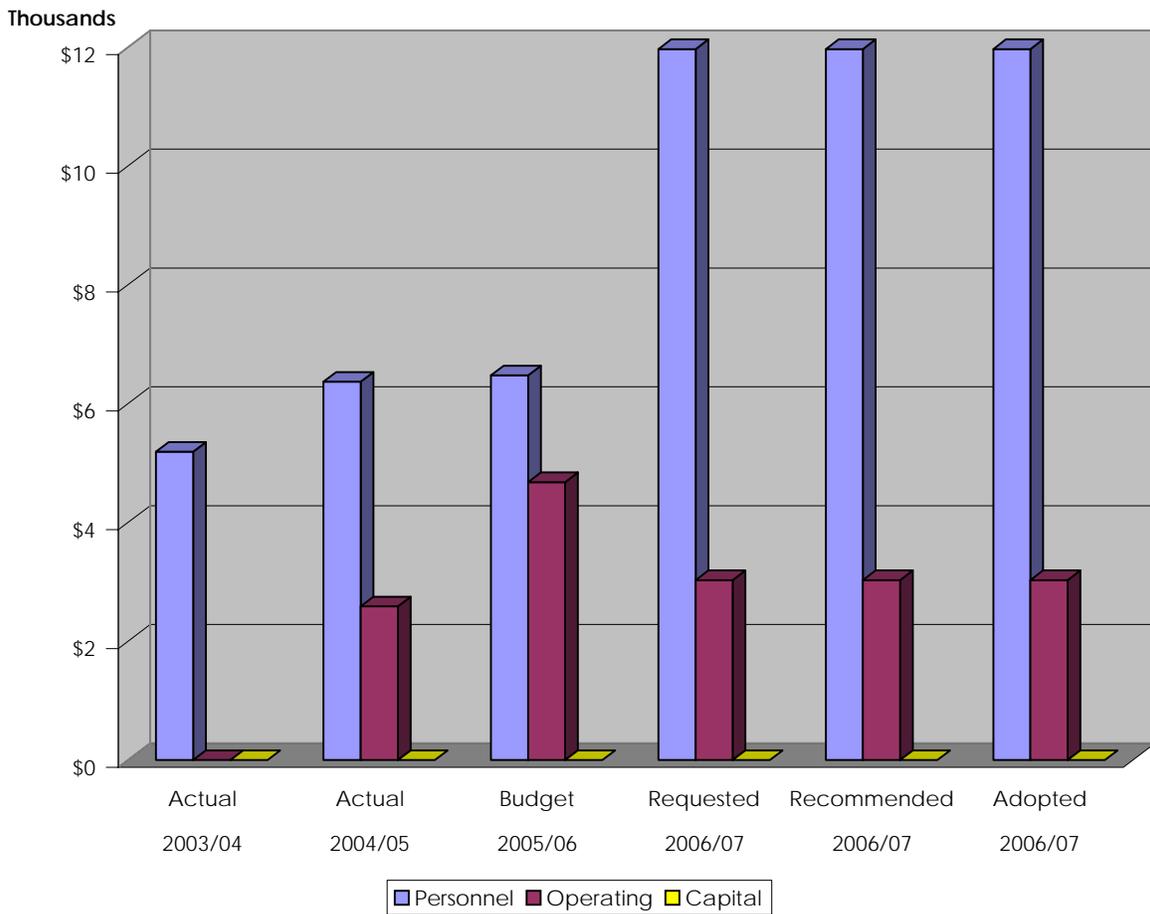
Budget Summary - Health - Bioterrorism

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 45,115 | \$ 57,012 | \$ 58,625 | \$ 49,831 | \$ 49,831 | \$ 49,831 |
| General Appropriation | 4,422 | (5,078) | - | - | - | - |
| Total | \$ 49,538 | \$ 51,934 | \$ 58,625 | \$ 49,831 | \$ 49,831 | \$ 49,831 |
| Expenditures | | | | | | |
| Personnel | \$ - | \$ - | \$ 32,605 | \$ 43,606 | \$ 43,606 | \$ 43,606 |
| Operating | 29,043 | 31,925 | 21,020 | 6,225 | 6,225 | 6,225 |
| Capital | 20,495 | 20,008 | 5,000 | - | - | - |
| Total | \$ 49,538 | \$ 51,934 | \$ 58,625 | \$ 49,831 | \$ 49,831 | \$ 49,831 |



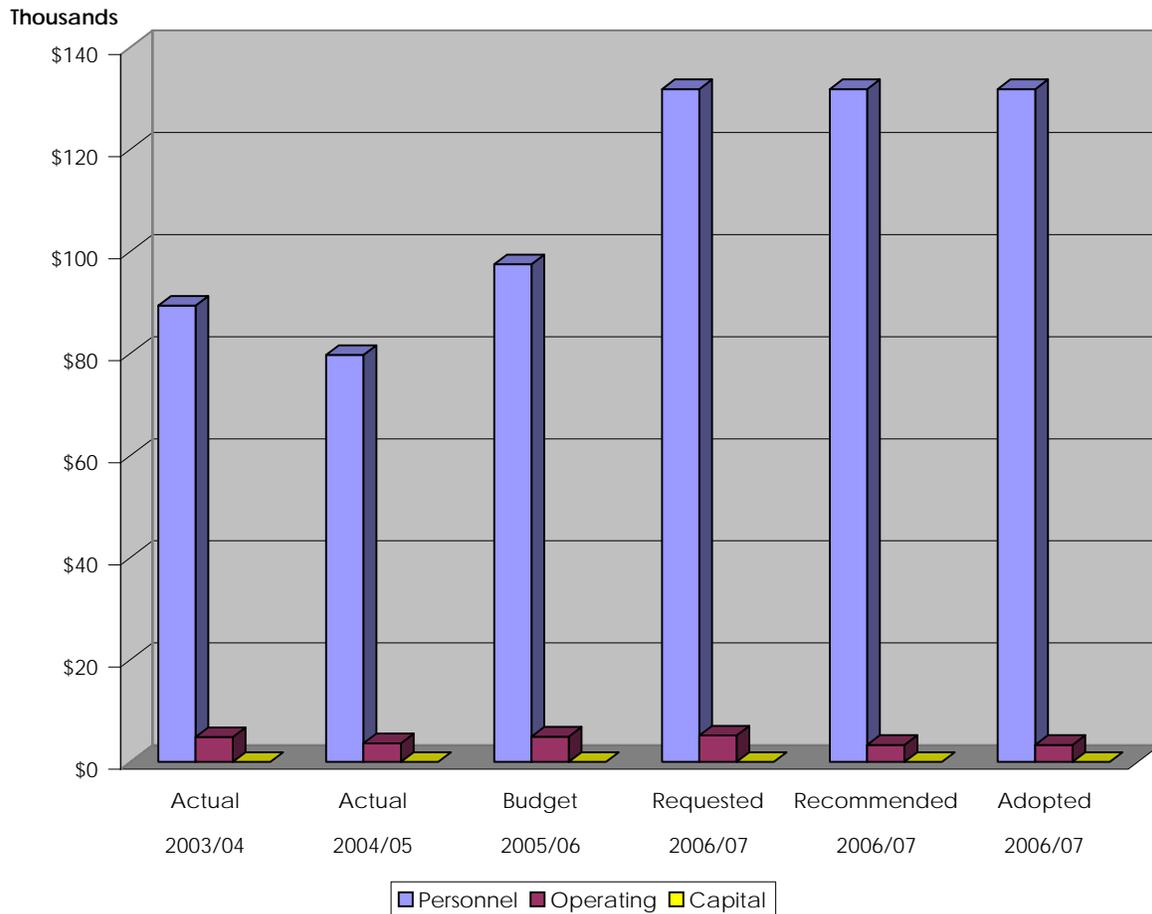
Budget Summary - Health - WIC - BF

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 5,191 | \$ 8,957 | \$ 11,158 | \$ 15,000 | \$ 15,000 | \$ 15,000 |
| General Appropriation | - | - | - | - | - | - |
| Total | \$ 5,191 | \$ 8,957 | \$ 11,158 | \$ 15,000 | \$ 15,000 | \$ 15,000 |
| Expenditures | | | | | | |
| Personnel | \$ 5,191 | \$ 6,368 | \$ 6,478 | \$ 11,970 | \$ 11,970 | \$ 11,970 |
| Operating | - | 2,589 | 4,680 | 3,030 | 3,030 | 3,030 |
| Capital | - | - | - | - | - | - |
| Total | \$ 5,191 | \$ 8,957 | \$ 11,158 | \$ 15,000 | \$ 15,000 | \$ 15,000 |



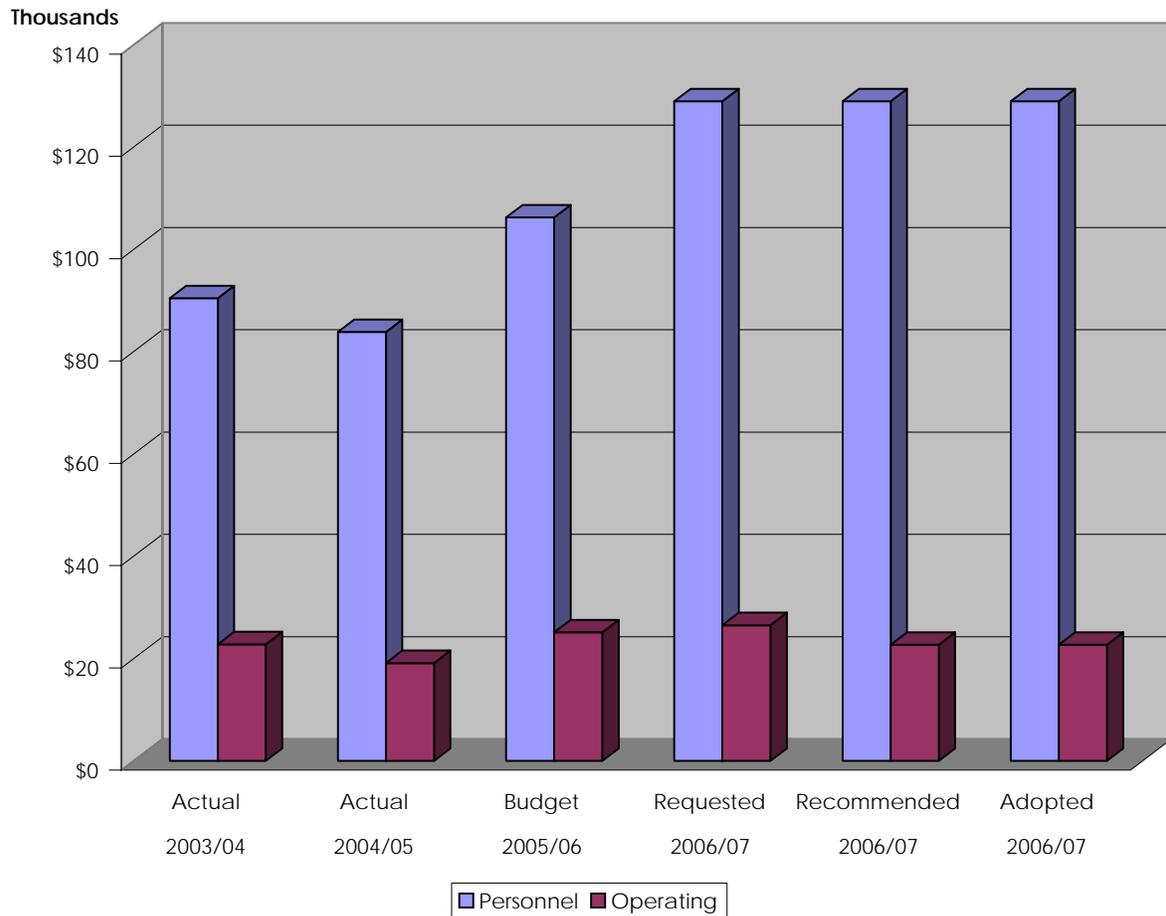
Budget Summary - Health - Children Services Coordinator

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 28,694 | \$ 31,003 | \$ 29,703 | \$ 39,703 | \$ 39,703 | \$ 39,703 |
| Sales and Services | 36,281 | 29,922 | 36,163 | 19,303 | 19,303 | 19,303 |
| General Appropriation | 29,251 | 22,449 | 36,576 | 77,961 | 76,124 | 76,124 |
| Total | \$ 94,226 | \$ 83,374 | \$ 102,442 | \$ 136,967 | \$ 135,130 | \$ 135,130 |
| Expenditures | | | | | | |
| Personnel | \$ 89,369 | \$ 79,726 | \$ 97,484 | \$ 131,797 | \$ 131,797 | \$ 131,797 |
| Operating | 4,857 | 3,648 | 4,958 | 5,170 | 3,333 | 3,333 |
| Capital | - | - | - | - | - | - |
| Total | \$ 94,226 | \$ 83,374 | \$ 102,442 | \$ 136,967 | \$ 135,130 | \$ 135,130 |

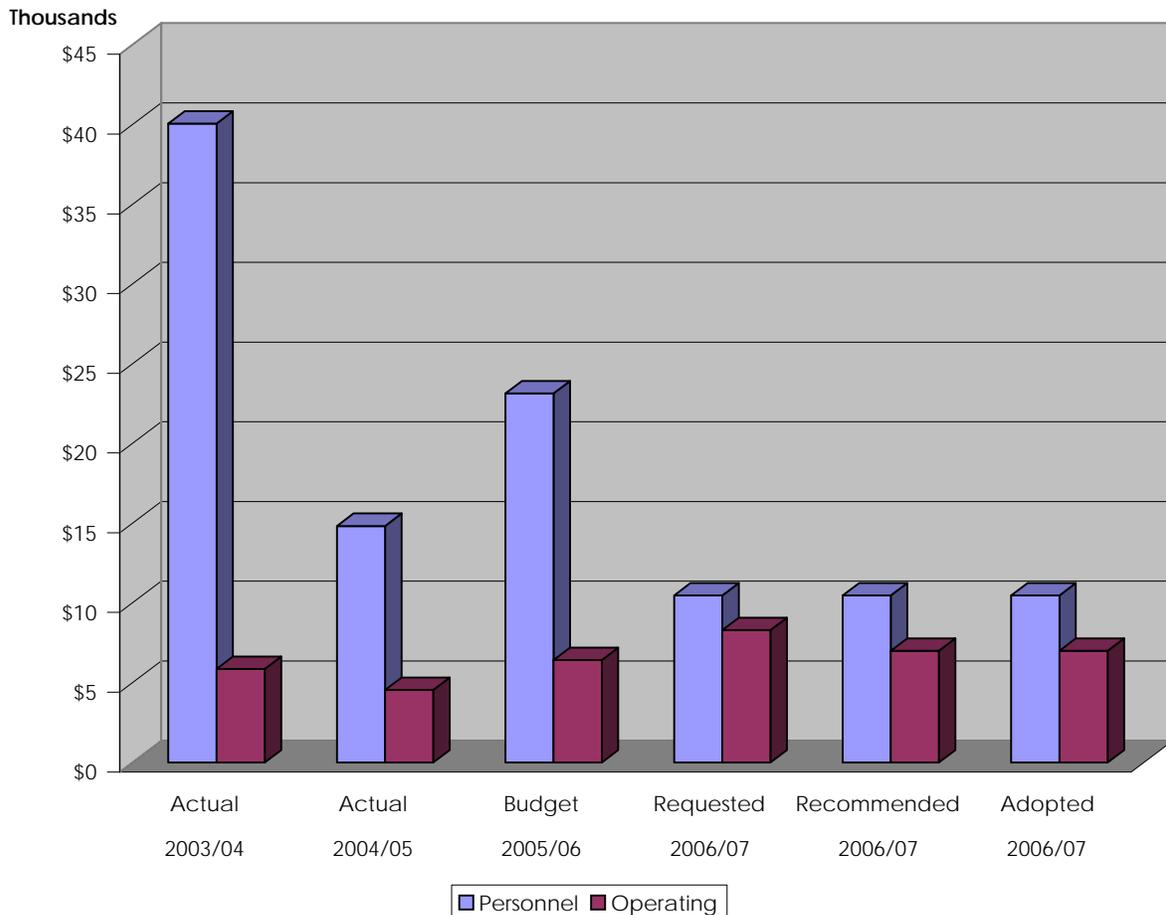


Budget Summary - Health - Communicable Diseases

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 22,405 | \$ 14,002 | \$ 15,702 | \$ 15,702 | \$ 15,702 | \$ 15,702 |
| Sales and Services | 12,900 | 20,330 | 18,392 | 10,552 | 10,552 | 10,552 |
| General Appropriation | 77,915 | 68,640 | 97,253 | 129,225 | 125,369 | 125,369 |
| Total | \$ 113,220 | \$ 102,973 | \$ 131,347 | \$ 155,479 | \$ 151,623 | \$ 151,623 |
| Expenditures | | | | | | |
| Personnel | \$ 90,439 | \$ 83,865 | \$ 106,222 | \$ 128,963 | \$ 128,963 | \$ 128,963 |
| Operating | 22,781 | 19,108 | 25,125 | 26,516 | 22,660 | 22,660 |
| Capital | - | - | - | - | - | - |
| Total | \$ 113,220 | \$ 102,973 | \$ 131,347 | \$ 155,479 | \$ 151,623 | \$ 151,623 |

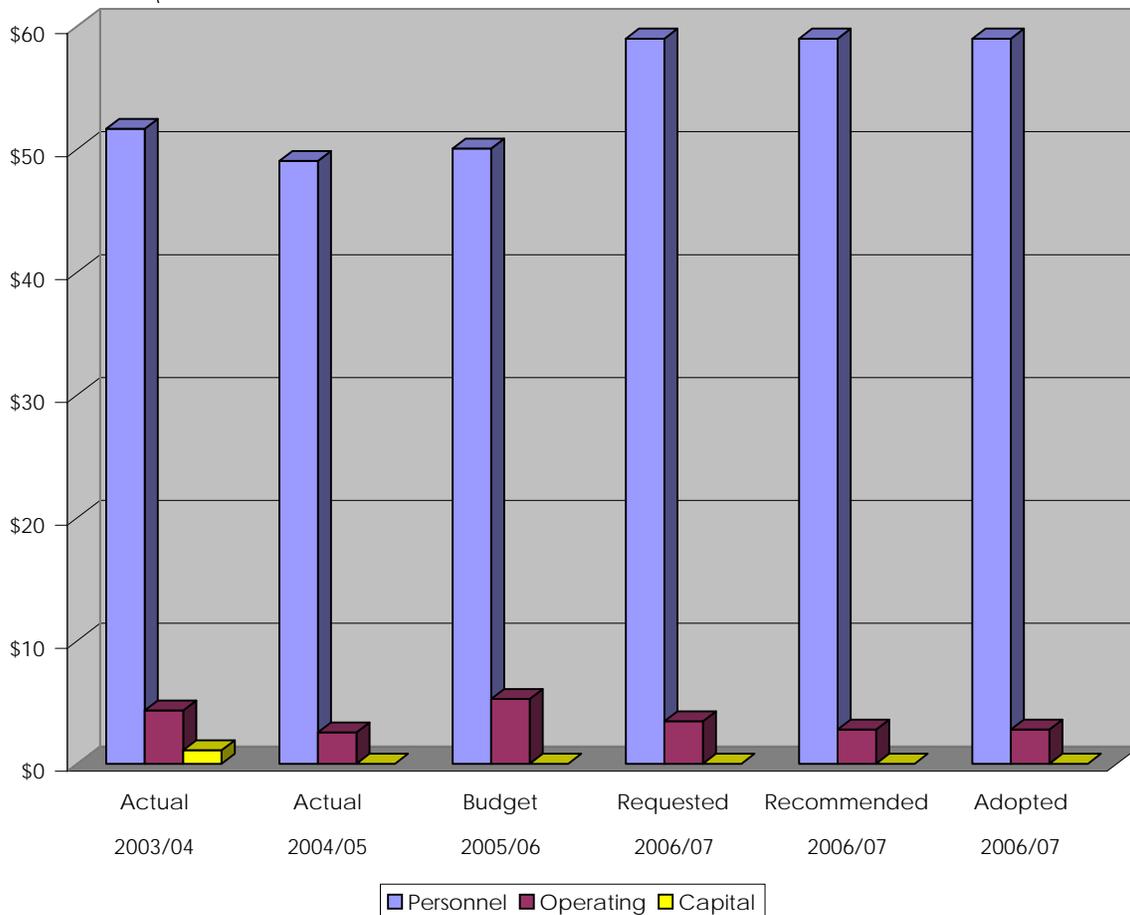


| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 13,000 | \$ 13,000 | \$ 13,000 | \$ 13,000 | \$ 13,000 | \$ 13,000 |
| General Appropriation | 32,937 | 6,390 | 16,577 | 5,779 | 4,476 | 4,476 |
| Total | \$ 45,937 | \$ 19,390 | \$ 29,577 | \$ 18,779 | \$ 17,476 | \$ 17,476 |
| Expenditures | | | | | | |
| Personnel | \$ 40,074 | \$ 14,838 | \$ 23,157 | \$ 10,476 | \$ 10,476 | \$ 10,476 |
| Operating | 5,863 | 4,552 | 6,420 | 8,303 | 7,000 | 7,000 |
| Capital | - | - | - | - | - | - |
| Total | \$ 45,937 | \$ 19,390 | \$ 29,577 | \$ 18,779 | \$ 17,476 | \$ 17,476 |



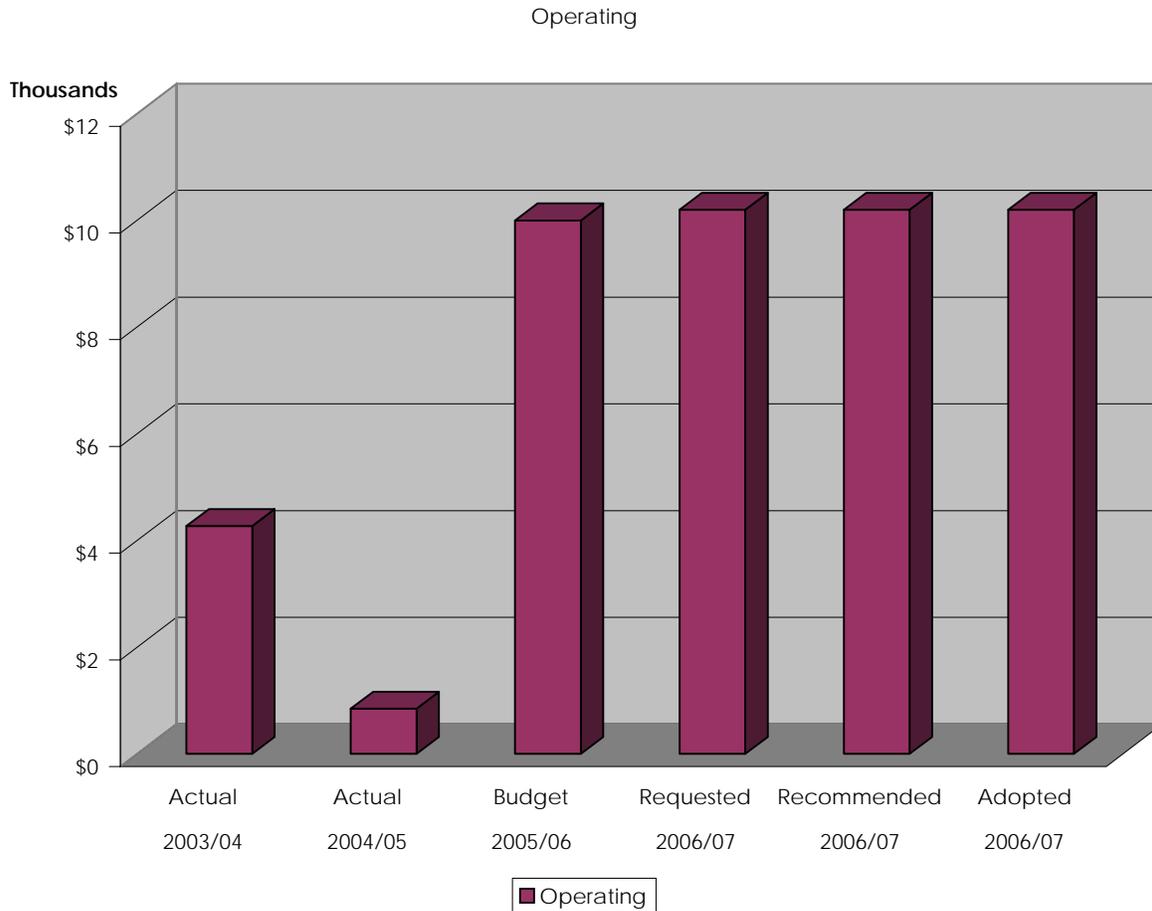
Budget Summary - Health - Immunizations

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 53,576 | \$ 17,576 | \$ 17,314 | \$ 17,314 | \$ 17,314 | \$ 17,314 |
| Sales and Services | 7,075 | 12,593 | 19,260 | 4,512 | 4,512 | 4,512 |
| General Appropriation | (3,573) | 21,425 | 18,745 | 40,614 | 39,940 | 39,940 |
| Total | \$ 57,079 | \$ 51,594 | \$ 55,319 | \$ 62,440 | \$ 61,766 | \$ 61,766 |
| Expenditures | | | | | | |
| Personnel | \$ 51,648 | \$ 49,047 | \$ 50,054 | \$ 58,991 | \$ 58,991 | \$ 58,991 |
| Operating | 4,336 | 2,547 | 5,265 | 3,449 | 2,775 | 2,775 |
| Capital | 1,095 | - | - | - | - | - |
| Total | \$ 57,079 | \$ 51,594 | \$ 55,319 | \$ 62,440 | \$ 61,766 | \$ 61,766 |



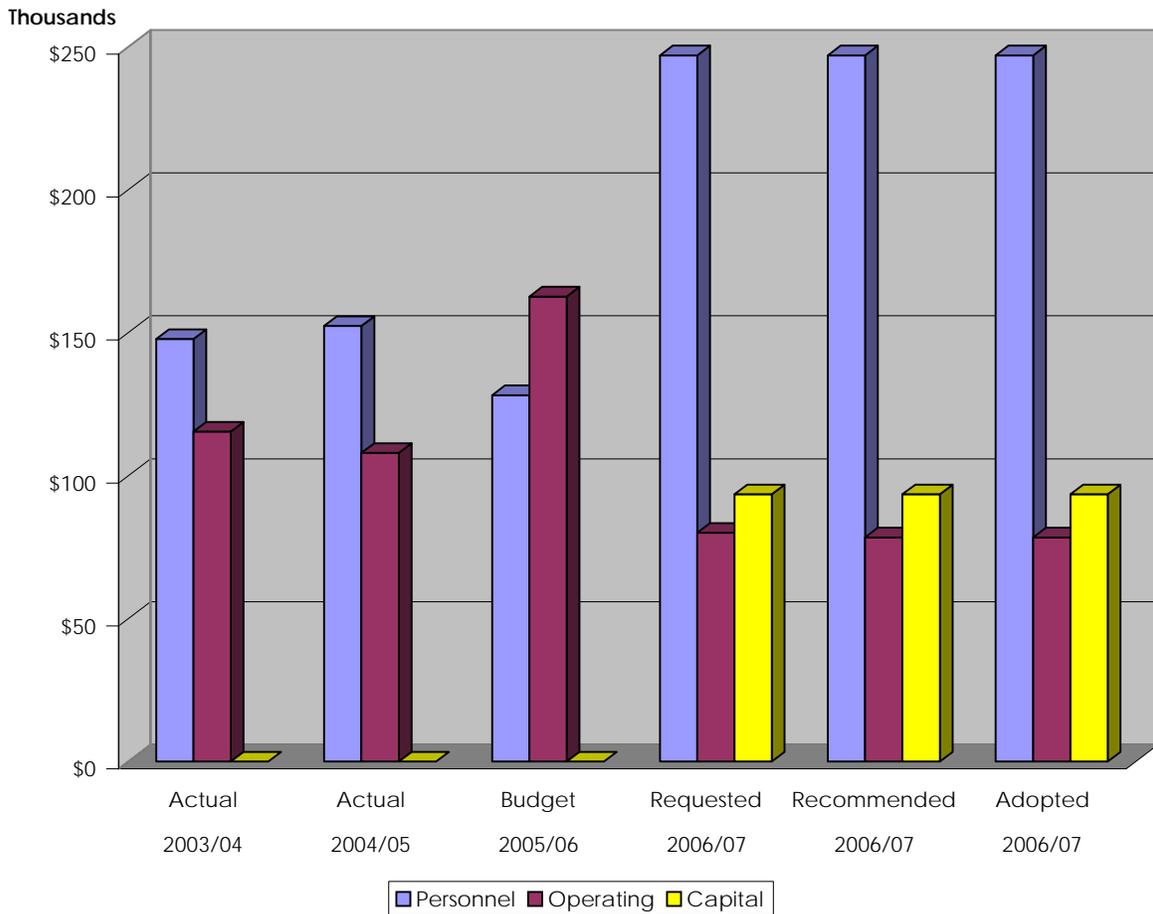
Budget Summary - Health -HIV Case Management

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|-----------------------|-----------------|---------------|-----------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Sales and Services | \$ 4,454 | \$ 4,794 | \$ 9,994 | \$ 10,194 | \$ 10,194 | \$ 10,194 |
| General Appropriation | (185) | (3,949) | - | - | - | - |
| Total | \$ 4,269 | \$ 845 | \$ 9,994 | \$ 10,194 | \$ 10,194 | \$ 10,194 |
| Expenditures | | | | | | |
| Operating | \$ 4,269 | \$ 845 | \$ 9,994 | \$ 10,194 | \$ 10,194 | \$ 10,194 |
| Total | \$ 4,269 | \$ 845 | \$ 9,994 | \$ 10,194 | \$ 10,194 | \$ 10,194 |



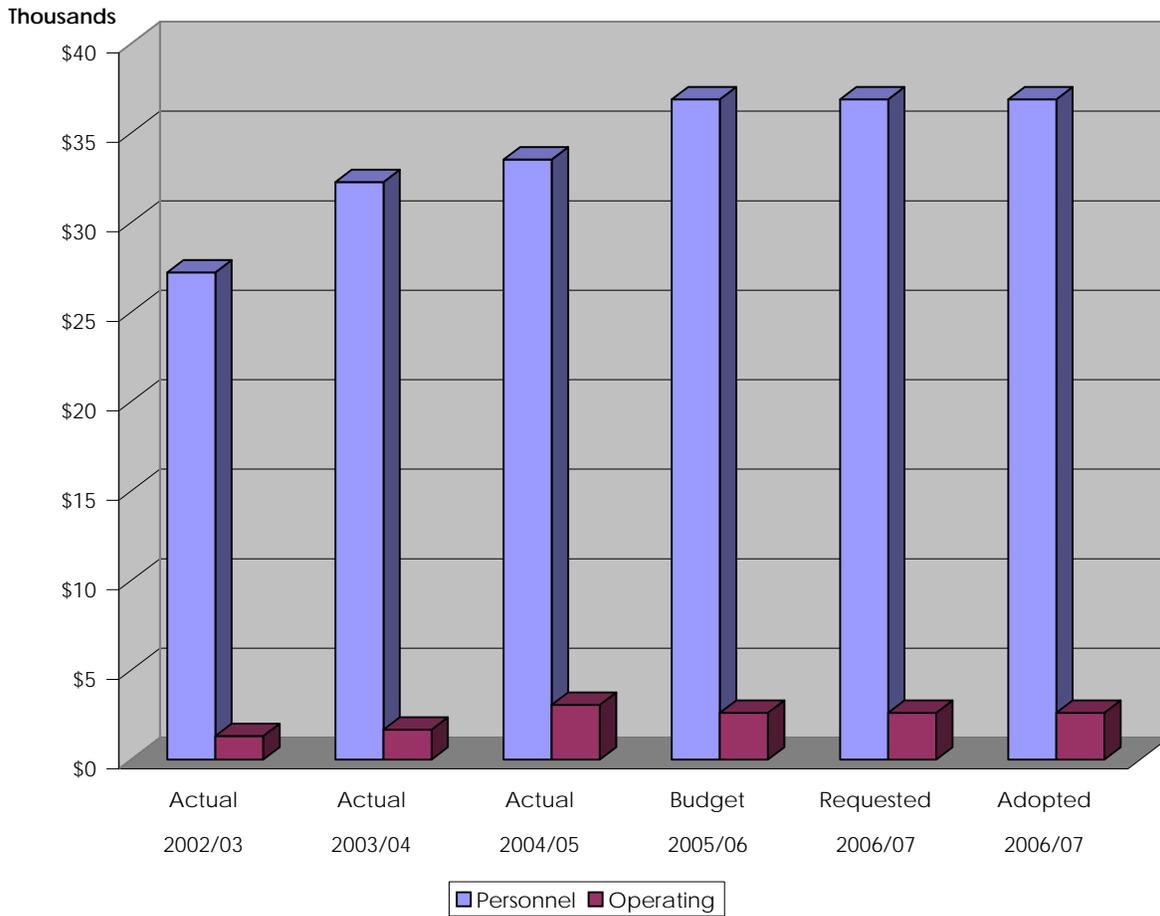
Budget Summary - Health - Dental

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Sales and Services | \$ 241,784 | \$ 204,831 | \$ 283,245 | \$ 168,971 | \$ 168,971 | \$ 168,971 |
| Miscellaneous | - | - | - | 93,500 | 93,500 | 93,500 |
| General Appropriation | 21,505 | 55,528 | 7,613 | 158,091 | 156,496 | 156,496 |
| Total | \$ 263,289 | \$ 260,359 | \$ 290,858 | \$ 420,562 | \$ 418,967 | \$ 418,967 |
| Expenditures | | | | | | |
| Personnel | \$ 147,829 | \$ 152,367 | \$ 128,180 | \$ 247,031 | \$ 247,031 | \$ 247,031 |
| Operating | 115,461 | 107,992 | 162,678 | 80,031 | 78,436 | 78,436 |
| Capital | - | - | - | 93,500 | 93,500 | 93,500 |
| Total | \$ 263,289 | \$ 260,359 | \$ 290,858 | \$ 420,562 | \$ 418,967 | \$ 418,967 |



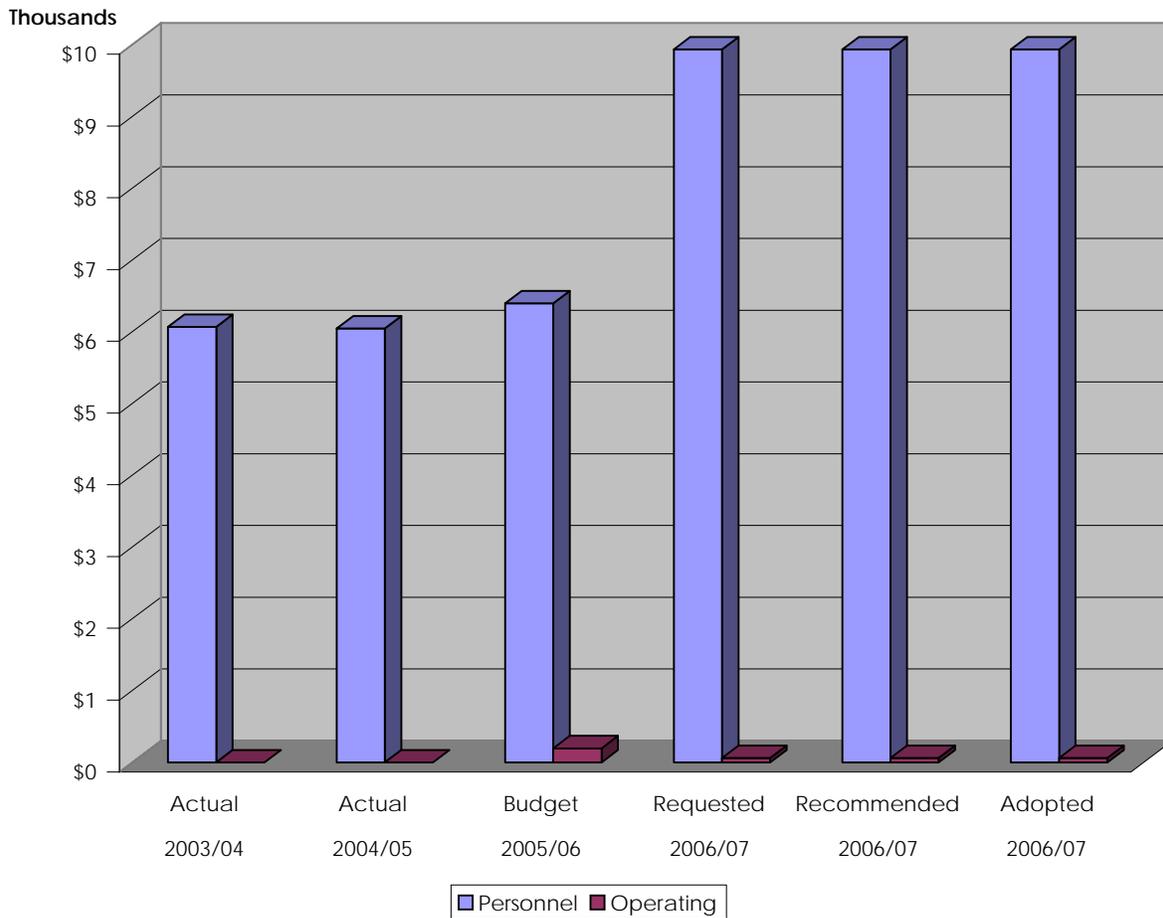
Budget Summary - Health - Health Check Coordination

| | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 |
|-----------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Actual | Budget | Requested | Adopted |
| Revenue | | | | | | |
| Sales and Services | \$ 13,898 | \$ 27,703 | \$ 33,873 | \$ 39,484 | \$ 39,484 | \$ 39,484 |
| General Appropriation | 14,632 | 6,215 | 2,706 | - | - | - |
| Total | \$ 28,530 | \$ 33,918 | \$ 36,579 | \$ 39,484 | \$ 39,484 | \$ 39,484 |
| Expenditures | | | | | | |
| Personnel | \$ 27,215 | \$ 32,254 | \$ 33,519 | \$ 36,884 | \$ 36,884 | \$ 36,884 |
| Operating | 1,316 | 1,664 | 3,060 | 2,600 | 2,600 | 2,600 |
| Capital | - | - | - | - | - | - |
| Total | \$ 28,530 | \$ 33,918 | \$ 36,579 | \$ 39,484 | \$ 39,484 | \$ 39,484 |

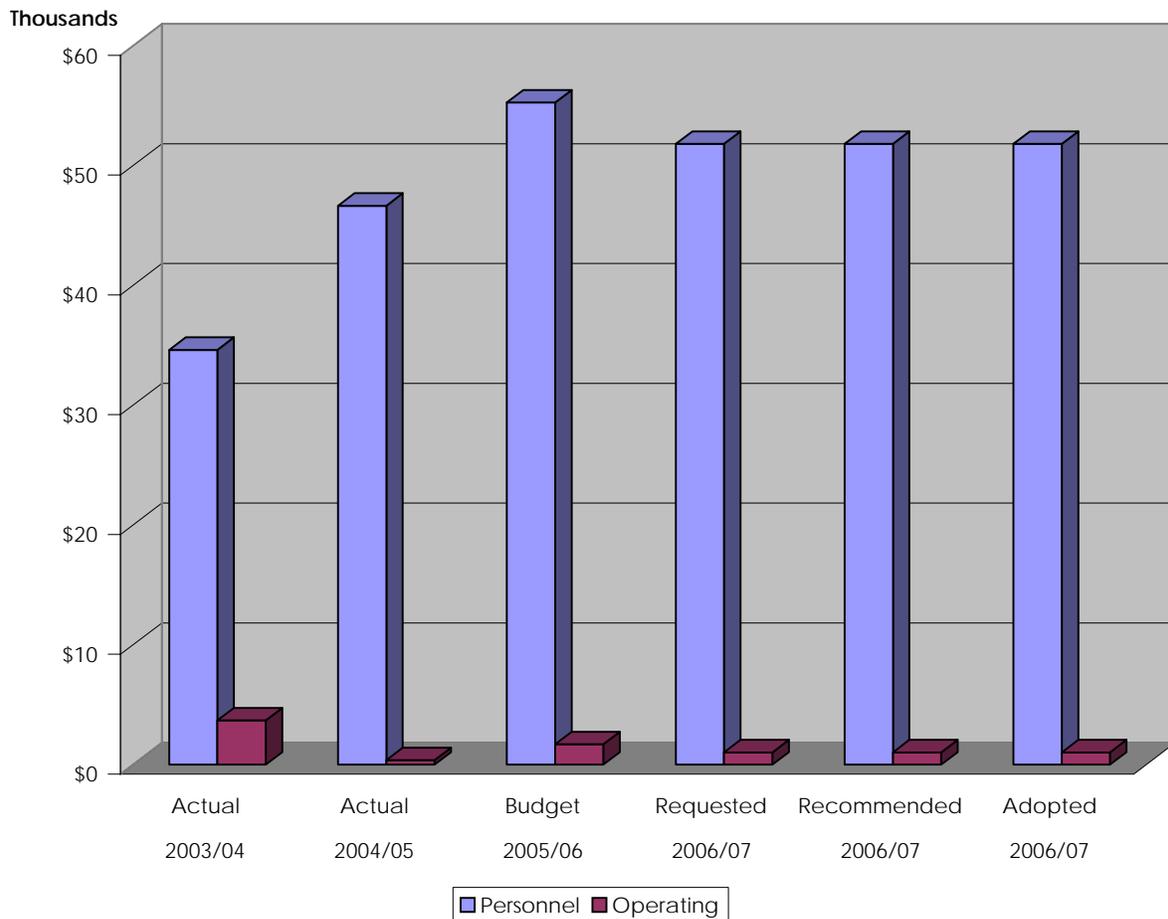


Budget Summary - Health - WIC - GA

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 6,069 | \$ 6,050 | \$ 6,599 | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| General Appropriation | - | - | - | - | - | - |
| Total | \$ 6,069 | \$ 6,050 | \$ 6,599 | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| Expenditures | | | | | | |
| Personnel | \$ 6,069 | \$ 6,050 | \$ 6,401 | \$ 9,936 | \$ 9,936 | \$ 9,936 |
| Operating | - | - | 198 | 64 | 64 | 64 |
| Capital | - | - | - | - | - | - |
| Total | \$ 6,069 | \$ 6,050 | \$ 6,599 | \$ 10,000 | \$ 10,000 | \$ 10,000 |

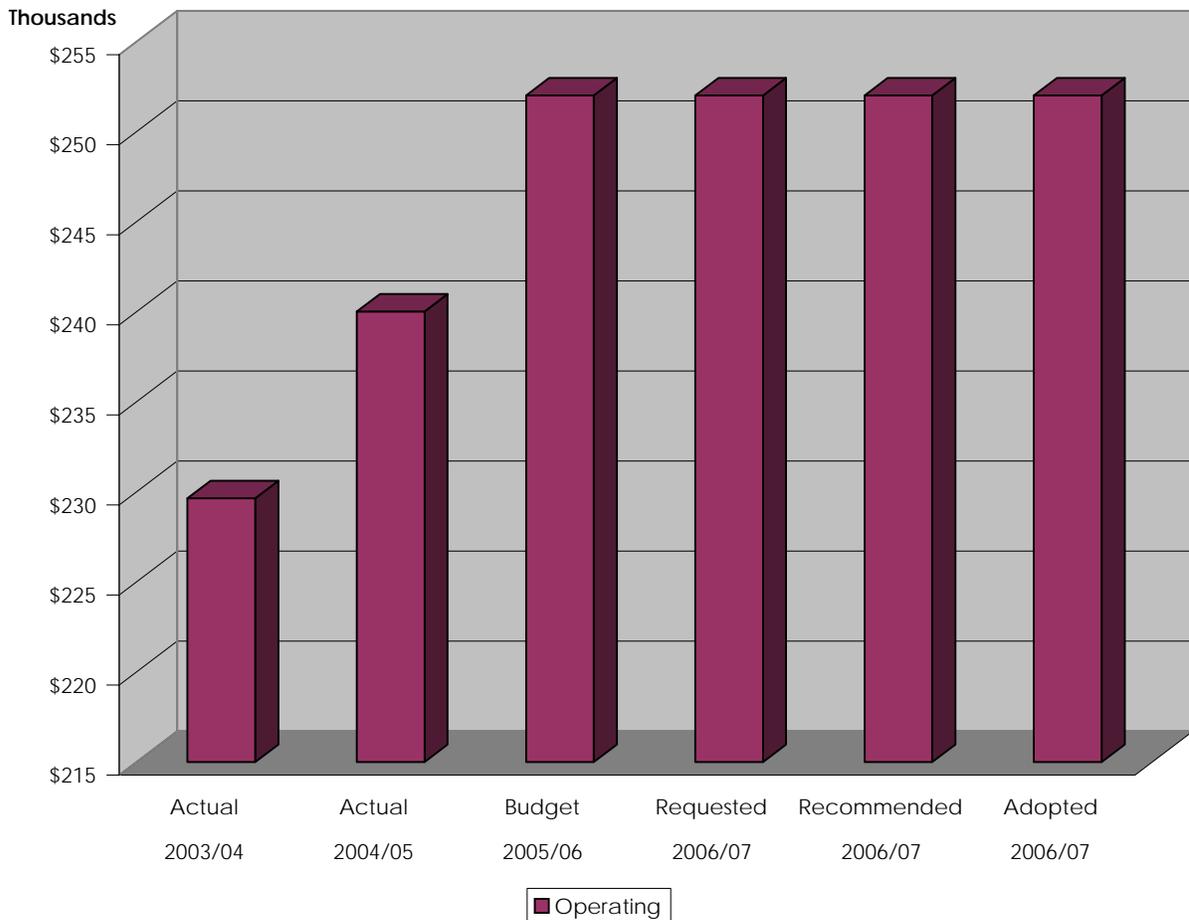


| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 38,320 | \$ 47,026 | \$ 56,976 | \$ 52,842 | \$ 52,842 | \$ 52,842 |
| General Appropriation | - | - | - | - | - | - |
| Total | \$ 38,320 | \$ 47,026 | \$ 56,976 | \$ 52,842 | \$ 52,842 | \$ 52,842 |
| Expenditures | | | | | | |
| Personnel | \$ 34,620 | \$ 46,657 | \$ 55,270 | \$ 51,819 | \$ 51,819 | \$ 51,819 |
| Operating | 3,700 | 369 | 1,706 | 1,023 | 1,023 | 1,023 |
| Capital | - | - | - | - | - | - |
| Total | \$ 38,320 | \$ 47,026 | \$ 56,976 | \$ 52,842 | \$ 52,842 | \$ 52,842 |



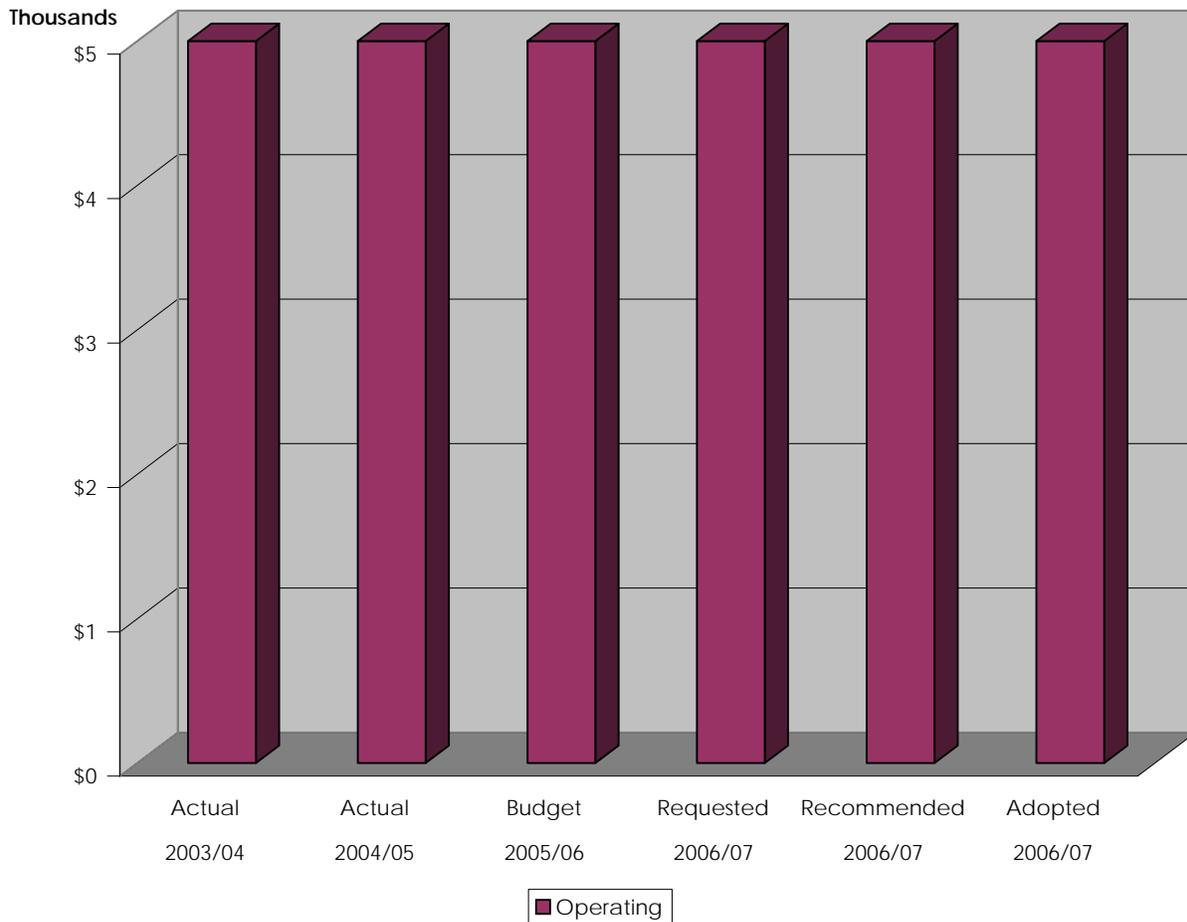
Budget Summary - Health - Mental Health

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|----------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Intergovernmental Revenues | \$ 12,628 | \$ 13,392 | \$ 14,000 | \$ 14,000 | \$ 14,000 | \$ 14,000 |
| General Appropriation | 217,007 | 226,608 | 238,000 | 238,000 | 238,000 | 238,000 |
| Total | \$ 229,635 | \$ 240,000 | \$ 252,000 | \$ 252,000 | \$ 252,000 | \$ 252,000 |
| Expenditures | | | | | | |
| Operating | \$ 229,635 | \$ 240,000 | \$ 252,000 | \$ 252,000 | \$ 252,000 | \$ 252,000 |
| Total | \$ 229,635 | \$ 240,000 | \$ 252,000 | \$ 252,000 | \$ 252,000 | \$ 252,000 |



Budget Summary - Lee County Industries

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| Total | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| Expenditures | | | | | | |
| Operating | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| Total | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 |



Child Support Program

Mission Statement

The mission of the Child Support Program is to enhance the financial and medical well being of eligible children through child support.

Goal 1

To ensure that non-custodial parents pay their regular monthly child support.

Objectives

Increase the child support collection rate in the current fiscal year to 2% above the percentage achieved in the prior fiscal year.

Increase the percentage of cases with payments to arrears (past due support) in the current fiscal year to 2% above the percentage achieved in the previous fiscal year.

Measures

Increase/decrease in collection rate percentage

Increase/decrease in percentage of cases with payments to arrears

Goal 2

To ensure child support orders are established for single parent families in Lee County that request our assistance.

Objectives

To increase the amount of child support cases with orders by 1% of the previous fiscal year.

To increase the # of manual locates by 5% of the previous fiscal year.

Measures

Percentage of increase/decrease of child support cases with orders

Percentage of increase/decrease of child support cases with orders

Goal 3

To ensure that all child support cases are handled within the federal time frames allowed.

Objectives

To meet 100% of the monthly Federal goals set for quality in at least five (5) of the eight (8) state specified areas for child support cases in the year 2006/2007 with all eight being met by 2007/2008.

Increase the percentage of paternities established for children born out of wedlock by 1% of the prior fiscal year.

Measures

Case closure percentage
6 month expedite percentage
12 month expedite percentage
Establishment percentage
Enforcement percentage
Medical Insurance percentage
Review & Adjustment percentage
Interstate percentage

Percentage of increase/decrease of paternities for children born out of wedlock

Food Stamps Program

Mission Statement

The mission of the Food Stamps Program is to provide food stamp benefits to eligible households in Lee County.

Goal 1

To ensure that all households that apply and qualify for emergency services and/or regular food stamps receive their benefits timely.

Objectives

Process 100% of Emergency Food Stamp applications within 7 calendar days from the date of their application.

Process 97% of regular Food Stamp applications within 30 calendar days of the date of their application.

Measures

Percentage of Food stamp emergency services applications processed within seven calendar days

Percentage of regular applications processed within 30 calendar days

Goal 2

To ensure households in Lee County are aware of the availability of the Food Stamp program and its benefits.

Objectives

To increase program participation for Lee County residents by at least 100 households above the previous June fiscal year participation level.

To increase outreach activities by 50% from previous fiscal year.

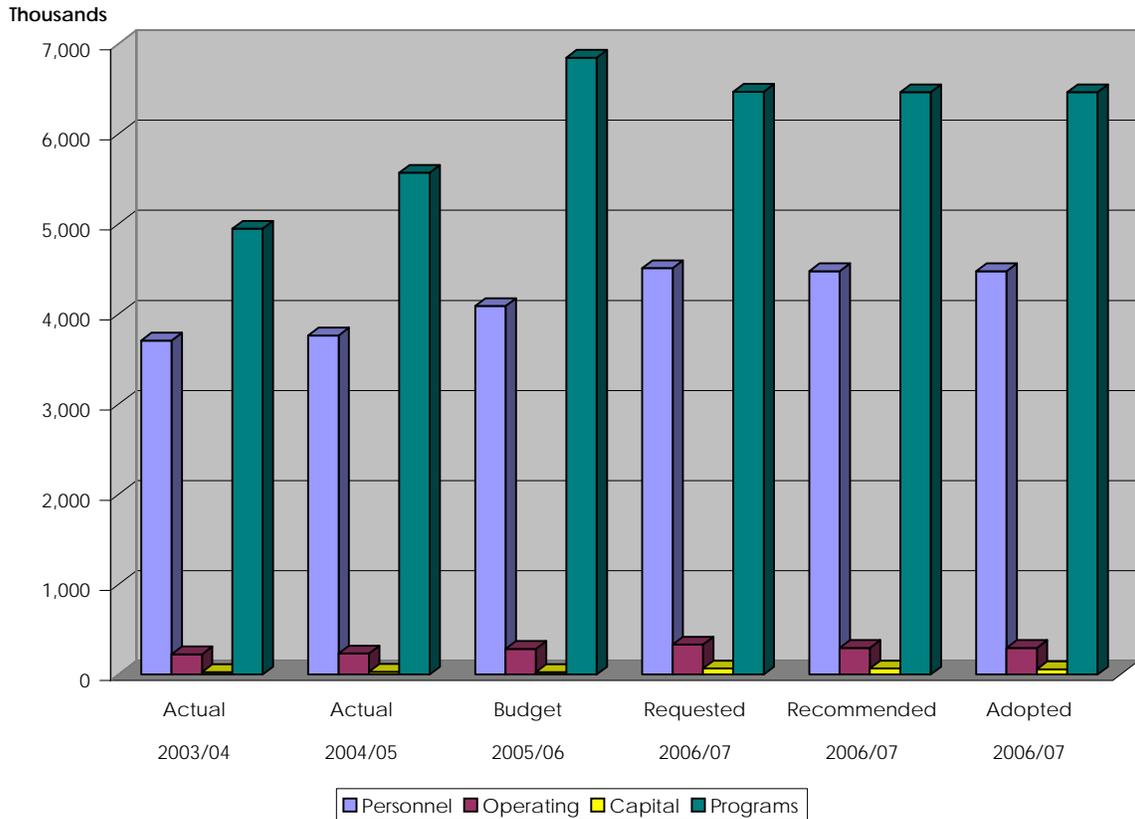
Measures

Increase/decrease in number of food stamp households

Percentage of increase/decrease in outreach activities from previous fiscal year to current fiscal year

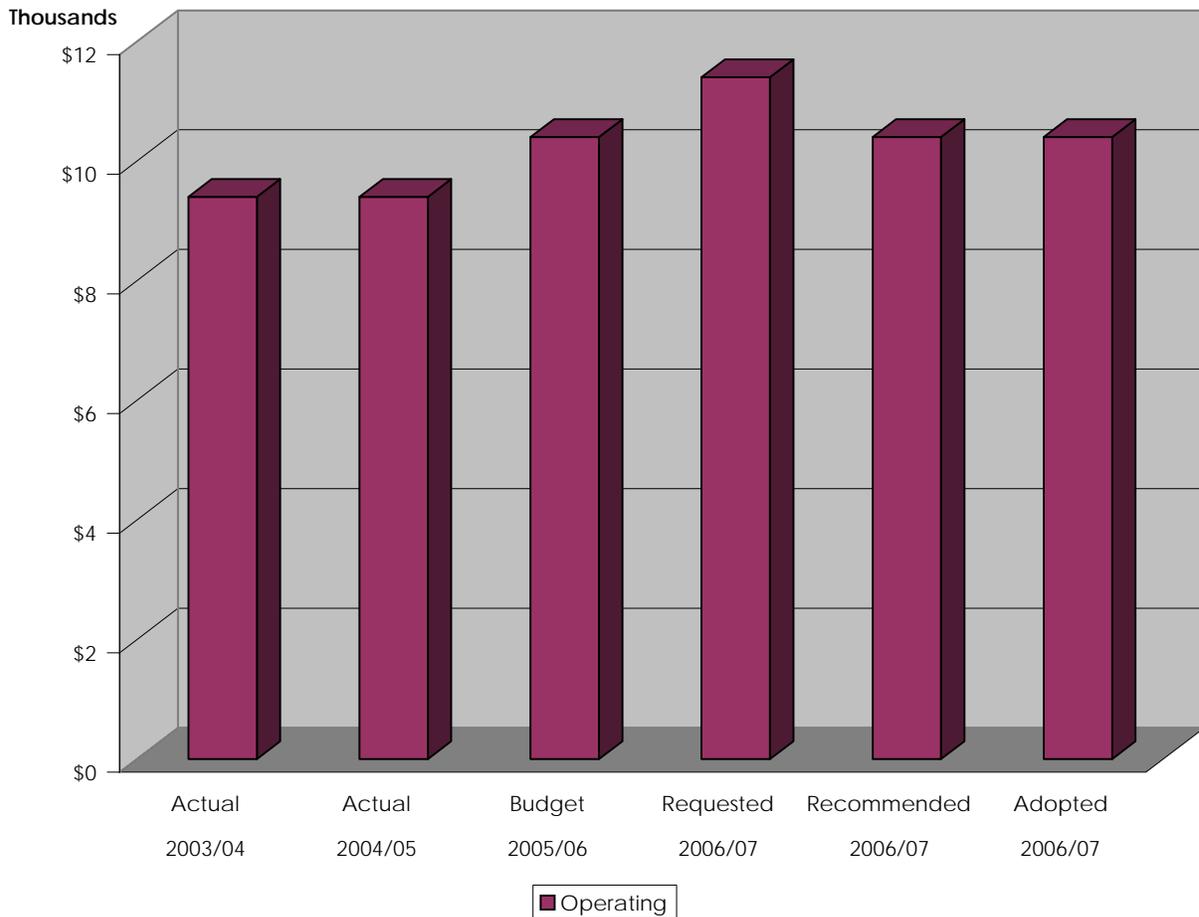
Budget Summary - Social Services

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|---------------------|---------------------|----------------------|----------------------|------------------------|----------------------|
| Revenue | | | | | | |
| Federal and state grants | \$ 5,161,906 | \$ 5,418,223 | \$ 6,071,761 | \$ 5,854,660 | \$ 5,833,737 | \$ 5,833,737 |
| Other sales and services | 38,160 | 33,583 | 39,456 | 39,601 | 39,601 | 39,601 |
| Miscellaneous | 85,738 | 123,064 | 110,100 | 132,625 | 132,625 | 132,625 |
| General Appropriation | 3,621,939 | 4,023,015 | 5,026,495 | 5,351,815 | 5,297,043 | 5,288,043 |
| Total | \$ 8,907,743 | \$ 9,597,885 | \$ 11,247,812 | \$ 11,378,701 | \$ 11,303,006 | \$ 11,294,006 |
| Expenditures | | | | | | |
| Personnel | \$ 3,707,099 | \$ 3,763,111 | \$ 4,090,281 | \$ 4,510,158 | \$ 4,476,880 | \$ 4,476,880 |
| Operating | 225,611 | 233,602 | 284,257 | 332,970 | 295,553 | 295,553 |
| Capital | 27,253 | 31,341 | 26,374 | 67,920 | 67,920 | 58,920 |
| Programs | 4,947,779 | 5,569,830 | 6,846,900 | 6,467,653 | 6,462,653 | 6,462,653 |
| Total | \$ 8,907,743 | \$ 9,597,885 | \$ 11,247,812 | \$ 11,378,701 | \$ 11,303,006 | \$ 11,294,006 |



Budget Summary - Johnston-Lee Community Action

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 9,400 | \$ 9,400 | \$ 10,400 | \$ 11,400 | \$ 10,400 | \$ 10,400 |
| Total | \$ 9,400 | \$ 9,400 | \$ 10,400 | \$ 11,400 | \$ 10,400 | \$ 10,400 |
| Expenditures | | | | | | |
| Operating | \$ 9,400 | \$ 9,400 | \$ 10,400 | \$ 11,400 | \$ 10,400 | \$ 10,400 |
| Total | \$ 9,400 | \$ 9,400 | \$ 10,400 | \$ 11,400 | \$ 10,400 | \$ 10,400 |



County of Lee Transit System (COLTS)

Mission Statement

The mission of the County of Lee Transit System is to provide a timely, safe, efficient means of mobility to the citizens.

Goal 1

To improve mobility and provide additional service through the establishment of routing procedures that maximizes vehicle capacity and cost efficiency.

| | | |
|-------------------|--|--|
| Objectives | → To increase the average number of passengers per vehicle, in local operations, during off peak hours to 4 per regular vehicle and 2 per lift equipped vehicle. | To increase the average passenger transport rate per hours to 2.5 passengers per hour. |
|-------------------|--|--|

| | | |
|-----------------|--|---|
| Measures | → Increase/decrease in the average number of passengers per vehicle, in local operation, during off peak hours | Average passenger transport rate per hour |
|-----------------|--|---|

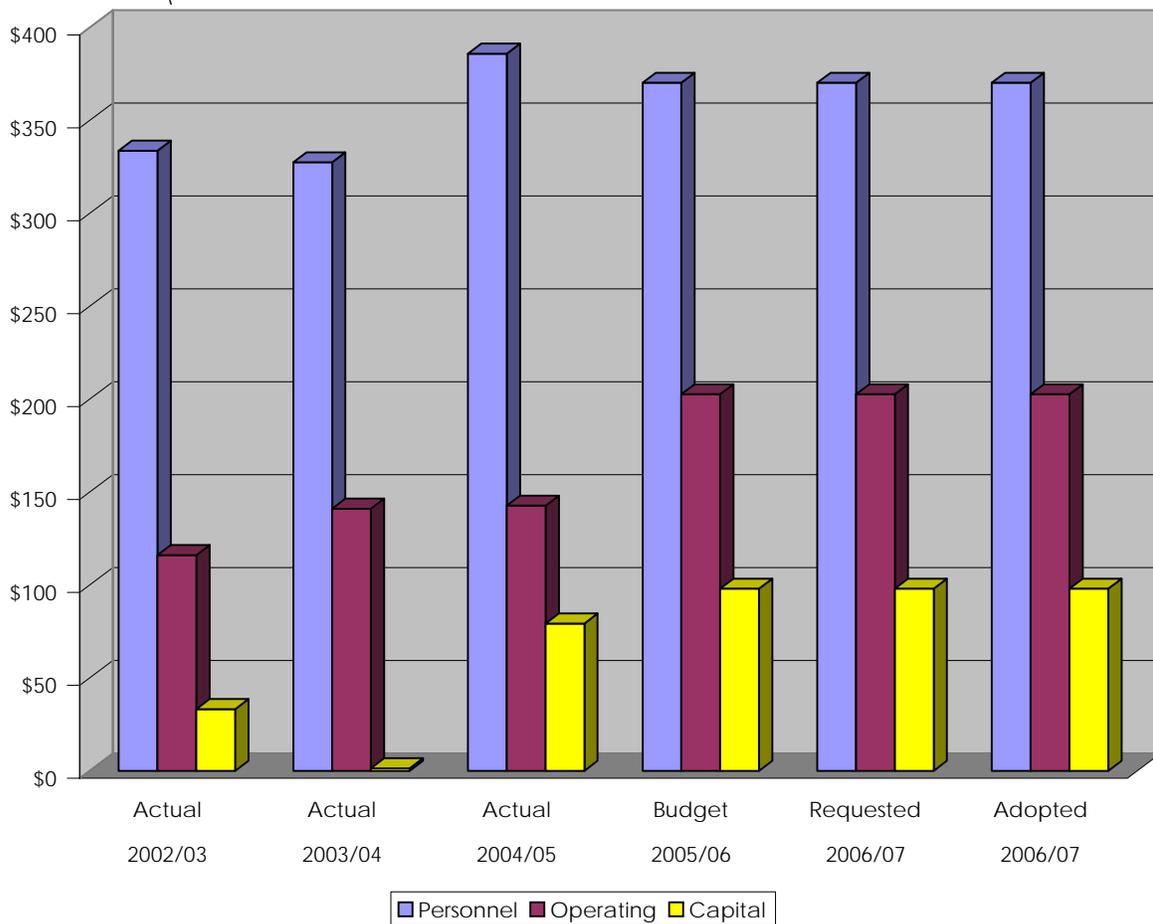
Goal 2

To enhance economic vitality through the availability of employment transportation to local business and industry.

| | | |
|-------------------|--|---|
| Objectives | → To contract with 2 local employers to use the voucher system to support a means of transportation for their employees. | To increase employment transportation service by 12 passengers. |
|-------------------|--|---|

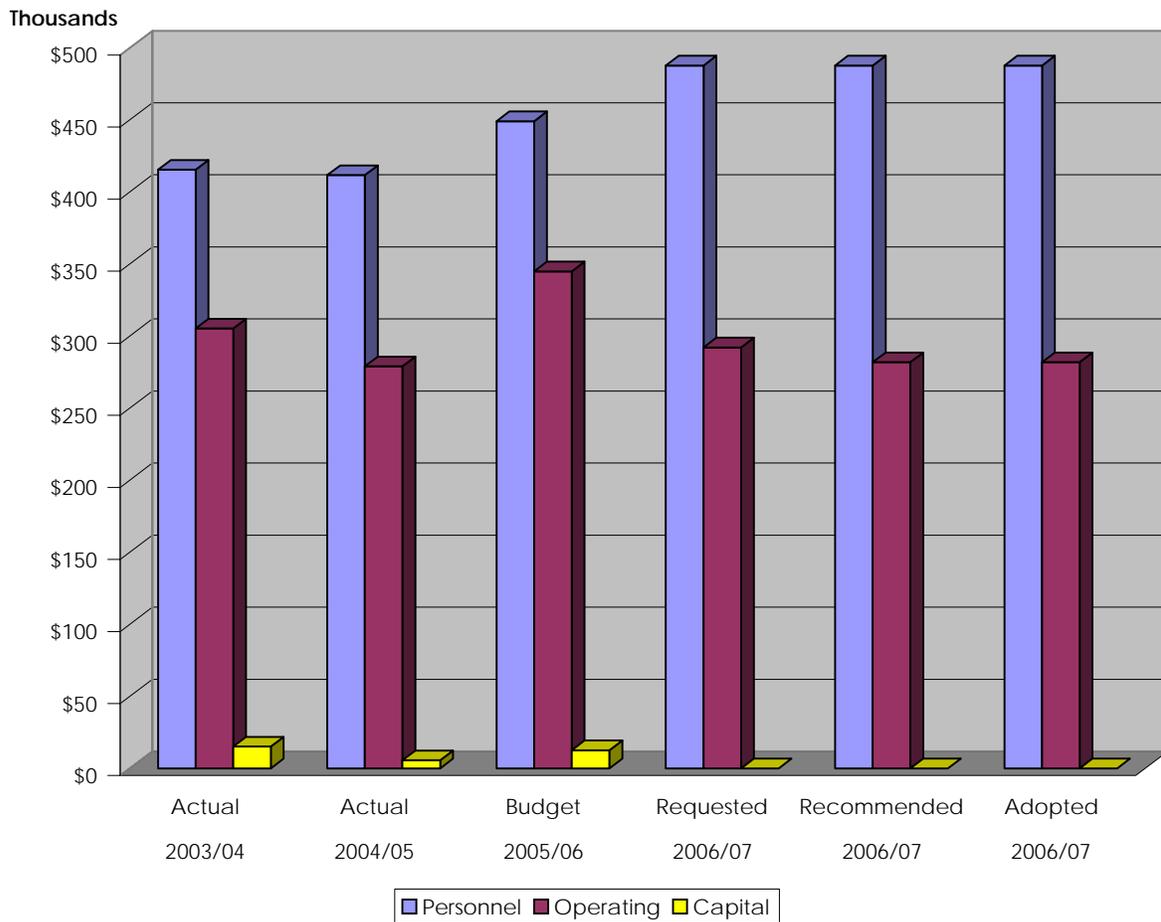
| | | |
|-----------------|---|---|
| Measures | → Number of local employers contracted with to support transportation for their employees | Increase/decrease in employment transportation service passengers |
|-----------------|---|---|

| | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Budget | Requested | Adopted |
| Revenue | | | | | | |
| Federal and state grants | \$ 211,063 | \$ 171,706 | \$ 267,010 | \$ 310,037 | \$ 310,037 | \$ 310,037 |
| Other sales and services | 232,494 | 245,669 | 341,016 | 362,506 | 362,506 | 362,506 |
| Miscellaneous | 3,885 | 500 | - | - | - | - |
| General Appropriation | 35,610 | 52,050 | (64) | (1,501) | (1,501) | (1,501) |
| Total | \$ 483,053 | \$ 469,925 | \$ 607,962 | \$ 671,042 | \$ 671,042 | \$ 671,042 |
| Expenditures | | | | | | |
| Personnel | \$ 333,676 | \$ 327,478 | \$ 385,953 | \$ 370,304 | \$ 370,304 | \$ 370,304 |
| Operating | 116,140 | 141,080 | 142,699 | 202,680 | 202,680 | 202,680 |
| Capital | 33,237 | 1,366 | 79,310 | 98,058 | 98,058 | 98,058 |
| Total | \$ 483,053 | \$ 469,925 | \$ 607,962 | \$ 671,042 | \$ 671,042 | \$ 671,042 |



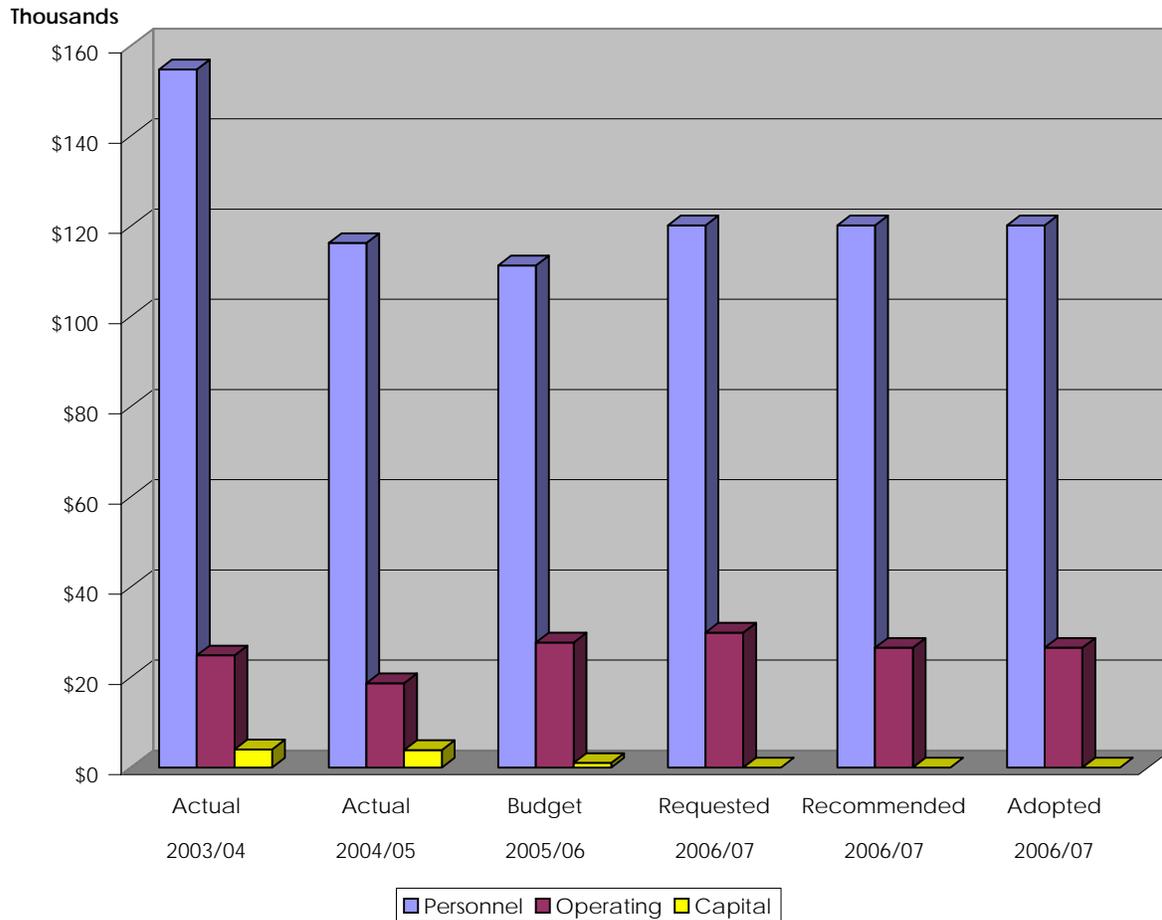
Budget Summary - Senior Services

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and state grants | \$ 363,474 | \$ 371,483 | \$ 383,150 | \$ 366,150 | \$ 366,150 | \$ 366,150 |
| Other sales and services | 106,077 | 69,326 | 98,400 | 47,500 | 47,500 | 47,500 |
| General Appropriation | 266,100 | 255,377 | 324,862 | 366,069 | 355,829 | 355,829 |
| Total | \$ 735,651 | \$ 696,186 | \$ 806,412 | \$ 779,719 | \$ 769,479 | \$ 769,479 |
| Expenditures | | | | | | |
| Personnel | \$ 415,356 | \$ 411,673 | \$ 449,025 | \$ 487,694 | \$ 487,694 | \$ 487,694 |
| Operating | 305,206 | 278,960 | 344,821 | 292,025 | 281,785 | 281,785 |
| Capital | 15,089 | 5,554 | 12,566 | - | - | - |
| Total | \$ 735,651 | \$ 696,186 | \$ 806,412 | \$ 779,719 | \$ 769,479 | \$ 769,479 |



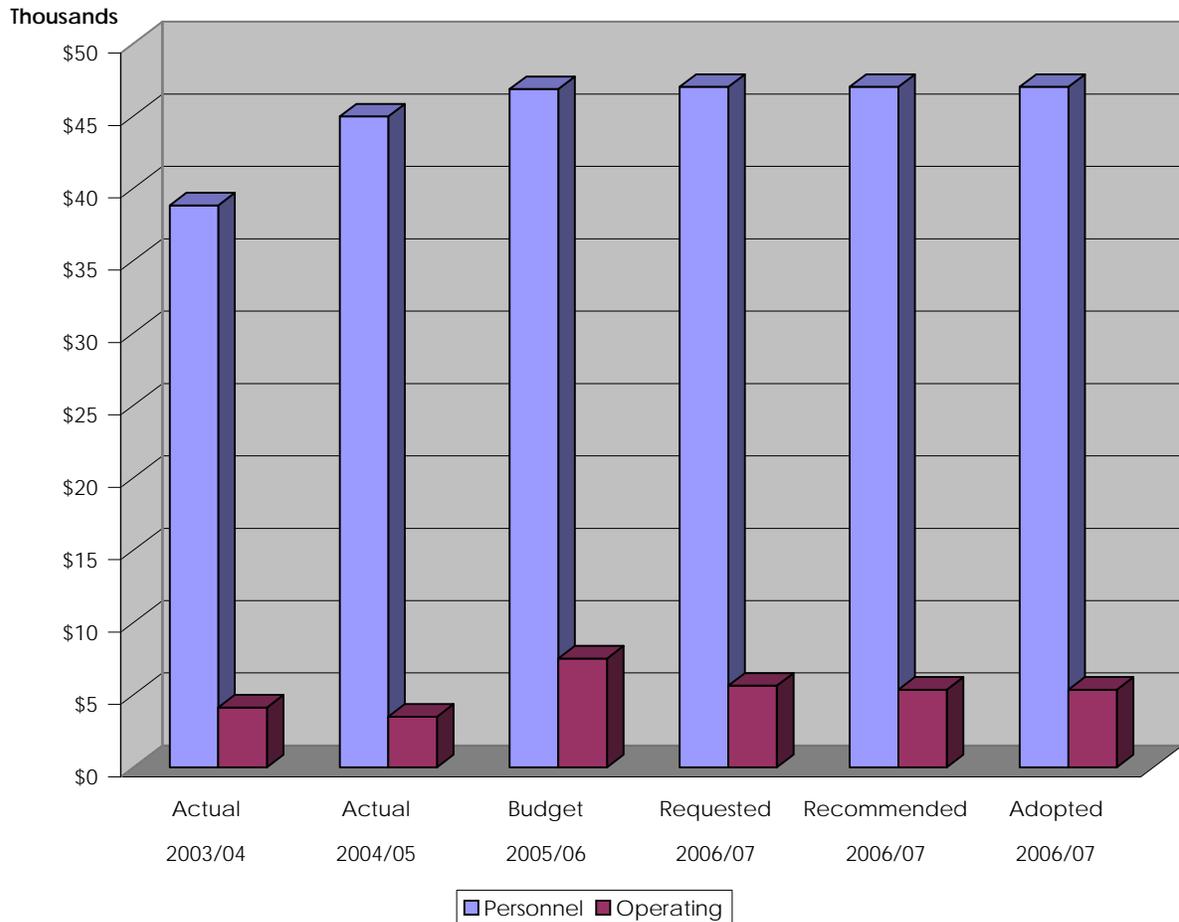
Budget Summary - Youth Services

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and state grants | \$ 86,888 | \$ 92,181 | \$ 82,895 | \$ 82,895 | \$ 82,895 | \$ 82,895 |
| Other sales and services | 8,902 | 7,744 | 9,050 | 8,555 | 8,555 | 8,555 |
| General Appropriation | 87,805 | 38,875 | 48,041 | 58,568 | 55,238 | 55,238 |
| Total | \$ 183,595 | \$ 138,799 | \$ 139,986 | \$ 150,018 | \$ 146,688 | \$ 146,688 |
| Expenditures | | | | | | |
| Personnel | \$ 154,725 | \$ 116,264 | \$ 111,279 | \$ 120,148 | \$ 120,148 | \$ 120,148 |
| Operating | 24,846 | 18,667 | 27,710 | 29,870 | 26,540 | 26,540 |
| Capital | 4,024 | 3,868 | 997 | - | - | - |
| Total | \$ 183,595 | \$ 138,799 | \$ 139,986 | \$ 150,018 | \$ 146,688 | \$ 146,688 |

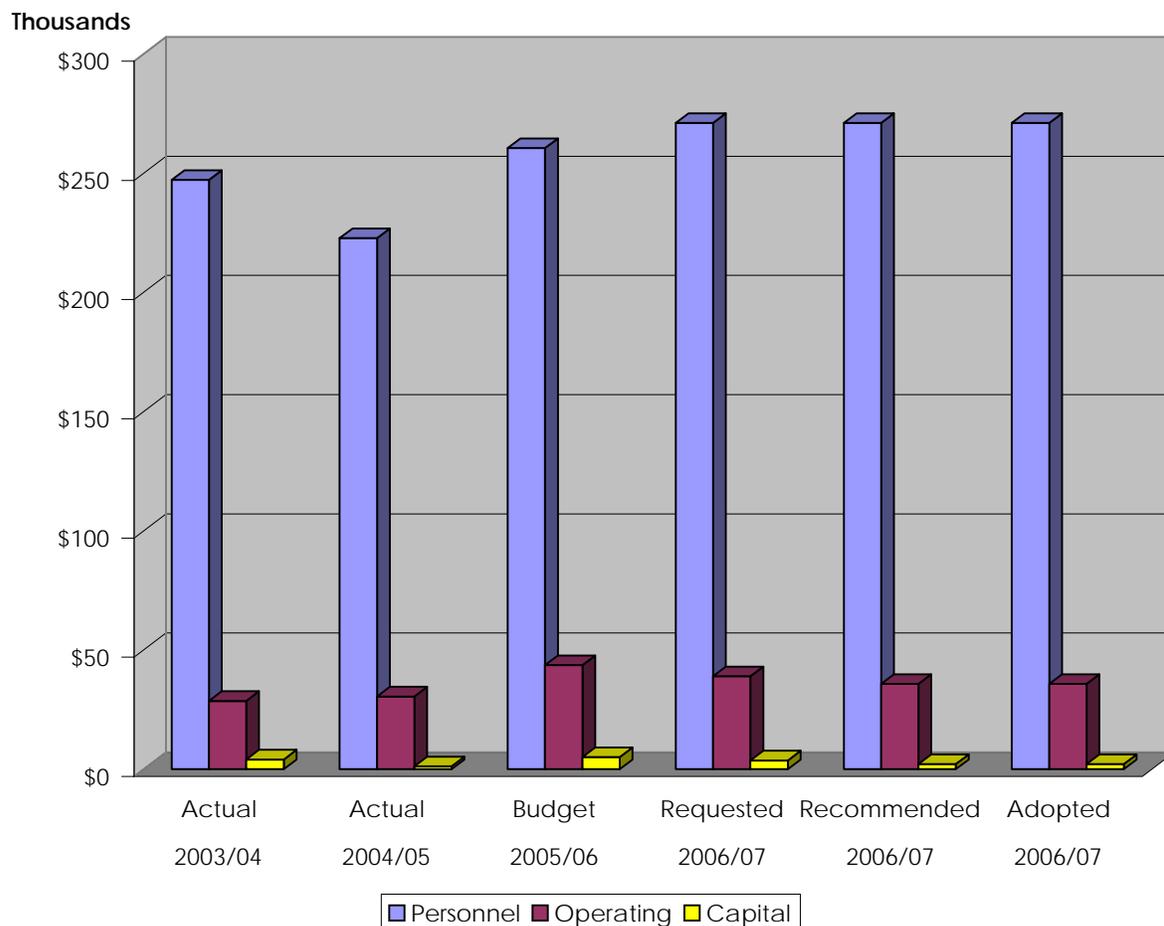


Budget Summary - THANKS

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and state grants | \$ 30,750 | \$ 33,000 | \$ 33,000 | \$ 33,000 | \$ 33,000 | \$ 33,000 |
| Miscellaneous | 1,855 | 554 | 1,600 | 1,600 | 1,600 | 1,600 |
| General Appropriation | 10,368 | 14,918 | 19,784 | 18,061 | 17,786 | 17,786 |
| Total | \$ 42,973 | \$ 48,472 | \$ 54,384 | \$ 52,661 | \$ 52,386 | \$ 52,386 |
| Expenditures | | | | | | |
| Personnel | \$ 38,832 | \$ 44,977 | \$ 46,861 | \$ 47,022 | \$ 47,022 | \$ 47,022 |
| Operating | 4,141 | 3,496 | 7,523 | 5,639 | 5,364 | 5,364 |
| Capital | - | - | - | - | - | - |
| Total | \$ 42,973 | \$ 48,472 | \$ 54,384 | \$ 52,661 | \$ 52,386 | \$ 52,386 |

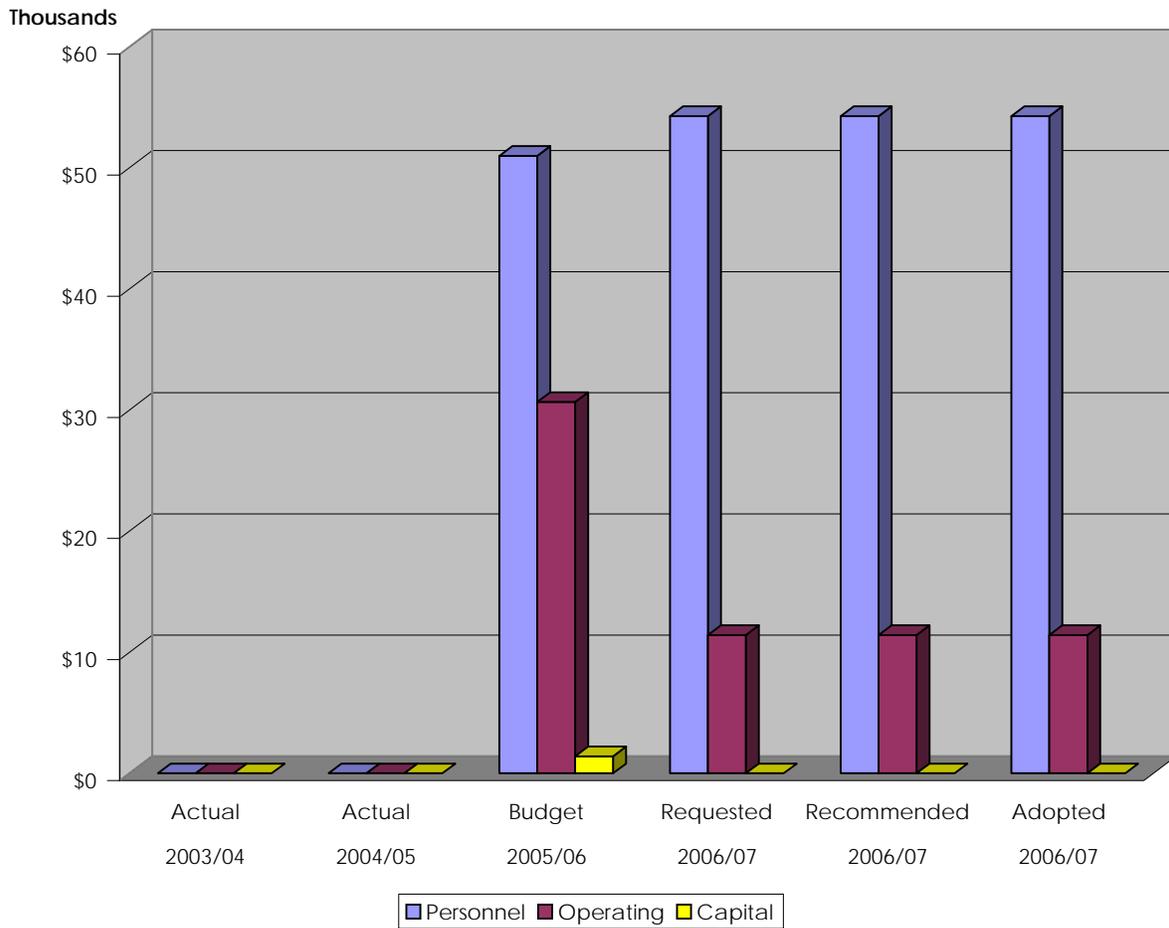


| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Federal and State Grants | \$ 182,935 | \$ 199,160 | \$ 178,396 | \$ 177,896 | \$ 177,896 | \$ 177,896 |
| Sales and Services | 74,432 | 80,125 | 77,000 | 65,000 | 65,000 | 65,000 |
| Miscellaneous | 2,290 | 932 | 2,500 | 2,500 | 2,500 | 2,500 |
| General Appropriation | 20,200 | (25,749) | 51,391 | 68,235 | 63,545 | 63,545 |
| Total | \$ 279,857 | \$ 254,468 | \$ 309,286 | \$ 313,630 | \$ 308,940 | \$ 308,940 |
| Expenditures | | | | | | |
| Personnel | \$ 247,143 | \$ 222,730 | \$ 260,519 | \$ 271,016 | \$ 271,016 | \$ 271,016 |
| Operating | 28,649 | 30,513 | 43,669 | 38,939 | 35,749 | 35,749 |
| Capital | 4,066 | 1,225 | 5,098 | 3,675 | 2,175 | 2,175 |
| Total | \$ 279,857 | \$ 254,468 | \$ 309,286 | \$ 313,630 | \$ 308,940 | \$ 308,940 |



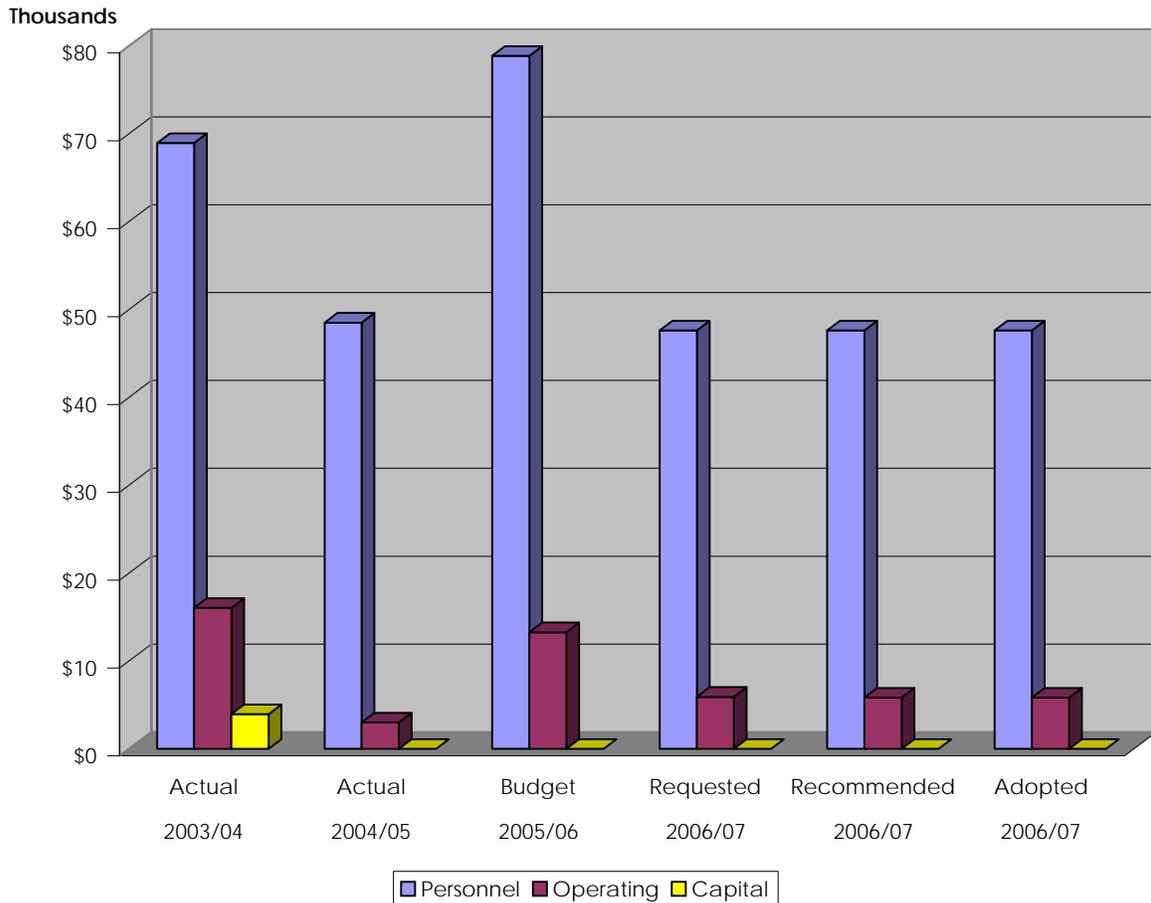
Budget Summary -Pretrial Release

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ - | \$ - | \$ 73,000 | \$ - | \$ - | \$ - |
| General Appropriation | - | - | 10,031 | 65,692 | 65,692 | 65,692 |
| Total | \$ - | \$ - | \$ 83,031 | \$ 65,692 | \$ 65,692 | \$ 65,692 |
| Expenditures | | | | | | |
| Personnel | \$ - | \$ - | \$ 50,975 | \$ 54,272 | \$ 54,272 | \$ 54,272 |
| Operating | - | - | 30,656 | 11,420 | 11,420 | 11,420 |
| Capital | - | - | 1,400 | - | - | - |
| Total | \$ - | \$ - | \$ 83,031 | \$ 65,692 | \$ 65,692 | \$ 65,692 |



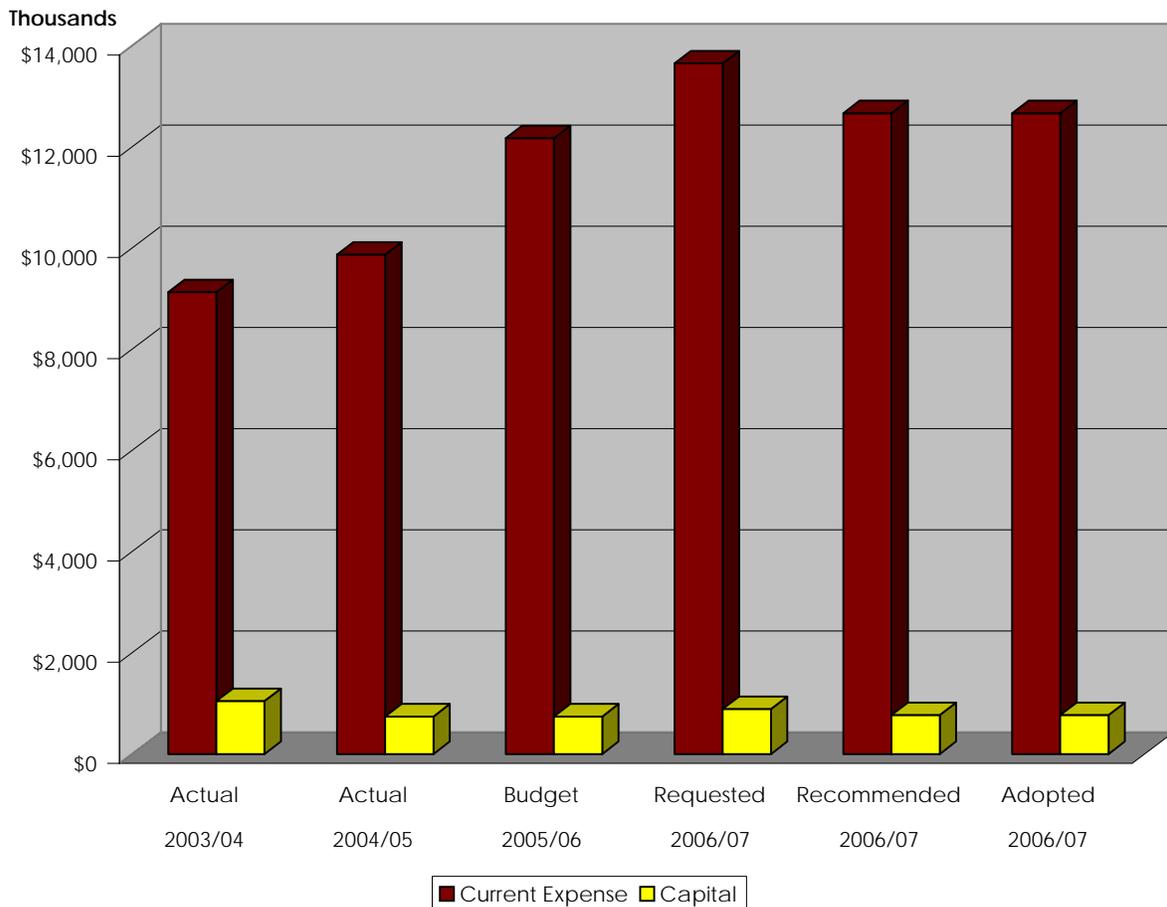
Budget Summary -Family Centered Casework

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 89,852 | \$ 51,471 | \$ 67,584 | \$ - | \$ - | \$ - |
| General Appropriation | (959) | 20 | 24,529 | 53,516 | 53,416 | 53,416 |
| Total | \$ 88,893 | \$ 51,491 | \$ 92,113 | \$ 53,516 | \$ 53,416 | \$ 53,416 |
| Expenditures | | | | | | |
| Personnel | \$ 68,921 | \$ 48,487 | \$ 78,857 | \$ 47,603 | \$ 47,603 | \$ 47,603 |
| Operating | 16,038 | 3,004 | 13,256 | 5,913 | 5,813 | 5,813 |
| Capital | 3,935 | - | - | - | - | - |
| Total | \$ 88,893 | \$ 51,491 | \$ 92,113 | \$ 53,516 | \$ 53,416 | \$ 53,416 |

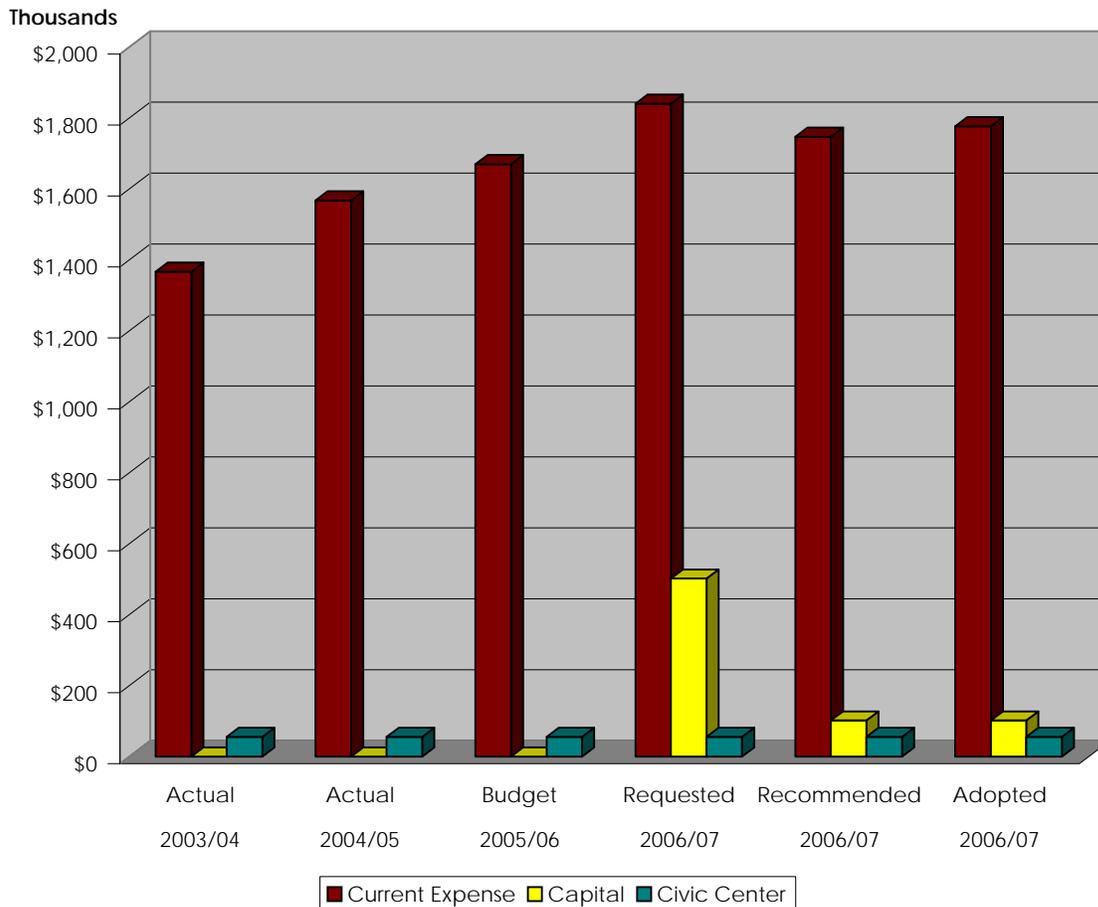


Budget Summary - Lee County Schools

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|----------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 10,176,225 | \$ 10,614,984 | \$ 12,914,984 | \$ 14,539,647 | \$ 13,436,584 | \$ 13,436,584 |
| Total | \$ 10,176,225 | \$ 10,614,984 | \$ 12,914,984 | \$ 14,539,647 | \$ 13,436,584 | \$ 13,436,584 |
| Expenditures | | | | | | |
| Current Expense | \$ 9,127,384 | \$ 9,871,984 | \$ 12,171,984 | \$ 13,651,805 | \$ 12,666,167 | \$ 12,666,167 |
| Capital | 1,048,841 | 743,000 | 743,000 | 887,842 | 770,417 | 770,417 |
| Total | \$ 10,176,225 | \$ 10,614,984 | \$ 12,914,984 | \$ 14,539,647 | \$ 13,436,584 | \$ 13,436,584 |



| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|---------------------|---------------------|---------------------|----------------------|------------------------|---------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 1,422,900 | \$ 1,623,838 | \$ 1,726,282 | \$ 2,399,184 | \$ 1,905,327 | \$ 1,935,244 |
| Total | \$ 1,422,900 | \$ 1,623,838 | \$ 1,726,282 | \$ 2,399,184 | \$ 1,905,327 | \$ 1,935,244 |
| Expenditures | | | | | | |
| Current Expense | \$ 1,367,161 | \$ 1,568,099 | \$ 1,670,543 | \$ 1,841,245 | \$ 1,747,388 | \$ 1,777,305 |
| Capital | - | - | - | 502,200 | 102,200 | 102,200 |
| Civic Center | 55,739 | 55,739 | 55,739 | 55,739 | 55,739 | 55,739 |
| Total | \$ 1,422,900 | \$ 1,623,838 | \$ 1,726,282 | \$ 2,399,184 | \$ 1,905,327 | \$ 1,935,244 |



Mission Statement

The mission of the Lee County Library is to provide materials, services, and programs to support the educational, informational, cultural, and recreational interest of its patrons.

Goal 1

To promote awareness of traditional library services through interlibrary loan service and online request mechanism.

Objectives

→ To increase the usage of the interlibrary loan service by 5 % from the previous fiscal year.

To have an online request mechanism for interlibrary loan services that is available at least 95 % of the time.

Measures

→ Percentage Increase in interlibrary usage

Percentage of time the online request mechanism is available

Goal 2

To enhance and create library services in light of community needs through outreach of programs.

Objectives

→ To increase participation in the senior services/public library outreach program by 5 individuals from the previous fiscal year.

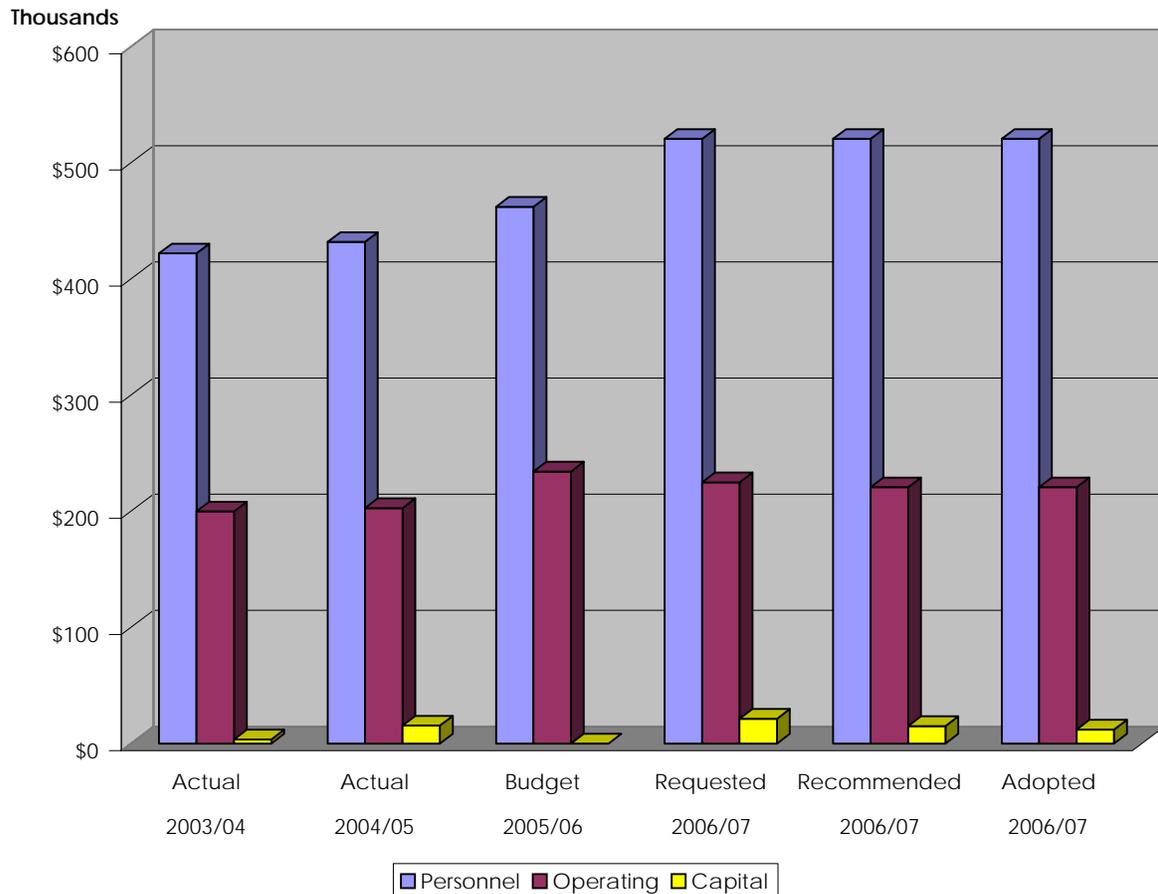
To partner with the Soil & Water Conservation District department to host 2 public lecture programs.

Measures

→ Percentage of increase in participants

Number of public lecture programs hosted for FY 2006/2007

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ 108,755 | \$ 110,596 | \$ 116,590 | \$ 115,029 | \$ 115,029 | \$ 115,029 |
| Sales and Services | 22,759 | 22,401 | 16,925 | 17,195 | 19,695 | 19,695 |
| Miscellaneous | 852 | 196 | 1,000 | 1,000 | 1,000 | 1,000 |
| General Appropriation | 492,838 | 516,593 | 561,576 | 633,471 | 620,322 | 617,322 |
| Total | \$ 625,204 | \$ 649,785 | \$ 696,091 | \$ 766,695 | \$ 756,046 | \$ 753,046 |
| Expenditures | | | | | | |
| Personnel | \$ 421,910 | \$ 431,714 | \$ 461,943 | \$ 520,491 | \$ 520,491 | \$ 520,491 |
| Operating | 199,794 | 202,615 | 234,148 | 224,830 | 220,555 | 220,555 |
| Capital | 3,500 | 15,456 | - | 21,374 | 15,000 | 12,000 |
| Total | \$ 625,204 | \$ 649,785 | \$ 696,091 | \$ 766,695 | \$ 756,046 | \$ 753,046 |



Aquatics Program

Mission Statement

The mission of the Lee County Parks and Recreation Aquatics Programs is to provide a broad range of quality aquatic opportunities to county residents in a safe, well-maintained environment.

Goal 1

To provide a highly trained & qualified staff to administer a variety of quality aquatic programs.

Objectives

→ To certify 100% of guards and WSI instructors.

To maintain water quality to meet or exceed parameters 95% of the aquatic season.

Measures

→ Percentage of certified guards and WSI instructors

Percentage of samples that met or exceeded the parameters

Goal 2

To maintain a high attendance rate for aquatic programs offered through the department.

Objectives

→ To have 95% completion rate of the students enrolled in the swim program.

To maintain an average daily attendance of 95 patrons for the public swim program.

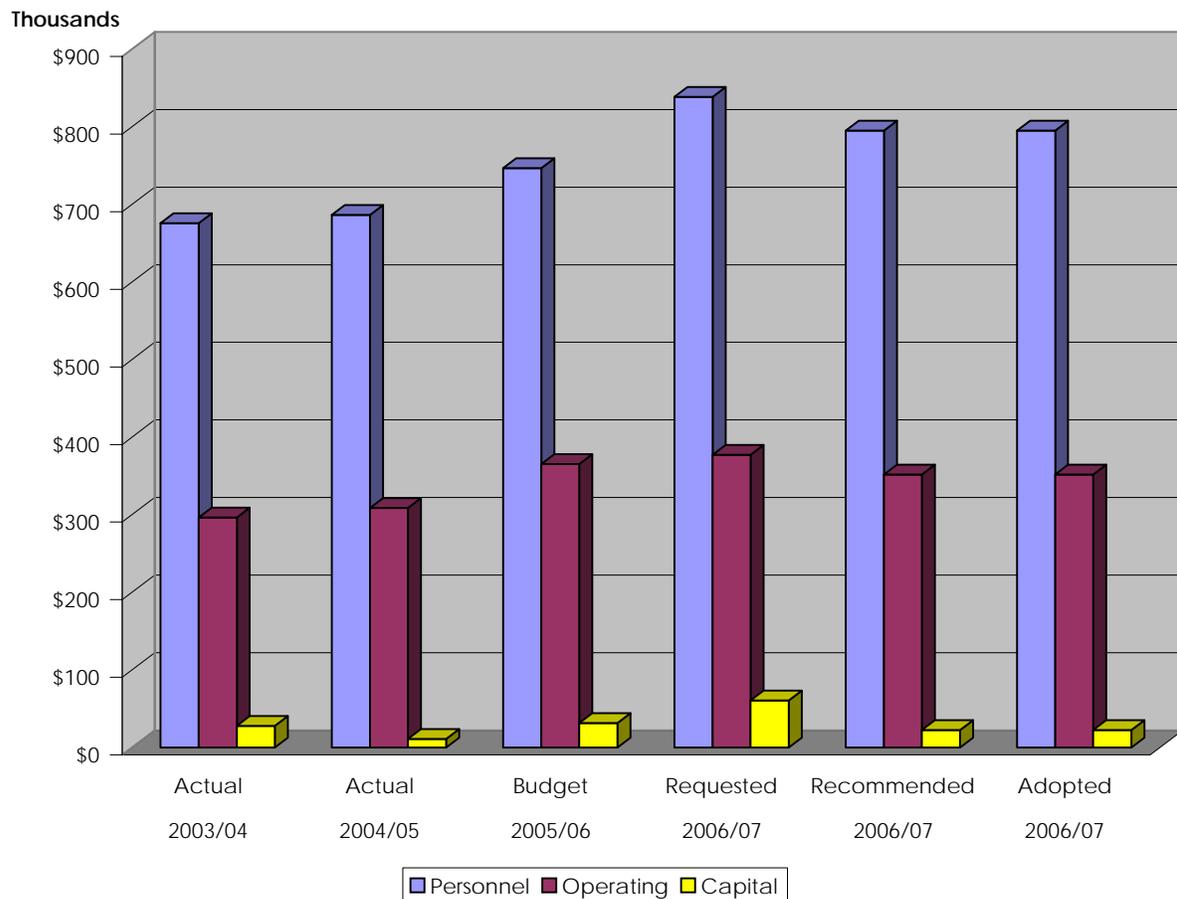
Measures

→ Percentage of students completing the swim program

Average daily attendance of patrons for public swim

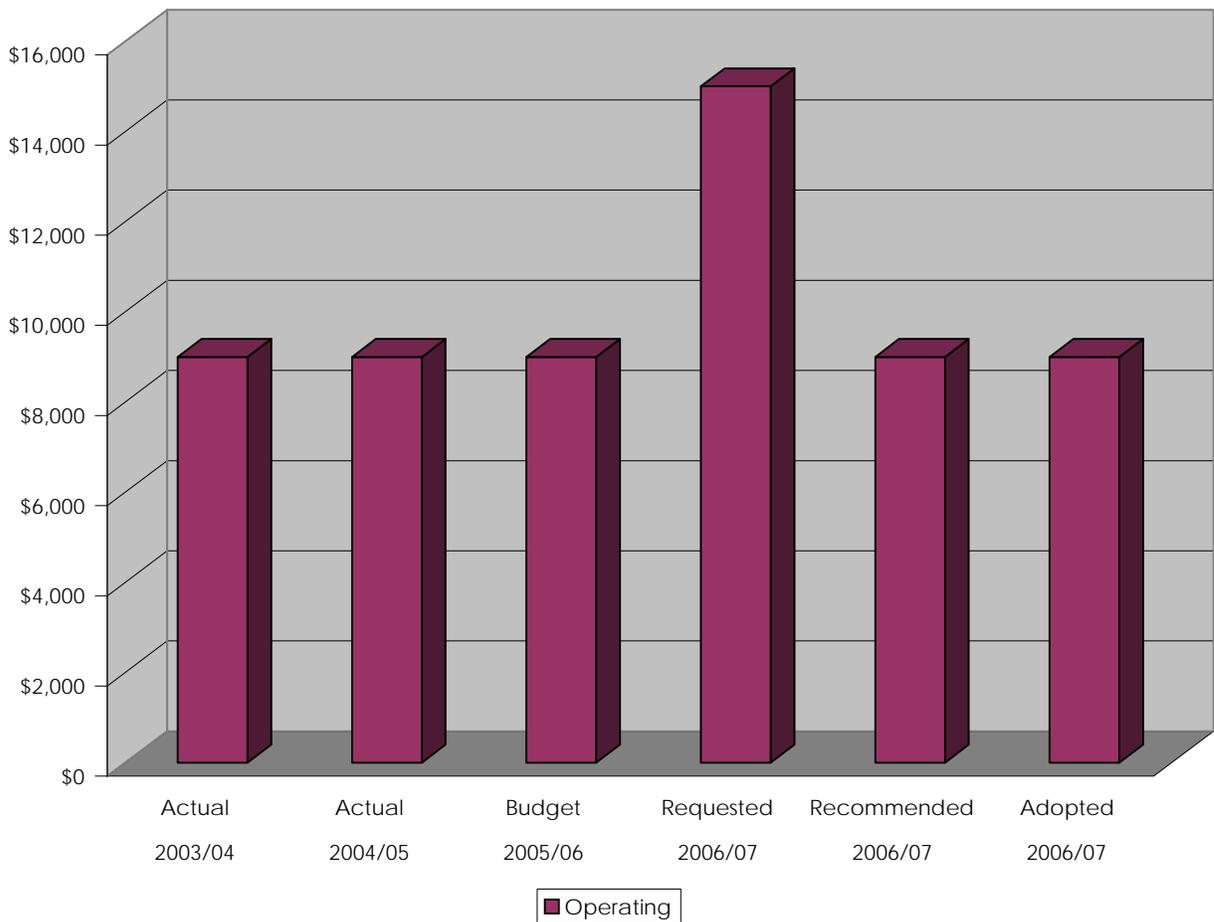
Budget Summary - Parks and Recreation

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|--------------------------|-------------------|---------------------|---------------------|----------------------|------------------------|---------------------|
| Revenue | | | | | | |
| Federal and State Grants | \$ - | \$ - | \$ 3,000 | \$ - | \$ - | \$ - |
| Sales and Services | 226,013 | 228,911 | 307,148 | 268,418 | 268,418 | 268,418 |
| Miscellaneous | 30 | - | 100 | 100 | 100 | 100 |
| General Appropriation | 773,703 | 777,165 | 833,288 | 1,007,735 | 901,085 | 901,085 |
| Total | \$ 999,746 | \$ 1,006,076 | \$ 1,143,536 | \$ 1,276,253 | \$ 1,169,603 | \$ 1,169,603 |
| Expenditures | | | | | | |
| Personnel | \$ 675,600 | \$ 686,529 | \$ 746,544 | \$ 838,485 | \$ 795,250 | \$ 795,250 |
| Operating | 296,444 | 308,559 | 365,453 | 377,273 | 351,678 | 351,678 |
| Capital | 27,702 | 10,988 | 31,539 | 60,495 | 22,675 | 22,675 |
| Total | \$ 999,746 | \$ 1,006,076 | \$ 1,143,536 | \$ 1,276,253 | \$ 1,169,603 | \$ 1,169,603 |



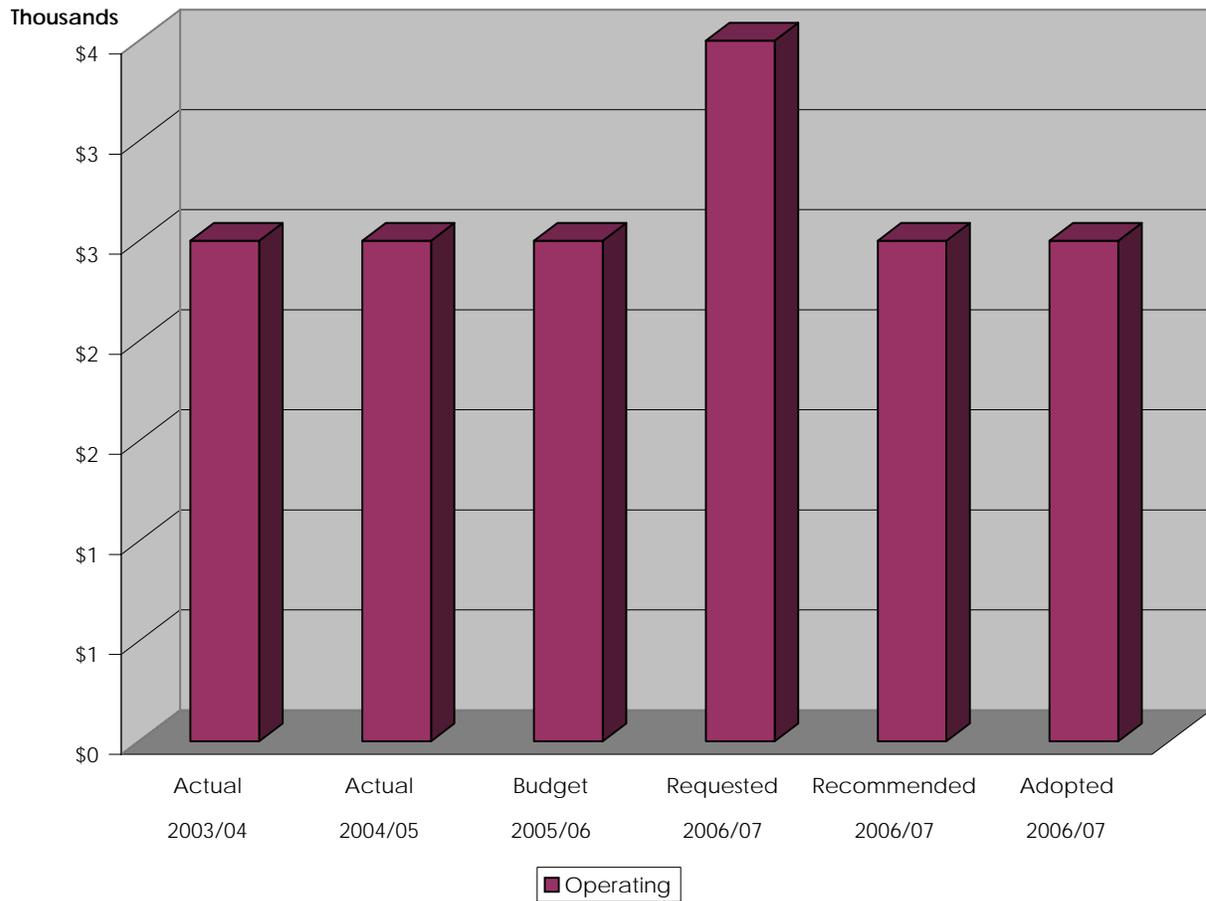
Budget Summary - Temple Theater

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 9,000 | \$ 9,000 | \$ 9,000 | \$ 15,000 | \$ 9,000 | \$ 9,000 |
| Total | \$ 9,000 | \$ 9,000 | \$ 9,000 | \$ 15,000 | \$ 9,000 | \$ 9,000 |
| Expenditures | | | | | | |
| Operating | \$ 9,000 | \$ 9,000 | \$ 9,000 | \$ 15,000 | \$ 9,000 | \$ 9,000 |
| Total | \$ 9,000 | \$ 9,000 | \$ 9,000 | \$ 15,000 | \$ 9,000 | \$ 9,000 |



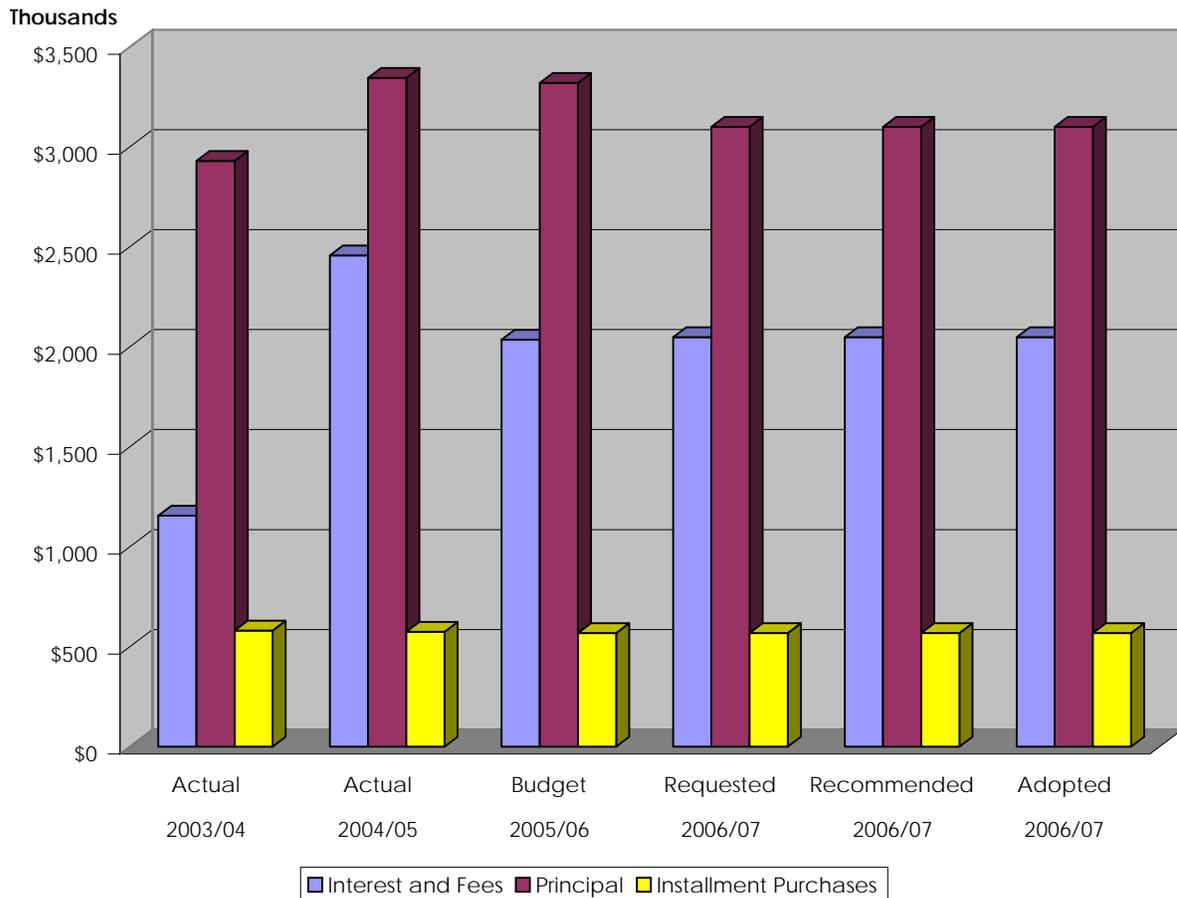
Budget Summary - Arts Council

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 3,500 | \$ 2,500 | \$ 2,500 |
| Total | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 3,500 | \$ 2,500 | \$ 2,500 |
| Expenditures | | | | | | |
| Operating | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 3,500 | \$ 2,500 | \$ 2,500 |
| Total | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 3,500 | \$ 2,500 | \$ 2,500 |



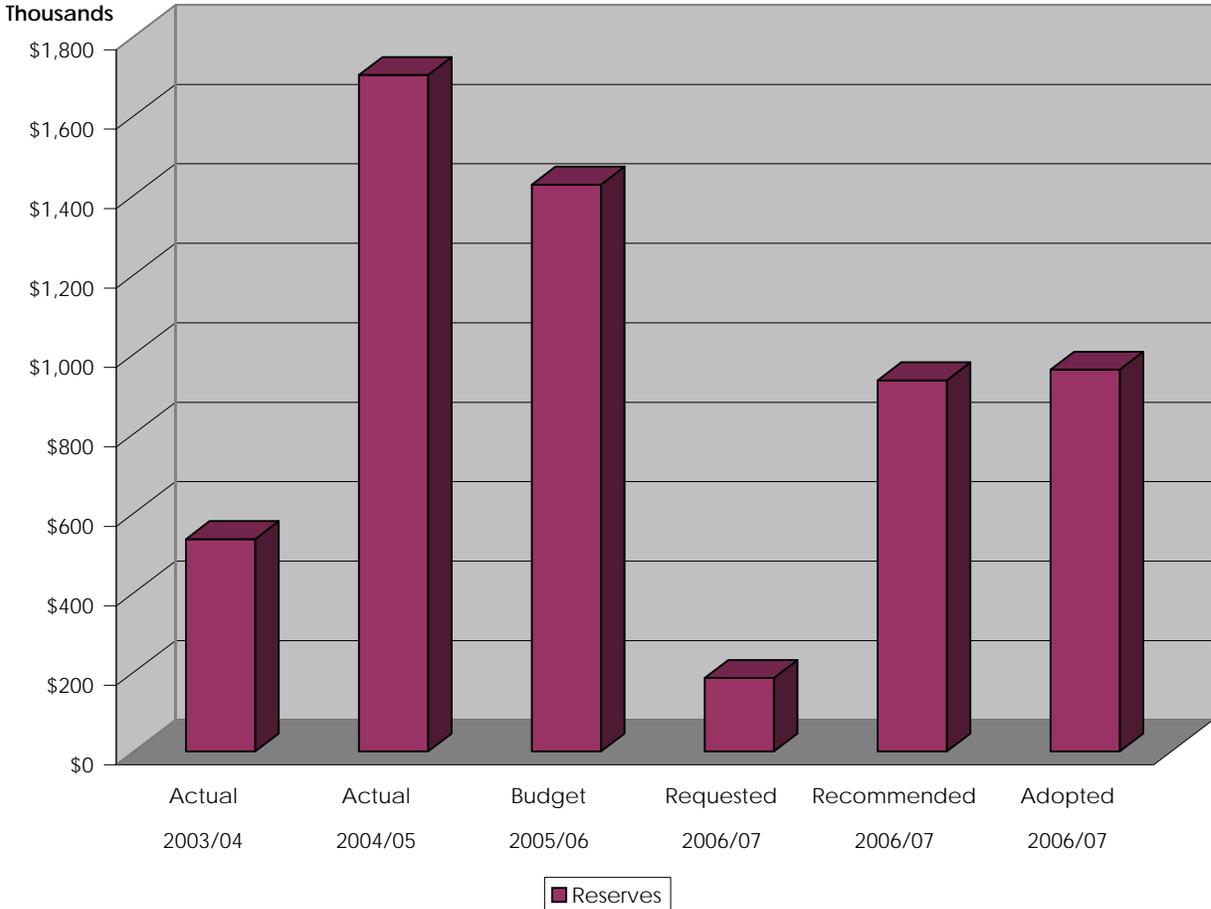
Budget Summary - Debt Service

| | 2003/04 | 2004/05 | 2005/06 | 2006/07 | 2006/07 | 2006/07 |
|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Actual | Actual | Budget | Requested | Recommended | Adopted |
| Revenue | | | | | | |
| Transfers | \$ 1,843,752 | \$ 3,233,137 | \$ 1,919,979 | \$ 2,250,971 | \$ 2,471,572 | \$ 2,471,572 |
| General Appropriation | 2,822,584 | 3,144,054 | 4,004,620 | 3,465,828 | 3,245,227 | 3,245,227 |
| Total | \$ 4,666,336 | \$ 6,377,191 | \$ 5,924,599 | \$ 5,716,799 | \$ 5,716,799 | \$ 5,716,799 |
| Expenditures | | | | | | |
| Interest and Fees | \$ 1,155,560 | \$ 2,458,016 | \$ 2,036,225 | \$ 2,048,425 | \$ 2,048,425 | \$ 2,048,425 |
| Principal | 2,930,000 | 3,345,000 | 3,320,000 | 3,100,000 | 3,100,000 | 3,100,000 |
| Installment Purchases | 580,776 | 574,175 | 568,374 | 568,374 | 568,374 | 568,374 |
| Total | \$ 4,666,336 | \$ 6,377,191 | \$ 5,924,599 | \$ 5,716,799 | \$ 5,716,799 | \$ 5,716,799 |



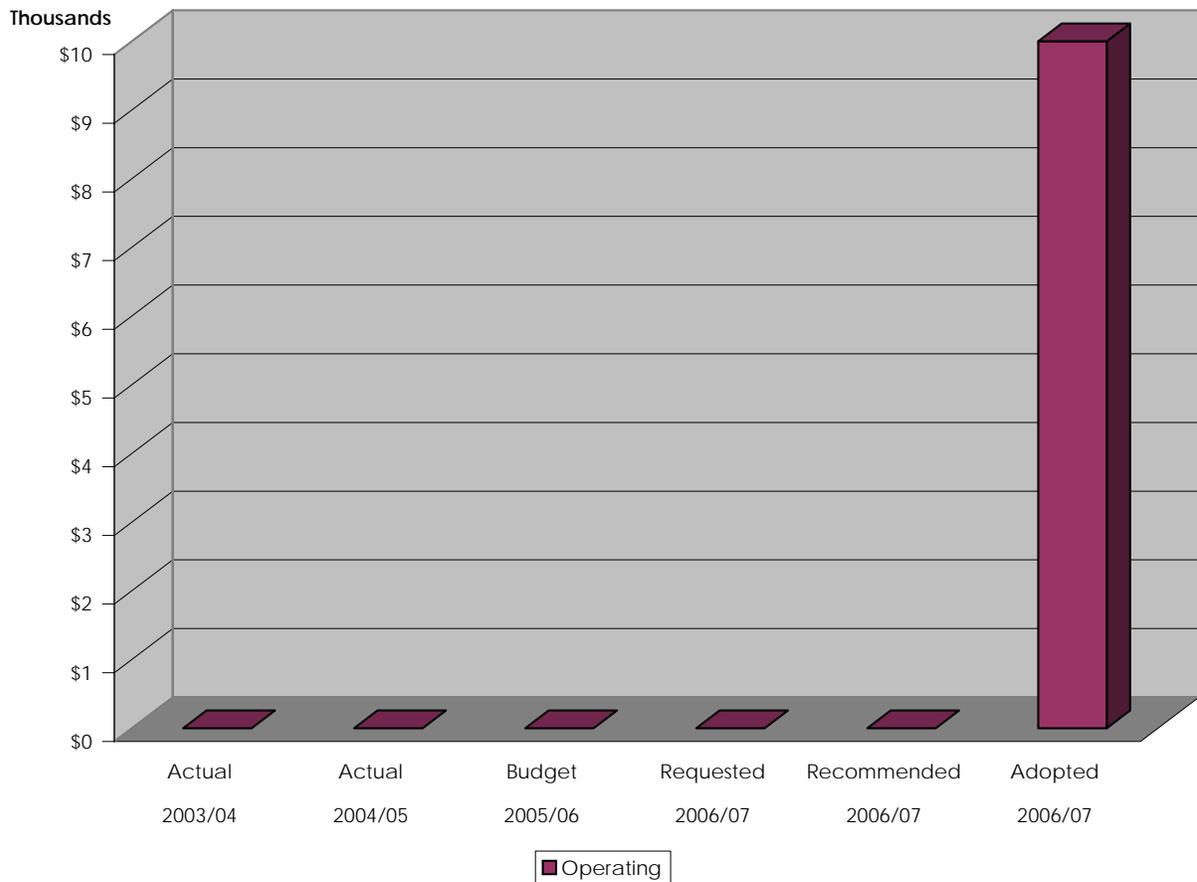
Budget Summary - Reserves

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|---------------------|---------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ 534,450 | \$ 1,702,609 | \$ 1,426,590 | \$ 185,000 | \$ 934,000 | \$ 961,044 |
| Total | \$ 534,450 | \$ 1,702,609 | \$ 1,426,590 | \$ 185,000 | \$ 934,000 | \$ 961,044 |
| Expenditures | | | | | | |
| Reserves | \$ 534,450 | \$ 1,702,609 | \$ 1,426,590 | \$ 185,000 | \$ 934,000 | \$ 961,044 |
| Total | \$ 534,450 | \$ 1,702,609 | \$ 1,426,590 | \$ 185,000 | \$ 934,000 | \$ 961,044 |



Budget Summary - HAVEN

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| General Appropriation | \$ - | \$ - | \$ - | \$ - | \$ - | 10,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | 10,000 |
| Expenditures | | | | | | |
| Operating | \$ - | \$ - | \$ - | \$ - | \$ - | 10,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | 10,000 |



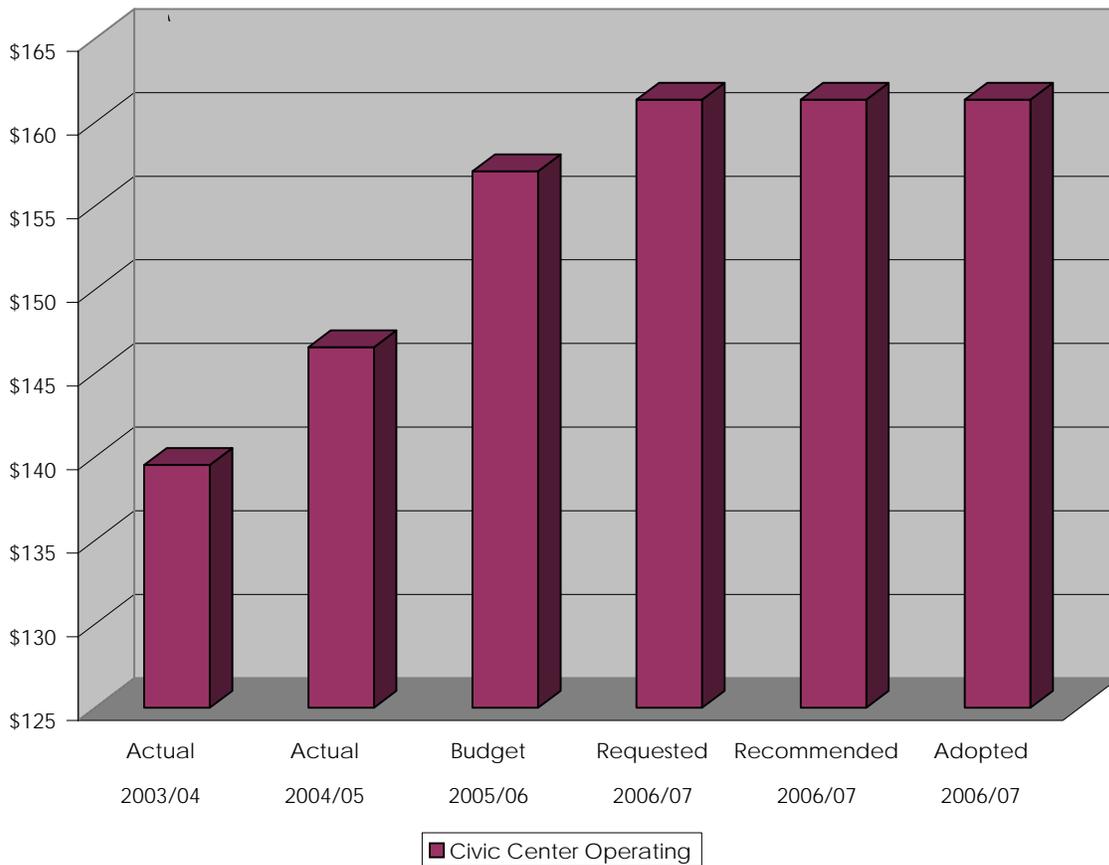
COUNTY OF LEE
2006-2007
Other Funds

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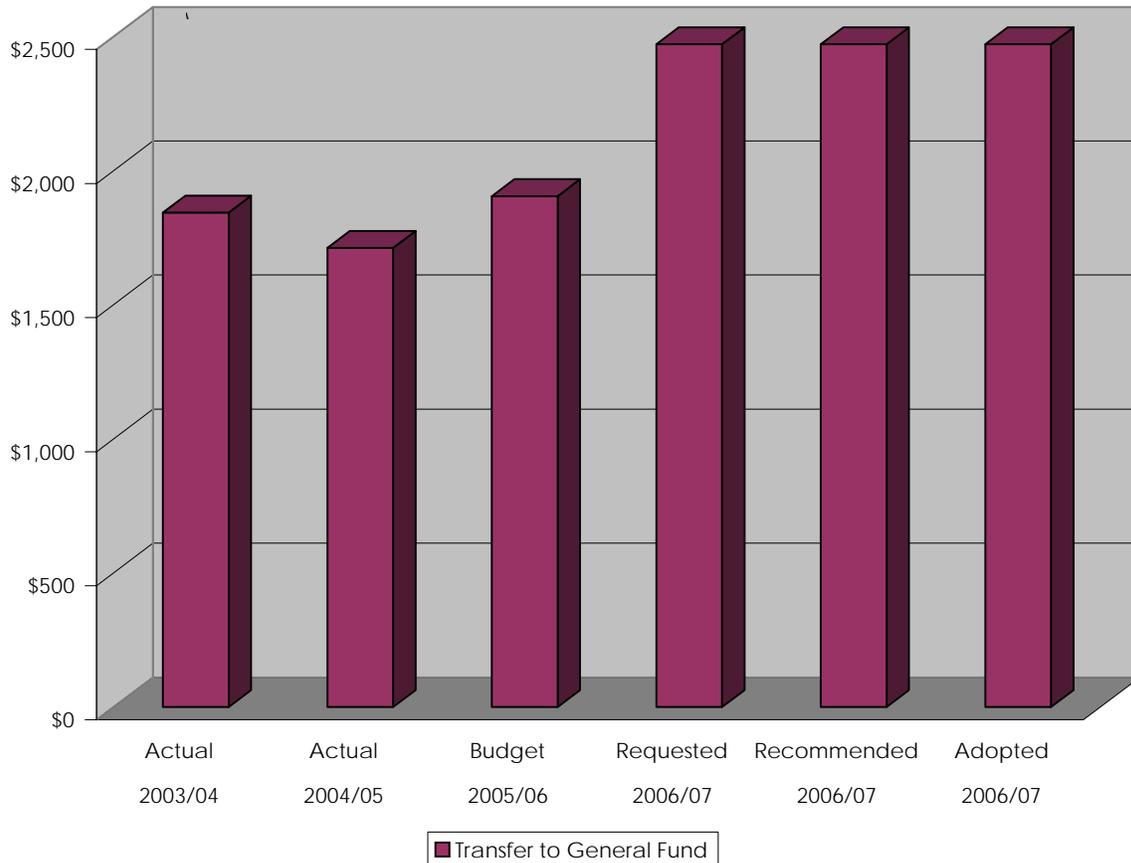
Budget Summary - Room Occupancy Tax Fund

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|----------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Other Taxes and Licenses | \$ 173,274 | \$ 154,334 | \$ 157,066 | \$ 161,353 | \$ 161,353 | \$ 161,353 |
| Investment Earnings | 856 | 2,585 | - | - | - | - |
| Fund Balance Appropriation | (34,613) | (10,369) | - | - | - | - |
| Total | \$ 139,517 | \$ 146,550 | \$ 157,066 | \$ 161,353 | \$ 161,353 | \$ 161,353 |
| Expenditures | | | | | | |
| Civic Center Operating | \$ 139,517 | \$ 146,550 | \$ 157,066 | \$ 161,353 | \$ 161,353 | \$ 161,353 |
| Total | \$ 139,517 | \$ 146,550 | \$ 157,066 | \$ 161,353 | \$ 161,353 | \$ 161,353 |



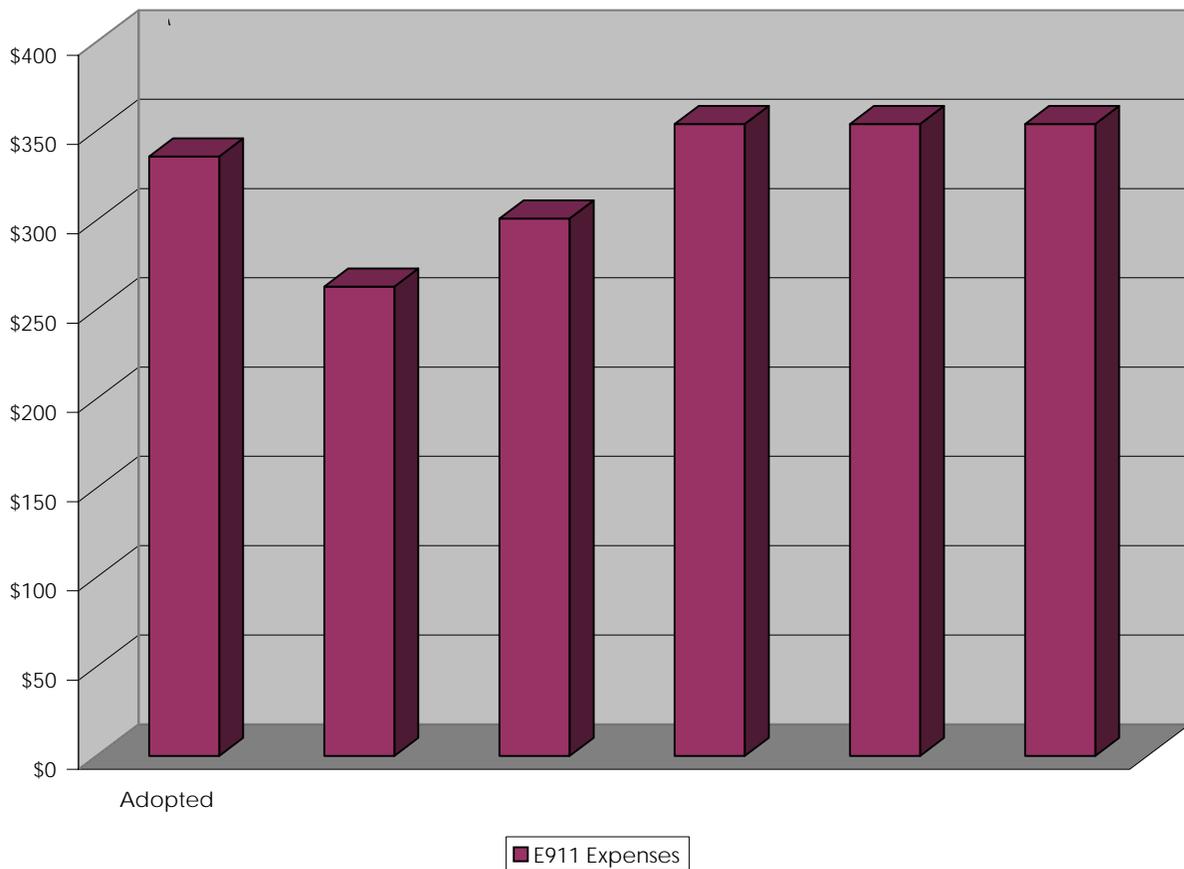
Budget Summary - Special Revenue Schools Fund

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|----------------------------|---------------------|---------------------|---------------------|----------------------|------------------------|---------------------|
| Revenue | | | | | | |
| Sales Taxes | \$ 1,457,258 | \$ 1,425,721 | \$ 1,476,696 | \$ 1,739,430 | \$ 1,739,430 | \$ 1,739,430 |
| State Public School Fund | 392,758 | 413,400 | 428,283 | 511,541 | 511,541 | 511,541 |
| Fund Balance Appropriation | (6,264) | (127,084) | - | 220,601 | 220,601 | 220,601 |
| Total | \$ 1,843,752 | \$ 1,712,037 | \$ 1,904,979 | \$ 2,471,572 | \$ 2,471,572 | \$ 2,471,572 |
| Expenditures | | | | | | |
| Transfer to General Fund | \$ 1,843,752 | \$ 1,712,037 | \$ 1,904,979 | \$ 2,471,572 | \$ 2,471,572 | \$ 2,471,572 |
| Total | \$ 1,843,752 | \$ 1,712,037 | \$ 1,904,979 | \$ 2,471,572 | \$ 2,471,572 | \$ 2,471,572 |



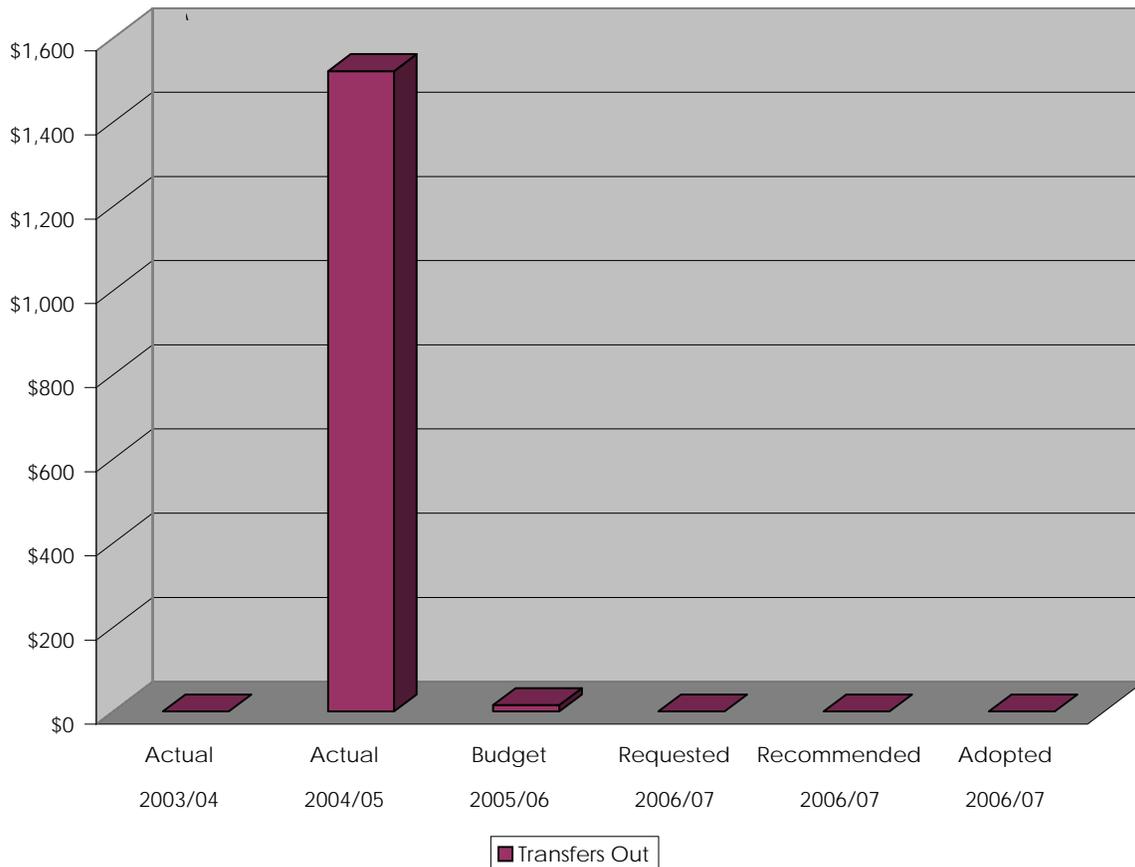
Budget Summary - Emergency Telephone System Fund

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|----------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Other Taxes and Licenses | \$ 445,829 | \$ 447,999 | \$ 301,022 | \$ 353,842 | \$ 353,842 | \$ 353,842 |
| Investment Earnings | 6,239 | 19,366 | - | - | - | - |
| Miscellaneous | 12 | - | - | - | - | - |
| Fund Balance Appropriation | (116,323) | (204,588) | - | - | - | - |
| Total | \$ 335,757 | \$ 262,777 | \$ 301,022 | \$ 353,842 | \$ 353,842 | \$ 353,842 |
| Expenditures | | | | | | |
| E911 Expenses | \$ 335,757 | \$ 262,777 | \$ 301,022 | \$ 353,842 | \$ 353,842 | \$ 353,842 |
| Total | \$ 335,757 | \$ 262,777 | \$ 301,022 | \$ 353,842 | \$ 353,842 | \$ 353,842 |



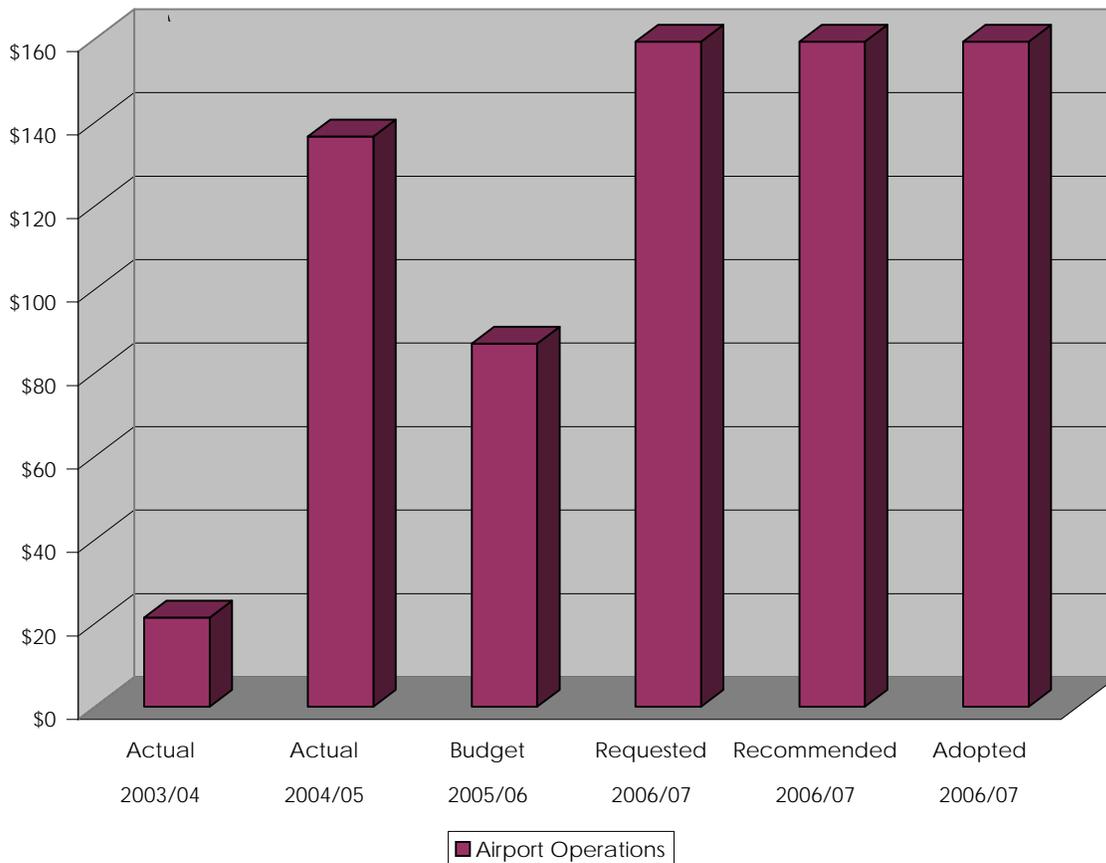
Budget Summary - State School Bond Reserves

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|-----------------------|-------------------|---------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Investment Earnings | \$ 1,739 | \$ 24,160 | \$ - | \$ - | \$ - | \$ - |
| Transfers In | 1,494,600 | - | - | - | - | - |
| General Appropriation | (1,496,339) | 1,496,940 | 15,000 | - | - | - |
| Total | \$ - | \$ 1,521,100 | \$ 15,000 | \$ - | \$ - | \$ - |
| Expenditures | | | | | | |
| Transfers Out | \$ - | \$ 1,521,100 | \$ 15,000 | \$ - | \$ - | \$ - |
| Total | \$ - | \$ 1,521,100 | \$ 15,000 | \$ - | \$ - | \$ - |



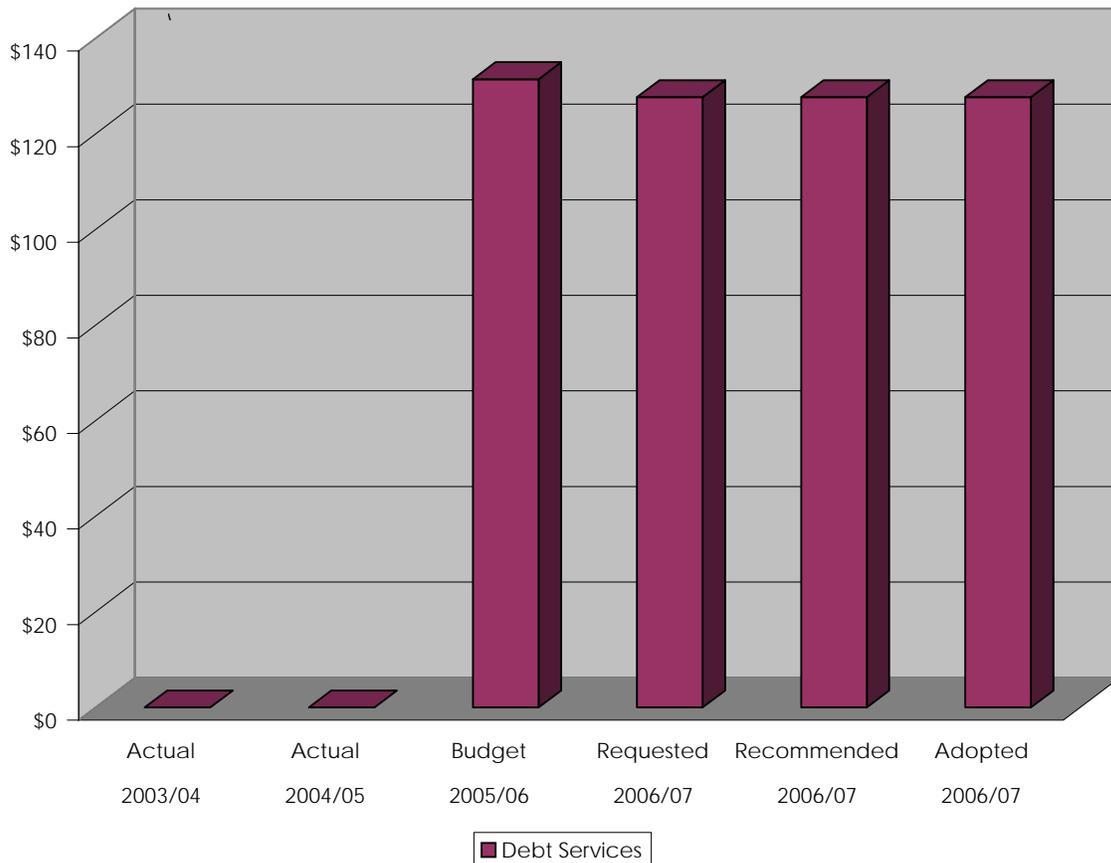
Budget Summary - Airport Tax Reserve Fund

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|----------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Ad Valorem Taxes | \$ 61,716 | \$ 127,768 | \$ 86,976 | \$ 159,298 | \$ 159,298 | \$ 159,298 |
| Investment Earnings | 340 | 1,518 | - | - | - | - |
| Fund Balance Appropriation | (40,695) | 7,343 | - | - | - | - |
| Total | \$ 21,361 | \$ 136,629 | \$ 86,976 | \$ 159,298 | \$ 159,298 | \$ 159,298 |
| Expenditures | | | | | | |
| Airport Operations | \$ 21,361 | \$ 136,629 | \$ 86,976 | \$ 159,298 | \$ 159,298 | \$ 159,298 |
| Total | \$ 21,361 | \$ 136,629 | \$ 86,976 | \$ 159,298 | \$ 159,298 | \$ 159,298 |



Budget Summary - Water Debt Service Fund

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|----------------------------|-------------------|-------------------|-------------------|----------------------|------------------------|--------------------|
| Revenue | | | | | | |
| Intergovernmental Revenues | \$ - | \$ - | \$ 131,450 | \$ 127,700 | \$ 127,700 | \$ 127,700 |
| Total | \$ - | \$ - | \$ 131,450 | \$ 127,700 | \$ 127,700 | \$ 127,700 |
| Expenditures | | | | | | |
| Debt Services | \$ - | \$ - | \$ 131,450 | \$ 127,700 | \$ 127,700 | \$ 127,700 |
| Total | \$ - | \$ - | \$ 131,450 | \$ 127,700 | \$ 127,700 | \$ 127,700 |



Solid Waste Division

Mission Statement

The mission of the Department of General Services Solid Waste Division is to meet the County's solid waste needs through a resource management infrastructure designed to reduce its reliance on land disposal and to promote sustainable behavior.

Goal 1

To identify, implement and promote methods of solid waste management that meet the needs of the citizens of Lee County.

| | | |
|-------------------|---|--|
| Objectives | → To identify a management alternative for a minimum of one (1) waste item that we do not currently accept. | To achieve an 80% customer satisfaction rate among convenience center and landfill users. |
| Measures | → Number of additional waste items for which management alternatives have been identified | Percentage of convenience center and landfill users that indicate they are satisfied with their experience |

Goal 2

To reduce the volume of solid waste generated in Lee County through waste reduction and recycling programs.

| | | |
|-------------------|---|---|
| Objectives | → To add a minimum of one (1) additional item to our menu of recyclables. | To add a minimum of one (1) additional school or non-profit organization to our "away from home" recycling program. |
| Measures | → Increase in number of items on the recyclable menu | Increase in number of organizations participating in away from home recycling |

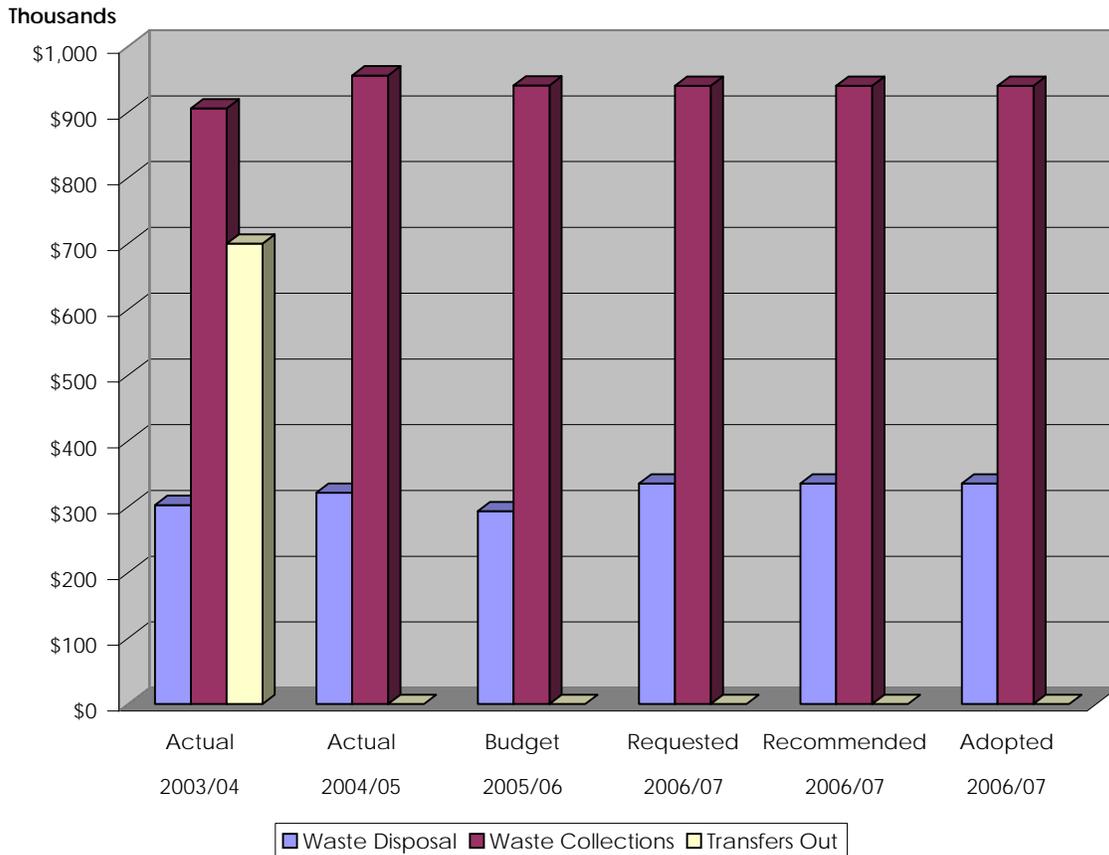
Goal 3

To improve the appearance of Lee County through vigorous enforcement of proper methods of solid waste management

| | |
|-------------------|--|
| Objectives | → To produce a 1% reduction in litter and roadside dumping collected by NCDOT. |
| Measures | → Percentage of decrease/increase in tonnage of litter and roadside dumping collected by NCDOT |

Budget Summary - Solid Waste

| | 2003/04 Actual | 2004/05 Actual | 2005/06 Budget | 2006/07 Requested | 2006/07 Recommended | 2006/07 Adopted |
|----------------------------|---------------------|---------------------|---------------------|----------------------|------------------------|---------------------|
| Revenue | | | | | | |
| Charges for Services | \$ 1,014,040 | \$ 1,069,301 | \$ 1,136,145 | \$ 1,116,187 | \$ 1,116,187 | \$ 1,116,187 |
| Other Taxes and Licenses | 149,445 | 67,765 | 68,000 | 68,000 | 68,000 | 68,000 |
| Federal and State Grants | - | - | 10,000 | - | - | - |
| Investment Earnings | 13,871 | 20,881 | 9,395 | 12,500 | 12,500 | 12,500 |
| Miscellaneous | 13,199 | 63,955 | 10,000 | 15,500 | 15,500 | 15,500 |
| Fund Balance Appropriation | 717,725 | 55,067 | - | 62,917 | 62,917 | 62,917 |
| Total | \$ 1,908,280 | \$ 1,276,969 | \$ 1,233,540 | \$ 1,275,104 | \$ 1,275,104 | \$ 1,275,104 |
| Expenditures | | | | | | |
| Waste Disposal | \$ 302,666 | \$ 321,275 | \$ 293,106 | \$ 335,293 | \$ 335,293 | \$ 335,293 |
| Waste Collections | 905,614 | 955,694 | 940,434 | 939,811 | 939,811 | 939,811 |
| Transfers Out | 700,000 | - | - | - | - | - |
| Total | \$ 1,908,280 | \$ 1,276,969 | \$ 1,233,540 | \$ 1,275,104 | \$ 1,275,104 | \$ 1,275,104 |



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